### BEFORE THE BOARD OF COUNTY COMMISSIONERS FOR MULTNOMAH COUNTY, OREGON

## **RESOLUTION NO. 2020-044**

Approval of the Mt. Hood Cable Regulatory Commission Fund Budget for Fiscal Year 2020-2021

#### The Multnomah County Board of Commissioners Finds:

- a. The Mt. Hood Cable Regulatory Commission (MHCRC) was formed by Multnomah County and the cities of Fairview, Gresham, Portland, Troutdale and Wood Village (Cities) to advocate for and protect the public interest in the regulation and development of cable communication systems.
- b. The MHCRC has approved a budget for Fiscal Year 2020-2021 and forwarded this budget to Multnomah County and the Cities for approval.

#### The Multnomah County Board of Commissioners Resolves:

1. The Mt. Hood Cable Regulatory Commission Fund Budget for Fiscal Year 2020-2021 is approved.

### ADOPTED this 18th day of June 2020.



#### BOARD OF COUNTY COMMISSIONERS FOR MULTNOMAH COUNTY, OREGON

Spart Kopmy

Deborah Kafoury, Chair

REVIEWED: JENNY M. MADKOUR, COUNTY ATTORNEY FOR MULTNOMAH COUNTY, OREGON

By Jenny M. Madkour, County Attorney



Serving Multnomah County and the Cities of Fairview, Gresham, Portland, Troutdale and Wood Village

# PROPOSED MHCRC FUND BUDGET FISCAL YEAR 2020-21

May 18, 2020

#### **Members**

Leif Hansen, Chair Jeff Dennerline Scott Harden Jacquenette McIntire Kory Murphy Rich Roche Carol Studenmund Norman Thomas

<u>Staff</u> Elisabeth H. Perez, Staff Director Julie S. Omelchuck, Program Manager 503-823-5385 <u>www.mhcrc.org</u>

## **INTRODUCTION**

The Mt. Hood Cable Regulatory Commission (MHCRC) was created by Multnomah County and the cities of Fairview, Gresham, Portland, Troutdale and Wood Village for the purposes of:

- Advocating for and protecting the public interest in the regulation and development of cable communication systems;
- Providing consumer protection and cable subscribers' complaint resolution; and,
- Facilitating the planning and implementation of community uses of cable communication technologies.

Each Jurisdiction appoints citizen representatives to the MHCRC. Over the past year, these appointees, with staff support, have committed hundreds of hours to deeply understand the issues and local impacts of an ever-evolving technology, regulatory and business model landscape. They attended numerous MHCRC meetings, committee meetings and work sessions, kept abreast of issues of concern to their Jurisdictions, presented information at city council and county commission meetings, and served as ex officio Board members for Open Signal and MetroEast Community Media (MetroEast), all in service to the Jurisdictions and their communities.

The MHCRC regulates and oversees cable service franchises with three companies, serving the following areas:

Comcast: Portland, Gresham, Troutdale, Fairview, Wood Village and Multnomah County Frontier (Ziply Fiber): Gresham, Troutdale, Fairview and Wood Village CenturyLink: Portland

The MHCRC contracts for staff and other support services through a services agreement with the City of Portland. The MHCRC funds an equivalent of 4.4 full-time (FTE) staff positions plus related materials, services, financial and administrative costs. Each member Jurisdiction annually contributes to the MHCRC's operating budget. The Jurisdictions' fund about half the operating budget and other MHCRC resources fund the remaining portion.

The MHCRC focuses on community needs as it navigates today's legal and public policy landscape to steward existing public benefits, while also exploring possibilities and opportunities in our quickly changing technology environment to help ensure a sound and vital digital future for all our communities.

Please refer to the MHCRC's FY 2019-20 Annual Report and website (<u>www.mhcrc.org</u>) for more detail about MHCRC activities and accomplishments.

# MHCRC FY 2020-21 FUND BUDGET

### **BUDGET PROCESS**

According to the Intergovernmental Agreement (IGA) among the Jurisdictions that created the MHCRC, the MHCRC must gain approval of its Fund Budget by every member Jurisdiction. The MHCRC Finance Committee developed a detailed FY 2020-21 budget in consultation with MHCRC staff. On May 18, 2020, the MHCRC approved the proposed budget to forward to the Jurisdictions for consideration. The MHCRC provides the proposed Fund Budget to city and County staff in advance of the city councils' and the County Commission's consideration of the budget.

### **BUDGET OVERVIEW**

The MHCRC FY 2020-21 Fund Budget is presented on page 6.

Nearly all the MHCRC's resources are funds collected from the cable companies and the expenditures are the disbursement of those funds to the member Jurisdictions, the community media providers (MetroEast and Open Signal), and the Community Grants recipients. These disbursements are governed by the IGA and by the cable services franchise agreements.

### **Fund Resources**

The amount of MHCRC resources from year to year largely depends on franchise fee and PEG/I-Net fee payments from cable companies for their private use of public right-of-way to provide cable TV services. Cable company payments are based on a percentage of the company's gross revenues derived from cable TV services. The FY 2020-21 Fund resources are projected based on cable company actual payments through 2nd Quarter FY 2019-20. However, the impact on cable companies' revenues from cable TV services due to the COVID-19 pandemic is not yet known. The MHCRC will closely monitor payment amounts and will inform the Jurisdictions of any significant changes to budget projections.

Fund resources also include a beginning fund balance and projected amounts for programs underspent in FY 2019-20. Detail on each Fund resource follows:

<u>Franchise Fees</u>: The MHCRC collects all cable services franchise fees for Gresham, Troutdale, Fairview, Wood Village and Multnomah County from Comcast and Frontier cable franchises. The MHCRC uses historical trend data and actual payments through 3<sup>rd</sup> Quarter FY19-20 to project franchise fees. Trend data shows a year-over-year decrease in fees in the last few years.

<u>Operating Budget Appropriation - Portland</u>: The MHCRC collects funds from the City of Portland for its share of the MHCRC's operating budget. The other MHCRC Jurisdictions' appropriations are allocated from the cable services franchise fees collected by the MHCRC (detail contained in Appendix 1, page 8).

Due to FY 2020-21 budget challenges faced by the member Jurisdictions due to the COVID-19 pandemic, the MHCRC has reduced the Jurisdictions' amount for the operating budget by nearly 10% from current service level, which includes MHCRC-related employees taking furlough days and receiving no merit or cost-of-living increases in FY20-21. The MHCRC has opted to increase its use of interest revenue to supplement the operating budget and fund certain one-time projects in FY20-21, including Comcast franchise renewal negotiations, a financial review of the MHCRC Fund, and a strategic planning process with the Jurisdictions to guide possible changes to the IGA and the MHCRC after FY21-22. More detail on the MHCRC Operating Budget is contained in Appendix 1, page 9.

