Fee Collection in SUN Community Schools A Briefing Report to the Board of County Commissioners

October 19, 2010

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Included in the briefing packet:

- 1. Report: SUN Community Schools Fee Collection
- 2. Attachment 1: SUN Community Schools Fee Structure
- 3. Attachment 2: SUN Community Schools Fee Information
- 4. Examples of SUN Community School Site Profiles, containing demographic, services and outcome information by SUN CS Site

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Overview

This report outlines the history, process and current practice related to the collection of fees for activities provided through SUN Community Schools (SUN CS). This report was requested during the FY10/11 budget process by Commissioner Barbara Willer.

History

Since the implementation of SUN Community Schools in 1999, the issue of fee collection has surfaced from time to time. Over the first 8 years of the initiative, there was not a set fee collection protocol. Individual SUN CS sites in partnership with their lead agency had discretion about whether or not to charge fees, with the expectation that all SUN collaborative efforts would be responsive to the needs and resources of the local neighborhood. The lack of systemic direction resulted in inconsistency across SUN CS sites, confusion and frustration for parents whose children attended different SUN Community Schools, and concerns about equity across the county. Interest in developing a consistent practice for fee collection surfaced in fiscal year 2007 among a variety of SUN partners, including elected leaders and funders. This interest was driven largely by the issues identified above.

In the summer of 2007, SUN CS staff and partners began a process to develop a consistent fee structure that was agreeable to all sponsors and could be applied across all SUN CS sites. The process took place from August – December 2007, and included partners from across the collaboration: school district and school representatives, lead agency supervisors, SUN CS site managers, city staff, and county representatives. Input and direction was gathered through meetings of the SUN Service System Districts Council, SUN CS Supervisors, Collaborative Agreement meetings with principals, and individually from key stakeholders.

Discussions were robust and considered lessons learned from past fee collection, philosophical perspectives on asking families living in poverty to pay for SUN CS activities, and a pilot fee collection effort conducted by Metropolitan Family Service in Fall 2007. A wide range of perspectives were considered in the process. Those perspectives fell along a continuum from those who believed that fees should be required from everyone, to those who believed that participants should not ever be asked to pay.

Ultimately, a fee structure was determined and adopted by the SUN Service System. The final structure was vetted by all 6 districts that have SUN CS sites and approved by the City and County SUN managers. This standard was incorporated into the SUN CS model and the related RFP and contracts for Fiscal Year 2008.

SUN Community School Fee Structure

The SUN Community School fee structure is predicated on using the free and reduced-priced lunch rate of a given school as the basis for whether a SUN CS site would charge fees for ongoing extended-day activities for youth or not. This practice is in alignment with Federal standards for providing additional educational subsidy funds (Title I) to schools based on poverty. The fee structure has two tiers and is found in Attachment 1.

<u>Tier 1:</u> Schools with 50% or greater student population receiving free and reduced lunch Schools in Tier 1 do not seek fees for participation in SUN CS extended day activities for youth.

<u>Tier 2:</u> Schools with less than 50% student population receiving free and reduced lunch Schools in Tier 2 are required to seek fees for SUN CS participation.

There are three other elements of the fee structure (as noted on the handout).

- First, any fee imposed must be on a sliding scale that begins at \$0 so that no one who wants to participate, and for whom there is space, is denied participation because of an inability to pay.
- Second, these Standards were put into place for the 2008-2011 timeframe. The County will re-examine the FRL status of individual schools using the 2009/10 FRL data and move schools between tiers, as needed, effective July 1, 2011.
- Third, whether a SUN CS site is in Tier 1 or Tier 2, all sites have the opportunity to determine fees for one-time-only events or activities (such as field trips, adult classes and so forth).

The application of the fee structure began in fiscal year 2008. The Tiers were based on the 07/08 FRL status of schools. At that time, 48 schools fell into Tier 1 and 10 schools into Tier 2. SUN CS sites added since 2008 have all been Tier 1 schools.

It is also important to note that Tier 2 SUN CS schools receive a reduced amount of "core" funding from the City and/or County. As part of the implementation of SUN's adopted allocation methodology, a funding reduction took place for Tier 2 schools in 2008. In order to preserve all high-poverty SUN CS sites and yet still address geographic equity across the County, schools that had a lower FRL population received a 25% funding reduction; program targets and expectations were likewise reduced. This meant that these sites had less funding to begin the year, and carried the expectation that they would raise and leverage funds (through fees and other means) to maintain their pre-reduction level of service.

Current Application

En route to prepare this report, input and feedback was again solicited from partners in the SUN collaboration to better understand how this standard is applied.

Current Levels of Fees Collected

The 58 SUN Community Schools operating in 2009-10 collected fees for various activities, following the SUN CS fee structure. Specifically, a survey conducted by SUN Service System Division staff in the summer 2010 showed that 25 sites collect fees for some type of SUN CS activity or service. The types of services for which SUN CS collected fees fell into 4 categories:

- Youth Extended-Day Activities (for kids from that SUN CS)
- Adult Programming
- Community Programming (for example: classes/activities for youth from other schools or adult community members)
- o One-time Events/Activities

The amount that sites generated from fees ranged from a few hundred to \$20,000 dollars, with one outlier. And, sites that generated the most revenue were those, as one would anticipate, that fall in Tier 2 of the fee structure and receive reduced "core" funding.

There are two areas to note within the revenue amounts generated. First, the City of Portland manages 11 SUN CS sites. As a part of the City's Parks & Recreation Bureau, those sites have annual revenue goals that contribute to the Parks SUN CS operating funds. They accomplish these revenue goals in two primary ways: they offer an array of evening and weekend activities at the SUN CS sites (and these are advertised in the broad Parks & Recreation booklets), and they generate revenue through extensive summer activities. In fact, for all of the Parks' sites, 85% of the revenue generated at each site is during the summer, when they offer extensive programming for students outside the school population. The second area of note is Buckman SUN Community School, which reported generating approximately \$70,000 in FY10. Their reputation for generating revenue is unparalleled in the SUN CS system.

