



HEALTH MANAGEMENT ASSOCIATES

Multnomah County ADVSD DSAC Relaunch

Discovery Phase Key Findings and Recommendations

Robyn Johnson

Planning and Development Specialist Multnomah County Michael Anderson-Nathe Principal HMA 4/27/2020

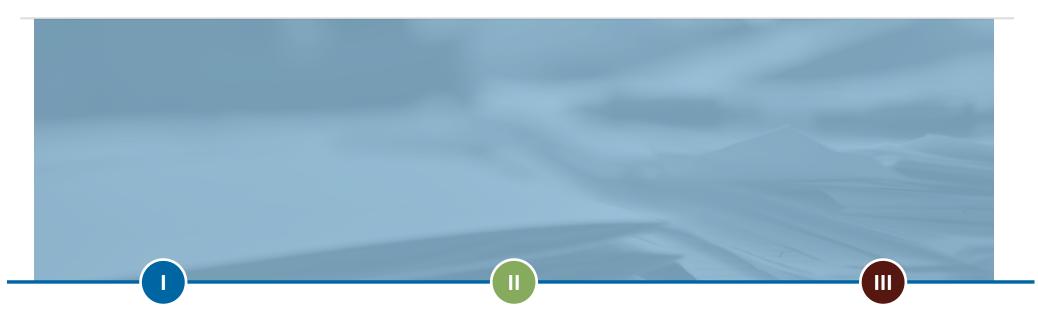
Copyright © 2020 Health Management Associates, Inc. All rights reserved. The content of this presentation is PROPRIETARY and CONFIDENTIAL to Health Management Associates, Inc. and only for the information of the intended recipient. Do not use, publish or redistribute without written permission from Health Management Associates, Inc.



| AGENDA

- ☐ Context for engagement
- ☐ Key findings from discovery phase
- □ Planning phase next steps
- Questions for your consideration
- □ Discussion

| High-level Timeline and Process



Discovery Phase

- Key informant interviews
- Background documentation review
- Meeting observation
- Staff consultation

Planning Phase

- Develop recommendations and options
- Draft materials
- Solicit feedback from ADVSD leadership and DSAC

