

Steering & Oversight Committee

January 22, 2025
Multnomah Building



**Homelessness
Response
System**



HRS SOC Quorum

- A quorum exists for purposes of voting when four (4) voting members and three (3) non-voting members are present.



SOC Meeting Map

Agenda Highlights	Meeting Date	SOC Actions
<ul style="list-style-type: none">• Community Advisory Committee appointments• HRS Quarterly Report overview and recommendations• SOC transition discussion	November 18	<ul style="list-style-type: none">• Approve Community Advisory Committee Members• Approve Recommendations from Quarterly Report
<ul style="list-style-type: none">• SOC Grounding and Processes• Update on Directives from November• Shelter Expansion Discussion	January 22	
<ul style="list-style-type: none">• Committee Charters• HRS Quarterly Report overview and recommendations• Shelter Expansion Discussion - Cont'd	Feb/March 2025	<ul style="list-style-type: none">• Approve Committee Charters• Approve Recommendations from Quarterly Report



Agenda

Agenda Item	Time	SOC Actions
<p>SOC Grounding and Processes</p> <ul style="list-style-type: none">• Role of SOC• Relationship to other Committees• Update on Directives/Metrics• Meeting Cadence	30 min	Discussion: Meeting cadence - align with budget discussions, as required and/or needed
<p>Shelter Expansion Discussion</p> <ul style="list-style-type: none">• Review Community Sheltering Strategy and Related HRAP Progress• Update on 200 New Overnight Only Shelter Beds• Scope of Overnight Only Shelter Beds	45 min	Discussion: Potential Implications for Plan, Key Performance Indicators, and Budget



HRS Guiding Documents

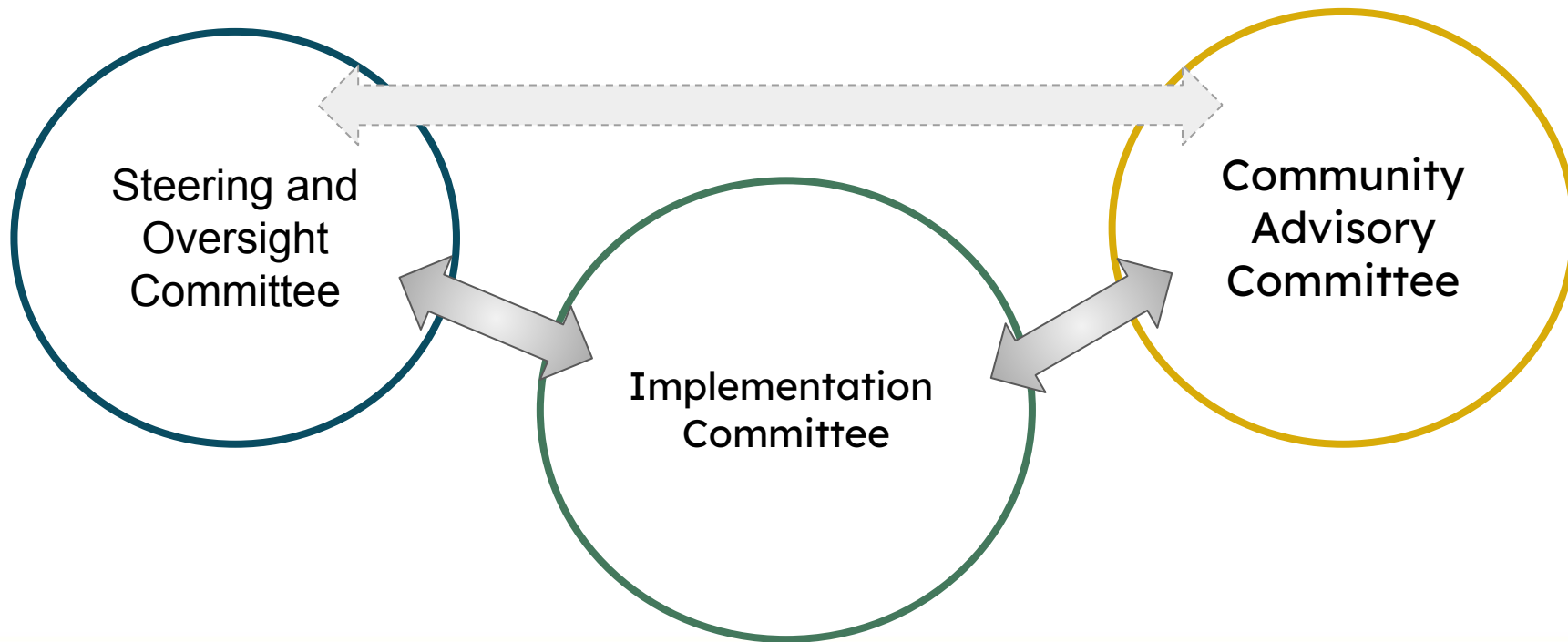
- IGA between Multnomah County and the City of Portland, which establishes a Homelessness Response System
- Homelessness Response Action Plan
- Committee Charters



