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### Introduction

Multnomah County’s Capital Budget funds improvements and construction of County-owned buildings, roads, Willamette River bridges and major information technology systems. The FY 2023 budget includes \$567.9 million for capital projects, primarily in the Asset Preservation and Capital Improvement funds to maintain County facilities, and in the Library Capital Construction fund. The table below shows routine and non-routine capital project expenditures by fund. Capital expenditures are for items or projects that have a useful life of three or more years and for which the initial costs exceed \$5,000.

**Routine projects** maintain existing assets or are normal system-wide projects. **Non-routine projects** invest in new assets or substantially alter the function, maintenance requirements, operational costs or capacity of current assets.

| Fund  | Routine Projects | Non-Routine Projects | Total             |
|---|------------------|----------------------|-------------------|
| Asset Preservation Fund (2509)                            | \$29,441,240     | \$600,000            | \$30,041,240      |
| Behavioral Health Resource Center Capital Fund (2516)     |                  | 21,694,000           | 21,694,000        |
| Bicycle Path Construction Fund (1503)                     | 113,923          |                      | 113,923           |
| Burnside Bridge Fund (2515)                               |                  | 51,085,354           | 51,085,354        |
| Capital Improvement Fund (2507)                           | 22,829,618       | 2,103,282            | 24,932,900        |
| Coronavirus (COVID-19) Response Fund (1515)               |                  | 980,000              | 980,000           |
| County General Fund (1000)                                |                  | 268,182              | 268,182           |
| Downtown Courthouse Capital Fund (2500)                   |                  | 6,113,978            | 6,113,978         |
| Health Headquarters Capital Fund (2510)                   |                  | 260,000              | 260,000           |
| Information Technology Capital Fund (2508)                | 2,255,121        | 10,923,428           | 13,178,544        |
| Justice Center Capital Fund (2518)                        |                  | 7,300,458            | 7,300,458         |
| Library Capital Construction Fund (2506)                  | 9,420,382        |                      | 9,420,382         |
| Multnomah County Library Capital Construction Fund (2517) |                  | 362,110,746          | 362,110,746       |
| Road Fund (1501)  | 195,000          | 8,756,019            | 8,951,019         |
| Sellwood Bridge Replacement Fund (2511)                   |                  | 8,745,172            | 8,745,172         |
| Video Lottery Fund (1519)                                 |                  | 1,181,818            | 1,181,818         |
| Willamette River Bridge Fund (1509)                       | <u>500,000</u>   | <u>21,116,684</u>    | <u>21,616,684</u> |
| Total   | \$64,755,284     | \$503,239,121        | \$567,994,400     |

The Capital Budget includes three major groups, Facilities and Property Management (FPM), Information Technology (IT) and Transportation, discussed in the next section.

### *Capital Groups*

The Department of County Assets (DCA) is responsible for the County's investments in Facilities and Technology. DCA is responsible for maintaining, enhancing and growing the County's investments in buildings and technology.

#### **Facilities and Property Management (FPM) - Department of County Assets (DCA)**

This capital group represents property and building construction and improvement projects. Multnomah County owns and leases over 158 facilities that include libraries, health and dental clinics, student health centers, courthouses, correctional facilities, homeless shelters, office buildings, boathouses, warehouse and maintenance shops, and an animal shelter. A seismic analysis and assessment on the 87 County owned buildings has not been completed since 2009. FPM is in the first stages of facilities condition assessments for the County building portfolio and seismic assessment will be included in targeted buildings.

#### **Information Technology (IT) - Department of County Assets**

This capital group represents large-scale technology projects and the ongoing refresh of existing technology. The County's Information Technology Division maintains business applications operating on more than 10,000 PCs, laptops, and mobile devices. Technology changes rapidly and becomes obsolete over time as both programmatic needs evolve and technology advances. To manage the ongoing pace of technology obsolescence, IT staff conduct a Technology Fitness Assessment of the County's technology portfolio every other year; the next is scheduled for 2023. The Technology Fitness Assessment determines how well the most critical applications and components support the mission, business processes, and technical requirements of the County. The output from the assessment guides the investments for ongoing technology refresh projects. In addition, requests for brand new technology are accepted and evaluated throughout the year and capital budget requests are evaluated annually.

#### **Transportation - Department of Community Services**

This group implements improvements to County-owned/operated roads and bridges that are significant components of the regional transportation system. The County maintains roads in unincorporated areas, most of which are in eastern Multnomah County, on Sauvie Island, in the west hills, and major roads within the East County cities of Fairview, Wood Village and Troutdale. In total, the County is responsible for the maintenance, operation and capital improvement of 269 miles of County roads (including thousands of culverts, ADA ramps, sidewalks,

signals, bike lanes, and 25 small bridges), and six Willamette River bridges, four of which open for river traffic. Construction of the new Sellwood Bridge was completed in 2017 and construction of the Sauvie Island Bridge was completed in 2009. Both the Sellwood and Sauvie Island Bridges meet current seismic standards and are expected to be usable after a Cascadia Subduction Zone earthquake, and not collapse during a larger event. The project to replace the Burnside Bridge with a seismically resilient bridge is currently nearing completion of the environmental impact statement phase. The project will move into design in the fall of 2022, and is expected to be completed by 2030. In early 2022, the County established a planning level not to exceed cost estimate of \$895M for the project. The County estimates a total of \$200 million would be required to mitigate seismic life safety risks for the remaining three bridges: Broadway, Morrison and Hawthorne.