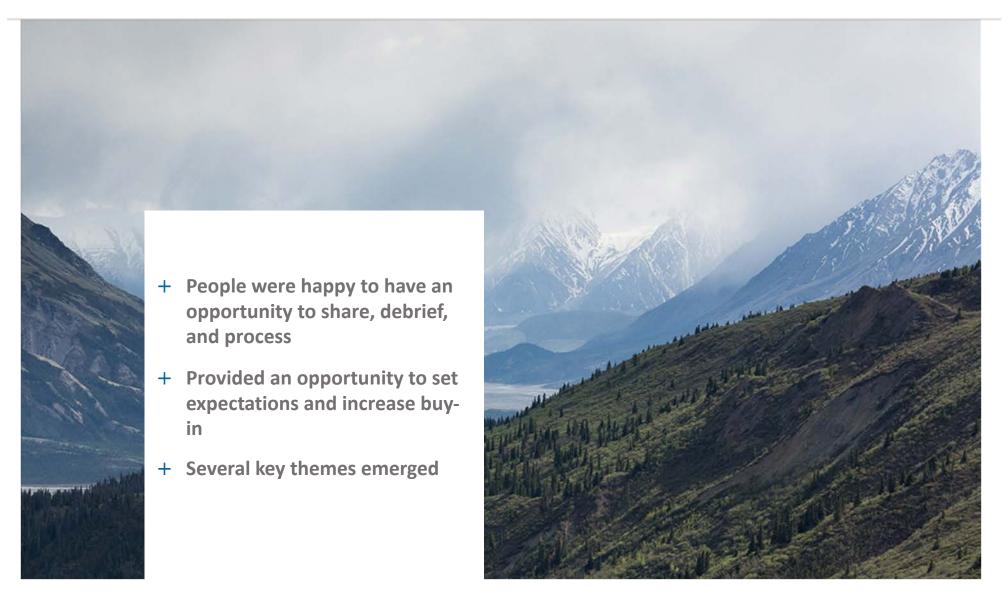
Recruitment and Relaunch

- Recruit new members
- Onboard new members
- Launch DSAC with new model

Overview of the process

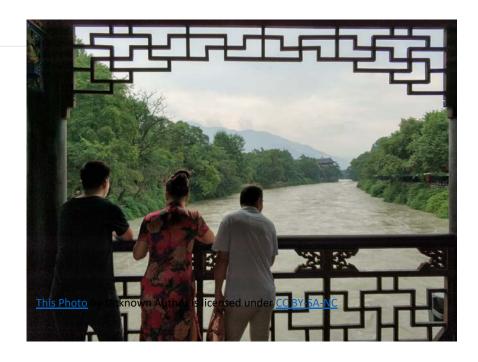


| General Thoughts



Why people joined and why they stay

- + Personal connection to the work and the community
- + Desire to impact policy and decision-making
- + Personal identity as an advocate
- + Learning and growth opportunities
- + relationships



When they do their best work

- + Clear scope and task
- + Tangible products and outcomes
- + When the group can come together around a single issue
- + Role clarity
- + NEMT was a clear example



In an ideal world, what would DSAC do

- + Serve as community liaisons
- + Advise on all ADVSD programs, but specifically LTSS/Medicaid
- + Advocate
- + Influence county decision-making



Barriers encountered

- + Lack of clarity
 - + Role and scope
 - + Group processes
- + Connection within larger ADVSD and LTSS/Medicaid program
- + Disparate/disrespectful treatment and behavior
- + Cumbersome and ineffective recruitment and onboarding



Values that should drive DSAC

- + Racial equity
 - + Intersectionality
 - + Disability
- + Power sharing and consensus
- + Community-centered design
- + Collaboration
- + Trauma-informed



Is two really a crowd?

 Question on whether or not to consider combining DSAC with ASAC

+NO



11

Recommendations

The key findings can be addressed through three key domains.

DSAC Structure

Attending to the foundational elements to set
DSAC up for success

Member Recruitment & Onboarding

- Attending to the people aspects of the group – get the right people there and make sure they have what they need to succeed

Practices & Procedures

Attending to how the group works together
setting expectations for behavior and ensuring a culture of inclusivity

Examples of Structural Opportunities

- Review and refine DSAC Charter and scope
 - ☑ Align with state requirements
 - Align with DSAC and County desires
 - ☑ Include table on how scope is operationalized
 - ☑ Emphasize role of community liaison
- ☑ Develop new facilitator model
- ☑ Develop yearly work/strategic plan
- ☑ Connection to Medicaid/LTSS
- Design and adopt decision-making log
- Conduct annual evaluation of work accomplished
- ☑ Consider new staffing model

- Rotate meetings in community settings
- Adopt policy to use small business/POC owned catering and provide culturally specific food
- Ensure availability of translation services
- Develop Community of Practice for Council members
- ☑ Develop map of other County advisory councils

| Examples of Structural Opportunities

- Review and refine DSAC Charter and scope
 - ☑ Align with state requirements
 - Align with DSAC and County desires
 - ☑ Include table on how scope is operationalized
 - ☑ Emphasize role of community liaison
- Develop new facilitator model
- Develop yearly work/strategic plan
- ☑ Connection to Medicaid/LTSS
- Design and adopt decision-making log
- Conduct annual evaluation of work accomplished
- ☑ Consider new staffing model

- Rotate meetings in community settings
- Adopt policy to use small business/POC owned catering and provide culturally specific food
- Ensure availability of translation services
- Develop Community of Practice for Council members
- Develop map of other County advisory councils

Examples of Structural Opportunities

- Review and refine DSAC Charter and scope
 - ☑ Align with state requirements
 - Align with DSAC and County desires
 - ☑ Include table on how scope is operationalized
 - ☑ Emphasize role of community liaison
- Develop new facilitator model
- Develop yearly work/strategic plan
- ☑ Connection to Medicaid/LTSS
- Design and adopt decision-making log
- Conduct annual evaluation of work accomplished
- Consider new staffing model

- Rotate meetings in community settings
- Adopt policy to use small business/POC owned catering and provide culturally specific food
- Ensure availability of translation services
- Develop Community of Practice for Council members
- ☑ Develop map of other County advisory councils

