## MULTNOMAH COUNTY, OREGON

INDIRECT COST RATES and COUNTYWIDE COST ALLOCATION PLAN

## FOR THE FISCAL YEAR ENDED JUNE 30, 2011

(Based on the Year Ending June 30, 2009)


Prepared by:
Department of County Management
Finance and Risk Management Division
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The rates contained in this document are applicable to grants in existence during the fiscal year beginning July 1, 2010 and ending June 30, 2011.
Questions regarding the contents of the proposal should be directed to Cara Fitzpatrick, Accounting Manager.
Multnomah County Finance
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## Organizational Chart


*Indicates department/division included in Central Service Allocation (CSA). Included in the CSA in the Department of County Management are Accounting, Accounts Payable, Budget, Central Procurement and Contract Administration, Human Resources, and Treasury.

## INDIRECT COST RATES

## EXPLANATION OF THE

 INDIRECT COST RATESThe Federal government recognizes that County Organizations incur identifiable overhead costs in support of grants and contracts.

Costs are categorized in two ways. The first establishes support costs internal to individual departments within the County and the other identifies countywide support costs.

Departmental Indirect Cost Rates: Each department has a rate based on departmental administrative costs incurred within the organization. Only costs not charged directly to grants are included in the departmental rates.

Central Service Cost Allocation: The Central Service Cost Allocation Plan identifies and distributes the cost of services provided by County support organizations (i.e., Budget, Auditor) to those County departments (Health, Sheriff, etc.) awarded grants or contracts as a flat county-wide central service rate.

Combined Indirect Cost Rates: These are the indirect rates that each department may charge to grants.

## MULTNOMAH COUNTY

RATES AS CALCULATED ( USE FOR ALL GRANTS )

| Department | Page <br> $\#$ | Combined <br> Indirect Cost Rates | Departmental <br> Indirect Cost Rates | Central Service <br> Indirect Cost Rate |
| :--- | :---: | :---: | :---: | :---: |
| County Human Services | 3 | $4.68 \%$ | $2.98 \%$ | $1.70 \%$ |
| Community Justice | 5 | $8.49 \%$ | $6.79 \%$ | $1.70 \%$ |
| Health Services | 7 | $8.13 \%$ | $6.43 \%$ | $1.70 \%$ |
| District Attorney | 9 | $5.74 \%$ | $4.04 \%$ | $1.70 \%$ |
| Sheriff's Office | 11 | $7.30 \%$ | $5.60 \%$ | $1.70 \%$ |
| Community Services | 13 | $3.92 \%$ | $2.22 \%$ | $1.70 \%$ |
| Other County | 15 | $1.70 \%$ | $0.00 \%$ | $1.70 \%$ |
| Library Services | 17 | $1.70 \%$ | $0.00 \%$ | $1.70 \%$ |

## COMPUTATION OF INDIRECT COST RATE

COUNTY HUMAN SERVICES

ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable |  | Indirect | All Other | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Administration \& Planning | $\$$ | - | $\$$ | $1,853,834$ | $\$$ | - |
| All Other | $\$ 83,966$ |  | 343,865 |  | $73,758,898$ | $74,986,729$ |
| Totals | $\$$ | 883,966 | $\$$ | $2,197,699$ | $\$$ | $73,758,898$ |

## RATE CALCULATION

Departmental
Indirect
All Other
$\begin{array}{lr}\$ & 2,197,699 \\ \$ & 73,758,898\end{array} \quad 2.98 \%$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$$ | $697,343,455$ |

Combined Rate
4.68\%

## DETAIL OF DEPARTMENTAL INDIRECT

COUNTY HUMAN SERVICES

Total actual allowable admin Personal Services: \$ 1,837,061

Total actual allowable admin Materials \& Services:
\$ 360,638

| Job <br> Number | Position <br> Description |
| :---: | :--- |
| 6033 | Administrative Analyst |
| 6026 | Budget Analyst |
| 6015 | Contract Specialist |
| 6011 | Contract Technician |
| 9613 | Department Director 2 |
| 6029 | Finance Specialist 1 |
| 6030 | Finance Specialist 2 |
| 6032 | Finance Specialist Senior |
| 9335 | Finance Supervisor |
| 9670 | HR Analyst 2 |
| 9748 | HR Analyst Senior |
| 9621 | HR Manager 2 |
| 9061 | HR Technician |
| 6001 | Office Assistant 2 |
| 9362 | Program Manager Senior |
| 9361 | Program Supervisor |
| 9790 | Public Relations Coordinator |
| 9043 | Research/Eval Analyst Sr NR |
|  | Total |


|  | Personal <br> Services |  | terials ervices |
| :---: | :---: | :---: | :---: |
| \$ | 43,903 | \$ | 8,619 |
|  | 45,874 |  | 9,005 |
|  | 515,459 |  | 101,191 |
|  | 56,087 |  | 11,010 |
|  | 117,142 |  | 22,997 |
|  | 101,250 |  | 19,877 |
|  | 287,356 |  | 56,411 |
|  | 56,617 |  | 11,115 |
|  | (510) |  | (100) |
|  | 47,995 |  | 9,422 |
|  | 119,150 |  | 23,391 |
|  | 56,051 |  | 11,003 |
|  | 31,515 |  | 6,187 |
|  | 98,585 |  | 19,354 |
|  | 89,141 |  | 17,499 |
|  | 72,725 |  | 14,277 |
|  | 95,699 |  | 18,787 |
|  | 3,022 |  | 593 |
| \$ | 1,837,061 | \$ | 360,638 |
| \$ 2,197,700 |  |  |  |


|  |  <br> Planning |  | All Other |
| :---: | :---: | :---: | :---: |
| \$ | 52,522 | \$ | - |
|  | 54,879 |  | - |
|  | 616,650 |  |  |
|  |  |  | 67,097 |
|  | 140,139 |  | - |
|  | - |  | 121,127 |
|  | 343,767 |  | - |
|  | 67,732 |  | - |
|  | (610) |  | - |
|  | 57,417 |  | - |
|  | 142,541 |  | - |
|  | 67,054 |  | - |
|  | - |  | 37,702 |
|  | - |  | 117,939 |
|  | 106,640 |  | - |
|  | 87,002 |  | - |
|  | 114,486 |  | - |
|  | 3,615 |  | - |
| \$ | 1,853,834 | \$ | 343,865 |
| \$ 2,197,700 |  |  |  |

## COMPUTATION OF INDIRECT COST RATE

## COMMUNITY JUSTICE

## ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect | All Other | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Administration \& Planning | $\$$ | - | $\$$ | $4,025,625$ | $\$$ |
| All Other |  | $1,887,088$ |  | 989,917 |  |
| Totals | $\$$ | $1,887,088$ | $\$$ | $5,015,542$ | $\$$ |

## RATE CALCULATION

Departmental
Indirect
All Other
$\begin{array}{lr}\$ & 5,015,542 \\ \$ & 73,888,575\end{array}=6.79 \%$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$$ | $697,343,455$ |