The table below details by capital group where the projects are budgeted.

| Group                              | Funds   | Program Offers   |
|------------------------------------|---|--|
| Facilities and Property Management | Downtown Courthouse Capital Fund (2500)   | Facilities Downtown Courthouse (78212)                             |
|                                    | Library Capital Construction Fund (2506)  | Library Construction Fund (78213)                                  |
|                                    | Capital Improvement Fund (2507)   | Facilities Capital Improvement Program (78205)                     |
|                                    | Asset Preservation Fund (2509)  | MCDC Detention Electronics (78221)                                 |
|                                    | Health Headquarters Capital Fund (2510)   | MCSO River Patrol Boathouses Capital Improvements (78227)          |
|                                    | Behavioral Health Resource Center Capital Fund (2516)                             | New Animal Services Facility (78234)                               |
|                                    | Multnomah County Library Capital Construction Fund (2517)                         | Walnut Park Redevelopment Planning (78235)                         |
|                                    | Justice Center Capital Fund (2518)  | Facilities Capital Asset Preservation Program (78206)              |
|                                    |   | South East Health Center (78215)                                   |
|                                    |   | Health Headquarters Construction (78214)                           |
|                                    |   | Behavioral Health Resource Center Capital (78219)                  |
|                                    |   | Library Capital Bond Construction (78228A)                         |
|                                    |   | Library Capital Bond Construction: Operations Center (78228B)      |
|                                    |   | Library Capital Bond Construction: Midland Library (78228C)        |
|                                    |   | Library Capital Bond Construction: Holgate Library (78228D)        |
|                                    |   | Library Capital Bond Construction: North Portland Library (78228E) |
|                                    | Library Capital Bond Construction: Albina Library (78228F)                        |  |
|                                    | Library Capital Bond Construction: East County Flagship Library (78228G)          |  |
|                                    | Library Capital Bond Construction: Belmont Library (78228H)                       |  |
|                                    | Library Capital Bond Construction: Northwest Library (78228I)                     |  |
|                                    | Library Capital Bond Construction: St. Johns Library (78228J)                     |  |
|                                    | Justice Center Critical Electrical System Upgrade - Bus Duct Replacement (78233B) |  |

# Capital Budget

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| Group                  | Funds   | Program Offers  |
|------------------------|---|---|
| Information Technology | Information Technology Capital Fund (2508)  | Electronic Medical Records Corrections Health Juvenile Detention (78322)<br>Capital Project Management Software (78323)<br>District Attorney’s Case Management for Prosecutors NextGen Implementation (78328)<br>Financial Data Mart (78329)<br>CEDARS Replacement (78330)<br>IT Innovation & Investment Projects (78301A)<br>Pre-School for All Technology Solution (78301B)<br>Technology Improvement Program-SQL Server Upgrade and Migration (78301D)<br>Technology Improvement Program - Food Handler Replacement (78301F)<br>Technology Improvement Program - Red Cap and Lawlog (78301G)<br>Technology Improvement Program: SQL Server Upgrade Phase 2 (78301H)<br>Radio System Replacement (78304B) |
| Transportation         | County General Fund (1000)<br>Road (1501)<br>Bicycle Path Construction (1503)<br>Willamette River Bridge (1509)<br>Coronavirus (COVID-19) Response Fund (1515)<br>Video Lottery Fund (1519)<br>Sellwood Bridge Replacement (2511)<br>Burnside Bridge (2515) | Transportation Capital (90018A)<br>Construction of Tier 1 ADA Ramps (90018B)<br>Earthquake Ready Burnside Bridge (90019)  |

## Capital Budget Planning and Prioritization

### *Facilities and Property Management*

The prioritization and planning methods for projects in Multnomah County's Capital Budget vary by group. The following summarizes planning and prioritization strategies by capital group:

In FY 2023, three different but interrelated strategies are leveraged in the Facilities and Property Management group.

**Capital Improvement Plan (CIP):** To maintain our existing facility assets, the FPM Division evaluates the life cycle and condition of current building systems and works with departments to identify facility needs. The needs are prioritized as projects to be included in a five-year rolling Capital Improvement Plan (CIP). Projects are prioritized with a scoring system that considers safety, building condition, code requirements, condition of major systems, potential operational savings, workplace environment impact, and potential to leverage outside funding.

