Multnomah County Facilities & Property Management FY 2010 Budget



- > Today's Focus:
 Maintenance and Operations
- > Thursday's Focus:
 Facilities Capital Program



FY 2010 Approved Budget

- > Budget Impact to Services
- > Opportunity for Reducing Future Costs
- > Communication



Multnomah County's Building Portfolio

- 3.2 Million sq ft all buildings
- > 132 buildings owned and leased
- > Owned space, 2.8 Million sq ft
- \$1.0 Billion Estimated Replacement Value for Major Buildings only
- > Leased space, 400 K sq ft

Very diverse portfolio:

Jails, Libraries, Court Facilities, Health Clinics, Probation Offices, Maintenance Shops, Warehouses and General Office Space



Establishing Facilities Priorities

Board Direction:

Facilities Strategic Plan – Adopted by BCC 2005

- 1. Migrate the County's real estate portfolio to include only well sited, high-performance, affordable, and sustainable facilities by 2015.
 - > Disposition Plan developed to reduce portfolio size
- 2. Fully fund the operating costs of owned Tier 1 facilities including compliance and preventative maintenance. In addition, the County will stay completely current on its non-seismic capital maintenance program
 - > Building Tier System in place to manage building assets
- 3. Ensure that FPM is utilizing the best practices for buildings and operations



Facilities FY 2010 Priorities:

- > Adhere to Core Mission keep assets safe and operational for programs and the public
- > Manage risk to County -Control future liability & manage rate of deterioration of buildings
- > Reduce ongoing costs to County



Facilities Priorities for Funding

- 1. Preventative Maintenance
- 2. Adequate Capital funding to back up maintenance
- 3. Emergency Response
- 4. Maintain adequate customer service
- 5. Provide adequate internal support for maintenance



Major Service Area Reductions for FY 2010

12% or \$2.3 Million in services reduced

- (6) FTE Reduce Property Management / Compliance
- (2) FTE Reduce Non-emergency Unscheduled Repairs
- (3) FTE Reduce Internal Support
- (1) FTE Reduce Vacant Capital Position
- (12) FTE Total Reductions

84.5 FTE FY 2010 Facilities Division



FY 2010 Organizational Response to Reductions

- > Focus on Maintenance of buildings
- > Focus on Project Management
- > Align Business functions in Facilities



What will be different for customers?

- > Property Managers will pass projects off early to project managers
- > More consistent approach to project management for all projects
- > More reliance on Facilities Dispatch for reporting of maintenance issues
- > More scheduled work at buildings, unless urgent
- > Departments will be asked to coordinate and plan their service requests
- Facilities will have limited capacity for service requests – sized to match department budgets



Reduction of 12 Positions will greatly impact customer service – <u>request for one position</u>

- > Greatest impact will be in Property Management and related business support functions
- > Adding back a position will require a Board Amendment to allow that
 - > Adding back one position We would cover the cost through efficiencies in project management, no added cost to the County
 - > If we don't add now, we would likely come back with a bud mod in July to do this



Reduce County footprint to save ongoing costs through Space Optimization

Cost of County vacant space in FY 2010 is about \$1.2 Million – much higher than previous years

Space Optimization Project:

- > Identify vacant space
- > Identify opportunities to reduce County footprint
- > Working with departments to understand operational needs, to identify specific projects and funding
- > Cooperation of departments and support of Chair's Office required for success



Limited Duration Staffing will be required During FY 2010 for one time projects

- 1. Space Optimization Project
- 2. \$12 Million Deferred Maintenance & Energy Bond Projects
- 3. Potential Economic Stimulus Projects



Communication with Customers, Board and Departments

- > Special project updates to Board members
- > Board Staff updates
- > Monthly FM Sub Committee for departments



Questions?