Combined Rate
8.49\%

## DETAIL OF DEPARTMENTAL INDIRECT

## COMMUNITY JUSTICE

| Total actual allowable admin Personal Services: | $\$ 4,287,884$ |
| :--- | :--- | :--- |
| Total actual allowable admin Materials \& Services: | $\$ \quad 1,174,899$ |


| Job <br> Number | Position Description |
| :---: | :---: |
| 6033 | Administrative Analyst |
| 6054 | Administrative Assistant |
| 6005 | Administrative Secretary |
| 6248 | Background Investigator |
| 6026 | Budget Analyst |
| 6003 | Clerical Unit Supervisor |
| 9620 | Community Justice Manager |
| 6015 | Contract Specialist |
| 6456 | Data Analyst Sr |
| 9610 | Department Director 1 |
| 9336 | Finance Manager |
| 6029 | Finance Specialist 1 |
| 6030 | Finance Specialist 2 |
| 6032 | Finance Specialist Sr |
| 9335 | Finance Supervisor |
| 9080 | Human Resources Analyst 1 |
| 6103 | Human Resources Analyst 2 |
| 9670 | Human Resources Analyst 2 |
| 9748 | Human Resources Analyst Sr |
| 9621 | Human Resources Manager 2 |
| 9061 | Human Resources Technician |
| 9640 | MCSO Volunteer Prog Coord |
| 6001 | Office Assistant 2 |
| 6002 | Office Assistant Sr |
| 6112 | Procurement Analyst |
| 6200 | Prog Commun \& Web Spec Sr |
| 6020 | Program Development Tech |
| 9615 | Program Manager 1 |
| 9360 | Program Manager 2 |
| 9362 | Program Manager Sr |
| 6085 | Research/Eval Analyst 1 |
| 6087 | Research/Eval Analyst Sr |
|  | Total |


| Personal <br> Services |  | Materials <br> \& Services |  |
| :---: | :---: | :---: | :---: |
| \$ | 163,175 | \$ | 44,711 |
|  | 69,058 |  | 18,922 |
|  | 52,450 |  | 14,372 |
|  | 99,620 |  | 27,296 |
|  | 189,094 |  | 51,813 |
|  | (166) |  | (46) |
|  | 131,008 |  | 35,897 |
|  | 275,943 |  | 75,610 |
|  | 91,933 |  | 25,190 |
|  | 207,624 |  | 56,889 |
|  | 102,641 |  | 28,124 |
|  | 168,404 |  | 46,143 |
|  | 106,839 |  | 29,274 |
|  | 89,706 |  | 24,580 |
|  | 12,614 |  | 3,456 |
|  | 87,512 |  | 23,978 |
|  | 85,391 |  | 23,397 |
|  | 137,864 |  | 37,776 |
|  | 230,965 |  | 63,286 |
|  | 138,142 |  | 37,851 |
|  | 89,377 |  | 24,490 |
|  | 75,927 |  | 20,805 |
|  | 53,224 |  | 14,583 |
|  | 65,036 |  | 17,820 |
|  | 79,689 |  | 21,835 |
|  | 99,258 |  | 27,197 |
|  | 42,126 |  | 11,543 |
|  | 75,690 |  | 20,739 |
|  | 280,373 |  | 76,824 |
|  | 509,505 |  | 139,607 |
|  | 58,195 |  | 15,946 |
|  | 68,616 |  | 18,801 |
| \$ | 3,936,833 | \$ | 1,078,709 |
| \$ 5,015,542 |  |  |  |


|  | Admin \& Planning |  | All Other |
| :---: | :---: | :---: | :---: |
| \$ | 207,886 | \$ | - |
|  | - |  | 87,980 |
|  | - |  | 66,822 |
|  | - |  | 126,916 |
|  | 240,907 |  | - |
|  | - |  | (212) |
|  | 166,905 |  | - |
|  | 351,553 |  | - |
|  | 117,123 |  | - |
|  | 264,513 |  | - |
|  | 130,765 |  | - |
|  | - |  | 214,547 |
|  | 136,113 |  | - |
|  | 114,286 |  | - |
|  | 16,070 |  | - |
|  | 111,490 |  | - |
|  | 108,788 |  | - |
|  | 175,640 |  | - |
|  | 294,251 |  | - |
|  | 175,993 |  | - |
|  | - |  | 113,867 |
|  | 96,732 |  | - |
|  | - |  | 67,807 |
|  | - |  | 82,856 |
|  | - |  | 101,524 |
|  | 126,455 |  | - |
|  | - |  | 53,669 |
|  | 96,429 |  | - |
|  | 357,197 |  | - |
|  | 649,112 |  | - |
|  | - |  | 74,141 |
|  | 87,417 |  | - |
| \$ | 4,025,625 | \$ | 989,917 |
| \$ 5,015,542 |  |  |  |

## COMPUTATION OF INDIRECT COST RATE

## HEALTH SERVICES

ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable |  | Indirect |  | All Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration \& Planning | \$ | - | \$ | 5,951,799 | \$ | - | \$ | 5,951,799 |
| All Other |  | 6,181,631 |  | 2,073,826 |  | 124,740,272 |  | 132,995,729 |
| Totals | \$ | 6,181,631 | \$ | 8,025,625 | \$ | 124,740,272 | \$ | 138,947,528 |

## RATE CALCULATION

Departmental

Indirect
All Other

## Central Services

Indirect
All Other

Combined Rate
$\begin{array}{lr}\$ & 8,025,625 \\ \$ & 124,740,272\end{array} \quad 6.43 \%$

$$
\begin{array}{lr}
\$ & 11,854,688 \\
\hline \$ & 697,343,455
\end{array}=\quad 1.70 \%
$$

8.13\%

## HEALTH SERVICES

Total actual allowable admin Personal Services
Total actual allowable admin Materials \& Services:

| Job <br> Number | Position <br> Description |
| :---: | :--- |
| 6001 | Office Assistant 2 |
| 6002 | Office Assistant Sr |
| 6005 | Administrative Secretary |
| 6015 | Contract Specialist |
| 6017 | Facilities Specialist 2 |
| 6021 | Program Development Spec |
| 6026 | Budget Analyst |
| 6027 | Finance Technician |
| 6029 | Finance Specialist 1 |
| 6030 | Finance Specialist 2 |
| 6032 | Finance Specialist Sr |
| 6054 | Administrative Assistant |
| 6073 | Data Analyst |
| 6085 | Research/Eval Analyst 1 |
| 6086 | Research/Eval Analyst 2 |
| 6087 | Research/Eval Analyst Sr |
| 6088 | Program Development Spec Sr |
| 6112 | Procurement Analyst |
| 6178 | Program Communications \& Web Spec |
| 6200 | Program Communications \& Web Spec Sr |
| 7207 | Graphic Designer |
| 8000 | Temporary Worker |
| 9041 | Research/Evaluation Supervisor |
| 9061 | Human Resources Technician |
| 9063 | Project Manager |
| 9080 | Human Resources Analyst 1 |
| 9335 | Finance Supervisor |
| 9336 | Finance Manager |
| 9360 | Program Manager 2 |
| 9361 | Program Supervisor |
| 9362 | Program Manager Sr |
| 9613 | Department Director 2 |
| 9615 | Program Manager 1 |
| 9619 | Deputy Director |
| 9621 | Human Resources Manager 2 |
| 9670 | Human Resources Analyst 2 |
| 9695 | Health Svcs Manager Sr |
| 9698 | Health Svcs Development |
| 9699 | ICS Director |
| 9710 | Management Asst |
| 9715 | Human Resources Manager 1 |
| 9748 | Human Resources Analyst Sr |
| xxxx | On-Call |
|  | Total |
|  |  |


| Personal Services |  | Materials \& Services |  |
| :---: | :---: | :---: | :---: |
| \$ | 96,653 | \$ | 22,025 |
|  | 97,987 |  | 22,329 |
|  | 393,571 |  | 89,685 |
|  | 135,913 |  | 30,971 |
|  | 83,503 |  | 19,028 |
|  | 37,747 |  | 8,602 |
|  | 132,083 |  | 30,099 |
|  | 547,861 |  | 124,844 |
|  | 276,279 |  | 62,957 |
|  | 291,561 |  | 66,440 |
|  | 179,152 |  | 40,825 |
|  | 76,273 |  | 17,380 |
|  | 66,921 |  | 15,249 |
|  | 25,548 |  | 5,822 |
|  | 221,386 |  | 50,449 |
|  | 109,284 |  | 24,903 |
|  | (574) |  | (131) |
|  | 112,444 |  | 25,623 |
|  | 1,884 |  | 429 |
|  | 79,620 |  | 18,143 |
|  | 36,689 |  | 8,361 |
|  | 31,236 |  | 7,118 |
|  | 59,409 |  | 13,538 |
|  | 71,388 |  | 16,267 |
|  | 88,984 |  | 20,277 |
|  | 190,110 |  | 43,321 |
|  | 307,977 |  | 70,180 |
|  | 257,501 |  | 58,679 |
|  | 311,194 |  | 70,913 |
|  | 83,435 |  | 19,013 |
|  | 302,783 |  | 68,997 |
|  | 217,678 |  | 49,603 |
|  | 197,426 |  | 44,988 |
|  | 134,328 |  | 30,610 |
|  | 144,358 |  | 32,896 |
|  | 189,092 |  | 43,090 |
|  | (0) |  | (0) |
|  | 230,825 |  | 52,599 |
|  | 224,186 |  | 51,086 |
|  | 148,208 |  | 33,773 |
|  | 117,604 |  | 26,799 |
|  | 225,855 |  | 51,467 |
|  | 827 |  | 189 |
| \$ | 6,536,189 | \$ | 1,489,436 |
| $\$ \quad 8,025,625$ |  |  |  |


