



**Program #78210 - Facilities Strategic Planning and Projects** 2/17/2017

**Department:** County Assets **Program Contact:** Scott Churchill  
**Program Offer Type:** Internal Service **Program Offer Stage:** As Requested  
**Related Programs:**  
**Program Characteristics:** In Target

**Executive Summary**

The Strategic Planning and Projects Program is responsible for developing, implementing, and tracking performance against the Facilities Asset Strategic Plan. The program delivers large scale facilities construction projects, evaluates and recommends strategic portfolio opportunities including acquisitions, dispositions, major project development, renovations, energy efficiency measures, and strategic programming.

**Program Summary**

The Facilities Strategic Planning and Project program includes the ongoing efforts relating to the Facilities Asset Strategic Plan (FASP); new and major redevelopment construction projects; property disposition and acquisition; pre-development and evaluation of major portfolio projects; and the County's energy and utility strategy responsible for achieving Climate Action Plan goals, tracking buildings carbon emissions and the Energy Savings Performance Contract.

Phase II of the Facilities Strategic Planning initiated the assessment of potential renovation, modernization and seismic to determine the cost/benefit of specific investments in the portfolio. Condition assessments, cost estimates and programming evaluation continued in FY 2017. In FY 2018, the program focus is on continuing the assessments on medium and poor performance buildings and commencing on the cost/benefit analysis to identify investment priorities.

The County envisions completing \$300 million to \$400 million of new facility construction, remodeling, redevelopment and recapitalization over the next decade. This program is responsible for real estate development, engineering design, construction, and project management for new construction and/or repair and alterations for complex, multi-use, public facilities. This includes performing complex risk management, public process and other management functions. Integrating several disciplines into the design to achieve efficient building operations and maintenance is of utmost importance.

**Performance Measures**

| Measure Type | Primary Measure   | FY16 Actual | FY17 Purchased | FY17 Estimate | FY18 Offer |
|--------------|---|-------------|----------------|---------------|------------|
| Output       | Number of dispositions of surplus property completed  | 2           | 2              | 0             | 1          |
| Outcome      | % of County's carbon footprint reduced for owned facilities operations by 2%/yr (per Climate Action Plan) | 2%          | 2%             | 2%            | 3%         |

**Performance Measures Descriptions**

PM #1: Dispositions of surplus and underutilized property is a function of long term portfolio management to reduce operating costs and invest proceeds into valuable assets.  
 PM #2: The reduction of carbon emissions supports the sustainability goals outlined in the Climate Action Plan jointly supported by Multnomah County and City of Portland.

**Legal / Contractual Obligation**

N/A

**Revenue/Expense Detail**

|                         | Proposed General Fund | Proposed Other Funds | Proposed General Fund | Proposed Other Funds |
|-------------------------|-----------------------|----------------------|-----------------------|----------------------|
| <b>Program Expenses</b> | <b>2017</b>           | <b>2017</b>          | <b>2018</b>           | <b>2018</b>          |
| Personnel               | \$0                   | \$1,152,230          | \$0                   | \$1,101,778          |
| Contractual Services    | \$0                   | \$300,000            | \$0                   | \$450,000            |
| Materials & Supplies    | \$0                   | \$44,900             | \$0                   | \$46,940             |
| Internal Services       | \$0                   | \$15,768             | \$0                   | \$97,207             |
| <b>Total GF/non-GF</b>  | <b>\$0</b>            | <b>\$1,512,898</b>   | <b>\$0</b>            | <b>\$1,695,925</b>   |
| <b>Program Total:</b>   | <b>\$1,512,898</b>    |                      | <b>\$1,695,925</b>    |                      |
| <b>Program FTE</b>      | 0.00                  | 8.00                 | 0.00                  | 8.00                 |

| <b>Program Revenues</b> |            |                    |            |                    |
|-------------------------|------------|--------------------|------------|--------------------|
| Other / Miscellaneous   | \$0        | \$1,675,528        | \$0        | \$1,695,925        |
| <b>Total Revenue</b>    | <b>\$0</b> | <b>\$1,675,528</b> | <b>\$0</b> | <b>\$1,695,925</b> |

**Explanation of Revenues**

Facilities Operating Fund programs such as this one are supported primarily by internal service revenue from County departments, with less than 5% of revenue from external customers. Estimates reflect the amounts needed to cover actual expenses.

**Significant Program Changes**

**Last Year this program was:** FY 2017: 78210 Facilities Strategic Planning and Projects

FY 2017 program offer Construction Management and Design (78211) is now included in this program offer.