HRS Oversight: Grounding and Process



HRS Committees



HRS Steering and Oversight Committee

10 Members

Elected officials,
CEOs,
Business Leaders,
Community
members, Health
Experts

- Monitor progress on HRAP goals
- Assess HRAP strategies based on performance
- Set systems-level strategy
- Align jurisdictional investments
- Adjust HRAP goals annually



HRS Community Advisory Committee

16 Members

People with lived experience,
Service providers,
Advocates,
Community members

- Review and recommend strategies, plans, and outcomes identified by the Implementation Subcommittee
- Identify emerging community needs and opportunities to the Steering and Oversight Committee and Implementation Committee



HRS Implementation Committee

12 Members

County COO,
City Administrator,
Department
Directors,
Organizational and
System Leaders

- Drive and direct the implementation of HRAP
- Recommend annual investment strategy
- Operationalize strategies
- Seek input from the CAC
- Monitoring progress toward goals and outcomes



Quarterly Report Directives: Update and Discussion



Prior SOC Directives - Update

Purpose	Directive
1. Improve shelter and housing outcomes for people who are Black, African American, or African.	Implement strategies within the next 3-6 months to shift these outcomes, then report out to the SOC on those strategies and articulate the barriers to reaching the goal.
Updates and next steps	
<ul style="list-style-type: none">• 25 additional youth shelter beds online through Africa House by end of FY• Monitor updated quarterly outcomes for any shifts• Ensure data alignment to JOHS' new equity metric methodology• Break out data to more closely monitor outcomes by shelter type and operator• Monitor early data from expanded overnight shelter	



Prior SOC Directives - Update

Purpose	Directive
2. Assess strategies to improve adult placements to permanent housing from shelter.	Assess available resources and strategies to address this goal and fiscal and programmatic gaps that might remain, as well as recommendations to address those gaps.
Updates and next steps	
<ul style="list-style-type: none">• Homeless Services Department (HSD) issued solicitation in November, in collaboration with Portland Solutions. Anticipated to provide 113 housing placements from under-resourced adult shelters to permanent housing. Final contract awards currently under review.• Separate HSD solicitation to expand 170 units of Permanent Supportive Housing, with awards by February.• HSD + Portland Solutions to assess resource needs to inform budget development for FY26	



Prior SOC Directives - Update

Purpose	Directive
3. Strengthen implementation of HRAP actions to partner with health systems.	Identify resource needs and recommend strategies to accelerate and strengthen implementation of health sector related HRAP action items.
Updates and next steps	
<ul style="list-style-type: none">December and January: Landscape review, fact finding, and preliminary table conveningBy February: Work plan to address action items and convene planning for broader goal	



Prior SOC Directives - Update

Purpose	Directive
4. Assess options to revise or add key performance indicators.	Assess feasibility of separately tracking housing versus shelter outcomes for this metric and recommend alternate goals and/or reporting in future quarters.
Updates and next steps	
<ul style="list-style-type: none">• JOHS regularly reports shelter and housing on System Performance Reports, will incorporate to HRAP dashboard no later than Summer 2025• JOHS dashboard with trends of housing year over year, and those served by shelter will be available in Spring 2025• Review revised data with Implementation Committee to recommend new 2-year goals	