|  <br> Planning | All <br> Other |
| :---: | :---: |
| $\$$$\$$ $\$$ <br> 483,256  <br> 118,678  <br> 120,316  |  |
| 166,884 | - |
| - | - |
| 46,349 | 102,531 |
| 162,182 | - |
| 672,705 | - |
| 339,236 | - |
| - | 358,001 |
| 219,977 | - |
| 93,653 | - |
| 82,170 | - |
| - | 31,370 |
| 271,835 | - |
| 134,187 | - |
| $(705)$ | - |
| 138,067 | - |
| 2,313 | - |
| 97,763 | - |
| 45,050 | - |
| 38,354 | - |
| - | 72,947 |
| 87,655 | - |
| 109,261 | - |
| - | 233,431 |
| - | 378,157 |
| 316,180 | - |
| - | 382,107 |
| 102,448 | - |
| 371,780 | - |
| 267,281 | - |
| 242,414 | - |
| 164,938 | - |
| 177,254 | - |
| 232,182 | - |
| $(0)$ | - |
| 283,424 | - |
| - | 275,272 |
| 181,981 | - |
| 144,403 | - |
| 277,322 | - |
| - | 1,016 |
| $5,951,799$ | $\$ 2,073,826$ |
| $\$ 8,025,625$ |  |

## COMPUTATION OF INDIRECT COST RATE

## DISTRICT ATTORNEY

## ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect | All Other | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Administration \& Planning | $\$$ | - | $\$$ | 766,480 | $\$$ |
| All Other | 164,551 |  | 197,446 |  | $\$$ |
| Totals | $\$$ | 164,551 | $\$$ | 963,926 | $\$$ |

## RATE CALCULATION

Departmental
Indirect
All Other
$\begin{array}{lr}\$ & 963,926 \\ \$ & 23,848,648\end{array} \quad 4.04 \%$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :---: | :---: |
| $\$$ | $697,343,455$ |

Combined Rate
5.74\%

## DISTRICT ATTORNEY

Total actual allowable admin Personal Services:

Total actual allowable admin Materials \& Services:

| Job <br> Number | Position <br> Description |
| :---: | :--- |
| 9360 | Business Services Manager |
| 9450 | Chief Deputy DA |
| 6029 | Finance Specialist 1 |
| 6032 | Finance Specialist Sr |
| 9452 | IT Manager 1 |
| 6112 | Procurement Analyst |
|  | Total |


| Personal <br> Services |  | Materials <br> \& Services |  |
| :--- | ---: | ---: | :---: |
| $\$$ | 136,353 | $\$$ |  |
| 209,432 | 49,128 |  |  |
|  | 75,458 |  |  |
|  | 88,060 | 24,073 |  |
|  | 129,619 | 31,728 |  |
|  | 78,334 | 46,702 |  |
|  | 28,224 |  |  |
| $\$$ | 708,613 | $\$$ |  |
| $\$ 963,926$ |  |  |  |


| Admin \& Planning |  | $\begin{gathered} \text { All } \\ \text { Other } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 185,481 | \$ |  |
|  | 284,890 |  | - |
|  |  |  | 90,888 |
|  | 119,788 |  | - |
|  | 176,321 |  | - |
|  | - |  | 106,558 |
| \$ | 766,480 | \$ | 197,446 |
| \$ 963,926 |  |  |  |

## COMPUTATION OF INDIRECT COST RATE

## SHERIFF'S OFFICE

ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect |  | All Other | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Administration \& Planning | $\$$ | - | $\$$ | $4,016,708$ | $\$$ | - |
| All Other | $1,286,902$ |  | $1,968,373$ |  | $106,848,255$ | $4,016,708$ |
| Totals | $\$$ | $1,286,902$ | $\$$ | $5,985,081$ | $\$$ | $106,848,255$ |

## RATE CALCULATION

Departmental
Indirect
All Other
$\begin{array}{lr}\$ & 5,985,081 \\ \$ & 106,848,255\end{array} \quad 5.60 \%$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$$ | $697,343,455$ |

Combined Rate
7.30\%

## SHERIFF'S OFFICE

| Total actual allowable admin Personal Services: | \$ $6,482,208$ |
| :--- | :---: | :---: |
| Total actual allowable admin Materials \& Services: | $\$ 1,253,277$ |


| Job <br> Number | Position <br> Description |
| :---: | :--- |
| 6033 | Administrative Analyst |
| 9005 | Administrative Analyst Sr |
| 9627 | Captain |
| 9625 | Chief Deputy |
| 9647 | Corrections Lieutenant |
| 4055 | Corrections Sergeant |
| 2025 | Deputy Sheriff |
| 6404 | Desktop Supp Specialist Sr |
| 9460 | Executive Assistant |
| 6029 | Finance Specialist 1 |
| 6032 | Finance Specialist Sr |
| 6027 | Finance Technician |
| 6102 | Human Resources Analyst 1 |
| 9080 | Human Resources Analyst 1 |
| 9670 | Human Resources Analyst 2 |
| 9621 | Human Resources Manager 2 |
| 9452 | IT Manager 1 |
| 9451 | IT Supervisor |
| 9001 | Legislative/Admin Secretary |
| 9705 | Lieutenant |
| 9710 | Management Asst |
| 6000 | Office Assistant 1 |
| 6001 | Office Assistant 2 |
| 6002 | Office Assistant Sr |
| 6111 | Procurement Analyst Sr |
| 9360 | Program Manager 2 |
| 9362 | Program Manager Sr |
| 6085 | Research/Eval Analyst 1 |
| 9043 | Research/Eval Analyst Sr |
| 2005 | Sergeant |
| 9626 | Undersheriff |
|  | Total |
|  |  |


| Personal <br> Services |  | Materials \& Services |  |  <br> Planning |  | All Other |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 98,586 | \$ | 19,061 | \$ | 117,647 | \$ |  |
|  | 103,872 |  | 20,083 |  | 123,955 |  |  |
|  | 517,804 |  | 100,113 |  | 617,917 |  |  |
|  | 363,616 |  | 70,302 |  | 433,918 |  |  |
|  | 166,611 |  | 32,213 |  | 198,824 |  |  |
|  | 247,270 |  | 47,807 |  |  |  | 295,077 |
|  | 25,908 |  | 5,009 |  |  |  | 30,917 |
|  | 88,031 |  | 17,020 |  |  |  | 105,051 |
|  | 145,718 |  | 28,173 |  | 173,891 |  | - |
|  | 96,070 |  | 18,574 |  | - |  | 114,644 |
|  | 166,567 |  | 32,204 |  | 198,771 |  | - |
|  | 204,900 |  | 39,616 |  |  |  | 244,516 |
|  | 97,995 |  | 18,946 |  | 116,941 |  | - |
|  | 69,657 |  | 13,468 |  | 83,125 |  | - |
|  | 84,821 |  | 16,399 |  | 101,220 |  |  |
|  | 131,239 |  | 25,374 |  | 156,613 |  |  |
|  | 138,638 |  | 26,804 |  | 165,442 |  |  |
|  | 122,673 |  | 23,718 |  | 146,391 |  |  |
|  | 54,269 |  | 10,492 |  |  |  | 64,761 |
|  | 166,576 |  | 32,206 |  | 198,782 |  | - |
|  | 135,692 |  | 26,235 |  | 161,927 |  |  |
|  | 12,759 |  | 2,467 |  |  |  | 15,226 |
|  | 107,637 |  | 20,811 |  |  |  | 128,448 |
|  | 133,408 |  | 25,794 |  |  |  | 159,202 |
|  | 91,577 |  | 17,706 |  | 109,283 |  | - |
|  | 146,914 |  | 28,404 |  | 175,318 |  |  |
|  | 167,640 |  | 32,411 |  | 200,051 |  |  |
|  | 16,916 |  | 3,271 |  |  |  | 20,187 |
|  | 449,739 |  | 86,953 |  | 536,692 |  | - |
|  | 512,128 |  | 99,015 |  |  |  | 611,143 |
|  | 150,168 |  | 29,033 |  |  |  | 179,201 |
| \$ | 5,015,399 | \$ | 969,682 | \$ | 4,016,708 | \$ | 1,968,373 |
| \$ 5,985,081 |  |  |  | \$ 5,985,081 |  |  |  |