School by school detail for the source of fees and amounts collected for the 2008-09 and 2009-10 school years can be found in Attachment 2.

Use of Fees

According to the agencies, all of the funds generated are channeled back into the site to support program costs (teachers, supplies, operations costs not covered by public dollars). Examples include: fee revenue allows one agency to hire certified teachers (and pay them at their contract rate) to teach credit retrieval classes; another uses the funds to hire activity specialists for the extended day; and most use the funds for program materials and supplies.

At sites where larger amounts are generated, the fees are needed to deliver the level, quantity or quality of programming that one can charge larger amounts for. In effect, at sites with lower poverty levels, they have developed a business model for using revenue from those who can afford to pay in those communities to subsidize those who cannot.

Partner Perspectives on Fee Structure

In the course of soliciting input on the current application of the fee structure, various stakeholders were asked their opinions of the current fee structure. Overall, partners continued to strongly support the existing fee structure. In particular:

- School districts expressed support of the existing structure, wanting to solicit fees only when the school met a certain threshold of FRL students.
- <u>Lead agencies</u> largely support the current structure as well, particularly as it creates
 consistency for families across sites, but also allows flexibility to generate fees outside
 of youth extended-day programming from participants who can pay. Agency philosophy
 varies among our SUN CS providers some agencies believe that it's important to ask for
 fees for at least some activities, while one agency's mission prohibits asking participants
 for any contribution (fee or otherwise).
- o City and County SUN Managers continue to support the fee structure.

Summary

The current SUN Community School fee structure has support across the SUN CS continuum of partners. It is being applied according to the specifications of the structure. The flexibility allows agencies to ask for fees to support extended-day programming. Having this consistent structure has led to clarity among partners about how and when to seek fees as well as created consistency across SUN CS sites.

SUN Community Schools Fee Structure (Excerpted from the FY11 SUN Community Schools Program Instructions) Implemented July 1, 2008

Fee Structure: Providers must operate under the fee structure established by the System partners to promote consistency and equity across the County. The structure was developed to allow those families who are able to pay fees a mechanism through which to do so. It is essential that efforts are made to ensure that any fees are not a barrier to participation. The fee structure is as follows:

- There are two tiers of fees within the structure. Tiers are based on poverty with the determining criteria being the % of FRL in a school.
- The tier a school falls into determines the fee amount for the entire school. (i.e. some schools won't charge fees to any students and some will charge on a sliding fee scale basis to all students.)
- The fee amount relates to fees for ongoing extended day activities. All schools still may charge for special events or activities (field trips, individual specialty classes, etc.) and may determine what is appropriate based on their community.
- At all schools, any fees are to be collected using a sliding scale fee that starts at \$0.
- The fee range for on-going extended-day activity/class charges is developed at the individual school and must begin at \$0.

Tier	Poverty Criteria	Fee Amount for Extended-Day Activities
Tier 1	High Poverty Schools (those at 50% or higher FRL*) and High Schools	No Fees
Tier 2	Lower Poverty Schools (those with 49% or lower FRL*)	Fees charged by activity or class using sliding scale beginning at \$0

^{*} Tier status will be determined using <u>07/08</u> FRL data and will be reviewed every 3 years.

2009/2010 SUN Community	Tier in	2007/08* FRL					
			CUNCC Land Amenau	Cabaal District	F	F d. C	Types of Face Callected
School Site	Standard	%	SUNCS Lead Agency	School District	Funds Generated 2009/10	Funds Generated 2008/09	Types of Fees Collected
Alden Flementem.	_	000/	Metropolitan Family	Daynalda			
Alder Elementary	1	93%	Service	Reynolds			
			Death and Death 0		Ф0.000	044 540	Add B December 1
A.I. O. A. B. I. II	_	0.407	Portland Parks &		\$8,833	\$11,548	Adult Programming
Alice Ott Middle	1	64%	Recreation	David Douglas	85% generated in summer	85% generated in summer	Community Programming
							Adult Programming
			Portland Parks &	Portland Public	\$1,966	\$1,944	Community Programming
Arleta K-8	1	73%	Recreation	Schools	85% generated in summer	85% generated in summer	One-Time Events
				Portland Public			
Boise-Eliot PK-8	1	77%	Self Enhancement	Schools			
Cesar Chavez K-8 (formly				Portland Public			
Clarendon-Portsmouth)	1	86%	Neighborhood House	Schools			
,							
			Metropolitan Family				
Davis Flomentem	_	82%	Service	Daymalda			
Davis Elementary	1	02%		Reynolds			
Fool Books Floor out and	_	700/	Metropolitan Family	David Davida			
Earl Boyles Elementary	1	72%	Service	David Douglas			
			Catholic Charities - El				
East Gresham Elementary	1	69%	Programa Hispano	Gresham-Barlow			
			Portland Parks &	Portland Public	\$11,010	\$9,774	Adult Programming
Faubion PK-8	1	70%	Recreation	Schools	85% generated in summer	85% generated in summer	Community Programming
			Catholic Charities - El				, , ,
Floyd Light Middle	1	64%	Programa Hispano	David Douglas			
, ,			,	Portland Public			
George Middle	1	87%	Neighborhood House	Schools			
		- /-	. 3				
Gilbert Heights	l ₁	74%	Camp Fire	David Douglas			
ort Holgins	-	, ,					
Gilbert Park Elementary	1	59%	IRCO	David Douglas			
S. Sort I dik Elementary		5576	Metropolitan Family	- aria bougiao			
Glenfair Elementary	1	87%	Service	Reynolds			
Cicinal Licincillary	'	01 /0	OO: VICO	regridius			
			Portland Parks &	Portland Public	\$11.440	\$5.249	Adult Programming
Grout Elementary	1	68%	Recreation	Schools			Community Programming
Grout Elementary	'	00 /0	Catholic Charities - El	30110013	05 /6 generated in suffiller	00 /0 generated in suffiller	Community Flogramming
Hell Elementers	1	58%		Gresham-Barlow	\$40		Adult Brogramming
Hall Elementary	I	30%	Programa Hispano		Φ40		Adult Programming
Hamis an Bank K S		040/	Lanca and ADA/	Portland Public	#5 000	#5 000	Wardt Fotandad B. A. C. W.
Harrison Park K-8	1	81%	Impact NW	Schools	\$5,000	\$5,000	Youth Extended-Day Activities

