

### Program #78210A - Facilities Strategic Planning and Projects

2/20/2019

Department:County AssetsProgram Contact:Scott ChurchillProgram Offer Type:Internal ServiceProgram Offer Stage:As Requested

Related Programs:

Program Characteristics: In Target

### **Executive Summary**

The Strategic Planning and Projects Program is responsible for developing, implementing, and tracking performance against the Facilities Asset Strategic Plan. The program delivers large scale facilities construction projects, evaluates and recommends strategic portfolio opportunities including acquisitions, dispositions, major project development, renovations, and strategic programming.

### **Program Summary**

The Facilities Strategic Planning and Project program includes the ongoing efforts relating to the Facilities Asset Strategic Plan (FASP); new and major redevelopment construction projects; property disposition and acquisition; pre-development and evaluation of major portfolio projects.

Phase II of the Facilities Strategic Planning initiated the assessment of potential renovation, modernization and seismic to determine the cost/benefit of specific investments in the portfolio. Condition assessments, cost estimates and programming evaluations are ongoing efforts. The program engaged a consulting firm to lead a Strategic Planning effort in FY 2019 and report out in FY 2020. Data gathering and department interviews are under way in FY 2019.

The County envisions completing \$450 million to \$600 million of new facility construction, remodeling, redevelopment and recapitalization over the next decade. This program is responsible for real estate development, engineering design, construction, and project management for new construction and/or repair and alterations for complex, multi-use, public facilities. This includes performing complex risk management, public process and other management functions. Integrating several disciplines into the design to achieve efficient building operations and maintenance is of utmost importance.

| Performar       | Performance Measures                                 |                |                   |                  |               |  |  |  |  |
|-----------------|--|----------------|-------------------|------------------|---------------|--|--|--|--|
| Measure<br>Type | Primary Measure                                      | FY18<br>Actual | FY19<br>Purchased | FY19<br>Estimate | FY20<br>Offer |  |  |  |  |
| Output          | Number of dispositions of surplus property completed | 2              | 1                 | 4                | 1             |  |  |  |  |
| Outcome         | Completion of the FASP update by department          | NA             | NA                | 1                | 2             |  |  |  |  |

#### **Performance Measures Descriptions**

Output: Dispositions of surplus and underutilized property is a function of long term portfolio management to reduce operating costs and invest proceeds into valuable assets.

Outcome: Completion of department reviews for the Facilities Asset Strategic Plan FASP.

# **Revenue/Expense Detail**

|                      | Proposed General<br>Fund | Proposed Other Funds | Proposed General<br>Fund | Proposed Other<br>Funds |  |
|----------------------|--------------------------|----------------------|--------------------------|-------------------------|--|
| Program Expenses     | 2019                     | 2019                 | 2020                     | 2020                    |  |
| Personnel            | \$0                      | \$1,084,020          | \$0                      | \$1,130,721             |  |
| Contractual Services | \$0                      | \$260,000            | \$0                      | \$260,000               |  |
| Materials & Supplies | \$0                      | \$0                  | \$0                      | (\$237,641)             |  |
| Internal Services    | \$0                      | \$138,924            | \$0                      | \$144,439               |  |
| Total GF/non-GF      | \$0                      | \$1,482,944          | \$0                      | \$1,297,519             |  |
| Program Total:       | \$1,48                   | \$1,482,944          |                          | \$1,297,519             |  |
| Program FTE          | 0.00                     | 7.00                 | 0.00                     | 7.00                    |  |

| Program Revenues |     |     |     |     |
|------------------|-----|-----|-----|-----|
| Total Revenue    | \$0 | \$0 | \$0 | \$0 |

## **Explanation of Revenues**

Facilities Operating Fund programs such as this one are supported primarily by internal service revenue from County departments, with less than 5% of revenue from external customers. Revenue is budgeted to best reflect accounting system behavior for the fund, and so budgeted revenue and expense may not match for a specific program offer. However, budgeted revenue and expense for the fund balance across program offers.

## Significant Program Changes

Last Year this program was: FY 2019: 78210-19 Facilities Strategic Planning and Projects

Except where otherwise noted, significant revenue changes from FY 2019 to FY 2020 reflect accounting system changes.