## COMPUTATION OF INDIRECT COST RATE

COMMUNITY SERVICES

ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect | All Other | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Administration \& Planning | $\$$ | - | $\$$ | $1,049,670$ | $\$$ |
| All Other |  | $12,672,863$ |  | - | $\$$ |
| Totals | $\$$ | $12,672,863$ | $\$$ | $1,052,832$ |  |

## RATE CALCULATION

Departmental
Indirect
All Other
$\frac{\$ 1,052,832}{\$}=\mathbf{4 7 , 4 9 8 , 3 9 7}=\mathbf{2 . 2 2 \%}$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$$ | $697,343,455$ |

Combined Rate
3.92\%

COMMUNITY SERVICES

Total actual allowable admin Personal Services:

Total actual allowable admin Materials \& Services:
\$ 856,947

| $\begin{array}{c}\text { Job } \\ \text { Number }\end{array}$ | $\begin{array}{c}\text { Position } \\ \text { Description }\end{array}$ |
| :---: | :---: |
|  |  |

$\left.\begin{array}{|cr|r|}\hline \text { Personal } \\ \text { Services }\end{array} \quad \begin{array}{c}\text { Materials } \\ \text { \& Services }\end{array}\right]$

|  <br> Planning |  | All <br> Other |  |
| :---: | :---: | :---: | :---: |
| \$ | 114,237 | \$ | - |
|  | 251,413 |  |  |
|  |  |  | 16 |
|  | - |  | 233 |
|  | 102,321 |  | - |
|  | 137,399 |  | - |
|  | 265,861 |  | - |
|  |  |  | 2,913 |
|  | 243 |  | - |
|  | 1,099 |  | - |
|  | 177,097 |  | - |
| \$ | 1,049,670 | \$ | 3,162 |
| \$ 1,052,832 |  |  |  |

## COMPUTATION OF INDIRECT COST RATE

## OTHER COUNTY *

## ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect |  | All Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration \& Planning | \$ | \$ | - | \$ |  | \$ |  |
| All Other | 110,642,868 |  | - |  | 214,658,830 |  | 325,301,698 |
| Totals | \$ 110,642,868 | \$ | - | \$ | 214,658,830 | \$ | 325,301,698 |

## RATE CALCULATION

Departmental
Indirect *
All Other
$\begin{array}{lr}\$ & - \\ \$ 214,658,830\end{array} \quad 0.00 \%$

## Central Services

Indirect
All Other

| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$ 697,343,455$ |  |$=1.70 \%$

Combined Rate
1.70\%

* All Other County departmental indirect costs are charged directly


## OTHER COUNTY *

Total actual allowable admin Personal Services:

Total actual allowable admin Materials \& Services:

| Job <br> Number | Position <br> Description |
| :---: | :---: |
|  |  |


| Personal <br> Services | Materials <br> \& Services |
| :--- | :--- |
| $\$$ | - |
| $\$$ |  |


|  <br> Planning | All <br> Other * |  |
| :---: | :---: | ---: |
| $\$ 2-\$$ | - |  |
| $\$$ |  | - |

* All Other County departmental indirect costs are charged directly


## COMPUTATION OF INDIRECT COST RATE

## LIBRARY SERVICES

ORGANIZATIONAL COST CATEGORIES

| Organizational Units | Not Allowable | Indirect |  | All Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration \& Planning | \$ | \$ | - | \$ |  | \$ |  |
| All Other | 7,435,098 |  | - |  | 48,898,652 |  | 56,333,750 |
| Totals | \$ 7,435,098 | \$ | - | \$ | 48,898,652 | \$ | 56,333,750 |

## RATE CALCULATION

Departmental

Indirect *
All Other

## Central Services

Indirect
All Other

## Combined Rate

| $\$$ | - |
| :--- | ---: |
| $\$ 48,898,652$ |  |


| $\$$ | $11,854,688$ |
| :--- | ---: |
| $\$$ | $697,343,455$ | 1.70\%

* All Library departmental indirect costs are reimbursed by the General Fund


## LIBRARY SERVICES *

Total actual allowable admin Personal Services:

Total actual allowable admin Materials \& Services:

| Job <br> Number | Position <br> Description |
| :---: | :---: |
|  |  |


| Personal <br> Services | Materials <br> \& Services |
| :--- | :--- |
| $\$$ | - |
| $\$$ |  |


|  <br> Planning | All <br> Other * |  |
| :---: | :---: | ---: |
| $\$ 2-\$$ | - |  |
| $\$$ |  | - |

* All Library departmental indirect costs are reimbursed by the General Fund
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## CONSOLIDATED COUNTYWIDE COST ALLOCATION PLAN

## SECTION I:

## SUMMARY OF CENTRAL SERVICE ALLOCATION

| Central Service | Total |  |
| :--- | ---: | ---: |
| Auditor | $\$$ | 938,929 |
| Budget Services |  | $1,297,839$ |
| Finance | $4,897,878$ |  |
| Human Resources | $4,320,305$ |  |
| Equipment Use | $5,530,737$ |  |
| Over/Under ISF Charges |  | $(5,131,000)$ |
| Total Allocation | $\$$ | $11,854,688$ |

$$
\begin{array}{rlr}
\text { Central Service Costs } & \$ & 11,854,688 \\
\cline { 2 - 3 } \text { All Other Allowable Costs } & \$ & 697,343,455
\end{array}=1.70 \%
$$

## AUDITOR

## DESCRIPTION OF SERVICES

The Auditor conducts performance and fiscal audits in conformance with the US GAO Government Auditing Standards. The annual audit schedule is based upon a risk analysis of County services, with the majority of office resources focused on performance audits to increase efficiency, effectiveness, and accountability. Activities of the Auditor may include examination of expenditure reports for discrepancies or variances, reviews of internal controls, and testing transactions for compliance with state and federal regulations.

In keeping with the standards, the Auditor emphasizes a coordinated audit approach with the external auditors, and with state and federal agencies. County audits are complementary and never duplicate the audit efforts of the other organizations. The Auditor's efforts help insure that County financial and administrative policies are being followed throughout the organization, including federal programs and are, therefore, deemed allowable.

Normal costs of County government have been eliminated from the allocation.

## AUDITOR

## ACTUAL EXPENDITURES FY 2009

| Expenditure Category | Total Cost |  | Not <br> Allowable |  | Allowable |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personal Services | \$ | 875,227 | \$ | 366,797 | \$ | 508,430 |
| Material \& Services |  | 359,076 |  | 161,067 |  | 198,009 |
| Organization Total | \$ | 1,234,303 | \$ | 527,864 | \$ | 706,439 |

## CENTRAL SERVICE ROLL FORWARD COMPUTATION

|  | Actual <br> FY 2007 | Actual <br> FY 2009 | Roll Fwd <br> Adjustment | Fixed <br> FY 2011 |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Allowable Costs | $\$$ | 473,949 | $\$$ | 706,439 | $\$ 232,490$ |

## BUDGET SERVICES

## DESCRIPTION OF SERVICES

Budget Services is responsible for preparation of the County's budget and the monitoring of the budget once adopted. Included among the division's activities is the review of County programs to ensure compliance with local budget law in addition to independent evaluations of County programs, policies, and initiatives in various service areas.

