



# Multnomah County

BIT Rebalance

FY 2022 Emergency Investments

**Presented to:  
Board of County Commissioners**

**November 2, 2021**

## FY 2022 Business Income Tax Rebalance // Agenda

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- **Introduction: Investments to Meet Urgent Community Needs - Chair Deborah Kafoury**
- **Invited Guests**
- **Overview of Approach and Guiding Principles**
- **Proposals to Increase:**
  - Homeless Services
  - Emergency Shelter
  - Public & Behavioral Health Supports
  - Transforming Justice and Addressing Gun Violence
  - Investment in Frontline Employees





**Mayor Wheeler**



**Commissioner Ryan**



# Emergency Proposal: Guiding Principles



## Make Immediate Investments of up to **\$30 million** to:

- Respond to **Urgent Needs** in our community, largely exacerbated by the COVID-19 pandemic.
  - New Investments with short, mid, long term benefits.
  - Enhanced Investments that help meet increased needs and make progress more quickly.
  - Investments to recruit and retain the workforce necessary to serve the community.
- Center the County's role as a **Safety Net** government, local **Public and Mental Health Authority** serving those who are **most in need** and lack equitable access to resources and opportunities.
- Make **Smart Use** of one-time-only funding, balancing immediate and ongoing service needs
- **Co-Invest** with the **City of Portland** to increase the impact and coordination for homeless services.



# Emergency Proposal: Priorities



## Make Immediate Investments of up to **\$30 million** to:

- Respond to **Urgent Needs** in our community, largely exacerbated by the COVID-19 pandemic.
- **Increase shelter bed capacity** and access to resources for those unsheltered. Prioritize capacity that can be added in the short term but with long term benefit for housing or community services
- **Invest in additional behavioral health supports** that can reach people where they are with connection to resources like housing
- Making countywide impact recognizing need for **focused support in city core and downtown**
- **Increase capacity in vector control** to help address increased residential demand, respond to urgent needs and partner with shelter providers on strategies to reduce risk of vector borne disease
- **Invest in community partners and frontline workers** who have taken on exponentially more responsibility since the start of the pandemic to carry out this work and boost ability to recruit, retain and train a high quality workforce
- **Increase capacity to make progress more quickly in efforts to reform the criminal legal system and combat gun violence**



# Expanded Homeless Services

## \$8.57M



### Outreach & Navigation

Split 50/50 City County

\$1.4M

4 to 5 new outreach teams focusing on high impact camping & high needs areas. Enhanced outreach in Central City. Increased connections for high-needs clients. Respond to specific areas.

### Hygiene & Storage Strategic Implementation

\$1.0M County/\$3.8M City

\$4.8M

Plan for addressing increased hygiene & storage solutions. Analysis of need, site locations, and service options like day space and urban rest stops.

### First Responder - Pilot

Split 50/50 City County

\$350k

Provide capacity for the JOHS to participate in the City's new 'Street Services Coordination Center' and support the coordinated allocation of shelter bed capacity to navigation and public space management teams.

### Workforce Retention

\$1.5M County/\$0.5M City

\$2.0M

Support to recruit and retain workforce in key areas of the homelessness response system: shelter workers, navigation & outreach. Incorporate mid-year, 3% increase to provider operating budgets.



# Emergency Shelter

\$31.1M



\$13.0M

## SE Portland Site 150-200 Beds

\$8.0M County  
\$5.0M City



\$12.3M

## East Portland Site 100-140 Beds

\$1.0M County, \$9.3M City HOME funds  
\$2.0M County Supportive Housing



\$3.0M

## East County Future Site

\$3.0M County



\$2.0M

## Women's Shelter 100 Beds

\$1.0M County  
\$1.0M Multco State Out of Cold funds



\$800k

## Winter Shelter East County 30 Beds

\$800k Multco State Out of Cold funds



# Behavioral Health

## \$2.5M



\$1.25M

### Behavioral Health In-Reach Team support in Old Town

Two to three new in-reach teams modeled similar to the Shelter Behavioral Health team that provide **location specific outreach/support/engagement** at identified agencies during pre-arranged times, most anticipated for needed support.



\$1.25M

### Behavioral Health Motel Wrap Around Teams

New motel shelter program for people with serious behavioral health challenges; **two new teams of wrap-around support specialists**. Modeled after successful CHOICE program pilot.



