THE SAFETY AND JUSTICE CHALLENGE

Safety and Justice Challenge

June 29, 2015

SAFETY+JUSTICE
CHALLENGE

An initiative to reduce over-incarceration by changing the way America thinks about and uses jails

Two Stages of the Competition

Stage 1	Stage 2
June—December 2015	*2016—2017*
- 20 sites	- Up to 10 sites
- 6 months	- At least 2 years
- $150,000 grant per site	- Up to $2 million/year
- Develop a system reform plan and set concrete, measureable outcomes	- Implement system reform plan, achieve concrete, sustainable impact

Competition Goals

Broadly speaking, the goals of the Safety and Justice Challenge competition are to:

- Position all 20 sites at the end of the planning stage to deliver important changes to their local criminal justice system;

- Innovate, try new things, and raise the practice bar; and

- Inspire other jurisdictions to follow.

System Reform: Seven Core Decision Points

1	**Arrest**
2	**Charge**
3	**Assignment of counsel**
4	**Pretrial release**
5	**Case processing**
6	**Disposition/sentencing**
7	**Post-conviction process/ supervision**

System Reform

- Key stakeholders include:

    - Law enforcement officers
    - Judges
    - Court administrators
    - Prosecutors
    - Defense attorneys
    - Sheriffs/Jail administrators
    - Pretrial officials
    - Probation/Parole officials
    - Victim advocates
    - City and county leadership

    - City, county, and state funded service providers (*e.g.*, health and human services)
    - Community representatives (*e.g.*, civic leaders, activists, members of faith-based organizations, service providers)

The Collaboration Spectrum

Trust

Compete	Co-exist	Communicate	Cooperate	Coordinate	Collaborate	Integrate
Competition for clients, resources, partners, public attention	No systematic connection between agencies	Inter-agency information sharing (e.g. networking)	As needed, often informal, interaction, on discrete activities or projects	Organizations adjust and align work with each other for greater outcomes	Longer term interaction based on shared mission, goals; shared decision-makers and resources	Fully integrated programs, planning, funding