Since all grant programs must comply with local budget law and Budget Services provides oversight necessary for the successful operation of federal programs, the Budget Services allocation is deemed allowable.

Normal costs of County government have been eliminated from the allocation.

## BUDGET SERVICES

## ACTUAL EXPENDITURES FY 2009

| Expenditure Category | Total Cost |  | Not Allowable |  | Allowable |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personal Services |  | 1,170,515 | \$ | 418,071 | \$ | 752,444 |
| Material \& Services |  | 647,535 |  | 231,279 |  | 416,256 |
| Organization Total | \$ | 1,818,050 | \$ | 649,350 | \$ | 1,168,700 |

## CENTRAL SERVICE ROLL FORWARD COMPUTATION

|  | Actual <br> FY 2007 | Actual <br> FY 2009 | Roll Fwd <br> Adjustment | Fixed <br> FY 2011 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Allowable Costs | $\$ 8$ | $1,039,561$ | $\$$ | $1,168,700$ | $\$ 129,139$ |

## FINANCE

## DESCRIPTION OF SERVICES

The Finance Division is responsible for assuring that the County's financial activities are accurately reflected in the accounting records and that the County's cash is properly managed.

Activities of this organization include providing administrative support for federal grants, performing centralized payroll functions, and paying vendors. Accounting and Treasury perform banking services and manage County cash; Purchasing and Contracts provides central purchasing and supply services to all County organizations, procuring all supplies, materials, equipment, labor, and contractual services for the performance of professional, technical, or expert services. In addition, Purchasing and Contracts oversees the solicitation and processing of bids for services and products of a specialized nature needed by the County.

Purchasing and Contracts directly benefits federal programs to the extent that it procures supplies and services for use in those programs; Accounting and Treasury services are deemed necessary for the successful conduct of federal programs and are, therefore, also allowable.

The portion of Finance considered normal cost of County government has been eliminated from this allocation.

ACTUAL EXPENDITURES FY 2009 (Looking Forward - Not Including SAP Support Costs)

|  |  |  | Not <br> Expenditure Category |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Personal Services | Total Cost |  | Allowable |  | Allowable |
| Material \& Services | $\$$ | $4,490,535$ | $\$$ | 190,628 | $\$$ |
| Organization Total |  | $1,053,499$ |  | 578,266 |  |

## ACTUAL EXPENDITURES FY 2009 (Looking Back - Including SAP Support Costs)

| Expenditure Category | Total Cost |  | Not <br> Allowable |  | Allowable |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personal Services | \$ | 5,736,886 | \$ | 190,627 | \$ | 5,546,259 |
| Material \& Services |  | 2,499,105 |  | 649,847 |  | 1,849,258 |
| Capital Outlay |  |  |  |  |  |  |
| Organization Total | \$ | 8,235,991 | \$ | 840,474 | \$ | 7,395,517 |

## CENTRAL SERVICE ROLL FORWARD COMPUTATION

|  | Actual <br>  <br> FY 2007 | Actual <br> FY 2009 | Roll Fwd <br> Adjustment | Fixed <br> FY 2011* |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Allowable Costs | $\$ 7,272,779$ | $\$$ | $7,395,517$ | $\$$ | 122,738 |

* SAP Support was considered to be part of Finance in FY2009, however it was reassigned to the IT internal service fund in FY2010; therefore, it's being phased out of the allowable cost computation. The "Fixed FY 2011" allowable costs balance is now made up of the actual allowable FY 2009 costs looking forward which does not include SAP Support Costs, and the "Roll FWD Adjustment" from 2007, which does include SAP Support. Residual SAP Support Costs will continue to be included in the "Roll FWD Adjustment" until FY 2011 when FY 2009 falls out of the calculation.


## HUMAN RESOURCES

## DESCRIPTION OF SERVICES

The Human Resources Division is responsible for classification of County positions, overall County personnel policy administration, and maintenance of personnel records. Affirmative Action assures that Multnomah County conforms to regulatory requirements for monitoring, reporting, planning and implementing programs and strategies that provide creative solutions to workforce and service program diversity. The Labor Relations Division is responsible for negotiating and administering labor contracts, representing the County in civil service hearings and advising managers on disciplinary action.

Human Resources utilizes various communication media to advertise for suitable candidates, in addition to directly contacting prospective candidates. Examinations are conducted, administered, and scored by Human Resources. Reliability and validation studies of tests are undertaken regularly.

Human Resources classifies all job positions in the County as to educational and experience requirements together with on-job performance duties and maintains personnel history records reflecting data pertaining to employees' work.

The Affirmative Action program helps assure compliance with various equal opportunity laws. The need for such services has increased due to new federal regulations, equal opportunity and ADA requirements contained in federal grant regulations and ongoing interpretation of regulatory requirements.

Labor Relations directly benefits grant programs through its work with employees and managers within those programs.

The variety of personnel services performed by Human Resources, Affirmative Action, and Labor Relations are judged allowable since the services benefit all organizations of the County. They benefit federal programs to the extent that County employees are used to carry out program activities.

## HUMAN RESOURCES

## ACTUAL EXPENDITURES FY 2009

| Expenditure Category | Total Cost |  | Not Allowable |  | Allowable |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personal Services |  | 2,698,464 | \$ | - | \$ | 2,698,464 |
| Material \& Services |  | 966,766 |  | 289 |  | 966,477 |
| Organization Total | \$ | 3,665,230 | \$ | 289 | \$ | 3,664,941 |

## CENTRAL SERVICE ROLL FORWARD COMPUTATION

|  | Actual <br> FY 2007 | Actual <br> FY 2009 | Roll Fwd <br> Adjustment | Fixed <br> FY 2011 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Allowable Costs | $\$ 8,009,577$ | $\$$ | $3,664,941$ | $\$ 065,364$ | $\$$ |

## EQUIPMENT USE

## DESCRIPTION OF SERVICES

Multnomah County has no depreciation schedule for equipment. As per the Office of Management and Budget (OMB) circular A-87, the County allocates $6.67 \%$ of each department's equipment as a use charge. The charges are based on purchase price of all equipment used, according to the County's asset records. Equipment purchased with grant funds is not included in the total cost of equipment.

ACTUAL EXPENDITURES FY 2009

|  |  | Not <br>  <br>  <br> Total Cost | Allowable |
| :--- | :---: | :---: | :---: | Allowable | Equipment Use | $\$ 116,465,252$ | $\$$ |
| :--- | :--- | :--- |

## ALLOCATION OF ALLOWABLE COSTS

|  | Basis of <br> Allocation | Rate * | Allocation |
| :--- | :--- | :--- | :--- |
| Allowable Use | $\$ 85,684,315$ | $6.67 \%$ | $\$ \quad 5,715,144$ |

## CENTRAL SERVICE ROLL FORWARD COMPUTATION

|  | Actual <br>  <br>  <br> FY 2007 | Actual <br> FY 2009 | Roll Fwd <br> Adjustment | Fixed <br> FY 2011 |
| :---: | :---: | :---: | :---: | :---: |
| Allowable Use | $\$ 5,899,551$ | $\$$ | $5,715,144$ | $\$$ |

* Rate is the flat \% rate as established and approved by the Federal government.
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## SECTION II:

## Combining Statement of Net Assets

# MULTNOMAH COUNTY, OREGON 

## Internal Service Funds

June 30, 2009
(amounts expressed in thousands)

|  | Government Activities - Internal Service Funds |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Risk <br> Management |  | Fleet <br> Management |  | Information <br> Technology |  | Mail / <br> Distribution |  | Facilities <br> Management |  | Total Internal Service Funds |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and investments | \$ | 33,885 | \$ | 4,542 | \$ | 13,853 | \$ | 1,231 | \$ | 5,904 | \$ | 59,415 |
| Accounts receivable |  | - |  | 349 |  | 62 |  | 161 |  | 846 |  | 1,418 |
| Inventories |  | - |  | 497 |  | 383 |  | 715 |  | - |  | 1,595 |
| Due from other funds |  | 80 |  | - |  | - |  | - |  | - |  | 80 |
| Prepaid items |  | 508 |  | - |  | 512 |  | - |  | 41 |  | 1,061 |
| Total current assets |  | 34,473 |  | 5,388 |  | 14,810 |  | 2,107 |  | 6,791 |  | 63,569 |
| Noncurrent assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Advances to other funds |  | 173 |  | - |  | - |  | - |  | - |  | 173 |
| Contracts receivable |  | - |  | - |  | - |  | - |  | 650 |  | 650 |
| Capital assets (net of accumulated depreciation) |  | 40 |  | 4,154 |  | 1,524 |  | 35 |  | 24 |  | 5,777 |
| Total assets | \$ | 34,686 | \$ | 9,542 | \$ | 16,334 | \$ | 2,142 | \$ | 7,465 | \$ | 70,169 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable | \$ | 1,509 | \$ | 497 | \$ | 1,630 | \$ | 275 | \$ | 1,574 | \$ | 5,485 |
| Claims and judgments payable |  | 12,861 |  | - |  | - |  | - |  | - |  | 12,861 |
| Payroll payable |  | 83 |  | 45 |  | 353 |  | 33 |  | 191 |  | 705 |
| Deferred revenue |  | 38 |  | - |  | 3 |  | - |  | - |  | 41 |
| Compensated absences |  | 87 |  | 43 |  | 353 |  | 28 |  | 158 |  | 669 |
| Total current liabilities |  | 14,578 |  | 585 |  | 2,339 |  | 336 |  | 1,923 |  | 19,761 |
| Noncurrent liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Compensated absences |  | 273 |  | 133 |  | 824 |  | 76 |  | 456 |  | 1,762 |
| Incremental leases payable |  | - |  | - |  | - |  | - |  | 1,723 |  | 1,723 |
| Total noncurrrent liabilities |  | 273 |  | 133 |  | 824 |  | 76 |  | 2,179 |  | 3,485 |
| Total liabilities |  | 14,851 |  | 718 |  | 3,163 |  | 412 |  | 4,102 |  | 23,246 |
| NET ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Invested in capital assets |  | 40 |  | 4,154 |  | 1,524 |  | 35 |  | 24 |  | 5,777 |
| Unrestricted |  | 19,795 |  | 4,670 |  | 11,647 |  | 1,695 |  | 3,339 |  | 41,146 |
| Total net assets | \$ | 19,835 | \$ | 8,824 | \$ | 13,171 | \$ | 1,730 | \$ | 3,363 | \$ | 46,923 |

## Combining Statement of Revenues, Expenses and Changes in Fund Net Assets

## MULTNOMAH COUNTY, OREGON

## Internal Service Funds

For the Year Ended June 30, 2009
(amounts expressed in thousands)

|  | Government Activities - Internal Service Funds |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Risk <br> gement | Fleet <br> Management |  | Information Technology |  | Mail/ <br> Distribution |  | Facilities Management |  |  | Total <br> Internal <br> Service <br> Funds |
| OPERATING REVENUES <br> Charges for services | \$ | 66,863 | \$ | 6,707 | \$ | 32,539 | \$ | 5,742 | \$ | 36,156 |  | 148,007 |
| Insurance premiums |  | 6,843 |  | - |  | - |  | - |  | - |  | 6,843 |
| Experience ratings and other |  | 627 |  | 99 |  | 41 |  | 3 |  | 112 |  | 882 |
| Total operating revenues |  | 74,333 |  | 6,806 |  | 32,580 |  | 5,745 |  | 36,268 |  | 155,732 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of sales and services |  | 73,467 |  | 5,040 |  | 29,761 |  | 5,062 |  | 29,835 |  | 143,165 |
| Administration |  | 896 |  | 356 |  | 938 |  | 446 |  | 794 |  | 3,430 |
| Depreciation |  | 7 |  | 1,268 |  | 960 |  | 15 |  | 4 |  | 2,254 |
| Total operating expenses |  | 74,370 |  | 6,664 |  | 31,659 |  | 5,523 |  | 30,633 |  | 148,849 |
| Operating income (loss) |  | (37) |  | 142 |  | 921 |  | 222 |  | 5,635 |  | 6,883 |
| NONOPERATING REVENUES <br> (EXPENSES) |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bad debt expense |  | - |  | - |  | - |  | - |  | (193) |  | (193) |
| Gain on disposal of capital assets |  | - |  | 195 |  | 13 |  | - |  | 800 |  | 1,008 |
| Loss on disposal of capital assets |  | - |  | (11) |  | (86) |  | - |  | - |  | (97) |
| Total nonoperating revenues (expenses) |  | 601 |  | 252 |  | 173 |  | 19 |  | 652 |  | 1,697 |
| Income before contributions |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital contributions in |  | - |  | 84 |  | 15 |  | - |  | - |  | 99 |
| Capital contributions out |  | - |  | - |  | - |  | - |  | - |  | - |
| Transfers in |  | - |  | 300 |  | - |  | - |  | 1,360 |  | $1,660$ |
| Transfers out |  | - |  | - |  | (175) |  | - |  | $(5,033)$ |  | $(5,208)$ |
| Change in net assets |  | 564 |  | 778 |  | 934 |  | 241 |  | 2,614 |  | 5,131 |
| Total net assets - beginning |  | 19,271 |  | 8,046 |  | 12,237 |  | 1,489 |  | 749 |  | 41,792 |
| Total net assets - ending | \$ | 19,835 | \$ | 8,824 | \$ | 13,171 | \$ | $\underline{1,730}$ | \$ | 3,363 |  | \$ 46,923 |

## INTERNAL SERVICE FUNDS

These funds account for activities and services performed primarily for other organizational units within the county. Charges to the county agencies are calculated to recover costs and maintain capital. The county accounts for certain expenditures of the internal service funds for budgetary purposes on the modified accrual basis of accounting. For financial reporting purposes the accrual basis of accounting is used. Such differences relate primarily to the methods of accounting for deprecation and capital outlay. Noted below are the county's internal service funds along with a description of the methodology used to allocate the cost of the services including, how these costs or rates are determined and a range or schedule of current billing rates.

## RISK MANAGEMENT FUND

The Risk Management Fund accounts for the County's risk management activities including insurance coverage.

An analysis of historical claims data is used to determine the annual cost of most Risk Management Fund activities. Certain insurance premiums (i.e., Property and Hazard) are established through a competitive bid process based on the County's legal requirements. An appropriate level of funding is also included in the rate to account for incurred but not reported expenses as determined by an actuarial assessment. Medical and dental rates are also established based on an annual actuarial assessment of costs to be incurred.

Insurance Rates vary by department and by organizational unit from 7.5\% to 10.5\%.

## FLEET MANAGEMENT FUND

The Fleet Management Fund accounts for the County's Motor Pool, Fleet Operations, and Electronic Services.