<u>Interest Earned</u>: The MHCRC collects interest on its Fund. Interest revenue is projected to decrease, due to the recent sharp decline in interest rates, compared to the forecasted amount for FY 2019-20.

<u>PEG/I-Net Capital Fee</u>: All franchised cable companies pay 3% of their gross revenues related to video services to the MHCRC as dedicated funding for capital costs of providing community media and technology services to the community (see specific disbursements under Fund Expenditures below). A small portion (10%) also funds MHCRC's compliance program costs to administer, oversee, and disburse the capital funds.

<u>Beginning Fund Balance</u>: The beginning balance is a combination of funds attributable to various resources not expended in FY 2019-20, which the MHCRC plans to expend or retain as contingencies in FY 2020-21.

#### **Fund Expenditures**

Nearly all of the MHCRC's expenditures are the disbursement of franchise fees and PEG/I-Net Capital Fees governed by the IGA and by the cable services franchises.

<u>Franchise Fee Balance to the Jurisdictions</u>: This line item expenditure is calculated based on the total amount of franchise fees the MHCRC collects and subtracting the amount each Jurisdiction appropriates to the MHCRC Operating Budget and the amount of community media payments to MetroEast and Open Signal in accordance with the IGA (detail contained in Appendix 1, page 8).

<u>Community Media Payments</u>: In accordance with the IGA, the MHCRC distributes 60% of the East County Jurisdictions' franchise fees to MetroEast and 60% of West Multnomah County franchise fees to Open Signal. These dedicated funds are used to provide media and technology services to the community (detail contained in Appendix 2, page 11).

<u>MHCRC Operating Budget</u>: This expenditure represents the total MHCRC operating budget (resources and line item detail contained in Appendix 1, page 9).

<u>Community Media Capital</u>: The MHCRC distributes a portion of the PEG/I-Net Capital fee from the cable companies to support the capital needs of MetroEast Community Media and Open Signal. These payments are made in accordance with the IGA and the cable services franchise agreements (detail contained in Appendix 2, page 11).

<u>I-Net Grants:</u> In previous years, the MHCRC provided grants from the PEG/I-Net Captial fee for use of the Institutional Network (I-Net) by schools, libraries, and local governments to support their broadband network connectivity needs. The MHCRC reimbursed these public agencies and Comcast for capital costs related to I-Net connections, equipment, network infrastructure and electronics upgrades. However, the MHCRC suspended those in 2019 due

to a Federal Communications Commission (FCC) rule change. The MHCRC is a party to a legal challenge of the FCC rule but it has not yet been decided.

<u>Community Technology Grants and TechSmart Initiative Grants</u>: The MHCRC is the grantmaking body for the Community Grants program. The Community Grants program has two funding opportunities: Community Technology Grants and the TechSmart Initiative for Student Success. Grants are funded through the PEG/I-Net Capital fee revenues from the cable companies and are made in accordance with the IGA and the cable services franchise agreements.

The Community Technology Grants provides funding, through an annual, competitive grant process, to nonprofits, libraries, and local governments to use technology resources to further their missions and services. Nearly 75% of current grants focus on supporting traditionally underserved, ethnically diverse, and special needs populations – such as communities of color, immigrants and refugees, low-income people, girls and women, youth, English language learners - in order to bridge the digital divide.

The TechSmart Initiative is an eight-year, \$16 million funding partnership with six school districts in Multnomah County to provide grants and evaluation resources for districts to identify effective classroom instruction that uses technology to foster improved outcomes for all students. Initiative grant projects with the districts will wrap up in school year 2021-22 and the final impact report is planned for publication by December 2022.

<u>Community Grants Contingency:</u> The MHCRC annually budgets funds for community grants as a contingency to cover unanticipated community needs and opportunities.

### MHCRC FUND BUDGET FISCAL YEAR 2020-21

|   | 2017-18                  | 2018-19                  | 2019-20                                      | 2020-21                                |
|---|--------------------------|--------------------------|--|--|
|   | Actual                   | Actual                   | Adopted                                      | Proposed                               |
| RESOURCES   |                          |                          |  |  |
| E. County Franch. Fees, Comcast   | 1,390,189                | 1,336,912                | 1,250,329                                    | 1,266,277                              |
| E. County Franch. Fees Mult West, Comcast   | 109,078                  | 106,701                  | 102,428                                      | 99,275                                 |
| E. County Franch. Fees, Frontier  | 224,846                  | 226,288                  | 228,441                                      | 157,411                                |
| Operating Budget Appropriation-Portland   | 281,036                  | 304,998                  | 314,826                                      | 294,418                                |
| Interest Earned   | 184,274                  | 291,297                  | 238,842                                      | 150,000                                |
| PEG / I-Net Capital Fee   | 5,196,878                | 4,791,334                | 4,269,431                                    | 3,282,585                              |
| Total Resources   | 7,386,301                | 7,057,530                | 6,404,297                                    | 5,249,966                              |
| Beginning Fund Balance<br>Unspent FY19 Comm Technology Grants<br>Unspent FY19 TechSmart Initiative Grants<br>Unspent FY19 Comm Grants Contingency | 6,663,998<br>0<br>0<br>0 | 7,266,195<br>0<br>0<br>0 | 3,232,096<br>800,000<br>3,440,426<br>800,000 | 3,129,131<br>297,488<br>6,913,886<br>0 |
| Total   | \$14,050,299             | \$14,323,725             | \$14,676,819                                 | \$15,590,471                           |
| EXPENDITURES  |                          |                          |  |  |
| MHCRC Operating Budget  | 857,792                  | 656,303                  | 1,116,781                                    | 1,254,868                              |
| Franchise Fee Balance to Jurisdictions  | 530,356                  | 503,730                  | 462,973                                      | 450,652                                |
| Community Media Pmt, E. County (MetroEast)  | 969,020                  | 937,920                  | 888,698                                      | 855,967                                |
| Community Media Pmt, Mult. West (Open Signal)   | 65,446                   | 64,021                   | 60,022                                       | 57,812                                 |
| Community Media Capital (MetroEast/OS)  | 1,726,301                | 1,469,042                | 1,504,299                                    | 2,083,120                              |
| I-Net Grants  | 189,884                  | 568,179                  | 960,000                                      | 0                                      |
| Community Technology Grants   | 110,459                  | 0                        | 1,600,000                                    | 1,197,488                              |
| TechSmart Initiative Grants   | 2,334,845                | 0                        | 5,298,617                                    | 6,913,886                              |
| Community Grants Contingency  | 0                        | 0                        | 800,000                                      | 800,000                                |
| Total Expenditures  | \$6,784,103              | \$4,199,195              | \$12,691,390                                 | \$13,613,793                           |
| Net Change in Fund Balance  | 7,266,195                | 10,124,530               | 1,985,430                                    | 1,976,678                              |
| Total   | \$14,050,299             | \$14,323,725             | \$14,676,819                                 | \$15,590,471                           |