2009/2010 SUN Community	Tier in	2007/08* FRL					
School Site	Standard	%	SUNCS Lead Agency	School District	Funds Generated 2009/10	Funds Generated 2008/09	Types of Fees Collected
			Metropolitan Family				7,
HB Lee Middle	1	71%	Service	Reynolds			
				Portland Public			
Humboldt PK-8	1	95%	Self Enhancement	Schools			
				Portland Public			
James John Elementary	1	81%	Lifeworks	Schools			
				Portland Public			
Jefferson High	1	73%	Self Enhancement	Schools			
				Portland Public			
Kelly Elementary	1	77%	Impact NW	Schools	\$5,500	\$3,555	Youth Extended-Day Activities
				Portland Public			
King PK-8	1	92%	IRCO	Schools			
					6	.	
		040/	Portland Parks &	Portland Public		\$1,748	Adult Programming
Lane Middle	1	81%	Recreation	Schools	85% generated in summer	85% generated in summer	Community Programming
Lant IC O		000/	IDOO	Portland Public			
Lent K-8	11	82%	IRCO Metropolitan Family	Schools			
Lynch View Flomentery	1	71%	Service	Contonnial			
Lynch View Elementary	1	71%	Metropolitan Family	Centennial			
Lynch Wood Elementary	1	63%	Service	Centennial			
Lynch Wood Elementary	1	03 /6	Service	Portland Public			
Madison High	1	64%	IRCO	Schools			
Madison riigii	1	04 70	IICO	30110013			Youth Extended-Day Activities
				Portland Public			Adult Programming
Markham Elementary	1	51%	Neighborhood House	Schools	\$9,450	\$9,324	Community Programming
,	-	/ -		Portland Public	7-,	T - 1	
Marshall High	1	74%	Impact NW	Schools			
			1	Portland Public			
Marysville K-8	1	79%	Impact NW	Schools	\$715	\$840	
Mill Dork	4	020/	Comp Fire	David Davides			
Mill Park	1	82%	Camp Fire	David Douglas			
Ockley Green K-8	1	73%	Self Enhancement	Portland Public Schools			
Oliver Elementary (formly		1.070	Metropolitan Family	0010010			
Harold Oliver Intermediate)	1	72%	Service	Centennial			
Parklane Elementary	<u> </u>	/ 0	55.1100	- Jinomia			
(formerly Harold Oliver			Metropolitan Family				
Primary)	1	73%	Service	Centennial			
	1.	1.070			ļ	ļ	ļ

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2009/2010 SUN Community School Site	Tier in SUNCS Fee Standard	2007/08* FRL %	SUNCS Lead Agency	School District	Funds Generated 2009/10	Funds Generated 2008/09	Types of Fees Collected
			Portland Parks &		\$5,450	\$4,175	Adult Programming
Parkrose High	1	52%	Recreation	Parkrose	1 7	85% generated in summer	Community Programming
				Portland Public		9	, , ,
Peninsula K-8	1	83%	Neighborhood House	Schools			
				Portland Public			
Rigler K-8	1	87%	IRCO	Schools			
			Catholic Charities - El				
Ron Russell Middle	1	79%	Programa Hispano	David Douglas			
				Portland Public			
Roosevelt High	1	73%	Neighborhood House	Schools			
				Portland Public			
Sabin PK-8	1	50%	IRCO	Schools			
				Portland Public			
Scott K-8	1	81%	Impact NW	Schools	\$4,000	\$6,500	Youth Extended-Day Activities
			Metropolitan Family				
Shaver Elementary	1	81%	Service	Parkrose			
			Portland Parks &	Portland Public	\$3,281	\$2,400	Adult Programming
Sitton Elementary	1	82%	Recreation	Schools	85% generated in summer	85% generated in summer	Community Programming
			0 11 = 1	Portland Public			
Vernon PK-8	1	85%	Self Enhancement	Schools			
				Portland Public	*		
Whitman Elementary	1	84%	Impact NW	Schools	\$1,500		Youth Extended-Day Activities
			0 11 = 1	Portland Public			
Woodlawn PK-8	1	84%	Self Enhancement	Schools			
		0.407		Portland Public	A7.500	# 40.000	V 11 E 1 1 1 E 1 1 1 E 1 1 1 1 1 1 1 1 1
Woodmere Elementary		84%	Impact NW	Schools	\$7,500	\$13,200	Youth Extended-Day Activities
	T	ı					Wayth Futandad Day Astistica
			Portland Parks &	Portland Public	\$16,243	\$21.512	Youth Extended-Day Activities Adult Programming
Beaumont Middle	2	39%		Schools	+ -, -	* /-	
Deaumont Middle	2	39%	Recreation	Portland Public	85% generated in summer	85% generated in summer	Community Programming Youth Extended-Day Activities
Buckman Elementary	2	27%	Impact NW	Schools	approx. \$70,000		Touri Exterided-Day Activities
Buckman Elementary		Z1 70	Impactiviv	30110015	αρριοχ. φ/υ,000		Adult Programming
			Portland Parks &		\$5.763	\$6.645	Community Programming
Centennial Middle	2	49%	Recreation	Contonnial	+ - /	T - 7	One-Time Events
Centenniai wiiddie		49%		Centennial	85% generated in summer	oo% generated in summer	One-Time Events
Clear Creek Middle	2	400/	Metropolitan Family	Crooker Barley	\$600	¢4 590	Vouth Extended Day Activities
Clear Creek Middle	2	49%	Service	Gresham-Barlow	\$600	\$1,580	Youth Extended-Day Activities