Prior SOC Directives - Update

Purpose	Directive
<p>[Cont'd] Assess options to revise or add key performance indicators.</p>	<p>Assess feasibility of dynamically measuring inflow and outflow and recommend strategies and goals to measure and support net reductions in unsheltered homelessness, including additional focus on prevention.</p>
Updates and next steps	
<ul style="list-style-type: none">● JOHS dashboard will include this data in February, incorporate into HRAP dashboard by Summer 2025● Recommend working with a consultant group to adopt a benchmark that focuses on trends, creating separate inflow goals and outflow goals<ul style="list-style-type: none">○ Can shape revised goals and strategies for “HRAP 2.0”	



Prior SOC Directives - Update

Purpose	Directive
[Cont'd] Assess options to revise or add key performance indicators.	Articulate and track the timelines and shelter capacity goals associated with the Community Sheltering Strategy as key performance metrics for HRAP tracking.
Updates and next steps	
<ul style="list-style-type: none">• The JOHS regularly reports on the progress of their Shelter Strategy and presented this progress most recently in December• Can incorporate to HRAP dashboard by Summer 2025	



Prior SOC Directives - Update

Purpose	Directive
5. Orient newly elected City and County officials to HRAP and Community Sheltering Strategy.	Orient incoming City and County elected officials to the HRAP and Community Sheltering Strategy.
Updates and next steps	
<ul style="list-style-type: none">• The HRS team and Portland Solutions briefed City Council on January 7th, and followed up on January 15th, in writing, to questions asked during that session• The HRS team briefed Commissioner Singleton on January 13th, and Commissioner Moyer on January 17th, and will brief Commissioner Jones-Dixon on February 21st• Scheduling first Joint Session for late February	



Prior SOC Directives - Update

Purpose	Directive
[Cont'd] Orient newly elected City and County officials to HRAP and Community Sheltering Strategy.	Complete a comparative assessment of HRAP and Community Sheltering Strategy goals and strategies with those championed by incoming City and County elected officials.
Update from HRS Team	
<ul style="list-style-type: none">• Work is ongoing• Today's SOC addressing this specific to shelter expansion strategies	