# **APPENDIX ONE**

# FRANCHISE FEE REVENUE AND DISBURSEMENT DETAIL MHCRC OPERATING BUDGET-LINE ITEM DETAIL JURISDICTIONAL APPROPRIATIONS BY JURISDICTION

|                     | Franchise    | MetroEast     | Open Signal   | MHCRC Budget  | Payments to   |  |
|---------------------|--------------|---------------|---------------|---------------|---------------|--|
| Jurisdictions       | Fee Revenues | Appropriation | Appropriation | Appropriation | Jurisdictions |  |
| Portland*           | \$5,343,986  |               | \$936,857     | \$294,418     |               |  |
| MULTNOMAH CO., EAST | 69,920       | 41,952        |               | 14,046        | 13,922        |  |
| MULTNOMAH CO,. WEST | 96,353       | N/A           | 57,812        | N/A           | 38,541        |  |
| GRESHAM             | 1,055,311    | 633,187       |               | 113,652       | 308,472       |  |
| TROUTDALE           | 172,042      | 103,225       |               | 17,486        | 51,331        |  |
| FAIRVIEW            | 101,278      | 60,767        |               | 10,162        | 30,349        |  |
| WOOD VILLAGE        | 28,060       | 16,836        |               | 3,202         | 8,022         |  |
| Total, East County  | \$1,522,964  | \$855,967     | \$57,812      | \$158,548     | \$450,637     |  |
| Grand Total         | \$6,866,950  | \$855,967     | \$994,669     | \$452,966     | \$450,652     |  |

| EMENTS to EAST COUNTY JURISDICTIONS - Prior Years: |            |            |            |            |            |
|--|------------|------------|------------|------------|------------|
|  | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 |
| Jurisdictions                                      | Actual     | Actual     | Actual     | Adopted    | Proposed   |
| MULTNOMAH CO., EAST                                | 19,120     | 17,900     | 16,382     | 15,866     | 13,922     |
| MULTNOMAH CO., WEST                                | 45,848     | 43,632     | 42,098     | 40,014     | 38,541     |
| GRESHAM  | 388,290    | 363,362    | 337,012    | 314,158    | 308,472    |
| TROUTDALE  | 61,738     | 60,401     | 55,899     | 52,546     | 51,331     |
| FAIRVIEW   | 37,435     | 35,620     | 33,667     | 32,279     | 30,349     |
| WOOD VILLAGE                                       | 9,846      | 9,441      | 8,502      | 8,110      | 8,022      |
| TOTAL  | \$562,277  | \$530,356  | \$493,560  | \$462,973  | \$450,637  |

| MHCRC FY20-21 OPERATING BUDGET - Line Item Detail |            |            |              |              |  |  |  |
|---|------------|------------|--------------|--------------|--|--|--|
|   | FY 2017-18 | FY 2018-19 | FY 2019-20   | FY20-21      |  |  |  |
| Title   | Actual     | Actual     | Adopted      | Proposed     |  |  |  |
| Personnel - MHCRC Admin                           | 497,774    | 339,589    | 580,553      | 629,633      |  |  |  |
| Indirect Personnel - Bureau Support               | 34,540     | 10,870     | 0            | 0            |  |  |  |
| Personnel Services                                | \$532,314  | \$350,459  | \$580,553    | ¢620.622     |  |  |  |
|   | \$332,314  | \$350,459  | \$360,333    | \$629,633    |  |  |  |
| External Fund Audit                               | 13,150     | 10,060     | 15,000       | 15,000       |  |  |  |
| Professional Services                             | 96,074     | 166,975    | 284,000      | 362,000      |  |  |  |
| Miscellaneous Services                            | 4,755      | 2,563      | 9,000        | 9,000        |  |  |  |
| Office Supplies                                   | 1,832      | 2,123      | 1,000        | 400          |  |  |  |
| Operating Supplies                                | 1,546      | 0          | 400          | 400          |  |  |  |
| Education   | 11,462     | 8,394      | 15,775       | 14,775       |  |  |  |
| Local Travel                                      | 555        | 0          | 600          | 600          |  |  |  |
| Out-of-Town Travel                                | 4,744      | 2,743      | 10,400       | 10,400       |  |  |  |
| Rent Columbia Square                              | 37,677     | 41,744     | 38,076       | 0            |  |  |  |
| Miscellaneous                                     | 882        | 1,440      | 800          | 800          |  |  |  |
| External Materials & Services                     | \$172,677  | \$236,042  | \$375,051    | \$413,375    |  |  |  |
| Fleet Services                                    | 0          | 0          | 120          | 0            |  |  |  |
| Print/Distribution                                | 8,365      | 3,918      | 4,012        | 2,799        |  |  |  |
| Facilities Services                               | 287        | 310        | 313          | 45,359       |  |  |  |
| EBS Services                                      | 13,223     | 8,548      | 0            | 0            |  |  |  |
| Information Technology (IT)                       | 22,685     | 21,022     | 17,642       | 15,614       |  |  |  |
| Insurance/Workers Comp                            | 7,406      | 6,876      | 7,000        | 5,673        |  |  |  |
| Technical Accounting IA                           | 6,350      | 5,575      | 9,000        | 9,000        |  |  |  |
| Mgmt Services (Bus Ops) IA                        | 25,000     | 8,333      | 21,590       | 0            |  |  |  |
| Other   | 878        | 15,220     | 0            | 0            |  |  |  |
| Internal Services                                 | 84,194     | 69,802     | 59,677       | 78,445       |  |  |  |
| GF Overhead (charged direct to fund)              | 0          | 0          | 0            | 25,000       |  |  |  |
| Contingency - General                             | 0          | 0          | 101,500      | 108,415      |  |  |  |
| Encumbrance Carryover                             | 38,085     | 0          | 0            | 0            |  |  |  |
|   |            |            |              |              |  |  |  |
| Fund Level Expenditures                           | \$ 38,085  | \$-        | \$ 101,500   | \$ 133,415   |  |  |  |
| Total   | \$ 827,270 | \$ 656,303 | \$ 1,116,781 | \$ 1,254,868 |  |  |  |
| Admin Expenses                                    | 425,962    | 330,971    | 586,548      | 727,881      |  |  |  |
| Compliance Expenses                               | 431,830    | 325,332    | 530,232      | 526,988      |  |  |  |
|   |            |            |              |              |  |  |  |
| Appropriation from Jurisdictions                  | 455,118    | 469,228    | 484,348      | 452,951      |  |  |  |
| Year-end Balance - Carry over                     | 2,500      | 12,409     | 80,000       | 127,322      |  |  |  |
| Appropriation from Fund Compliance                | 519,688    | 325,332    | 530,232      | 526,988      |  |  |  |
| Fund Level Appropriations                         | \$ 977,306 | \$ 806,969 | \$ 1,094,580 | \$ 1,107,261 |  |  |  |
| Interest Revenue Allocation                       | \$-        |            | \$ 22,201    | \$ 147,608   |  |  |  |
| Year-End Operations Balance                       | \$ 31,656  | \$ 175,666 | \$-          | \$-          |  |  |  |