**Future of Work Office Space Assessment and Facility Impact Planning:** In FY 2023, a division focus will be on evaluating office space needs across the County to identify opportunities for consolidation and changes to the County's portfolio of leased space in consideration of the impacts of COVID-19 on department service delivery. This work is separate from the ongoing capital planning to maintain existing building assets (CIP). In FY 2022, DCA engaged Leland Consulting to conduct a high level analysis to help the County assess and understand each Department's ideas and needs for administrative space in light of ongoing hybrid and telework arrangements. Departments were asked to provide information about:

- Current on-site and remote work
- Ideas for the future both in terms of on-site, hybrid and remote work
- Whether there were any specific real estate opportunities that could result in consolidation, relocation, contraction, co-location, etc.
- Any geographic areas of the County that are of interest if so where and why?

This evaluation will result in a set of potential options for County leadership to consider. The assessment is expected in the first quarter of FY 2023. These recommendations may include:

- Opportunities to consolidate space to buildings where there are a high number of employees teleworking
- Reconfiguring existing space to encourage more collaboration, training facilities, drop in spaces, etc.
- Suggestions on terminating leases
- Other changes designed to accommodate the changing ways departments work.

The planning process for terminating building leases, designing new floor re-configurations, and other consolidating activities is long term. We expect to identify some short-term options that can be completed during the fiscal year, but expect the full plan and scope of work to be determined during FY 2023

### *Information Technology*

and implemented over the course of several years. Consolidations and space reconfigurations will be prioritized and approached by a steering board to include the Chief Operating Officer and other organizational leaders.

**One Time Only Funding:** Large scale and strategic projects often require designated One Time Only funds. These funds are requested when an existing asset is no longer viable and/or can't be improved via ongoing investments. In FY 2023, planning work for two existing initiatives is included in the capital plan. These are funds for Animal Services and for Walnut Park.

Multnomah County has a Digital Strategy focused on providing technology to achieve better outcomes in the services it provides to the public. Capital funding for technology projects generally falls into two categories: replacing existing technology, and new technology to replace manual processes or new technology for brand new programs/services offered to the community. Planning and prioritization occurs in two ways:

**Technology Fitness Assessment:** The County addresses the risk of potential obsolete existing technologies through a periodic Fitness(Fit) Assessment. The Fit Assessment addresses a point in time for major technology systems across two dimensions: how well it delivers Business Value, and how much Technical Quality it has. These questions are answered:

- How well does the application meet the current business process?
- What is the level of data quality and integrity, and how available is it to the business?
- How reliable and robust is the application (i.e. is the application unavailable at times?)
- How much is the application used?
- To what extent will the application meet the future needs of the business?

The Fitness Assessment is performed every other year. The latest assessment was completed in 2021.

Based on the output of the Assessment, an annual plan is developed. Historically, the plan has been limited based on an estimate of potential capital one-time-only funding available to apply to our Technology Improvement Program. System/project priority is based on the urgency of the need and available resources across the impacted department or program and IT. Because funding has been limited for many years, the IT management team has been creative in terms of determining how to replace aging technology. In general, very small replacements or consolidations are factored into their ongoing Internal Service Rates. Each Department funds IT services at a level that their overall budget allows. Small to medium replacements require additional IT resources, and in general these projects have been addressed through additional capital funding in small increments. Large system replacements identified through the Fitness Assessment, require their own project teams and additional one time only funding. Two examples for FY 2023 are CEDARS and Radio System Replacement.

### *Transportation*

**New Technology:** Requests for new technology investments can happen at any time, but generally coincide with the annual budget development process. Information Technology staff work with departments to plan for and request new technology additions and improvements. Currently project requests are evaluated independently. Project proposals are presented as part of the annual budget process. Decisions are made by the County Chair. The IT Division will include projects for which there is strong Departmental support and/or any that will benefit the County as a whole:

- New programs and/or mandates (a recent example is Preschool for All)
- New technology developed to automate manual processes (e.g., remote work tools)
- New programmatic requirements/expectations
- Departments commit to providing the necessary subject matter experts to the project

The IT Division posts updates to technology projects that are currently underway. The projects that are featured reflect those that are funded through the Capital budget as well as those strategic projects that are funded as part of Internal Service Rates.

Staff uses two twenty-year long Capital Improvement Plans (CIP) to identify and rank transportation improvement needs for the County road system (approved January 2020) and the Willamette River Bridges (approved August 2015, costs updated in 2020). Both plans went through intensive public outreach processes and included a variety of engineering and equity considerations to identify and rank projects. For new projects that were not identified during the capital improvement plan development, Transportation staff use safety, structural integrity, support of regional land use goals, mobility, impact on marginalized groups, repair of past harm, community support, and applies the Equity Lens to evaluate projects for inclusion into the Capital plan. Projects are then run through the scoring system for each plan (either roads or Willamette River bridges) to see where they rank. When funding is available, the top project from either plan (depending on the funding source and limitations) that meets the criteria and magnitude of the available funding is added into the Capital Budget for development, design, and construction.

