



**Program #40033 - FQHC-Primary Care and Dental Access and Referral** 5/2/2022

**Department:** Health Department **Program Contact:** Tony Gaines  
**Program Offer Type:** Existing Operating Program **Program Offer Stage:** As Proposed  
**Related Programs:**  
**Program Characteristics:**

**Executive Summary**

Integrated Clinical Services (ICS) is the largest Federally Qualified Health Center (FQHC) in Oregon, providing high-quality, patient-centered health care and related services to communities across Multnomah County. The Patient Access Center (PAC) is the gateway for existing patients and all new community members seeking to establish care with Multnomah County Health Department’s (MCHD) Primary Care and Dental programs. PAC also provides written translation, oral and sign language interpretation throughout the department’s programs and services.

**Program Summary**

The Health Center welcomes all county persons, regardless of insurance status, ability to pay, or documentation status. Our health center prioritizes culturally and linguistically appropriate care, supporting patients in a way that works for them. Over sixty percent of our patients identify as people of color, and more than 40% are best served in a language other than English, including more than 100 different languages. Nearly 15% of our patients have no insurance, and 95% of our clients live below 200% of the Federal Poverty Guideline. All programs within ICS are committed to improving health outcomes, reducing health disparities and ensuring affordable, quality access to healthcare.

The Patient Access Center (PAC) is the point of entry for scheduling new and established clients for the Primary Care clinics. PAC also schedules new and established dental clients seeking both urgent and routine dental services. PAC provides appointments and referrals in collaboration with County and other community organizations, ensuring consistent patient information and tracking. PAC also provides information for MCHD medical, dental, social services and key community service partners.

PAC’s Language Services program provides interpretation in over 80 languages including sign language for all MCHD services and programs, and for established patients who access specialty care in the community. Comprehensive coordination of written translation for clinical and non-clinical programs and services is also provided. Language Services is the central coordinator for thousands of patient/client interpretation requests and translations each year for multiple programs/services. This critical service ensures that patients and clients successfully move through the Department’s Refugee and Screening Program, and facilitates those clients with limited English proficiency to receive culturally competent interpretation throughout all of the MCHD programs.

**Performance Measures**

| Measure Type | Primary Measure  | FY21 Actual | FY22 Budgeted | FY22 Estimate | FY23 Offer |
|--------------|--|-------------|---------------|---------------|------------|
| Output       | Number of calls answered                                   | 310,000     | 320,000       | 320,000       | 320,000    |
| Outcome      | Average telephone abandonment rate (goal: at or below 15%) | 37%         | 15%           | 20%           | 15%        |

**Performance Measures Descriptions**

**Output:** Number of calls answered by PAC during the fiscal year. This number is an indicator of performance and demand for services.  
**Outcome:** Average percent of calls that are disconnected before a PAC representative can answer. This is an indicator of performance and patient experience.

## Legal / Contractual Obligation

PAC is in the scope of the Primary Care 330 Grant must follow the HRSA Community Health Center Program operational and fiscal compliance requirements.

All costs and revenues generated by this program must also comply with the HRSA FQHC requirements.

## Revenue/Expense Detail

|                         | Adopted<br>General Fund | Adopted<br>Other Funds | Proposed<br>General Fund | Proposed<br>Other Funds |
|-------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| <b>Program Expenses</b> | <b>2022</b>             | <b>2022</b>            | <b>2023</b>              | <b>2023</b>             |
| Personnel               | \$1,951,377             | \$581,209              | \$0                      | \$2,728,817             |
| Contractual Services    | \$110,000               | \$0                    | \$0                      | \$45,660                |
| Materials & Supplies    | \$14,202                | \$0                    | \$0                      | \$12,401                |
| Internal Services       | \$766,621               | \$77,417               | \$0                      | \$888,235               |
| <b>Total GF/non-GF</b>  | <b>\$2,842,200</b>      | <b>\$658,626</b>       | <b>\$0</b>               | <b>\$3,675,113</b>      |
| <b>Program Total:</b>   | <b>\$3,500,826</b>      |                        | <b>\$3,675,113</b>       |                         |
| <b>Program FTE</b>      | 20.50                   | 6.50                   | 0.00                     | 27.00                   |

| <b>Program Revenues</b>   |                    |                  |            |                    |
|---------------------------|--------------------|------------------|------------|--------------------|
| Intergovernmental         | \$0                | \$658,626        | \$0        | \$758,626          |
| Other / Miscellaneous     | \$640,000          | \$0              | \$0        | \$640,000          |
| Beginning Working Capital | \$605,786          | \$0              | \$0        | \$605,000          |
| Service Charges           | \$1,596,414        | \$0              | \$0        | \$1,671,487        |
| <b>Total Revenue</b>      | <b>\$2,842,200</b> | <b>\$658,626</b> | <b>\$0</b> | <b>\$3,675,113</b> |

## Explanation of Revenues

This program generates \$366,753 in indirect revenues.

The Patient Access Center (PAC) is funded with Medicaid revenue, HRSA/Bureau of Primary Care grant revenue and medical fees. ARPA funds were approved in order to support the addition of Limited Duration (LD) PAC positions.

\$ 1,671,487 - Medical Fees FQHC Medicaid Wraparound

\$ 1,245,000 - Medicaid Quality and Incentive

\$ 758,626 - Federal Primary Care (330) grant

## Significant Program Changes

**Last Year this program was:** FY 2022: 40033 Primary Care and Dental Access and Referral

Staff began telework rotations April 2021 due to the COVID-19 pandemic. In the upcoming year, this program will continue support for patient outreach and engagement by overseeing in-person interpretation coordination, and clinical triage services. Beginning in mid-FY 2022, the FQHC revenue and expenses were transferred from the General Fund into a newly created FQHC Enterprise Fund which is shown in Other Funds.