| JURISDICTIONAL APPROPRIATION - PERCENTAGE BY JURISDICTION |                    |                     |                    |              |  |  |
|---|--------------------|---------------------|--------------------|--------------|--|--|
| MHCRC OPERATING BUDGET                                    |                    |                     |                    |              |  |  |
| FY 2020-21  |                    |                     |                    |              |  |  |
|   |                    |                     |                    |              |  |  |
| City of Portland Appropriation                            | \$294,418          |                     | 65.0%              |              |  |  |
| East County Appropriations                                | \$158,533          |                     | 35.0%              |              |  |  |
| Operating Budget Total:                                   | \$452,951          |                     |                    |              |  |  |
|   |                    |                     |                    |              |  |  |
|   |                    |                     | FY 2020-21         | FY 2020-21   |  |  |
| JURISDICTION  |                    |                     | Proposed           | % Allocation |  |  |
| Portland  |                    |                     | \$294,418          | 65.0%        |  |  |
|   | Subscriber         | Distribution        |                    |              |  |  |
| East County   | <u>No. Of Subs</u> | <u>Perc. Distr.</u> |                    |              |  |  |
| Gresham   | 19,422             | 71.69%              | \$113,652          | 25.1%        |  |  |
| Multnomah Co.   | 2,399              | 8.86%               | \$14,046           | 3.1%         |  |  |
| Troutdale   | 2,988              | 11.03%              | \$17,486           | 3.9%         |  |  |
| Fairview  | 1,737              | 6.41%               | \$10,162           | 2.2%         |  |  |
| Wood Village  | 546                | 2.02%               | \$3,202            | 0.7%         |  |  |
| East County Total   | 27,092             | 100.02%             | \$158,548          | 35.0%        |  |  |
|   |                    |                     |                    |              |  |  |
| Total   |                    |                     | \$452,966          | 100.0%       |  |  |
|   |                    |                     |                    |              |  |  |
|   |                    |                     |                    |              |  |  |
| Budget Allocation Comparison                              |                    |                     |                    |              |  |  |
|   | FY 2018-19         | FY 2019-20          | FY 2020-21         |              |  |  |
| JURISDICTION  | Actual             | Proposed            | Proposed           |              |  |  |
| Portland  | \$304,998          | \$314,826           | \$294,418          |              |  |  |
| Fast County   |                    |                     |                    |              |  |  |
| East County<br>Gresham                                    | \$119,444          | \$124,107           | \$113,652          |              |  |  |
| Multnomah Co.   | \$13,434           | \$124,107           | \$113,032          |              |  |  |
| Troutdale   | \$13,434           | \$13,172            | \$14,040           |              |  |  |
| Fairview  | \$17,934           | \$18,902            | \$17,480           |              |  |  |
| Wood Village  | \$9,930            | \$3,543             | \$3,202            |              |  |  |
| East County Total   | \$3,462<br>164,230 | \$3,543<br>169,505  | \$3,202<br>158,548 |              |  |  |
|   | 104,230            | 109,505             | 100,040            |              |  |  |
| Total   | 469,228            | 484,331             | 452,966            |              |  |  |
| TOtal   | 409,220            | 404,331             | 452,900            |              |  |  |

# **APPENDIX TWO**

# COMMUNITY MEDIA DISBURSEMENT DETAIL (MetroEast and Open Signal)

The MHCRC administers two grant agreements with the community media organizations that serve the MHCRC-member Jurisdictions. MetroEast Community Media (MetroEast) serves the cities and communities of Gresham, Troutdale, Fairview and Wood Village and east Multnomah County areas. Open Signal serves the City of Portland and the west Multnomah County areas.

The community media organizations receive funding for both operations and capital expenditures. Most of Open Signal's operational resources come from a grant agreement between Open Signal and the City of Portland and are, therefore, not included in the MHCRC's Fund Budget (the amount is included below for informational purposes). MetroEast receives operational resources, in accordance with the IGA that created the MHCRC, based on 60 percent of the cable franchise fees for the east Multnomah County area. Open Signal also receives an amount in accordance with the IGA for the west Multnomah County area. Both organizations receive capital funds from the MHCRC Fund Budget, derived from PEG/I-Net Capital fee.

Both MetroEast and Open Signal are nonprofit organizations with governing Boards of Directors. These Boards annually develop and adopt detailed budgets and have fiduciary responsibility for the organizations. The MHCRC conducts oversight and compliance with the grant agreements to ensure funds are expended in accordance with requirement of the agreements.

#### SUMMARY OF COMMUNITY MEDIA DISBURSEMENTS

#### **MetroEast Community Media:**

|   | ¢ 955 067  |
|---|--|
| Operations Funding: East County Franchise Fees                        | \$ 855,967   |
| Capital Funding: MHCRC  | <u>\$ 833,248</u>  |
| Total   | \$ 1,689,215   |
| Operations Funding: West County Franchise Fees Capital Funding: MHCRC | \$ 936,857<br>\$ 57,812<br><u>\$ 1,249,872</u><br>\$ 2,244,541 |

## MT. HOOD CABLE REGULATORY COMMISSION

# Annual Report 2019-20







Leif Hansen Carol Studenmund Jeff Dennerline Norman Thomas Jacquenette McIntire Scott Harden Kory Murphy **Richard Roche** 