### Financing Capital Projects

Multnomah County finances capital projects through dedicated tax revenue, fees, bond proceeds, grants, and internal charges. The County largely follows a pay-as-you-go philosophy to finance capital projects, preferring dedicated taxes, fees, and internal charges to issuing debt. In some years, the County also funds capital projects with one-time-only General Fund resources and the County considers bond issuance for non-routine projects with sizable future benefit and/or long-term cost savings potential.

Facilities and Property Management project funding comes from voter-approved General Obligation bonds, Full Faith and Credit bonds, internal services charges, one-time-only General Fund, project-specific grants, and other sources. Facilities' routine capital improvement funds are financed by per-square-foot fees assessed to County departments and programs.

Information Technology project funding comes from internal services charges, one-time-only General Fund, and limited debt proceeds from Full Faith and Credit bonds.

Transportation project funding comes from State and County vehicle fuel taxes and vehicle registration fees, land development activity, and federal sources. Fuel taxes and vehicle registration fees are the most flexible funding, while federal and private development funds are typically project-specific and require local dollars to be used as matching funds.

The table on the next page summarizes the revenue for funds that contain capital projects and delineates requirements for capital project spending from requirements for other spending in those funds.

# Capital Budget

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| Fund  | Beginning Working Capital | Fees, Permits & Charges | Financing Sources | Interest  | Intergovernmental | Other / Service Charges | Taxes       | Grand Total       | Capital Project Expenditures | Other Expenditures | Total Requirements |
|---|---------------------------|-------------------------|-------------------|-----------|-------------------|-------------------------|-------------|-------------------|------------------------------|--------------------|--------------------|
| Asset Preservation Fund (2509)                            | \$21,456,303              |                         | \$194,114         | \$100,000 |                   | \$10,032,297            |             | \$31,782,714      | \$30,041,240                 | \$1,741,474        | \$31,782,714       |
| Behavioral Health Resource Center Capital Fund (2516)     | 9,000,000                 |                         |                   | 24,000    | 12,670,000        |                         |             | 21,694,000        | 21,694,000                   |                    | 21,694,000         |
| Bicycle Path Construction Fund (1503)                     |                           |                         |                   |           | 113,923           |                         |             | 113,923           | 113,923                      |                    | 113,923            |
| Burnside Bridge Fund (2515)                               | 500,000                   | 25,577,854              | 25,000,000        | 7,500     |                   |                         |             | 51,085,354        | 51,085,354                   |                    | 51,085,354         |
| Capital Improvement Fund (2507)                           | 12,034,647                |                         | 871,068           | 75,000    |                   | 13,152,643              |             | 26,133,358        | 24,932,900                   | 1,200,458          | 26,133,358         |
| Coronavirus (COVID-19) Response Fund (1515)               |                           |                         |                   |           | 980,000           |                         |             | 980,000           | 980,000                      |                    | 980,000            |
| Downtown Courthouse Capital Fund (2500)                   | 6,113,978                 |                         |                   |           |                   |                         |             | 6,113,978         | 6,113,978                    |                    | 6,113,978          |
| Health Headquarters Capital Fund (2510)                   | 260,000                   |                         |                   |           |                   |                         |             | 260,000           | 260,000                      |                    | 260,000            |
| Information Technology Capital Fund (2508)                | 2,504,451                 |                         | 10,080,000        |           |                   | 594,093                 |             | 13,178,544        | 13,178,544                   |                    | 13,178,544         |
| Justice Center Capital Fund (2518)                        |                           |                         | 1,800,458         |           | 5,500,000         |                         |             | 7,300,458         | 7,300,458                    |                    | 7,300,458          |
| Library Capital Construction Fund (2506)                  | 6,152,518                 |                         |                   | 50,000    |                   | 3,217,864               |             | 9,420,382         | 9,420,382                    |                    | 9,420,382          |
| Multnomah County Library Capital Construction Fund (2517) | 416,557,464               |                         |                   |           |                   |                         |             | 416,557,464       | 362,110,746                  | 54,446,718         | 416,557,464        |
| Road Fund (1501)  | 9,241,287                 | 80,000                  |                   | 134,752   | 59,421,442        | 2,192,897               | 6,496,329   | 77,566,707        | 8,951,019                    | 68,615,688         | 77,566,707         |
| Sellwood Bridge Replacement Fund (2511)                   | 200,000                   | 8,540,172               |                   | 5,000     |                   |                         |             | 8,745,172         | 8,745,172                    |                    | 8,745,172          |
| Willamette River Bridge Fund (1509)                       | <u>22,075,360</u>         | <u>5,370,000</u>        |                   |           | <u>22,741,832</u> | <u>700,372</u>          |             | <u>50,887,564</u> | <u>21,616,684</u>            | <u>29,270,881</u>  | <u>50,887,564</u>  |
| Grand Total   | \$506,017,851             | \$39,568,026            | \$37,945,640      | \$396,252 | \$101,427,197     | \$29,890,166            | \$6,496,329 | \$721,741,461     | \$566,544,400                | \$155,275,219      | \$721,819,618      |

### Major Capital Projects

#### *Behavioral Health Resource Center*

The Multnomah County Health Department, in collaboration with community partners, identified need in the community for a centrally located, dedicated behavioral health resource center providing services during the day, overnight shelter, and transitional housing to serve the growing number of people with disabling conditions, including behavioral health issues such as mental illness and substance use disorders who experience homelessness.