Examples of Structural Opportunities

- Review and refine DSAC Charter and scope
 - ☑ Align with state requirements
 - Align with DSAC and County desires
 - ☑ Include table on how scope is operationalized
 - ☑ Emphasize role of community liaison
- Develop new facilitator model
- ☑ Develop yearly work/strategic plan
- ☑ Connection to Medicaid/LTSS
- Design and adopt decision-making log
- Conduct annual evaluation of work accomplished
- ☑ Consider new staffing model

- Rotate meetings in community settings
- Adopt policy to use small business/POC owned catering and provide culturally specific food
- Ensure availability of translation services
- Develop Community of Practice for Council members
- ☑ Develop map of other County advisory councils

- Create DSAC Member recruitment matrix
 - ☑ demographics
 - Skills needed
- ☑ Develop role clarity document
 - Consumer vs. Community vs.County member
 - ☑ Role of Commissioner
 - ☑ Staff roles
- ☑ Implement annual retreat
 - ☑ Relationship building
 - ☑ Skills development
 - ☑ Strategic planning
- Redesign member recruitment process
 - ☑ Review of application using equity lens
 - ☑ Promotion and marketing

- ☑ Create a robust onboarding process
 - ☑ History of DSAC
 - Charter and scope
 - Overview of ADVSD programs, staff, and structure
 - ☑ Focus on Medicaid Programs
 - Mentor assignments for new members
 - ☑ Basic trainings on equity, disability, trauma-informed services

- Create DSAC Member recruitment matrix
 - ☑ demographics
 - ☑ Skills needed
- ☑ Develop role clarity document
 - Consumer vs. Community vs.County member
 - ☑ Role of Commissioner
 - ☑ Staff roles
- - ☑ Relationship building
 - ☑ Skills development
 - ☑ Strategic planning
- Redesign member recruitment process
 - Review of application using equity lens
 - ☑ Promotion and marketing

- ☑ Create a robust onboarding process
 - ☑ History of DSAC
 - ☑ Charter and scope
 - Overview of ADVSD programs, staff, and structure
 - ☑ Focus on Medicaid Programs
 - Mentor assignments for new members
 - ☑ Basic trainings on equity, disability, trauma-informed services

- Create DSAC Member recruitment matrix
 - ☑ demographics
 - Skills needed
- ☑ Develop role clarity document
 - Consumer vs. Community vs.County member
 - ☑ Role of Commissioner
 - ☑ Staff roles
- ☑ Implement annual retreat
 - ☑ Relationship building
 - Skills development
 - ☑ Strategic planning
- Redesign member recruitment process
 - ☑ Review of application using equity lens
 - ☑ Promotion and marketing

- ☑ Create a robust onboarding process
 - ☑ History of DSAC
 - Charter and scope
 - Overview of ADVSD programs, staff, and structure
 - ☑ Focus on Medicaid Programs
 - Mentor assignments for new members
 - ☑ Basic trainings on equity, disability, trauma-informed services

- Create DSAC Member recruitment matrix
 - ☑ demographics
 - ☑ Skills needed
- ☑ Develop role clarity document
 - Consumer vs. Community vs.County member
 - ☑ Role of Commissioner
 - ☑ Staff roles
- ☑ Implement annual retreat
 - ☑ Relationship building
 - ☑ Skills development
 - ☑ Strategic planning
- Redesign member recruitment process
 - ☑ Review of application using equity lens
 - ☑ Promotion and marketing

- Create a robust onboarding process
 - ☑ History of DSAC
 - ☑ Charter and scope
 - Overview of ADVSD programs, staff, and structure
 - ☑ Focus on Medicaid Programs
 - Mentor assignments for new members
 - ☑ Basic trainings on equity, disability, trauma-informed services

Ideas for addressing practices and procedures in order to ensure an inclusive culture where members are seen, valued, and heard.