# **Rich Goheen** Mike Bennett Sue Diciple

Elisabeth Perez Staff Director

Julie S. Omelchuck Program Manager

Rebecca Gibbons Program Coordinator

Bea Coulter Program Coordinator

Rana DeBey

Cinthia Diaz Calvo Administrative Spe<u>cialist</u>

# In March 2020, our communities began experiencing a shift that happens when something ceases to be optional and

# Who we are

becomes essential. The COVID-19 crisis has not only forced us to realize the extent of our dependency on communications technology systems, but also that these systems are largely shaped by the motivations and design-decisions of the companies that own, make, and provide our digital tools and infrastructure. These systems are also shaped by governmental policies that regulate the way digital systems work. In many cases, the local public good and needs of underserved populations are not considered in decision-making by the companies or government. For 26 years, the MT. HOOD CABLE REGULATORY COMMISSION (MHCRC) has ensured that the communities in Multnomah County and the cities of Fairview, Gresham, Portland, Troutdale, and Wood Village are fairly compensated for use of the public right-of-way by cable companies. The MHCRC has kept its focus on the public good as it negotiates and manages cable franchises and the community benefits that support schools, public libraries, public agencies, nonprofits, and diverse residents throughout Multnomah County. eight community members, appointed by the MHCRC-member jurisdictions and supported by professional staff, commit hundreds of hours annually to deeply understand complex issues in an ever-evolving technology landscape. Although this evolution is disruptive in some respects, many community needs remain unchanged -Needs for local authority over right-of-way and compensation; a consumer watchdog; platforms for community voices and local media; affordable broadband networks and tools; and local solutions for addressing digital equity issues. **I** The MHCRC continues to steward existing community benefits, while championing policy for the public good to explore opportunities on behalf of the cities, County and communities it serves.



# What We Do

Advocate for and protect local authority and public benefits in the regulation of cable communications systems.

Ensure communities are compensated for cable companies' use of the public right-of-way.

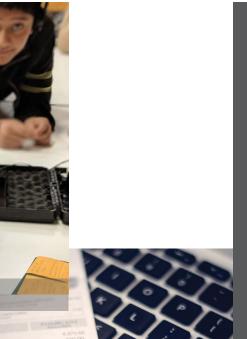
Help resolve cable subscriber complaints and provide consumer protection.

Provide technology grants and broadband connectivity for community institutions and nonprofits.

Ensure a local voice through community media.

**NEGOTIATES CABLE FRANCHISES** WITH THREE COMPANIES: Ziply Fiber (formerly Frontier) Franchise expiration 2022 Comcast Franchise expiration 2021 **CenturyLink** Franchise expiration 2021





2019-20 ANNUAL REPORT

# numbers

# 812.855

Population of region served by MHCRC

Of grants support underserved communities

THE MHCRC REGULATES AND

# MILLIO

Collected in franchise fees for MHCRC member jurisdictions

# 2019-20 HIGHLIGHTS



**Consumer Protection** The MHCRC enforces customer service standards and manages regulatory and compliance issues under the cable franchises. The MHCRC negotiated an extension and transfer of franchise from Frontier to Northwest Fiber (now Ziply Fiber). The MHCRC's due diligence in these processes protected jurisdictional interests and ensured the new company could meet the obligations of the franchise agreement. MHCRC regulatory oversight includes company adherence to customer service standards, advance notification of changes to cable services and rates, and other consumer protection issues. The MHCRC joined public agencies across the nation to challenge proposed changes introduced by the Federal Communications Commission (FCC) that would weaken customer service standards.

**Digital Equity** Covid-19 stay-at-home orders illustrated the critical need for broadband and access to communications technology to ensure the safety and economic prosperity of all our residents. The sudden transition to online classrooms, teleworking, and healthcare and the lack of affordable broadband connections and technology provided a stark picture of those have and have nots in our digitally connected society.

The MHCRC has a long history of advancing digital equity through grants and low-cost broadband capacity for public institutions. Participation in the Digital Inclusion Network (DIN) - a consortium of local governments, nonprofits, businesses and others dedicated to reducing digital disparities in Multnomah County - has been beneficial for collaborating with cable companies,

schools, and nonprofits to connect with those in need. The MHCRC worked with Multnomah County school districts to redeploy classroom devices, funded through the MHCRC TechSmart Initiative, to students who didn't have a computer at home. Teachers at TechSmart-funded schools have reported that the technology and training enabled them to transition more easily to online learning as curriculum and instructional practices already integrated digital content and learning strategies.

**Diverse Local Voices and Content** Local access to multimedia technology, training, and content distribution by traditionally underserved communities has been a long-held value of the MHCRC and its member jurisdictions. The MHCRC ensures cable companies provide the franchise-required obligations that support creation of locally focused media for noncommercial cable channels. The MHCRC also manages grant agreements with Open Signal and MetroEast, community media nonprofits that provide direct services, at low or no cost, for training and technology tools to support residents in creating video content and accessing the internet. In 2019, these organzations provided 126 trainings to 831 Multnomah County residents.

#### Affordable Broadband for Public Institutions

The MHCRC facilitates partnerships and distributes funds to provide affordable broadband connections for 308 schools, libraries, and public agency sites throughout Multnomah County over the Institutional Network (I-Net). Currently 18 public institutions participate in the I-Net partnership including: the cities of Portland, Gresham and Troutdale, Multnomah County, State of Oregon court system, Metro, Home Forward, Multnomah County Library, Multnomah Educational Service District (including 7 school districts), Portland Public Schools, and Mt. Hood Community College. The MHCRC granted nearly \$560,000 to support network upgrades and connect new sites to the I-Net.

# **Protect Local Authority and Compensation**

THE MHCRC LEVERAGES THE COLLECTIVE VOICE OF ITS SIX MEMBER JURISDICTIONS TO CHAMPION AND PROTECT THE PUBLIC INTEREST IN POLICIES AND REGULATIONS GOVERNING THE USE OF THE PUBLIC RIGHT-OF-WAY BY CABLE COMPANIES. THROUGH ACTIVE PARTICIPATION IN PUBLIC POLICY AND ADVOCACY AT THE STATE AND FEDERAL LEVELS, THE MHCRC HAS FOUGHT TO PRESERVE LOCAL AUTHORITY, FAIR COMPENSATION, COMMUNITY BENEFITS, AND CONSUMER PROTECTIONS. THE MHCRC WORKS WITH COALITIONS OF MUNICIPALITIES, CONSUMER ADVOCATES, AND NONPROFITS TO TAKE ACTION ON ISSUES OF LEGISLATION AND POLICY THAT WILL IMPACT OUR COMMUNITIES. THE MHCRC ALSO FUNDS PARTICIPATION IN LEGAL AND REGULATORY PROCESSES TO ENSURE LOCAL GOVERNMENTS AND COMMUNITY PERSPECTIVES ARE REPRESENTED.