The facility located at 333 SW Park Avenue and the adjacent lot on SW Oak Street (formerly used as parking) will offer respite for people with mental illness and substance use disorders who are experiencing homelessness downtown. The space will offer laundry services and showers, food, basic healthcare, mental health and substance use disorder treatment, referrals and peer-support, as well as emergency shelter and transitional housing.

The program is based on the existing structure that has four floors and a basement and mezzanine. The Board approved the preliminary plan and authorized the schematic design and design development phases of the project on September 26, 2019. The project received Portland Design Commission approval in December 2020. The Board approved a budget for construction in early May 2021 with a total project cost of \$26 million in Resolution 2021-032.

The Behavioral Health Resource Center will be ready for occupancy in the fall of 2022.

The operational impacts include the facilities costs, utilities, enhanced janitorial services, enhanced security services, asset preservation fees, etc. Additional information can be found in the Health Department’s program offer 40105A Behavioral Health Resource Center (BHRC) - Day Center and program offer 40105B Behavioral Health Resource Center (BHRC) - Shelter/ Housing and Joint Office of Homeless Services program offer 30407B Supportive Housing.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$21,694,000   | \$26,000,000       | \$1,400,000                      | FY 2023              | 78219           |



Sketch of the courtyard design for the downtown Behavioral Health Resource Center

### *Justice Center Critical Electrical System Upgrade*

The Justice Center, located in downtown Portland, is a 16-story building with 2 sublevels, of which 9 floors are operated as a detention center. The building's incoming electrical service, busway risers, and electrical distribution equipment are mostly of original construction (1981) and are in very poor condition. In FY 2022, the Bus Duct Replacement project focused on planning for, investigating, and costing of the replacement of the main incoming service and busway risers. Failure of these systems would result in significant, if not complete, electrical outage in the building. In spring of 2023 the project will move from planning and design to construction. FY 2023 spending will focus on initial construction and supply acquisitions. Estimated cost to replace the electrical bus duct system is \$24M (\$14M County, \$10M City of Portland) and the project will span multiple years. The FY 2023 project budget is \$7.3M including \$0.6M of carryover from FY 2022, \$1.2M from General Fund and \$5.5M from City of Portland.

| <b>FY 2023<br/>Budget</b> | <b>Total<br/>Project<br/>Cost</b> | <b>Estimated<br/>Operating<br/>Expenditures</b> | <b>Estimated<br/>Completion</b> | <b>Program<br/>Offer #</b> |
|---------------------------|-----------------------------------|---|---------------------------------|----------------------------|
| \$7,300,458               | \$24,000,000                      | TBD   | TBD                             | 78233B                     |

### *Library Capital Bond Program*

In November 2020, Multnomah County voters approved a new General Obligation (GO) Bond authorizing the County to issue \$387 million in bonds for Multnomah County Library Capital Projects. The projects will significantly increase square footage across the Multnomah County Library System, with a focus on expanding space and services in East County. The General Obligation Bonds were issued in January 2021 for a total amount of \$387 million. The bonds were issued with a premium of \$50.7 million.

The Library Capital Bond Program (LCBP) formed a Program Management Office (PMO), composed of staff from the Library and the Department of County Assets (DCA), to provide accountability and oversight to deliver on the bond measure. The PMO reports to executive sponsors, an Executive Stakeholder Committee, a Community Oversight Committee, and the Board of County Commissioners for direction and accountability. Project decision considerations include library pillars, priorities, environmental sustainability, and operational efficiencies. All aspects of the Library Capital Bond Program center diversity, equity and inclusion with a strong emphasis in community engagement. Library buildings will be built using environmentally sustainable techniques, tools, materials and practices.

Bond activities began in FY 2021 and are expected to continue through FY 2027. DCA program offers 78228A-J (Library Capital Bond Construction) and Library program offer 80024 (Library Building Bond Administration) describe the work and collaboration in greater detail.