# Public Health - Vector Control

\$258K



Vector Control protects health and enhances livability through **monitoring** of rat and mosquito populations and **educating** the public on environmental improvements that reduce populations. This year, calls and complaints to Vector Control about rodents have seen drastic increases, over 700 calls as of October 1.



Hire 2.00 new Vector Specialists to **increase capacity** for **rodent inspections** and surveillance in the **downtown and urban core**.



# Public Health - Houseless Response

\$147K



\$147k

## Environmental Health Houseless Response

Create a new **Environmental Health Houseless Response position**. This position will provide subject matter expertise to partners to improve environmental conditions in unsanctioned encampments, in outdoor shelters, and other shelter programs. This will include **site inspections** and a **shelter operator toolkit** around vector borne disease.



# Transforming Justice \$400k

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## Transforming Justice & System Reform - \$400,000

Launched at the 2020 What Works in Public Safety conference, Transforming Justice is a large-scale project that engages justice, health, housing, and consumer stakeholders to create a long-term plan to transform systems.

These funds will allow for accelerated completion of 20 focus groups, 30 1:1 stakeholder interviews and several dozen surveys that will inform FY 2023 budget development. The goals of the project are to create a vision for justice policy that:

1. **Leads with race** and prioritizes interventions, policies, and budgeting for Black, Indigenous and other People of Color (BIPOC) communities,
2. Focuses on **shrinking the current criminal legal system footprint**, and grows health, housing, and treatment responses, and
3. **Increase restorative approaches** that focus on healing, harm reduction, and restoration.



# Addressing Gun Violence \$321k

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## Gun Violence Interventions (MCSO) - \$321,000

Gun violence throughout Multnomah County is a growing threat to our community's sense of safety, trust and belonging. Our neighbors are experiencing these tragic consequences. Multnomah County is on pace this year to record its highest number of annual homicides. To address this growing threat to the safety of our neighborhoods and our neighbors, MCSO is requesting:

- **2.00 Law Enforcement Deputies** to assist with the timely service of **family protection orders and dispossession of firearms** and ammunition when ordered by the court.
- **1.00 Detective** to focus on gun violence investigations as part of the Federal Bureau of Investigation's **Safe Streets Initiative**.



# FY 2022 BIT Rebalance // Summary City/County Partnership

Emergency Investments	Multco	City of PDX	Total
Investment in <b>direct engagement</b> with high-need <b>unsanctioned encampments</b>	\$687,500	\$687,500	\$1,375,000
Increased funding for <b>vector control</b>	405,000	0	405,000
Expansion of capacity for <b>Impact Reduction Program</b>	0	6,500,000	6,500,000
Funding <b>cleanup</b> of trash left in locations with <b>dangerous terrain</b>	0	500,000	500,000
Additional <b>storage/hygiene</b> solutions for <b>250 to 300 unsanctioned camps</b>	1,000,000	3,850,000	4,850,000
<b>Street Services Coordination Center</b> and establish alignment with JOHS	175,000	175,000	350,000
Service provider <b>hiring and retention</b> incentives	1,500,000	500,000	2,000,000
Enhanced <b>mental and behavioral health</b> supports	2,500,000	0	2,500,000
Expand the <b>City's Behavioral Health Unit</b>	0	650,000	650,000
Create <b>shelter permit fee waiver</b> reimbursement fund	0	1,000,000	1,000,000
Increase number of available <b>shelter beds</b> citywide (up to <b>400</b> )	13,000,000	5,000,000	18,000,000
<b>Total City/County Emergency Expenditures</b>	<b>\$19,267,500</b>	<b>\$18,862,500</b>	<b>38,130,000</b>



# Multco BIT Emergency Investments



<b>FY 2021 BIT Overage</b>		<b>\$30,401,964</b>
<b>Multco BIT Emergency Investments</b>	<b>Dept.</b>	<b>FY 2022 BIT Funding</b>
Increased Shelter Investments	JOHS	13,000,000
Increased Homeless Services	JOHS	3,362,500
Public Health - Vector Control	HD	405,000
Behavioral Health Investments	HD	2,500,000
Transforming Justice	LPSCC	400,000
Gun Violence Interventions	MCSO	321,000
Setaside Estimate - Frontline Workers	Countywide	9,300,000
<b>Total</b>		<b>29,288,500</b>
<i>Unallocated BIT Balance Remaining</i>		<i>\$1,113,464</i>



# FY 2022 Business Income Tax Rebalance // Timeline