Turf

Loose   *Tamarack Institute*   **Tight**

Phases of the Work

MAY

JANUARY

Site Visit 1: System mapping

Site Visit 2: Conclude system mapping

Site Visit 3: Prioritize decision points

Site Visit 4: Develop logic model

OPTIONAL Site Visit 5

Phase 1 Getting Started

May 11-29

Phase 2 Investigate and Understand the Facts

May 30-Jul 31

Phase 3 Develop a Reform Response

Aug 5-Oct 8

Phase 4 Implementation Planning

Oct 12-Dec 11

Phase 5 Application

Dec 15-Jan 6

Site selection

All Sites Meeting #1

All Sites Meeting #2

Proposals for second round funding due

Deliverables

- System Map

- Aggregate Data Template

- Logic Model

- Implementation Plan
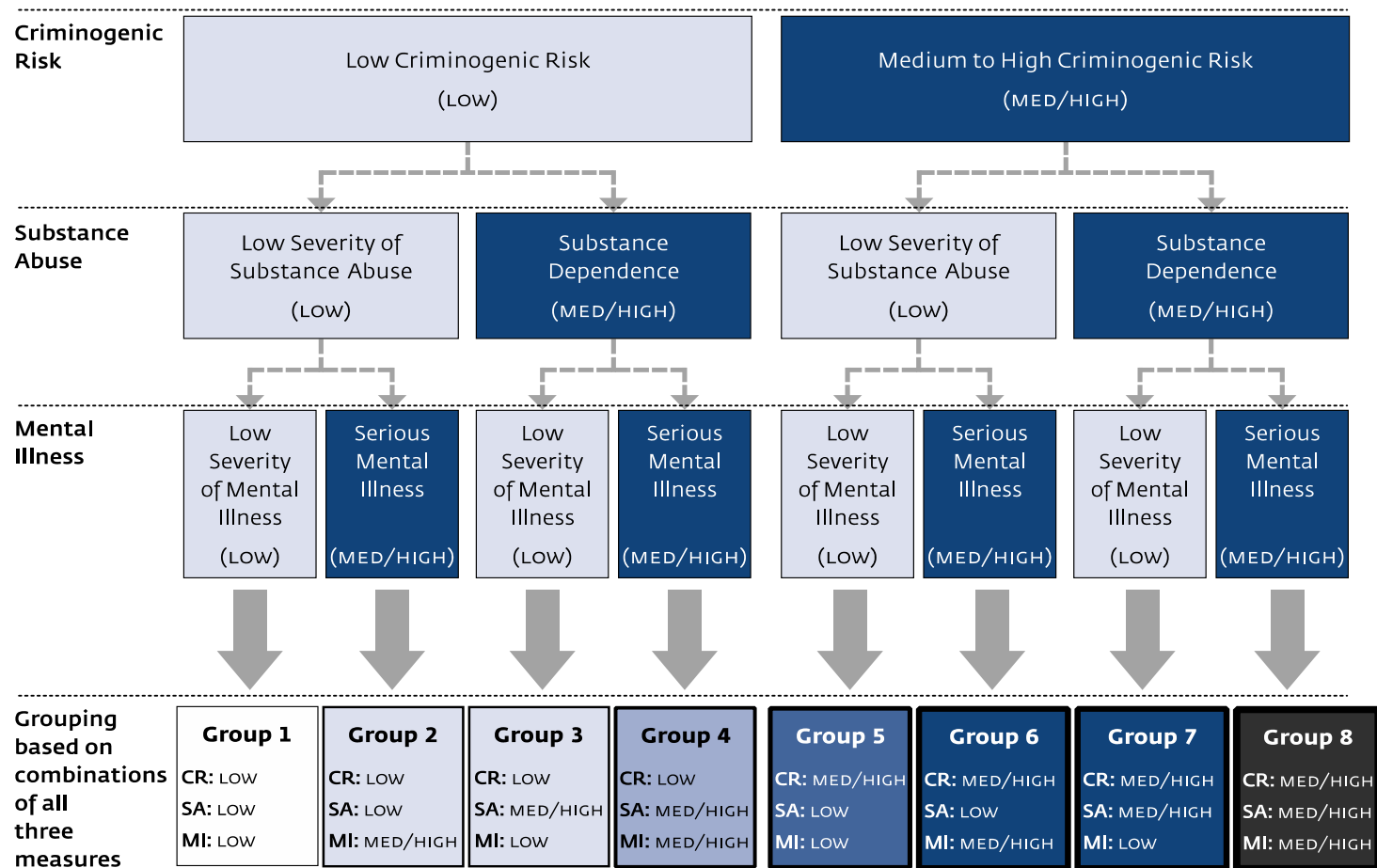
- Application (Jan 6, 2016)

Multnomah Planning Structure (DRAFT)

Multnomah County Focus Areas

- Low Level Defendants
- Defendants with Behavioral Health Needs
- Racial and Ethnic Disparities

- **How do we define these focus areas??**
- **What data do we need to better understand these areas?**

FIGURE 5. Criminogenic Risk and Behavioral Health Needs Framework*

Criminogenic Risk	Low Criminogenic Risk (LOW)	Medium to High Criminogenic Risk (MED/HIGH)

Substance Abuse

Low Severity of Substance Abuse (LOW)	Substance Dependence (MED/HIGH)	Low Severity of Substance Abuse (LOW)	Substance Dependence (MED/HIGH)

Mental Illness

Low Severity of Mental Illness (LOW)	Serious Mental Illness (MED/HIGH)	Low Severity of Mental Illness (LOW)	Serious Mental Illness (MED/HIGH)	Low Severity of Mental Illness (LOW)	Serious Mental Illness (MED/HIGH)	Low Severity of Mental Illness (LOW)	Serious Mental Illness (MED/HIGH)