The funding will support the following projects.

| Library Capital Bond Projects     | FY 2023 Budget       | Total Project Cost   | Estimated Operating Expenditures / (Savings) | Estimated Completion | Program Offer # |
|-----------------------------------|----------------------|----------------------|--|----------------------|-----------------|
| Library Operations Center         | \$53,678,128         | \$62,528,627         | \$1,514,660                                  | FY 2024              | 78228B          |
| Midland Library                   | 29,513,401           | 30,312,359           | 158,709                                      | FY 2024              | 78228C          |
| Holgate Library                   | 26,092,067           | 26,998,923           | 390,123                                      | FY 2024              | 78228D          |
| North Portland Library            | 11,071,311           | 11,260,147           | 56,402                                       | FY 2025              | 78228E          |
| Albina Library and Administration | 46,535,885           | 47,150,697           | (223,236)                                    | FY 2025              | 78228F          |
| East County Flagship              | 124,496,139          | 126,035,706          | 1,507,473                                    | FY 2026              | 78228G          |
| Belmont Library                   | 26,123,112           | 26,429,743           | 363,205                                      | FY 2026              | 78228H          |
| Northwest Library                 | 11,010,920           | 18,506,575           | 145,720                                      | FY 2026              | 78228I          |
| St. Johns Library                 | 8,608,633            | 8,709,499            | 58,187                                       | FY 2026              | 78228J          |
| Library Refresh Projects          | <u>24,981,150</u>    | <u>25,733,818</u>    | 211,433                                      | Various              | 78228A          |
| <b>Total</b>                      | <b>\$362,110,746</b> | <b>\$383,666,094</b> |  |                      |                 |

### *Library Operations Center*

Located in East Portland, the new Library Operations Center will feature automated materials handling, which will provide library materials to patrons in an efficient way, reducing overall materials handling costs and expediting delivery of patron holds. Although not a public location, the space will also serve as a warehouse for materials and a workspace for library staff. The Library Operations Center project includes an interior renovation, seismic upgrade, and exterior improvements of an existing building at a newly acquired site. Construction is expected to begin in FY 2023 with substantial completion in FY 2024.

Additional information about the project can be found in program offer 78228B - Library Capital Bond Construction: Operations Center. Operational expenditure impacts include facilities costs, utilities, janitorial services, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$53,678,128   | \$62,528,627       | \$1,514,660                      | FY 2024              | 78228B          |



Sketch of the new Library Operations Center. Some design elements may change.

### Midland Library

Midland Library is currently one of east Multnomah County’s two designated regional libraries. It has a large geographic draw and is one of the most-visited and highest-circulating libraries in the Multnomah County Library system. The new Midland Library will be a destination library, providing a rich variety of services, resources, and spaces to meet the needs of its diverse surrounding community. The Midland Library project will increase space at Midland Library by roughly 6,000 sq ft and will renovate existing space to be more modern, flexible, and accessible by the community. Construction is expected to begin in FY 2023 with substantial completion in FY 2024.

Additional information about the project can be found in program offer 78228C - Library Capital Bond Construction: Midland Library. FY 2023 operating expenses are included in program offer 80004 - Mid County Libraries. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$29,513,401   | \$30,312,359       | \$158,709                        | FY 2024              | 78228C          |



Sketch of the Midland Library. Some design elements may change.

### *Holgate Library*

Holgate Library is a neighborhood library that has long served an incredibly diverse community including emerging new immigrant populations. The Holgate Library project will build a new 21,000 sf library building that will replace the current Holgate Library, more than doubling space for service. The new building will provide ample space for community use, including flexible meeting rooms, enhanced programming, and intentional space planning. Construction is expected to begin in FY 2023 with substantial completion in FY 2024.

Additional information about the project can be found in program offer 78228D - Library Capital Bond Construction: Holgate Library. FY 2023 operating expenses are included in program offer 80004 - Mid County Libraries. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$26,092,067   | \$26,998,923       | \$390,123                        | FY 2024              | 78228D          |



Sketch of the Holgate Library

### *North Portland Library*

The historic North Portland Library is a neighborhood library and is home to the Black Resource Center, housing both scholarly and popular materials relating to the African-American experience. The North Portland Library project renovates roughly 8,700 sf of existing library space, and builds an approximately 1,500 sf addition, which will join the historic space with new, modern amenities. Construction is expected to begin in FY 2023 with substantial completion in FY 2025.

Additional information about the project can be found in program offer 78228E - Library Capital Bond Construction: North Portland Library. FY 2023 operating expenses are included in program offer 80002 - North and Northeast County Libraries. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$11,071,311   | \$11,260,147       | \$56,402                         | FY 2025              | 78228E          |



Sketch of the North Portland Library

### *Albina Library and Administration*

The Albina Library and Administration project builds approximately 42,000 sf of space on the existing Isom/Knott Street site. The Isom building and garage are planned to be demolished. Approximately 5,400 sq ft of the existing Knott Street building (historic home of Albina Library and formerly The Title Wave Used Bookstore) will be kept and will undergo significant renovation and structural enhancements with an approximately 36,600 sq ft addition. Square footage may be adjusted as the design phase is completed. Approximately 30,000 sf of space will be designated for the Albina Library and approximately 12,000 sf will be designated for library executive administration space, transitioning off-site library administrative offices from a leased to owned facility. Construction is expected to begin in FY 2023 with substantial completion in FY 2025.