Rate Methodology
Fleet Operations creates three separate rates:
(1) The Replacement Rate is a monthly charge per vehicle that is collected to fund the eventual replacement of the vehicle. The charge varies by type of vehicle and is based on the current purchase price of the vehicle divided by the anticipated vehicle life in months.
(2) The Mileage Rate is made on a per mile basis for every mile driven. The charges are based on the historical average per mile cost by class of vehicle (subcompact car, compact pickup, cargo van, etc.) This only applies to standard light duty vehicles. Heavy duty or specialized vehicles are charged actual cost incurred.
(3) The Overhead Rate is a monthly fee charged per vehicle that covers all normal fleet program costs not included in the Replacement Rate and Mileage Rate. It's determined based on an analysis of prior year actual costs, and current year budgeted costs.
a) Motor Pool determines its service charge based on an analysis of prior year actual costs, and current year budgeted costs.
b) Electronic Services charge for services via a contract equipment charge or a time and Material charge. Time and Material charges utilize a shop rate that is calculated based on prior year(s) costs and current year budgeted costs. Contract equipment charges are billed at a monthly rate that's determined based on prior year(s) costs, and the current market rate.
Current Rates

1) Fleet utilizes three separate rates to account for its cost:
a) Replacement Charge - Varies by type of vehicle, cost to replace and estimated life. It ranges from $\$ 120$ to $\$ 1,958$.
b) Mileage Rate - Ranges from $\$ .25$ to $\$ .54$ per mile. For standard light duty vehicles only. For heavy duty or specialized vehicles actual cost is used.
c) Overhead Charge - Calculated at $\$ 68$ per vehicle per month.
2) Motor Pool charges $\$ 5$ per hour with a minimum charge of two hours a day. Rental of specialized vehicles from commercial rental agencies are not included in this charge, but are charged on an actual cost basis.
3) The Electronic Services contract rates are billed monthly via a Contract Maintenance rate that varies by type of electronics. The range of rates varies from $\$ 2-\$ 7,500$ per month. The shop rate for FY 2011 for labor costs is $\$ 85$. All parts and supplies used for non-contract equipment work or for installation and modification of contract equipment are charged at Electronic Services cost plus a 25\% markup.

## INFORMATION TECHNOLOGY (IT) FUND

The IT Fund accounts for the County's information technology services including business applications, desktop computing, helpdesk, networking, security, telecommunications, and enterprise system support services (SAP).

IT allocates its costs using an allocation method determined per review of the prior two fiscal years' actual costs and the current fiscal years budgeted costs. The final allocation rates are management's best estimate of actual costs for the current fiscal year.

As all IT services are allocated, billing rates are not applicable to this service. Allocations vary depending on the service provided, and the department's historical utilization of the service, coupled with estimated variations in the current fiscal year. Examples of the basis of allocation include the number of personal computers assigned to a department, number of WAN circuits dedicated to a department, number of servers utilized by a department, and the number of employees in a department.

## MAIL / DISTRIBUTION FUND

The Mail/Distribution Fund accounts for the County's Mail / Distribution, Central Stores, and Records Management operations.

Rate Methodology

1) Mail/Distribution charges are based on the prior fiscal year's actual operating and maintenance costs. Mail/Distribution costs are billed to departments.
2) Central Stores costs are allocated based on departments' share of total value of goods purchased in prior years.
3) Records costs are allocated based on past activity in relation to record actions, boxes accessioned, and boxes stored. department percentages in these three areas are averaged for an overall percentage of program usage

## Current Rates

1) Mail/Distribution costs are charged to departments based on a department's volume and number of mail stops.
2) The departments' percentage of total goods purchased is applied to the current Material Management budget, and 1/12 of the annual allocation will be charged each month.
3) The departments' percentage of overall program usage will be applied to the current Records budget, and 1/12 of the annual allocation will be charged each month.

## FACILITIES MANAGEMENT FUND

The Facilities Management Fund accounts for the management of all County owned and leased facilities.

Facilities utilizes a base allocation rate, which it charges to each department depending on the amount and type of space being occupied by each. The base rate accounts for the cost of annual operations and maintenance for the space being provided. It's calculated by analyzing prior year(s) costs, and current year budgeted costs. Facilities also calculates a shop rate differentiated by activity type to capture the direct cost of employees who perform services at facilities or for departments. The shop rate is also calculated via analyzing the prior year(s) costs, coupled with current year budgeted costs.

The base allocation rate varies from $\$ 4.25$ - $\$ 8.50$ per square foot per month, depending on the type and quantity of space being utilized by each department. The shop rate for FY 2011 labor costs varies by type of employee and ranges from \$74-\$100.

## SELF INSURANCE DATA FUND

## Types of Risk Covered by Fund

Multnomah County is self-insured for the following programs in the Risk Management Fund:

- Liability
- Worker's Compensation
- Property and Hazard
- Active Employee and Retiree Healthcare
- Long-Term and Short-Term Disability
- Unemployment

In addition, costs associated with the County Attorney and the bus pass benefit offered to active employees is included in the Risk Management Fund.

## How Are Contributions Determined

An analysis of historical claims data is used to determine the annual budget for most Risk Management Fund activities. Certain insurance premiums (i.e., Property and Hazard) are established through a competitive bid process based on the County's legal requirements. An appropriate level of funding is established to account for excess claims and/or incurred but not reported expenses.

## Description of the Procedures Used to Charge or Allocate Fund Contributions

Departments are charged a percentage of payroll expense for the activities included in the Risk Management Fund. Medical and dental premiums are established based on an annual actuarial assessment which is performed by the County's benefit consultant. All departments pay a flat rate per employee for active employee healthcare costs. Rates for medical, dental, health promotion, and non-exempt employees' life insurance will be billed at the same dollar amount no matter what the individual level of coverage is.

For FY 2011, the flat amounts are:

- \$12,960 for full-time employees
- \$9,720 for Local 88 three-quarter time employees
- \$7,387 for half-time employees.


## Self Insurance/Risk Management Fund Reserve Level

Multnomah County maintains a reserve that is considered adequate for all self insured risks including reported and adjudicated claims, reported but not adjudicated claims, and incurred but not reported claims.

## Actuarial \& Insurance Reports

Multnomah County receives an annual actuarial assessment outlining the estimated outstanding liability for insurance risks. This report is kept on hand and is available for viewing upon request.

## FRINGE BENEFIT DATA FUND

## Fringe Benefit Costs

The County provides the following fringe benefits to all full-time and part-time employees:

- Medical and Dental
- PERS Contribution
- VEBA (Health Savings Account) Contribution
- Long-Term and Short-Term Disability
- Bus Pass


## Fringe Benefit Policy

All current full time, and the majority of part time, employees are eligible for the above listed fringe benefits. Furthermore, most retired employees are also eligible for these benefits; though some restrictions may apply.

## Description of the Procedures Used to Charge or Allocate Costs of Benefits

Similar to the allocation of fund contributions in the Risk Management fund, departments are charged a percentage of payroll expense for benefitted activities related to fringe benefits. Medical and dental premiums are established based on an annual actuarial assessment which is performed by the County's benefit consultant. All departments pay a flat rate per employee for active employee healthcare costs.

## PENSION AND POST RETIREMENT DATA

## Pension plans

The County participates in the Oregon Public Employees Retirement System, a costsharing multiple-employer defined benefit public employee pension plan that covers substantially all employees and maintains a defined contribution plan for substantially all County employees for the purpose of individual retirement savings. The County also offers a deferred compensation plan and provides for postretirement healthcare benefits.

## Oregon Public Employees Retirement System (PERS)

Plan description. The County participates in PERS, a cost-sharing, multiple-employer defined benefit pension plan administered by the PERS Pension board. PERS provides retirement, disability, and death benefits to plan members and their beneficiaries. State statutes authorize the State to establish and amend all plan provisions. PERS issues a publicly available financial report that includes financial statements and required supplementary information.

Funding policy. The contribution requirements of the County are established and may be amended by the State. The County is contractually obligated by collective bargaining agreements to pay the required employee contribution of $6.0 \%$ of annual covered payroll. The County is also required to contribute at an actuarially determined rate; the current rate is $11.05 \%$ of annual covered payroll. In addition to the funding requirements, the County also charges an internal rate of $6.75 \%$ of payroll to departments to fund the repayment of the pension obligation bonds issued in 1999.

Annual pension cost. For 2009, the County's annual pension cost of $\$ 42,368$ for PERS was equal to the County's required and actual contributions. The required contribution was determined as part of the December 31, 2008 actuarial valuation using the projected unit credit actuarial cost method. This actuarial valuation is the most recent available at the time of printing this report. The actuarial assumptions included (a) 8.0\% investment rate of return (net of administrative expenses), (b) projected salary increases due to inflation of $2.75 \%$ per year, (c) projected wage growth, excluding seniority / merit raises, of $3.75 \%$ per year and (d) trending healthcare costs from $7.0 \%$ in 2009 to $4.5 \%$ in 2029. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The County's unfunded actuarial accrued liability is being amortized using the closed group fixed term method. The remaining amortization period at December 31, 2008, was 20 years.