Grouping based on combinations of all three measures

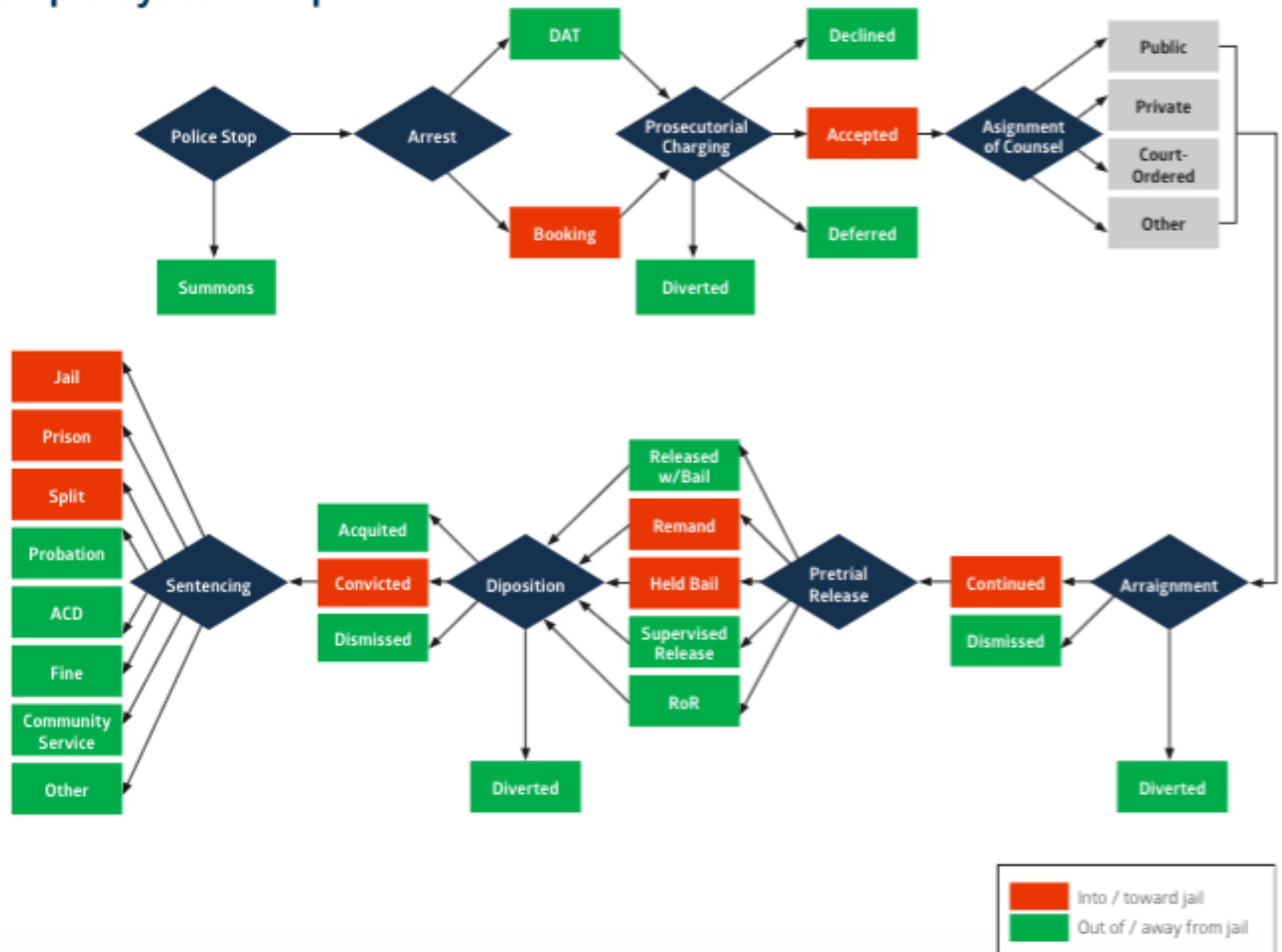| **Group 1**	**Group 2**	**Group 3**	**Group 4**	**Group 5**	**Group 6**	**Group 7**	**Group 8**
CR: LOW	CR: LOW	CR: LOW	CR: LOW	CR: MED/HIGH	CR: MED/HIGH	CR: MED/HIGH	CR: MED/HIGH
SA: LOW	SA: LOW	SA: MED/HIGH	SA: MED/HIGH	SA: LOW	SA: LOW	SA: MED/HIGH	SA: MED/HIGH
MI: LOW	MI: MED/HIGH	MI: LOW	MI: MED/HIGH	MI: LOW	MI: MED/HIGH	MI: LOW	MI: MED/HIGH

Vision Statement (Desired End-State): A one-sentence statement describing the clear and inspirational long-term desired change resulting from an organization or program's work.