Additional information about the project can be found in program offer 78228F - Library Capital Bond Construction: Albina Library. FY 2023 operating expenses are included in program offer 80002 - North and Northeast County Libraries. Operational expenditure impacts are net of reduced lease expense, facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating (Savings) | Estimated Completion | Program Offer # |
|----------------|--------------------|-------------------------------|----------------------|-----------------|
| \$46,535,885   | \$47,150,697       | (\$223,236)                   | FY 2025              | 78228F          |

### *East County Flagship Library*

The East County Flagship will provide unique, specialized, high-value programs and resources. This full-service, destination library will dramatically increase equity in services, access and square footage of usable community space, directly addressing the historically under-built, underserved neighborhoods of east Multnomah County. The East County Flagship Library project builds an estimated 95,000 sf new flagship library on a new site. This multi-year project is expected to begin community engagement and design activities in FY 2023. Construction is expected to begin in FY 2024 with substantial completion in FY 2026.

Additional information about the project can be found in program offer 78228G - Library Capital Bond Construction: East County Flagship Library. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling. Projections are based on the targeted size and location of the site. It is expected that a site will be identified and secured in FY 2023.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$124,496,139  | \$126,035,706      | \$1,507,473                      | FY 2026              | 78228G          |

### *Belmont Library*

Belmont Library has long been one of the busiest libraries in Multnomah County in terms of circulation per square foot. Set in a densely populated neighborhood, this library serves a mixture of families, students and adults. The Belmont Library project renovates roughly 3,000 sf of existing library, removes approximately 3,000 sf of the remaining portion, and builds an approximately 17,000 sf addition. This multi-year project is expected to complete procurement of the design and construction teams and begin community engagement activities in FY 2023. Construction is expected to begin in FY 2025 with substantial completion in FY 2026.

Additional information about the project can be found in program offer 78228H - Library Capital Bond Construction: Belmont Library. FY 2023 operating expenses are included in program offer 80003 - South and Southwest County Libraries. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$26,123,112   | \$26,429,743       | \$363,205                        | FY 2026              | 78228H          |

### *Northwest Library*

Since 2000, the Northwest Library has called a historic building at NW 23rd Avenue and NW Thurman Street home. The Northwest Library project builds out a roughly 10,000 sf library at a newly acquired building/site, transitioning from leased to owned property. This multi-year project included the purchasing of a building in FY 2022, which will be used as an interim space for the library system supporting other bond projects. Procurement of the branch design and construction team and community engagement activities will begin in FY 2023. Construction is expected to begin in FY 2025 with substantial completion in FY 2026.

Additional information about the project can be found in program offer 78228I - Library Capital Bond Construction: Northwest Library. FY 2023 operating expenses are included in program offer 80003 - South and Southwest County Libraries. Operational expenditure impacts are net of reduced lease expense, facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$11,010,920   | \$18,506,575       | \$145,720                        | FY 2026              | 78228I          |

### *St Johns Library*

St. Johns Library, an original 1921 Carnegie building, is an iconic symbol of the St. Johns community and provides neighbors with limited, but highly valued, public meeting and programming space. The project will renovate roughly 5,600 sf of existing library space with an approximately 1,500 sf addition on the existing site. This multi-year project is expected to complete procurement of the design and construction teams and begin community engagement activities in FY 2023. Construction is expected to begin in FY 2025 with substantial completion in FY 2026.

Additional information about the project can be found in program offer 78228J - Library Capital Bond Construction: St. Johns Library. FY 2023 operating expenses are included in program offer 80002 - North and Northeast County Libraries. Operational expenditure impacts include facilities costs, utilities, library capital fees, and the costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$8,608,633    | \$8,709,499        | \$58,187                         | FY 2026              | 78228J          |

### *Library Refresh Projects*

The Library Bond Project will provide light touch updates and efficiencies to public areas of 11 existing library branches. Updates will vary by branch and may include shelving upgrades, new furniture, finish upgrades, and equipment for automated materials handling. These projects will run through the life of the bond program.

Additional information about these refresh projects can be found in program offer 78228A - Library Capital Bond Construction. FY 2023 operating expenses are included in the following program offers:

- 80001 - Central Library
- 80002 - North and Northeast County Libraries
- 80003 - South and Southwest County Libraries
- 80004 - Mid County Libraries
- 80005 - East County Libraries

Operational impacts include costs to maintain automated materials handling.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$24,981,150   | \$25,733,818       | \$211,433                        | Various              | 78228A          |

### *Downtown County Courthouse*

The County partnered with the State of Oregon, as well as other stakeholders, to plan and design a new 17-floor, 44-courtroom courthouse near the west end of the Hawthorne Bridge. Project architects designed a wood ceiling for the “grand” entry, which begins on the outside of the building and continues inside so visitors have a seamless experience upon entering the building. Every floor of the courthouse has a public waiting room with large windows and views of the Willamette River, designed to provide a calming effect. Corridors will also have wider spaces to accommodate more people.