#### Appeal of FCC Cable Order

In 2018, the MHCRC joined a coalition of 35 local governments to fund and file comments encourage them to support the legislation. opposing a proposed rule, by the Federal Communications Commission (FCC) that could negatively impact local communities to the benefit of cable companies. The rule undermines in the Senate (including Oregon Senators public benefits negotiated in cable franchise agreements and allows companies to deduct from franchise fees the value of certain benefits, such as community access channels or live video transport of city council meetings. This would result in loss of locally focused, noncommercial media, coverage of government meetings, and training and resources to create local media by residents. The FCC adopted the rule and the Order took effect in September 2019.

The MHCRC has now joined with 47 municipalities across the country to appeal the FCC Order in the 6th Circuit Court of Appeals. Briefs will be submitted through October 2020, and a final decision is expected in 2021.

#### **Protecting Community Television Act**

Shortly after the FCC Cable Order was adopted, Senator Markey (D-MA) introduced legislation seeking to clarify the definition of "franchise fees" in the Cable Act. The Protecting Community Television Act would protect funding and cable channel capacity for local, noncommercia media. Representative Eshoo (D-CA) released companion legislation in the House.

The MHCRC sent letters to Multnomah County **Representative Earl Blumenauer and Senators** 

#### FCC: Advance Notice to Cable Customers

ongoing.

#### **MHCRC Customer Service Line**

Ron Wyden and Jeff Merkley to provide background on the FCC policy changes and Currently, the bill has 36 cosponsors in the House (including Oregon Representatives Blumenauer and DeFazio), and 18 cosponsors Wyden and Merkley).

The MHCRC joined a national coalition in opposition to proposed changes in customer service guidelines that could reduce or eliminate the requirement for cable companies to provide customers with advance notice of changes in services, channel line-ups and rates, and eliminate notifications to the MHCRC making it more difficult to enforce customer service guidelines. The coalition has submitted initial and reply comments to the FCC. The issue is

The MHCRC enforces customer service guidelines with cable providers operating in MHCRC jurisdictions within Multnomah County. One part of this role involves providing a means for cable customers to contact the MHCRC directly if they are having difficulty resolving an issue with the cable providers' customer service department. If you are having difficulty resolving your issue with the cable provider contact MHCRC staff: 503-823-5385 or email: mhcrcinfo@mhcrc.org

268

Local classroom teachers supported by TechSmart Initiative grants

Collected from cable companies to support grants, I-Net, and Community Media

83

Local residents trained in media and digital literacy

#### MHCRC COMMUNITY GRANTS

# Investments to Advance Education THE MHCRC COMMUNITY GRANTS PROGRAM PROVIDES FUNDS and Community-Based Technology FOR TECHNOLOGY PROJECTS TO COMMUNITY ORGANIZATIONS,



LIBRARIES, SCHOOLS, AND LOCAL PUBLIC AGENCIES THROUGHOUT MULTNOMAH COUNTY, FUNDING OPPORTUNITIES WITHIN THE COMMUNITY GRANTS PROGRAM INCLUDE THE TECHSMART INITIATIVE AND COMMUNITY TECHNOLOGY GRANTS. THE MHCRC OVERSAW IMPLEMENTATION AND COMPLIANCE FOR 29 GRANT PROJECTS DURING THE YEAR. FUNDS FOR THE PROGRAM DERIVE FROM THE CABLE FRANCHISES NEGOTIATED BY THE MHCRC. COMCAST, CENTURYLINK, AND FRONTIER (ZIPLY FIBER) CONTRIBUTE TO THE COMMUNITY GRANTS FUND.

## Creating Technology Access and Training Opportunities

The Community Technology Grants provide funding, through an annual application process, to nonprofits, libraries, and local governments to use technology resources to further their missions and services. Seventy-four percent of the grants focus on supporting traditionally underserved, ethnically diverse, and

special needs populations to address disparities in access and use of multimedia and digital technology. In 2019, the program granted \$388,586 for seven new community-based projects that will leverage over \$613,000 in matching resources.

#### **2019 COMMUNITY TECHNOLOGY GRANTS**

#### City of Fairview \$32,540

Through an upgrade of its video and closed-captioning technology for council chambers, the City of Fairview is supporting greater accessibility and broader participation in its decision-making processes.

#### Multnomah County Library – Computer Kiosks \$122,360

New kiosks at the Central Library lobby offer patrons quick self-checkout of computers in multiple languages. The increase in the number of mobile computers also supports people with disabilities to better use the variety of library workspaces designed to meet patrons' differing needs.

#### Junior Achievement of Oregon & SW Washington \$31,286

JA BizTown is a model city where students take on various jobs to explore career opportunities, one of which is the BZTV news station. The grant provides up-to-date video production technology for 4-6th graders to gain real-world experience in multimedia careers.

#### Outside the Frame \$35.000

Outside the Frame, focused on serving LGBTQ youth transitioning out of homelessness, is expanding its filmmaking program through internships, opportunities for equipment check-out, new studio space, and weekly training workshops taught by film industry professionals.

#### "Welcome to Computers" Teaching Kit \$19,196

The successful "Welcome to Computers" program, designed by Multnomah County Library, MetroEast Community Media and Free Geek and hosted by community organizations, is better supporting program graduates by aligning the digital literacy curriculum and the take-home computers provided to participants who complete the training.

Technology

#### MetroEast Community Media \$114,830

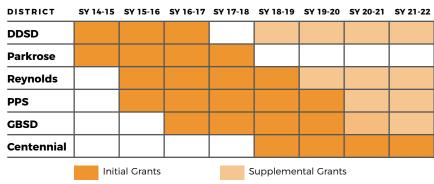
Based on a year of product research focused on modernizing scheduling software for cable TV channels and internet streaming, MetroEast decided to develop an open source software to collaborate with media centers across the country on cost-effectively updating functionality and security going forward.

#### NW Alliance for Alternative Media & Education \$33,874

Building on its Keys, Beats, and Bars program at MacLaren Youth Correctional Facility, Northwest Alliance is partnering with social service organizations to engage youth leaving prison in supportive environments aimed at reducing recidivism. The program provides hands-on, experiential learning for music and video production at multiple locations.