2009/2010 SUN Community School Site	Tier in SUNCS Fee Standard	2007/08* FRL %	SUNCS Lead Agency	School District	Funds Generated 2009/10	Funds Generated 2008/09	Types of Fees Collected
			Metropolitan Family				
Gresham High	2	32%	Service	Gresham-Barlow	Approx. \$3,500		Youth Extended-Day Activities
				Portland Public			Youth Extended-Day Activities
Jackson Middle	2	20%	Neighborhood House	Schools	\$3,960	\$5,695	Adult Programming
McCarty Middle	2	40%	Metropolitan Family Service	Gresham-Barlow		\$220	
Mt. Tabor Middle	2	27%	Portland Parks & Recreation	Portland Public Schools			Youth Extended-Day Activities Adult Programming Community Programming
				Portland Public		9	, ,
Robert Gray Middle	2	24%	Neighborhood House	Schools	\$4,500	\$5,300	Youth Extended-Day Activities
			Portland Parks &	Portland Public	' '	\$10,481	Youth Extended-Day Activities Adult Programming
Roseway Heights K-8	2	45%	Recreation	Schools	85% generated in summer	85% generated in summer	Community Programming

^{*07/08} FRL used; as this is the data upon which the fee structure operates currently Information gathered from Zoomerang survey conducted in August 2010.



Boise Eliot PK-8

Lead Agency: Self-Enhancement Inc.

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 417 students; Grades PK-8; 77% Free and Reduced Lunch; 85% Students of Color (Asian 3%, Black 63%, Hispanic 13%, Multiple Ethnicity 4%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support

After school supper Homework Club Math Games for Ist – 3rd Grade Let's Read Club Creative Writing Tutoring in Math and Writing for Middle School Students

Enrichment

Digital Media Chess for Success AKA Science African Drumming Fun Arts and Crafts Dramatic Arts Gardening

Mentoring

Boys Club Girls Talk

Recreation

Basketball Cheerleading Exercise with Me Hip Hop Soccer Flag Football SEI/SUN Basketball League for 2 – 5 graders

Gym Zone- Open Gym

Summer Programs

SEI Summer Camp SEI Sports Camp Academic Enrichment Daily Lunch Program

Brong Expectations Leadership/Involvement SUN Student Leadership

Empowerment/Skill-Building

21st Century Community **Learning Centers**

Sisters Reflecting Beauty **Brothers Reflecting Brotherhood**

Adult Education

Health and Fitness Classes Resources and Referral Classes **Employment Skills Classes**

Community/Cultural Events

Black History Celebration Cinco De Mayo Celebration

Family Education & Engagement

Quarterly communication with parents, Newsletters, and event flyers School-wide Parent Meetings & Activities (in partnership with Portland Public Schools) Family Activities: Family Write Night, Family Morning Fun, Coffee Time w/ Parents, SUN CS Showcase

Case Management & Skill Building

Skill Building Groups Service Point Case Management

System Coordination, Service Integration & Site Management

Recruitment & connection of students & families with services; development of referral system

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management in Out-of-School Time

Partner and Resource Development

4 Community Agency Partners

3 Business Partners

16 volunteer hours contributed

\$2,710 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services

Case Management and Skill Building Groups

Health Services

School-Based Health Clinic

Library Services

CHIF-funded after school programs

Evaluation 2008-09

Outputs

323 youth served

91% students of color

79% identified as being "at risk of academic failure"

82% qualified for free and reduced lunch

113 adults served

613 people served in non-enrollment events

(family educational nights, cultural fairs, etc.)

Outcomes

70% of students increased benchmark scores in Reading

78% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 94%

According to teachers, of students who regularly attended SUN CS:

46% improved getting **homework** in on time

41% had a more **positive attitude** toward school

56% improved classroom participation

71% improved classroom academic performance

SUN Spot: SUN in Action

SUN School partnered up with Boise-Eliot PTO, the Norman Sylvester Band, and Boise-Eliot School to have the first Black History Celebration at Boise-Eliot. Over 200 hundred parents, family members, students and staff attended and participated in this funfilled event of fun, music, dancing, performances, and supper.







ERVICE Earl Boyles Elementary School

Lead Agency: Metropolitan Family Service

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 432 students; Grades K-5; 77% Free and Reduced Lunch; 26% ELL 50% Students of Color (Hispanic 28%, Asian/ Pacific Islander 11%, Black 8%, Native American 12%, Multi-racial 7%, White 50%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support
Read Naturally
Study Island
Home Work Club
Spanish Literacy
AKA Science

Enrichment Chess for Success Marimba Band Multicultural Story Scouts Between the Pages Art Classes Theatre

Empowerment/Skill	 -
Building	
Girls Scouts	

Girls Scouts 4H Club

Cooking

Mentoring Book Buddies

Book Buddies

Recreation

Gym games Sports Beginning Ballet- The Aspire Project

Youth Power – Martial Arts-NWIA

Summer Programs

Bike Safety Art Science Writing Dance Sports

Youth

Leadership/Involvement Youth Advisory Council 4H Club Work Source Youth Employment Placements

Adult Education Financial Literacy Computer Class

Community/Cultural Events

Back To School Night
ESL Back to School Night
Family FUN Night
SUN Showcases

Energy Assistance Outreach Health and Wellness Fair

Family Education & Engagement

Daily communication with parents School-wide Parent Meetings & Activities

Family Education: Make Parenting a Pleasure (MFS); Mt. Hood Community College Parents as

Teachers; Human Solutions – Financial Literacy Family Activities: Knitting Class; Earl Boyles Booster Club

Case Management & Skill Building

Partnership with Human Solutions for a referral process for housing and rental assistance David Douglas High School Students Volunteer/Career Placement

System Coordination, Service Integration & Site Management

Recruitment & connection of students & families with services; development of referral system SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management

Partner and Resource Development

18 Community Agency Partners

83 volunteer hours contributed

\$25,100 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services

Case Management and Skill Building Groups

Health Services

School-Based Health Clinic Human Solutions

Library Services

Book Club, Research Rangers

CHIF-funded after school programs

Evaluation 2008-09

Outputs

261 youth served

52% students of color

62% identified as being "at risk of academic failure"

77% qualified for free and reduced lunch

20 adults served

355 people served in non-enrollment events

(Family educational nights, cultural fairs, etc.)