From: http://topnonprofits.com/examples/vision-statements/

SAFETY+JUSTICE
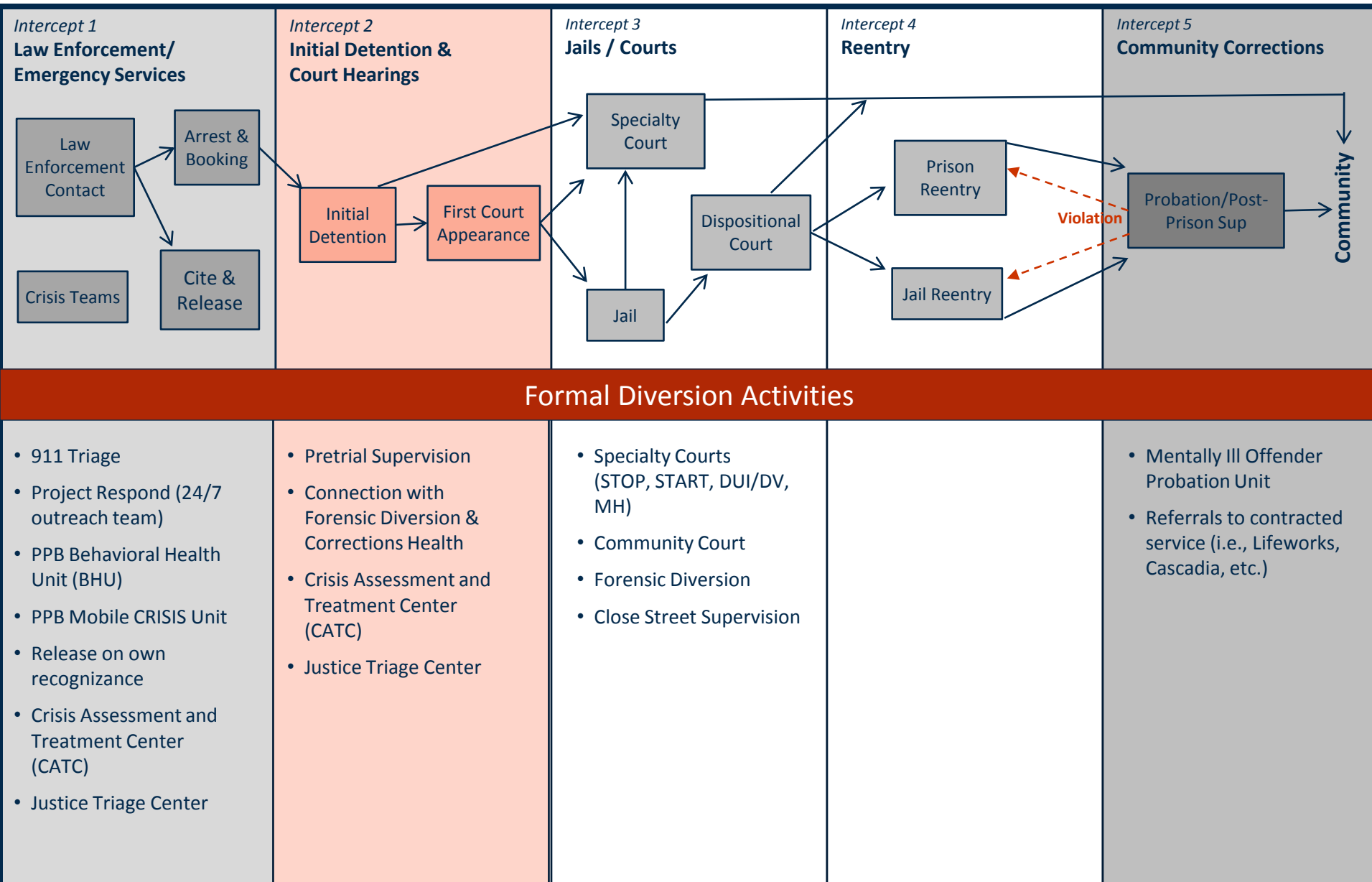CHALLENGE

Example Vision Statements

- Oxfam: A just world without poverty (5)

- National Multiple Sclerosis Society: A World Free of MS (5)

- Alzheimer's Association: Our vision is a world without Alzheimer's (7)

- Ducks Unlimited: Wetlands sufficient to fill the skies with waterfowl today, tomorrow and forever. (13)

Sample System Map

Multnomah County
Mental Health Diversion from the Criminal Justice System DRAFT

Intercept 1
Law Enforcement/ Emergency Services

Intercept 2
Initial Detention & Court Hearings

Intercept 3
Jails / Courts

Intercept 4
Reentry

Intercept 5
Community Corrections

Formal Diversion Activities

Intercept 1
- 911 Triage
- Project Respond (24/7 outreach team)
- PPB Behavioral Health Unit (BHU)
- PPB Mobile CRISIS Unit
- Release on own recognizance
- Crisis Assessment and Treatment Center (CATC)
- Justice Triage Center

Intercept 2
- Pretrial Supervision
- Connection with Forensic Diversion & Corrections Health
- Crisis Assessment and Treatment Center (CATC)
- Justice Triage Center

Intercept 3
- Specialty Courts (STOP, START, DUI/DV, MH)
- Community Court
- Forensic Diversion
- Close Street Supervision

Intercept 5
- Mentally Ill Offender Probation Unit
- Referrals to contracted service (i.e., Lifeworks, Cascadia, etc.)

Communications

- Berlin Rosen (Communications Partner)
- Communications Toolkit

Community/Provider Input Process

- Target Stakeholders

- Methods and Processes

- Timeline