#### **Grant Funding School Years**



#### TechSmart Grants Summary\*

| DISTRICT              | FUNDED       | GRADE       | FOCUS AREA   |
|-----------------------|--------------|-------------|--|
| David Douglas         | 2014<br>2018 | K-3<br>4-6  | Kindergarten Readiness, Reading<br>Math  |
| Parkrose              | 2014         | 9-12        | 9th Grade Credit Attainment<br>High School Graduation  |
| Reynolds              | 2015<br>2018 | 7-9<br>9-12 | 8th Grade Math<br>9th Grade Credit Attainment<br>9th Grade Credit Attainment<br>High School Graduation |
| Portland Public       | 2015<br>2019 | K-3<br>K-3  | Reading<br>Reading   |
| <b>Gresham-Barlow</b> | 2016<br>2019 | K-3<br>6-8  | Reading<br>Math  |
| Centennial            | 2018         | 7-9         | Math & Science<br>9th Grade Credit Attainment  |

\*All TechSmart Grants also focus on English Language Learners annual progress

# **TechSmart Initiative for Student** Success — \$16 MILLION OVER 8 YEARS

THE TECHSMART INITIATIVE FOR STUDENT SUCCESS IS COMING UP ON ITS FINAL TWO SCHOOL YEARS OF STRATE-GIC INVESTMENTS IN SIX LOCAL SCHOOL DISTRICTS' EFFORTS TO CLOSE THE



ACHIEVEMENT GAP AND MAKE PROGRESS ON ACADEMIC OUTCOMES **KEY TO STUDENT SUCCESS. THE MHCRC CREATED THE TECHSMART** INITIATIVE IN 2013 AND FUNDED THE FINAL GRANTS THIS YEAR FOR A TOTAL INVESTMENT OF A LITTLE OVER \$16 MILLION.

The TechSmart Initiative aligns with the collective effort of the broader community engaged in the All Hands Raised Partnership and focuses on the following key academic outcomes: Kindergarten Readiness • Third Grade Reading Eighth Grade Math • Ninth Grade Credit Attainment

• High School Graduation • English Language Learners' Annual Progress.

The MHCRC partnered with Multnomah County school districts on 10 grant-funded projects and evaluation resources to identify effective classroom instruction that uses technology to foster improvement in academic outcomes for all students. TechSmart principals, district teaching and learning staff, and technology integration coaches attend an annual gathering, organized by the MHCRC, to share successful strategies across districts. In addition, through connections made at the annual event, the 15 technology integration coaches from all districts formed an ongoing professional learning cohort that meets regularly throughout the school year.

TechSmart districts and schools also participate in assessment activities to gauge progress and identify learnings. Pacific Research & Evaluation conducts the assessments on behalf of the MHCRC and the annual school-year reports are available at http://www.mhcrc.org/community-grants/impactevaluation.

#### MHCRC COMMUNITY GRANTS



# Your Vo!ce, Our **Communications Technology Study Underway**

THE YOUR VO!CE, OUR COMMUNICATIONS TECHNOLOGY INITIATIVE CONDUCTS AN IN-DEPTH STUDY EVERY 10 YEARS IN THE COMMUNITIES OF FAIRVIEW, GRESHAM, PORTLAND, TROUTDALE, WOOD VILLAGE AND MULTNOMAH COUNTY. THE STUDY GATHERS LOCAL DATA ON COMMUNICATIONS TECHNOLOGY AND SERVICES AND IDENTIFIES FUTURE NEEDS AND INTERESTS OF OUR COMMUNITIES. THROUGH SURVEYS, FOCUS GROUP DISCUSSIONS, WORKSHOPS, AND INTERVIEWS, THE MHCRC ENGAGED DIVERSE COMMUNITY MEMBERS TO SHARE THEIR PERSPECTIVES AND EXPERIENCES. THE STUDY'S FINDINGS AND

COMMUNITY INPUT WILL INFORM LOCAL RESOURCE AND FUNDING DECISIONS TO ENSURE EVERYONE BENEFITS FROM THE OPPORTUNITIES, SECURITY, AND PROSPERITY THAT RESULT FROM BEING CONNECTED.

#### **Gathering Community Voices**

The MHCRC concluded the "Gathering Community Voices" phase of the Your Volce study in April 2020, including local data collection. The methods universally included strategies to support participation by people of color, people living with disabilities, and seniors.

Over 1,500 individuals throughout Multnomah County participated in surveys or in-person discussions. The study also incorporates input from 450 businesses who responded to a survey for Multnomah County's 2020 broadband feasibility study. The study combines this local data with other national and regional studies to help us better identify current and future issues, needs, and barriers to participating in our digitally connected society. Although some analysis has been completed yielding preliminary findings, the comprehensive report and findings will be presented to the community starting in July 2020.

The Your Volce study delved into our communities' uses of and access to communications technology and services, and the

implications those have on individuals and society as a whole. Areas explored included:

- A deeper understanding of barriers for known disparities in technology access and adoption for people of color, people living with disabilities, and seniors.
- The potential role of local government in addressing barriers and supporting communications technology needs of the community.
- How community media and broadband internet technology have changed locally over the past 10 years.
- Future trends in communications technology and potential impacts and opportunities for local communities.

The study, first and foremost, will inform the cable franchise renewal processes as current franchise agreements are renegotiated in 2021 with Comcast and 2022 with Frontier (now Ziply Fiber). Data and findings from the study will also help inform decision-making and allocation of resources by elected officials, public agencies, libraries, community media organizations, front-line service providers, and nonprofits.

Primary uses of the study results include:

Identifying key community benefits for inclusion in cable franchise agreements.

Informing Phase II of the Digital Equity Action Plan (DEAP), a collaboration among the City of Portland, Multnomah County, Multnomah County Library, and the participants of the county-wide Digital Inclusion Network (DIN).

Updating cities' and county strategic plans and public policies for addressing the digital divide and broadband availability.

## COMMUNITY TECHNOLOGY NEEDS STUDY **Preliminary Highlights**

Nearly all the data collection for the study was completed prior to the stay-at-home and other safety measures due Fifteen percent (15%) of residents with broadband to COVID-19 being in place. The data provides a unique internet in the home indicated that the amount they pay for service causes them to sometimes delay or avoid other snapshot in time before almost every aspect of our lives important bills or purchases, including food/groceries quickly changed. The overall study findings have yet to be (49%), utilities (21%), clothing (19%), and gas (7%). finalized. The following are a few preliminary highlights Persons of color and people living with a disability are from our community's participation in various data more likely to experience this hardship than overall collection activities: respondents. (online survey)

- Currently available government-subsidized phones and service do not support basic phone calling and internet needs. (community engagement report)
- Forty-six percent (46%) of residents said they were aware of the local community access channels provided over the cable channels and two-thirds of those watch the local programming. (telephone survey)
- People of color were more aware of local community programming, watch it more often, and place a higher level of importance on it than respondents overall. (online survey)

Trusted entities to educate and train about communications technology include public libraries, nonprofits that work with specific communities, and known community members. (community engagement report)

Privacy continues to be an important issue for people: "Protections against sharing or sale of personal information" tested at a 95% importance level and "no monitoring of service without authorization" at a 94% level. (telephone survey)

Developing responsive community media and digital inclusion services provided by the community media service providers: Open Signal in Portland and MetroEast Community Media in Gresham.