Outcomes

79% of students increased benchmark scores in Reading

91% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 95%

According to teachers, of students who regularly attended SUN CS:

80% improved classroom academic performance

49% improved getting homework in on time

66% had a more positive attitude toward school

76% improved finding alternative resolutions to problems

SUN Success Story

SUN decided to make an effort to establish a legitimate homework hour, complete with grade-appropriate materials for students to work on during that hour. One of the SUN staff, Cheryl, made it her mission to compile materials from all the classroom teachers and categorize them by difficulty, grade and teacher. Cheryl volunteered numerous hours for this task, going as far as donating some of her own educational materials to help complete the homework cart.

After several weeks of hard work, the final product was two homework carts, complete with educational worksheets for all grades sorted in file folders by teacher and grade; educational books which she managed to get donated from Title I; a system to track students' reading minutes, which coincides with a reading program at school; and file folders for each individual student attending homework club, in which they can store all their work. Cheryl's commitment to this cause has yielded tremendous results and can be seen at any of Earl Boyle's homework hours.





East Gresham Grade School

Lead Agency: Catholic Charities

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 432 students; Grades K-5; 75% Free and Reduced Lunch; 53% Students of Color (Hispanic 44%, Black 3%, Native American 1%, Multi-racial 10%, White 47%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support

After School Meal SUN Academy Homework

Club

Supplemental Education

Services

MFS-CAFÉ Academic Program Reading/Writing/Math support

Enrichment

Robotics/Kid Institute of Technology

Beginning Art Studio

Clay

Just Dance!

Zines

AKA Science

NW Children's Theatre

Science

Cooking Class (English and

Spanish)

Mud-eye Puppets

Summer Programs

Arts and Music Sports Camp Lunch Program

Math and Reading Program

Recreation

Soccer
Basketball
Martial Arts
World Dance
Just Dance!
Jewelry Making,

Mentoring

Dexter McCarty Volunteer Mentors

Adult Education

Adult ELL
Nutrition Classes
Physical Fitness
Latino Parent Meetings
Information and Referrals
Tax Prep Courses
Gang Prevention/Measure 11
Informational Session

Community/Cultural Events

Clothing Drive Food Backpacks Back to School Fair SnowBlast Lit. Event

Family Education & Engagement

Daily communication with parents (bi-lingual Spanish)
School-wide Parent Meetings & Activities (in partnership with PTSO)
Family Education (in partnership with CAFÉ and Title I).

Case Management & Skill Building

Family Outreach Coordinator, El Programa Hispano

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of school referral system

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management in Out-of-School Time

Partner and Resource Development

27 Community Agency Partners

4 Business Partners

769 volunteer hours contributed \$18,404 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services

Latino Parent meetings
Translations

Health Services
Referral Services

Evaluation 2008-09

Outputs

268 youth served

52% students of color 81% qualified for free and reduced lunch

69 adults served

1258 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

69% of students increased benchmark scores in Reading 80% of students increased benchmark scores in Math Average daily attendance of SUN CS students was 95%

According to teachers, of students who regularly attended SUN CS:

98% improved classroom academic performance

71% improved getting homework in on time

83% had a more positive attitude toward school

78% improved finding alternative resolutions to problems

SUN Success Story

Since 2007, Grace Community Church has been an integral part of the social services support offered to the families at East Gresham Grade School. In December of 2009, Grace invited 16 East families to participate in a Christmas celebration that included free dinner; children's activities like cookie decoration, ornament decoration, cake-walks and face-painting; gift-cards and transportation to local stores for gift-buying; and free clothes and canned goods for all families to take home. The parish arranged and hosted the event, utilizing roughly 75 volunteers to lead the activities. The church worked closely with the SUN Site Manager and Family Outreach Coordinator to help identify the families at the school in most need of the support. It was an honor to take part in the event by greeting each family at the door as they came in and to see how much fun both kids and parents had on a truly magical evening.

Due to the continued success of this partnership, Grace and the SUN Program at East are expanding their collaborative efforts. In February of this year, Grace and SUN will start the East Gresham Food Backpack Program. This program will make backpacks of food available to families in need on a weekly basis.







Gilbert Park School

Lead Agency: Immigrant and Refugee Community Organization (IRCO)

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 592 students; Grades K-5; 70% Free and Reduced Lunch; 38% Students of Color (Hispanic 14%, Asian/Pacific Islander 15%, Black 6%, Native American 2%, white 62%, Multi-racial 4%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support

Daily homework help for all enrolled SUN students.

5th grade math intervention classes graders

Enrichment

Glamour Science
Science of Rhythm
Oregon Geography
Creative Writing, Chess
World Geography
AKA Science
Scary Stories
Manners
Korean Art

Mentoring

High school volunteer mentors & tutors through David Douglas High School Career Center Recreation

Young Artists
Soccer
Drama
Animal Art
Fun with Art

Everyday's A Holiday

Youth

Leadership/Involvement

Environmental Leaders
Service Learning

Zenger Farm Volunteer Work

Club

4-H Garden Builders School Beautification

Empowerment/Skill-Building

Taekwondo Spanish

Adult Education

Marimba
Family Art

Write Around Portland

Community/Cultural

Events

Mother's Day Craft Fair Family Picnic Community Parade Family Night Bike Commuters' Workshop Spring Carnival

Summer Programs

Exploring Community
Bicycle Education
Environmental Education
Breakfast & Lunch Programs
OMSI's Travelling Classrooms
Gardening, Sustainability
Education, Math and Literacy

Family Education & Engagement

Daily communication with parents School-wide Parent Meetings & Activities

Family Activities: Family Art Class, Energy Assistance Workshop

Case Management & Skill Building

Referrals for case management, housing and rental assistance, and energy assistance.