Shelter Expansion: Update and Discussion



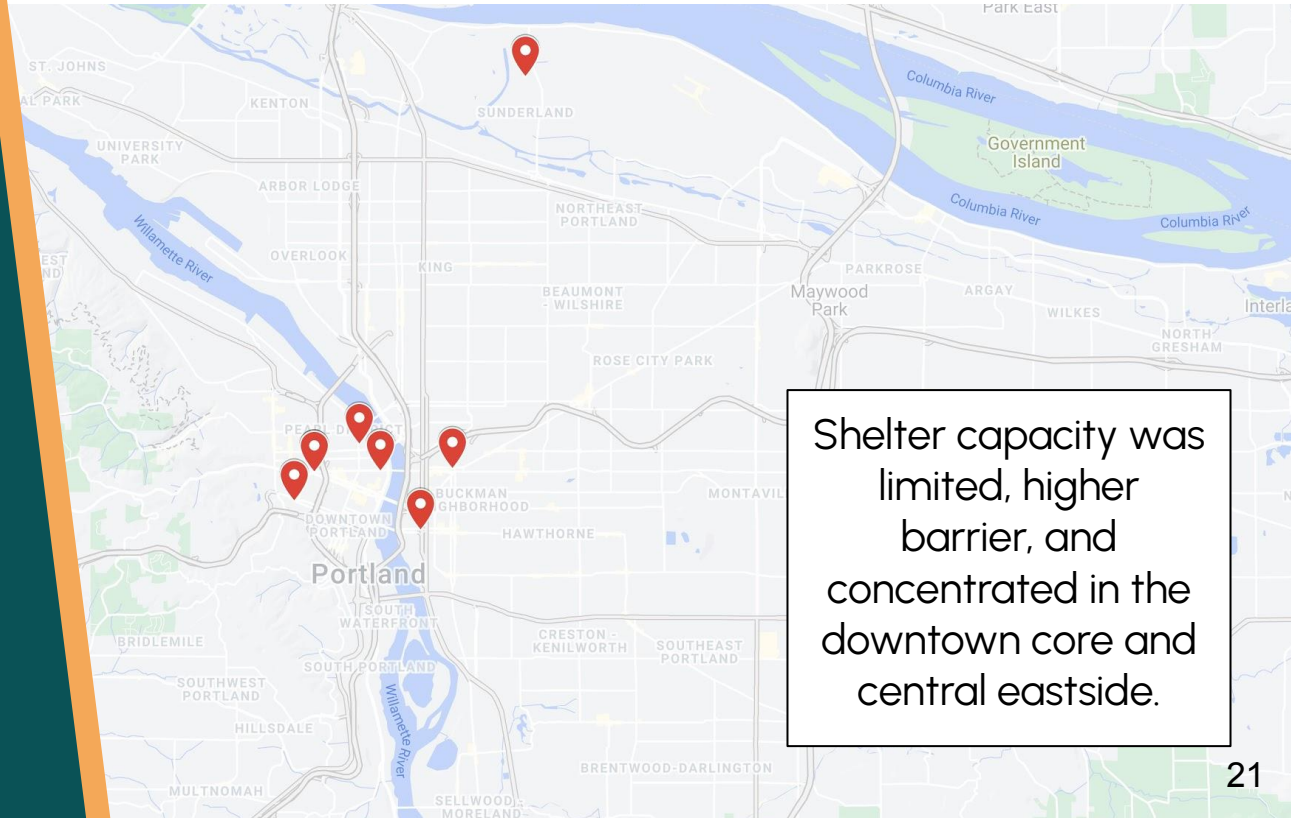


Shelter

A historic visualization of Multnomah County's shelter system in 2015.

Shelter System in 2015

BEFORE the state of emergency and the creation of JOHS.



Shelter capacity was limited, higher barrier, and concentrated in the downtown core and central eastside.