- Develop group foundational processes
 - ☑ Working agreements
 - ✓ Value statements
 - ☑ Reconciliation process
 - Decision-making model

 - Operationalizing equity
- Adopt trauma-informed meeting practices
- ☑ Implement consensus-based name plaques
- ☑ Develop standing agenda template
 - ☑ Relational time
 - ☑ Presentation/education
 - ✓ Work time
 - ☑ Standing introductions with

- pronouns
- ☑ Member update time slots
- Agenda setting for next meeting
- ☑ Create guest presentation guidelines
 - ☑ Font size and accessibility
 - ☑ Clarity on ask from DSAC
 - Appropriate timelines for engagement

Ideas for addressing practices and procedures in order to ensure an inclusive culture where members are seen, valued, and heard.

- Develop group foundational processes
 - ☑ Working agreements
 - ✓ Value statements
 - ☑ Reconciliation process
 - Decision-making model

 - ☑ Operationalizing equity
- Adopt trauma-informed meeting practices
- Implement consensus-based name plaques
- ☑ Develop standing agenda template
 - ☑ Relational time
 - ☑ Presentation/education
 - ☑ Work time
 - ☑ Standing introductions with

- pronouns
- ☑ Member update time slots
- Agenda setting for next meeting
- ☑ Create guest presentation guidelines
 - ☑ Font size and accessibility
 - ☑ Clarity on ask from DSAC
 - Appropriate timelines for engagement

Ideas for addressing practices and procedures in order to ensure an inclusive culture where members are seen, valued, and heard.

- Develop group foundational processes
 - ☑ Working agreements
 - ✓ Value statements
 - ☑ Reconciliation process
 - Decision-making model

 - □ Operationalizing equity
- Adopt trauma-informed meeting practices
- ☑ Implement consensus-based name plaques
- ☑ Develop standing agenda template
 - ☑ Relational time
 - ☑ Presentation/education
 - ✓ Work time
 - ☑ Standing introductions with

- pronouns
- ☑ Member update time slots
- Agenda setting for next meeting
- ☑ Create guest presentation guidelines
 - ☑ Font size and accessibility
 - ☑ Clarity on ask from DSAC
 - Appropriate timelines for engagement

Ideas for addressing practices and procedures in order to ensure an inclusive culture where members are seen, valued, and heard.

- Develop group foundational processes
 - ☑ Working agreements
 - ✓ Value statements
 - ☑ Reconciliation process
 - Decision-making model

 - Operationalizing equity
- Adopt trauma-informed meeting practices
- ☑ Implement consensus-based name plaques
- ☑ Develop standing agenda template
 - ☑ Relational time
 - ☑ Presentation/education
 - ✓ Work time
 - ☑ Standing introductions with

pronouns

- ☑ Member update time slots
- Agenda setting for next meeting
- Create guest presentation guidelines
 - ☑ Font size and accessibility
 - ☑ Clarity on ask from DSAC
 - Appropriate timelines for engagement



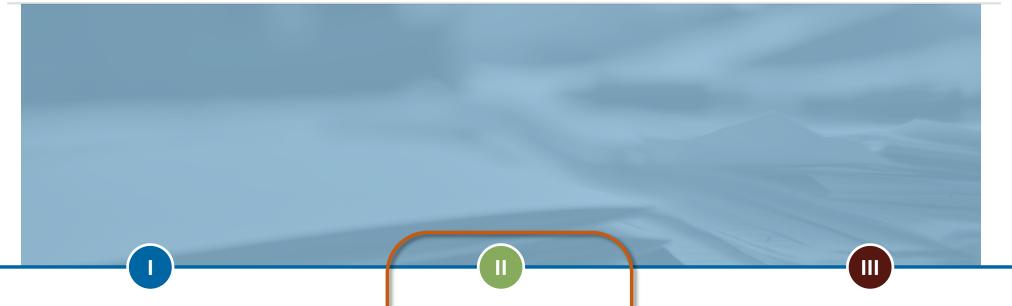








| High-level Timeline and Process



Discovery Phase

- Key informant interviews
- Background documentation review
- Meeting observation
- Staff consultation

Planning Phase

- Develop recommendations and options
- Draft materials
- Solicit feedback from ADVSD leadership and DSAC

Recruitment and Relaunch

- Recruit new members
- Onboard new members
- Launch DSAC with new model

CONTACT ME

MICHAEL ANDERSON-NATHE

he/him/his Principal

503.820.2632 | mandersonnathe@healthmanagement.com

www.healthmanagement.com



HEALTH ASSOCIATES