#### Where to Find the Study

The study is anticipated to be released in July 2020 followed by public presentations of key findings at MHCRC member-jurisdictions' city council and County Commission meetings. Findings will also be available through the MHCRC website: www.mhcrc.org.

> Roughly one in five households have no broadband internet in the home (18%). (telephone survey)

People living with a disability and persons of color find it more essential than general respondents that local government work to ensure that all persons have affordable access to the internet at home and have a choice of more than one internet service provider. (online survey)

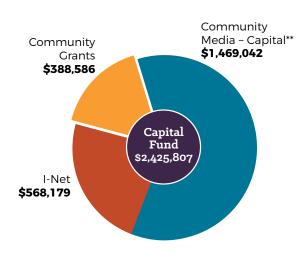


### FINANCIAL STEWARDSHIP

#### FY 18-19 MHCRC Operating Budget\*

(Franchise Administrative / Capital Compliance Combined)

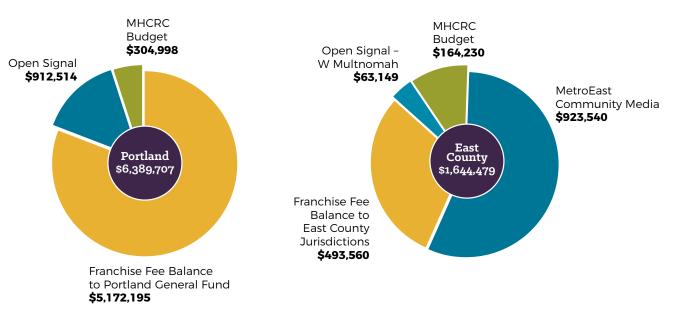
### **FUNDING SUPPORT FOR COMMUNITY MEDIA AND GRANTS**



\*\* Includes Open Signal and MetroEast Community Media

| Revenues                          | Budge       | t Actual     |  |
|-----------------------------------|-------------|--------------|--|
| City of Portland Appropriation    | \$ 304,998  | 8 \$ 304,998 |  |
| East County Appropriations        | 164,23      | 0 164,230    |  |
| FY 2016-17 Year End Balance       | 12,40       | 9 12,409     |  |
| Interest Revenue Allocation       | 95,74       | 4 0          |  |
| Capital Compliance Allocation     | 527,66      | 5 481,091    |  |
| Total Revenues                    | \$ 1,105,04 | 6 \$ 962,728 |  |
| Expenditures                      | Budge       | t Actual     |  |
| Personnel Services                | \$ 524,95   | 3 \$ 339,589 |  |
| Revenue Division - Fiscal Support | 37,95       | 8 10,870     |  |
| MHCRC Fund Audit                  | 15,00       | 0 10,060     |  |
| External Materials and Services   | 315,44      | 1 225,982    |  |
| Internal Services                 | 96,69       | 4 69,802     |  |
| General Fund Overhead             | 25,00       | 0 0          |  |
| Contingency                       | 90,00       | 0 0          |  |
| Encumbrance carryover             | (           | 0 80,000     |  |
| Total Expenditures                | \$ 1,105,04 | 6 \$ 736,303 |  |
| Year-end Balance                  | \$ (        | 0 \$ 226,425 |  |

\*Un-audited budget report. For the MHCRC Fund audited financial statements, visit the MHCRC website http://www.mhcrc.org/wp-content/uploads/2020/05/FY18-19-MHCRC-financial-statements-and-audit-docs.pdf



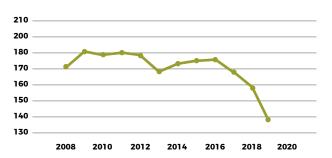
#### **CABLE FRANCHISE FEE DISBURSEMENTS**

#### **Efficient Operations**

About 6% of total cable franchise fee revenue collected was spent for MHCRC franchise administration and regulatory services. In addition, the MHCRC limits its capital compliance program budget to 10% of the capital fund revenues to administer community grants, the I-Net, and the two community media centers' contracts. The MHCRC funded an equivalent of four staff positions plus related materials, services, financial and administrative costs through its service contract with the City of Portland Office for Community Technology. About half the MHCRC's operations funding was provided by the member jurisdictions and half was funded by other MHCRC resources.

#### **Clean Audit for MHCRC Fund**

The FY18-19 audit results produced no adjustments, indicating that funds were properly accounted for.



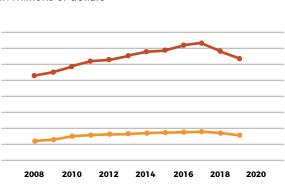
Moss Adams, the MHCRC's auditor, found that the MHCRC's FY18-19 financial statements presented fairly, in all material respects, the respective financial position of the MHCRC's fund. The MHCRC filed its annual audit with the Oregon Secretary of State on time.

#### Franchise Revenues Decline

Due to cable franchise fees being paid by the companies based on their gross revenues derived from cable TV services, all jurisdictions experienced a decline in franchise fee revenue in FY18-19. Portland saw a decrease of nearly 8%, while the East County jurisdictions' revenues decreased 4.7% from the previous fiscal year. Portland's sharper decline may be due to CenturyLink announcing in mid-2018 it would no longer market its cable TV product and the company continued to lose cable subscribers in this past year. The MHCRC reported on the anticipated decline in its prior annual reports.

The first part of FY19-20 has seen this downward trend continue. Cable TV subscribers county-wide have dropped as have franchise fee revenues. As of this report's publication date, the impact on cable TV revenues of COVID-related safety measures is unknown. It seemed as if the "cord-cutting" trend had taken hold, but Comcast in particular has new alliances with streaming services now delivered over the cable system. However, the sudden loss of income for many may impact the ability of households to retain or subscribe to cable TV services.

in millions of dollars



in thousands

#### **CABLE FRANCHISE FEES**

#### **CABLE TV SUBSCRIBERS**



Of cable franchise fees spent for MHCRC operation

# \$612.958

Leveraged by Community Technology Grants

# 10%

Of Community Grants funds spent for grant administration



1120 SW 5th Ave, Suite 405 Portland, Oregon 97204

TEL 503.823.5385 EMAIL mhcrcinfo@mhcrc.org WEB www.mhcrc.org

Photos courtesy of Open Signal: Portland Community Media Center, photographers Sam Gehrke and Tojo Andrianarivo; MetroEast Community Media Center, and Esper House