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral system

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management in Out-of-School Time

Partner and Resource Development

10 Community Agency Partners

3 Business Partners

258 volunteer hours contributed

\$17,054 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services

Case Management and Skill Building Groups

Health Services

School-Based Health Clinic & Referrals

Library Services

Evaluation 2008-09

Outputs

217 youth served

39 adults served

545 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

79% of students increased benchmark scores in Reading

87% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 96%

According to teachers, of students who regularly attended SUN CS:

80% improved classroom academic performance

69% improved getting homework in on time

87% had a more positive attitude toward school

72% improved finding alternative resolutions to problems

SUN Success Story

In order to educate our kids about health, nutrition, food, and service learning, Gilbert Park SUN offered a class in which enrolled students would walk to nearby Zenger Farm, and do chores. The SUN class was able to help Zenger with weeding, compost turning, mulching, and trail building. Not only did Zenger benefit from jobs well done by our youth, but the kids had a great time, and strengthened their work ethic. The highlight of this class came at the end when Jacob, a fifth grader, brought up homemade zucchini bread that he made with a zucchini he'd harvested at the farm a week before.







Harrison Park K-8

Lead Agency: Impact Northwest

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 732 students; Grades K-8; 81% Free and Reduced Lunch; 72% Students of Color (Hispanic 18%, Asian/Pacific Islander 30%, Black 18%, Hispanic 18%, Native American 2%, Multi-racial 4%, White 28%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support

After School Meal
Homework Assistance
Supplemental Educational
Services
Morning Homework Club
Leadership groups
ASPIRE Tutoring
SST Tutoring
MESA

Enrichment

Chess for Success Music Class Knitting Jewelry Making Fine Arts AKA Science Saturday Academy

Mentoring

Impact Northwest Mentoring Big Brother Big Sister Mentoring Project Boys & Girls Aid S.M.I.L.E Latino Mentoring

Youth Leadership/Involvement

SUN Student Council Girls Inc.

Recreation

Sports Teams Break Dance Running Club Girls Fitness Yoga

Summer Programs

Art, Creative Writing, Math

Empowerment/Skill-Building

Learning Centers

S.M.İ.L.E Computer Club ASPIRE Girls' group High School Prep Class

Adult Education

Adult ESL
Adult U.S Citizenship Class
Immigrant & Refugee Writing
Class

Community/Cultural Events

Weatherization Workshop Lead Prevention Workshop AARP Tax Preparation Compassion Montavilla Multicultural Holiday Craft Night

Family Education & Engagement

Daily communication with parents

Family Education: SST High School and College Info. Night

Family Activities: Open House, Family Craft Night, Reading Night, Science Night.

Case Management & Skill Building

IRCO/ASPIRE Case Management and Skill Building Groups IRCO/SST Case Management and Skill Building Groups

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management in Out-of-School Time

Partner and Resource Development

48 Community Agency Partners

26 Business Partners

4634 volunteer hours contributed \$158,348 leveraged in cash & in kind donations

Additional Services

Culturally Specific Services

Case Management and Skill Building Groups

Library Services

Evaluation 2008-09

Outputs

462 youth served

70% students of color

72% identified as being "at risk of academic failure"

89% qualified for free and reduced lunch

230 adults served

2789 people served in non-enrollment events (Family educational nights, cultural fairs, etc.)

Outcomes

72% of students increased benchmark scores in Reading 73% of students increased benchmark scores in Math Average daily attendance of SUN CS students was 96%

According to teachers, of students who regularly attended SUN CS:

93% improved classroom academic performance

80% improved getting **homework** in on time

87% had a more positive attitude toward school

89% improved teamwork

Health Services

School-Based Health Clinic

21st Century Learning Center **Grant-funded after school** programs

SUN Spot: SUN in Action

During a recent tutoring session an 8th grade student was asked why he was not getting his homework turned in. His test scores looked good but according to his progress report he was missing six assignments and was failing math class. The student was surprised that the SUN staff member knew so much about his progress in the classroom and before the staff was able to respond, another 8th grader stepped in and said, "He knows you're failing math and not turning in your work because he cares, he knows our parents are not helping and he wants us to succeed".

Both students are involved in several SUN programs such as mentoring, tutoring, competitive sports, leadership, and are junior staff members. Their families have received antipoverty service from Impact Northwest and support navigating the school system to help their children.









Lane Middle School

Lead Agency: Portland Parks and Recreation

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 397 students; Grades 6-8; 85% Free and Reduced Lunch; 60% Students of Color (Hispanic 28%, Asian/Pacific Islander 16%, Black 8%, Native American 3%, Multi-racial 5%, White 40%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support

Homework Club SUN CS Academy Tutoring (Before School) Tutoring (After School)

Empowerment/Skill-Building

English as a Second Language Spanish Conversational German

Youth Leadership/ Involvement

Boy's Group Girl's Group El Programa Hispano Girl's on Track Student Advisory Committee

Friday Teen Nights Friday Film Society

Mentoring

Mentoring with Reed College

Sports Programs

Basketball Soccer Track Volleyball Dance Team

Summer Programs (Ages 5 - 12)

Adventures of Knights & Damsels Daily Day Camp Egyptian Adventures with King Tut Games & Sports Hogwarts Express! Made in the USA Masks, Magic & Mysteries Passport Through Paradise Pioneering On The Prairie

Adult Education

Pirate Treasures

Knitting for Families Make Music PDX Tae Kwon Do for Families Clay – Hand & Wheel Urban Growth Bounty Classes

Enrichment (All with direct links to State Standards)

Career Exploration: Project PLUS Performing Arts: Beg. Band, Musical Theater, Guitar

Physical Education: Break Dancing, Skate & Study, Tae Kwon Do, Soccer

Technology: Yearbook, Video & Media

Visual Arts: Clay & Sculpture, Wearable Art & Recycled Fashion

Community/Cultural Events

Monthly Family Nights Family Cultural Night Family Education: School Choice Night, Insight for Parents & Teens, School Success Family Activities: Back to School Night, SUN CS Showcases, Family Night Events Community Coffee Mornings

Family Education & Engagement

Parent Engagement Coordinator on-site 20 hours per week School-wide Parent Meetings & Activities

Family & Community Resource Room: Computers, Lending Library, Workshops, Volunteer Opportunities, Monthly Breakfast, Information and Referral.