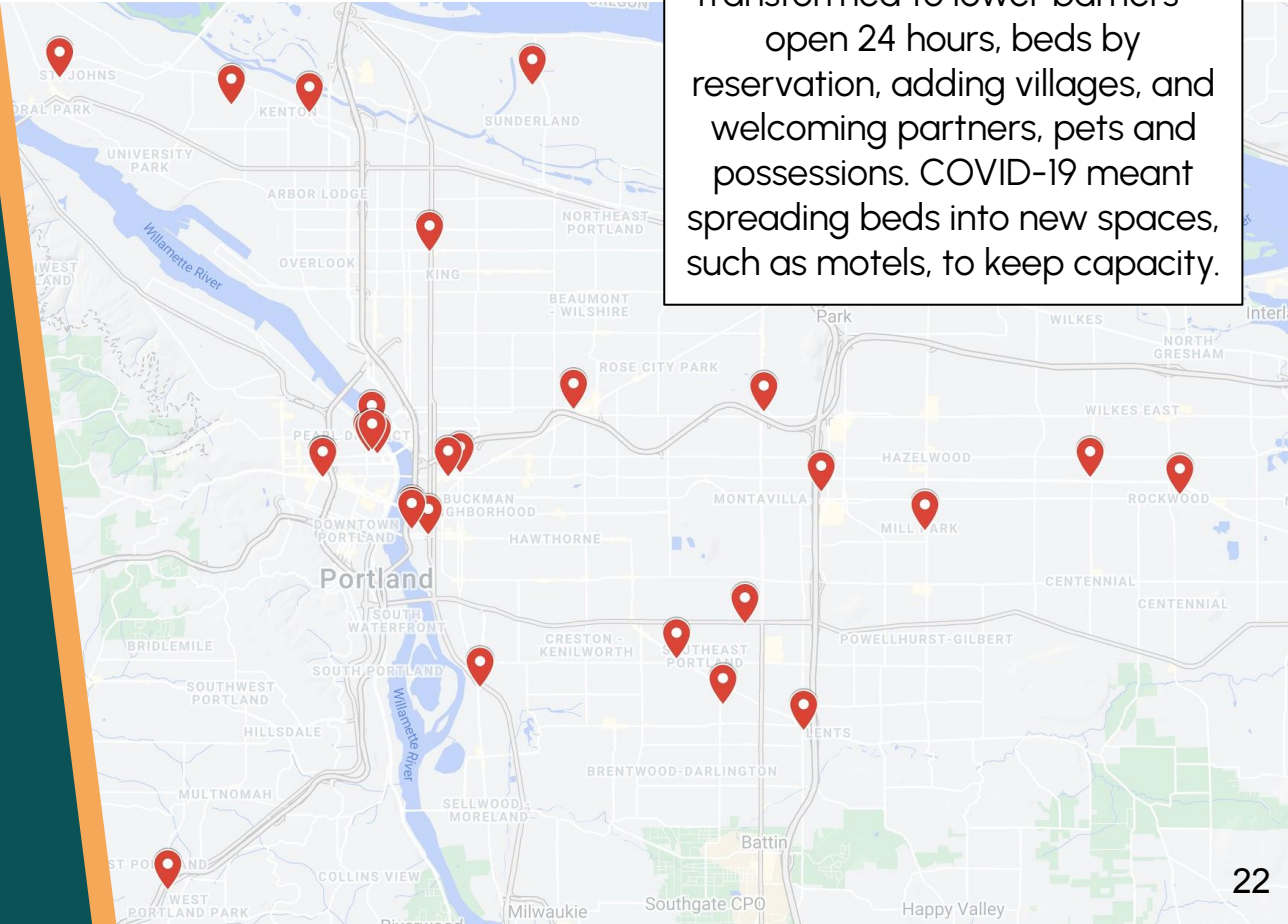


Shelter

A historic visualization of Multnomah County's shelter system over the past six years.

Shelter System in 2021

Transformed to lower barriers — open 24 hours, beds by reservation, adding villages, and welcoming partners, pets and possessions. COVID-19 meant spreading beds into new spaces, such as motels, to keep capacity.