Three Year Trend Information for PERS

| Fiscal Year Ended | Annual Pension Cost (APC) | Percentage of APC Contributed | Net Pension Obligation |
| :---: | :---: | :---: | :---: |
| 6/30/07 | \$ 42,557 | 100\% | \$ |
| 6/30/08 | 39,337 | 100\% | - |
| 6/30/09 | 42,368 | 100\% | - |

## Deferred Compensation Plan

Plan description. The County offers employees a deferred compensation plan (the Plan) administered by the County. The Plan is a defined contribution plan created in accordance with Internal Revenue Code Section 457. The Plan is available to all represented and non-represented County employees, and permits them to defer a portion of their salary until future years. Amounts deferred are not available to employees until termination, retirement, death, or unforeseeable emergency. All assets and income of the Plan are held in trust for the exclusive benefit of the participants and their beneficiaries. No Plan assets have been used for purposes other than the payment of benefits.

At June 30, 2009, the amount deferred and investment earnings thereon, adjusted to fair market value, amount to $\$ 145,808$. The amounts accumulated under the Plan including investment earnings, are excluded from the financial statements of the County.

## Postretirement Healthcare benefits

Plan description. The County administers a single-employer defined benefit healthcare plan per the requirements of collective bargaining agreements. The plan provides postretirement healthcare insurance for eligible retirees and their spouses through the County's group health insurance plans, which cover both active and retired participants. Benefit provisions are established through negotiations between the County and representatives of collective bargaining units. The County's post employment medical plan does not issue a publicly available financial report. The County implemented GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions for fiscal year ending June 30, 2006.

Funding policy. The County has not established a trust fund to supplement the costs for the net OPEB obligation. Contribution requirements also are negotiated between the County and union representatives. In general, the County pays $50 \%$ of the premiums of health care coverage for retirees from age 58 to age 65. The County's regular health care benefit providers underwrite the retirees' policies. Retirees may not convert the benefit into an in-lieu payment to secure coverage under independent plans. The County is contractually obligated by collective bargaining agreements to contribute $1.5 \%$ of annual covered payroll. At June 30, 2009, there were 585 retirees that were receiving the post employment healthcare benefit. The required contribution is based on projected pay-as-you-go financing requirements. For fiscal year 2009, the County contributed $\$ 2,196$ to the plan or approximately $38 \%$ of total premiums. Plan members receiving benefits contributed $\$ 3,521$ or approximately $62 \%$ of the total premiums during fiscal year 2009.

Annual OPEB cost and net OPEB obligation. The County's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the guidance of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the County's annual

OPEB cost for the fiscal year ending June 30, 2009, the amount actually contributed to the plan, and changes in the County's net OPEB obligation:

| Annual required contribution (ARC) | $\$ 11,664$ |
| :--- | :---: |
| Interest on net OPEB obligation | 3,156 |
| Adjustment to annual required contribution | $(2,588)$ |
| Annual OPEB cost (expense) | 12,232 |
| Contributions made | $(2,195)$ |
| $\quad$ Increase in net OPEB obligation | 10,037 |
| Net OPEB obligation - beginning of year | 70,136 |
| Net OPEB obligation - end of year | $\$ 80,173$ |

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2009 and the three preceding years were as follows:

| Fiscal | Annual | Percentage of Annual OPEB | Net OPEB |
| :---: | :---: | :---: | :---: |
| Year Ended | OPEB Cost | Cost Contributed | Obligation |
| 6/30/06 | \$ 12,716 | 16\% | \$ 44,742 |
| 6/30/07 | 15,083 | 12\% | 57,990 |
| 6/30/08 | 14,902 | 18\% | 70,136 |
| 6/30/09 | 12,232 | 18\% | 80,172 |

Funded status and funding progress. As of the most recent actuarial report, January 1, 2009, the actuarial accrued liability for benefits was $\$ 122,605$, and the actuarial value of assets was $\$ 0$, resulting in an unfunded actuarial accrued liability (UAAL) of \$122,605. The covered payroll (annual payroll of active employees covered by the plan) was $\$ 263,380$ for fiscal year 2009 and the ratio of the UAAL to the covered payroll was $47 \%$.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future.

Actuarial methods and assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and historical pattern of sharing of benefit costs between the employer and the plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the most recently conducted, actuarial valuation (as of January 1, 2009), the unit credit method actuarial cost method was used. This method attempts to track the actual
accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the most recently conducted, actuarial valuation (as of January 1, 2009), the unit credit method actuarial cost method was used. This method attempts to track the actual economic pattern of benefit accrual over an employee's working lifetime. The discount rate is selected based on historical and expected returns on the County's short-term investment portfolio. A discount rate of $4.5 \%$ was used in the most recent actuarial valuation for the closed period. The report states health care costs rates are trending down from $9.0 \%$ in 2009 to $7.3 \%$ in 2015 for the major medical component, which is representative for the overall plan. Both rates include a $2.5 \%$ inflation rate assumption. The County's unfunded actuarial accrued liability is re-determined each valuation and amortized over a 30 year period as a level percentage of payroll. The remaining amortization period at June 30, 2009 is 30 years.
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## APPENDICES

## Ben Buisman

Financial Systens Manager Department of General Services
Multnomah County
1430 Portl and Building
1120 Sik . Fifth Avenue
Portland, Oregon 97204
Dear Mr. Buisman:
As the cognizant Federal Agency, this is to inform you that pursuant to the Office of Hanagement and Budget Circular A-87, Attachment A, Section J.5.a., current and future central services cost allocation plans and departhental/divisional indirect cost proposals will not have to be subaitted for review by this office.

You are adyised, however, that central services cost allocation plans and departnental/divisionel indirect cost proposals must be prepared in accordance with the appropriate Federal cost principles and be available as of the tine a clain is made against a Federal award. The documentation in support of the claim must be retained for a period of three years.

This policy will remain in effect until advised otherwise by this office or a nevly designated cognizant Federel Agency.

We remain available to answer technical questions or otherwise provide information consistent with the funstions of this office. Thank you for your cooperation.


## CERTIFICATE OF INDIRECT COSTS

This is to certify that I have reviewed the indirect cost rate proposal submitted herewith and to the best of my knowledge and belief:

1. All costs included in this proposal for the fiscal year ended June 30, 2009 to establish billing or final indirect cost rates for the fiscal year July 1, 2010 through June 30, 2011 are allowable in accordance with the requirements of the Federal award to which they apply and OMB Circular A-87, "Cost Principles for State and Local Governments." Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
2. All costs included in this proposal are properly allocable to the Federal awards on the basis of a beneficial or causal relationship between expenses incurred and the agreements to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently and the Federal Government will be notified of any accounting changes that would affect the predetermined rate.

I declare that the foregoing is true and correct.

Government Unit:
Signature:
Name of Official:
Title:
Date of Execution:

Multnomah County


Chief Financial Officer
December 31, 2009

## CERTIFICATE OF COST ALLOCATION PLAN

This is to certify that I have reviewed the cost allocation plan submitted herewith and to the best of my knowledge and belief:

1. All costs included in this proposal for the fiscal year ended June 30, 2009 to establish cost allocations or billings for the fiscal year July 1, 2010 through June 30, 2011 are allowable in accordance with the requirements of OMB Circular A-87, "Cost Principles for State and Local Governments," and the Federal award to which they apply. Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
2. All costs included in this proposal are properly allocable to the Federal awards on the basis of a beneficial or causal relationship between expenses incurred and the awards to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently.

I declare that the foregoing is true and correct.
Government Unit:
Signature:
Name of Official:


Title:

Date of Execution:
December 31, 2009