Case Management & Skill Building

Case Management and Skill Building Groups – including culturally specific services Family Involvement Coordinator – Impact Northwest

Community Involvement Coordinator – Americorps Impact Northwest

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Student Staffing Meetings

Site Management in Out-of-School Time

Partner and Resource Development

II Community Agency Partners

I Business Partner

989 volunteer hours contributed \$543,615 leveraged in cash & in-kind donations

Additional Services

Health Services

School-Based Health Clinic

Library Services

Extended Day Activity Bus

Evaluation 2008-09

Outputs

260 youth served

63% students of color

73% identified as being "at risk of academic failure"

89% qualified for free and reduced lunch

46 adults served

2238 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

71% of students increased benchmark scores in Reading

77% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 93%

According to teachers, of students who regularly attended SUN CS:

63% improved classroom academic performance

59% improved getting **homework** in on time

56% had a more **positive attitude** toward school

59% use improved teamwork

Everything is Educational!

Lane SUN CS boasts a ton of exciting opportunities for students. But what makes this program STAND OUT is our commitment to education.

All of the Extended Day Programs have a direct link to what students are learning during the school day and to Oregon State Standards for Education.

As an example, students who attend Skate Club (an enrichment focus program) will be introduced to muscle tone and structure, healthy habits (drug & alcohol prevention), and hold conversations in regards to civil liberties.

Students choose their enrichment focus and dedicate 68 hours to their discipline, giving them an opportunity to fully understand the art and receive the multiple subject enrichment "tie-ins"!







Markham Elementary School

Lead Agency: Neighborhood House

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 376 students; Grades K-5; 58% Free and Reduced Lunch; 46% Students of Color (Hispanic 14%, Asian/Pacific Islander 5%, Black 18%, Native American 1%, Multi-racial 1%, White 54%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic support

Daily Homework Clubs Individual Tutoring Computer Literacy Multicultural Story Scouts Learning for Life Programs

Enrichment

Chess for Success
Drama Club & Reader's Theater
aka Science
Zoom Science
Choir
Arts & Crafts
Knitting
Beading & Jewelry Making
Strategizers! (math strategy
games)

Mentoring

Lunch Buddies (lunchtime mentoring program) North by Southwest Mentoring Project

Recreation

Rock Climbing
Soccer
Basketball
Hip Hop Dance
Fit & Fun PE Games
Sports of all Sorts

Summer Programs

4-week Summer Literacy SUN School program Overnight camping trip

Empowerment/Skill-Building

Type to Learn Girls Inc. Girls Group

Youth Leadership/ Involvement

Markham News Crew SUN Student Community Service SUN Leaders Class Assistants

Adult Education

Mind & Body Yoga Homework Help Workshop

Community/Cultural Events

Neighborhood House/SUN School ESL Family Night Drama, Reader's Theater & Choir Performances

Family Education & Engagement

Daily communication with parents School-wide Parent Meetings & Activities (PTA, Site Council meetings) Markham Back to School Night Neighborhood House Family Fun Night Grauer Project Back-to-School Giveaway

Case Management & Skill Building

Links to community social service supports Onsite SUN Clothing Closet

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral

SUN CS Site Council advisory group (school staff, parents, students, and partner agencies)

Partner Meetings

Principal and school staff meetings

Site Management in Out-of-School Time

Partner and Resource Development:

233 volunteer hours contributed 14 Community Agency Partners

2 Business Partners \$59,871 leveraged in cash & in-kind donations

Additional Services

Gender Specific Groups

Girls Group; Women's Yoga; Girls Fitness Classes; **Boy Scouts**

Library Services

Multicultural Story Scouts: Library School Corps

Counseling

Individual & group services provided by OHSU psychology intern

CHIF-funded after school programs

AKA Science: Oregon Health Career Center Girls Inc. Girls' Group

SUNrise Programming on Late Opening School Days

Story Scouts literacy skill building; Board games & dramatic play; Educational computer games; Fitness club

Evaluation 2008-09

Outputs

272 youth served

42% students of color

71% identified as being "at risk of academic failure"

64% qualified for free and reduced lunch

76 adults served

2256 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

64% of students increased benchmark scores in Reading

95% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 95%

According to teachers, of students who regularly attended SUN CS:

87% improved classroom academic performance

80% improved getting homework in on time

90% had a more **positive attitude** toward school

76% improved finding alternative resolutions to problems

SUN Spot: SUN in Action

"In the four weeks given for SUN summer classes, a young learner showed great improvement with amazing enthusiasm while learning to read. She recently moved to the United States with her family and has overcome many obstacles. In the past year, she's pushed herself to quickly learn to speak and read in English. This summer we spent one-on-one time learning many reading basics, including vowel and consonant sounds. What truly amazed me was her determination to learn, not only for herself, but to help her sisters and especially her mother. She wants to learn and improve so she can then teach her own mother to read. Witnessing this selfless act of kindness and love for family was humbling and a reminder of how precious the gift of teaching can be."

-SUN Summer Instructor







Lead Agency: Neighborhood House

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure -Primarily from school neighborhood, but services are open to anyone.