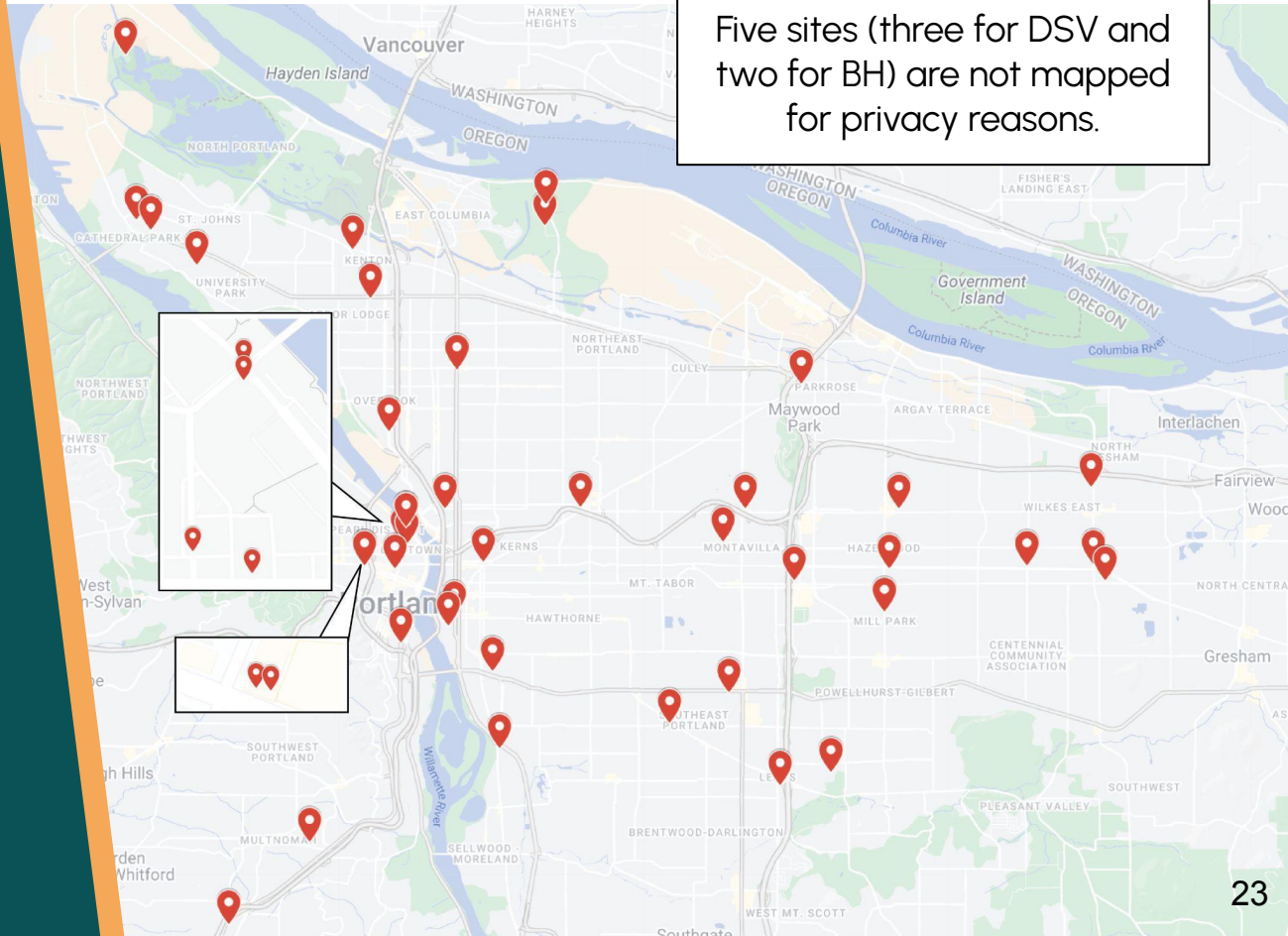




Shelter

A historic visualization of Multnomah County's shelter system over the past nine years.

Shelter System in 2024



Shelter Beds - Funded and In Operation

3,143



Community Sheltering Strategy Phase 1: Detail

Type	FY 2024 planned beds - Original	FY 2024 Planned Beds - Updated	Description	FY 24 Updated Planned Numbers (Detail)	Number open by 12/31/2024	Notes
Congregate - Year Round	88	88	Arbor Lodge	88	88	
			Alternative	467	456	Arbor Lodge
New microvillage	30	10	Prior NOFA in FY24 resulted in 10 units. More added in the total amount to come from the FY25 solicitation in progress.			
Oak Street Village	29	0	Construction complete December 2024, open to guests early 2025			
Harrison	30	0	Open December 2025			
ECHRC**	28	0	Open December 2025			
TASS 2 (North Portland)	150	160	10 <u>more</u> units than planned			
TASS 3 (MSRV Expansion)	100	72	28 fewer units than planned			
Reedway Expansion	50	60	10 <u>more</u> units than planned (Total at Reedway = 120)			
Clinton Triangle	21	21	21 <u>more</u> units than planned			
Totals	555	544*		544*	429	77% of 555 beds open by end 2024

*Missing 31 units were added to current shelter solicitations for FY 2025

**ECHRC will also host day services and 90 units severe weather shelter

CSS Phase 2

Updates

Family and DSV systems incorporating more capacity building and community engagement

Shelter Rebasing underway

FY 2025 Community Sheltering Strategy Unit Additions Update

System	Goal	Status
Adult - Original Strategy	90	<ul style="list-style-type: none">155 beds allocated over three providers/locationsOne location secured, one in LOI, one pending selection
Adult - FY 2025 Budget Addition	30	
Adult - adding units from FY 2024 plans	31	
Family	97	JOHS executive team reviewing allocation recommendations
DSV	45	
Youth	25	Africa House Day Services expanding to overnight shelter by end of FY
Total	319	

200 overnight shelter beds added to Portland's growing need



The Salvation Army is set to operate 200 new seasonal shelter beds in Portland, growing the number of shelter beds in the city to over 3,000.

Source: KGW - <https://www.kgw.com/video/news/local/homeless/200-overnight-shelter-beds-added-to-portlands-growing-need/283-618df05b-bcff-41c8-aae8-c608a0087ba5>



Questions - In Preparation for Next Mtg

Shifting our Community Sheltering Strategy has implications for our shared Plan, our Key Performance Metrics and respective budgets.

What questions would you like staff to explore?