School Population: 683 students; Grades 9-12; 73% Free and Reduced Lunch; 69% Students of Color (Hispanic 31%, Asian/ Pacific Islander 9%, Black 21%, Native American 4%, Multi-racial 2%, White 31%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic support

Dinner Club

SUN School Tutoring

Step-Up

SES Tutoring

Journalism

Enrichment

Music Studio

Cooking

Break Dance

Krump

Urban Opportunities

Improvisational Club

Photography Club

Drama Club

Chess Club

Mentoring

SMILE

Asian Cultural Club

Planned Parenthood

SHILE Program

Recreation

Rugby

Work It Out (girls only

weight training class)

Community/Cultural

Events

Pumpkin Carving Party

Winter Gift Making

Party

Valentines Party

Fix It Fair

Youth Leadership/ Involvement

Adidas Shoe Testing Group

Environmental Club

Leadership Club

Mercy Corps Club

Summer Programs

Step-Up

PLATO Credit Retrieval

Adult Education

English Classes

Empowerment/Skill-Building

Teen Parent Group Girls Self Defense

Family Education & Engagement

Daily communication with parents & students

Catholic Charities Beyond High School Workshop, Thanksgiving Gift Baskets, Giving Tree

Project

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral system

SUN CS Advisory Body (Roosevelt Boosters)

Partner Meetings

Site Management in Out-of-School Time

Partner and Resource Development

9 Community Agency Partners

3 Business Partners

2000 volunteer hours contributed \$64,010 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services

Case Management and Skill Building Groups

Health Services

School-Based Health Clinic

Library Services

Evaluation 2008-09

Outputs

369 youth served

77% students of color 90% qualified for free and reduced lunch

52 adults served

III0 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

6.7 credits earned on average 73% of students increased benchmark scores in Math

Average daily attendance of SUN CS students was 90%

95% of 9th, 10th & 11th graders were retained the following year

According to teachers, of students who regularly attended SUN CS:

77% improved classroom academic performance

73% improved getting **homework** in on time

77% had a more **positive attitude** toward school

64% improved finding alternative resolutions to problems

SUN Spotlight

Over 300 students registered for SUN and 10 families were able to have their holiday wishes come true this December when SUN partners, local businesses and churches came together to provide gifts. One sponsored family expressed their past year dealing with poverty and that for the second year they would not be able to celebrate the holidays. When they were chosen to be sponsored by the SUN Giving Tree Project, they said, "This means so much to our family - now we can have a real holiday!" They left with gifts for each family member, blankets and a food basket.





Lead Agency: Metropolitan Family Service

Service Area & Target Groups/Focus

Children, adults and families who are homeless, living in poverty and/or at risk of academic failure – primarily from school neighborhood, but services are open to anyone.

School Population: 353 students; Grades K-5; 87% Free and Reduced Lunch; 53% Students of Color (Hispanic 21%, Asian/Pacific Islander 17%, Black 11%, Native American 2%, White 47%, Multi-racial 22%)

Core Services 2009-10

Extended-Day Activities (children and adults)

Academic Support Read Well 4th Grade Writing 3rd Grade Reading Orchards Math AKA Science

Enrichment

Chess for Success 5th Grade Band Scrapbooking Card Making Recycled Art Lights Camera Action!

Arts & Crafts

Painting

Summer Programs

Bike Safety Class Bridge Pedal

Summer Learning Program

Mentoring

Boys Group 5th Grade Girls Group

Girls Inc.

3rd Grade Girls Group

Youth

Leadership/Involvement

Newspaper Student Store Helping Hands Recycling Club Garden Club

Green School Summit

Recreation

Basketball Soccer Gym Games Card Games Hip Hop Dance Computer Lab

Empowerment/Skill-

Building Cooking Sewing

Building Adventures Money Makers Coach's Club

Adult Education

Winter Weatherization Workshop

Community/Cultural

Events

Pumpkin Lights On Helping Hands Food Drive Holiday Card Making Night Valentine Card Making Night Go Green Celebration Cinco de Mayo Celebration Shaver Talent Show

Summer Learning Celebration

Family Education & Engagement

Monthly SPFA meeting attendance with SUN Updates

Family Activities: Family Literacy Nights, Shaver Open House, Metropolitan Family Service Make Parenting a Pleasure, Mt. Hood Community College Parents as Teachers

Case Management & Skill Building

Shaver SUN Resource Fair

System Coordination, Service Integration & Site Management

Recruitment and connection of students and families with services; development of referral system

SUN CS Advisory Body (school staff, parents, students, and partner agencies)

Partner Meetings

Site Management in Out-of-School Time

Partner and Resource Development

19 Community Agency Partners

21 Business Partners

476 volunteer hours contributed \$86,677 leveraged in cash & in-kind donations

Additional Services

Culturally Specific Services
Rent Assistance/Housing Referrals
to Human Solutions

Evaluation 2008-09

Outputs

213 youth served

88% students of color
79% identified as being
"at risk of academic failure"

67 adults served

2625 people served in non-enrollment events (family educational nights, cultural fairs, etc.)

Outcomes

85% of students increased benchmark scores in Reading

94% of students increased benchmark scores in Math

Average daily attendance of SUN CS Students was 95%

According to teachers, of students who regularly attended SUN CS:

68% improved classroom academic performance

83% improved getting homework in on time

86% had a more positive attitude toward school

77% improved finding alternative resolutions to problems

SUN Spotlight

This was the second year with SUN as the lead in the Food Drive; many old connections were called upon once again and new connections made. This year, sensing the needs and anxieties of the families, we included a gift drive as well. We were faced with the task of creating food boxes for 125 families, and procuring gifts for 171 Shaver kids, with an additional 130 non-Shaver siblings, over 300 gifts in all. To gather food, local businesses and partners agreed to host collection bins for the Food Drive. Businesses were also contacted to donate day-old goods, coupons, or discounted food items and many gave generously.

We also had great success with Shaver staff using their own community contacts to provide resources for the drive. One student teacher donated items from a Concordia University food drive, and other teachers collected at their churches. One staff started a coat drive on the Nike campus and collected over 150 coats and sweatshirts. The Gateway Target store used their staff volunteer funds to have employees shop for our toy drive, and donated over \$600 worth of merchandise, plus a \$100 gift card. Birch Community Services allowed us to shop in their food pantry and we came away with 1120 pounds of donated food. The Portland Trailblazers donated lanyards to go in the gift bags.

In the end, we were able to provide each family with a food box consisting of 25-30 non-perishable items, a bag of fresh items consisting of a gallon of milk, a loaf of bread, a pound of ground beef, a pound of cheese slices, fresh cranberries, frozen strawberries, and fresh apples, pears, and oranges. We were also able to give gifts of toys, clothes, games, and books to the over 300 kids on our list.