The County is reviewing final change order requests and working on the project closeout phase of the project which will extend into FY 2023.

The operational impacts include the facilities costs, debt, utilities, enhanced janitorial services, enhanced security services, asset preservation fees, capital funds, judges parking, etc. Additional information can be found in the Nondepartmental program offer 10021 State Mandated Expenses, Multnomah County Sheriff’s Office and Multnomah County District Attorney’s Office budget. The \$6.1 million for FY 2023 is the final carryover funding to close out the project budget.

| <b>FY 2023 Budget</b> | <b>Total Project Cost</b> | <b>Estimated Operating Expenditures</b> | <b>Estimated Completion</b> | <b>Program Offer #</b> |
|-----------------------|---------------------------|---|-----------------------------|------------------------|
| \$6,113,978           | \$351,000,000             | \$1,200,000                             | FY 2023                     | 78212                  |

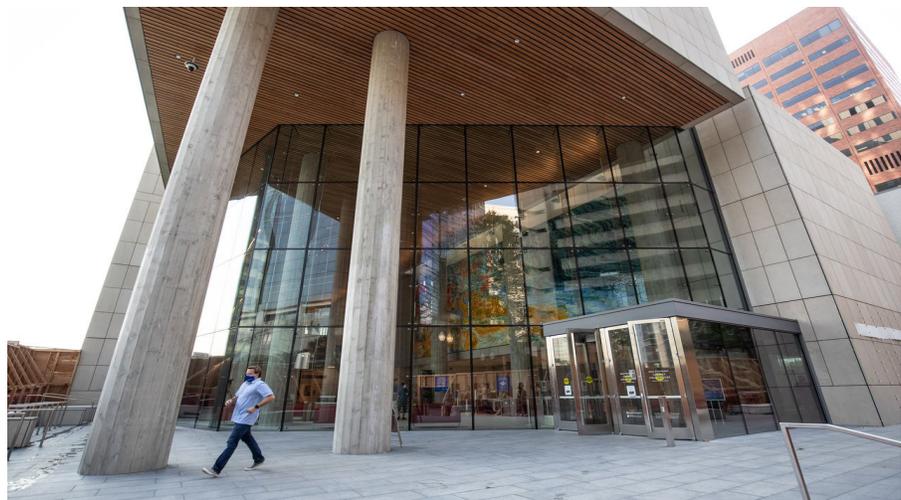


Photo Credit: Motoya Nakamura, Multnomah County Communications

### *MCDC Detention Electronics*

The Multnomah County Justice Center, located in downtown Portland, is a 16-story building with 2 sublevels, of which 9 floors are operated as a detention center. The security electronics in the Multnomah County Detention Center (MCDC) were overhauled in 2006, when new programmable logic controllers and touch panels were installed, along with a new fire alarm system and a small video system upgrade. Since then, due to changes in technology, the analog intercom and video systems are no longer viable to support. New technologies available will lower cost while improving the operation, maintainability, and safety of the facility.

Under this project, the intercom and video surveillance systems were upgraded to newer technologies, utilizing the same equipment and brands that were recently installed in the other County detention facilities (Inverness Jail and the Juvenile Justice Center), and have become the standard for the County. This project included new video coverage and new cameras and technologies to ensure compliance with the current Prison Rape Elimination Act Standards. The project will extend the life of the security electronics for another 15-20 years, with appropriate maintenance and software upgrades. The project will be in the closeout phase in FY 2023.

There are no operational impacts anticipated for Facilities and no estimated operational impacts for occupying departments and programs after project completion. The FY 2023 project budget is \$0.7M and includes \$0.2M of carryover funds from FY 2022.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$730,674      | \$8,000,000        | \$0                              | FY 2023              | 78221           |

### *Walnut Park Redevelopment*

The Walnut Park property requires a sizable investment to modernize and advance the use of the space. The property contains a nearly 300,000 square foot County owned building at the SW corner of Martin Luther King Jr. Boulevard and Killingsworth Street that is occupied by the Department of County Human Services, the Health Department and the Joint Office of Homeless Services. The County invested in a development feasibility study during FY 2021 and 2022. The feasibility study resulted in recommendations to solicit a development partner or other consultant services to continue to advance the Walnut Park initiative based on County leadership direction. This is a multi-year project and in FY 2023, \$200K is budgeted for continued planning work. The work will initially consist of site development scenario analysis done by an architectural firm that explores options for the County developing part of the property and a non-profit or private party developing another part.

### *Animal Services Facility Redevelopment*

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$200,000      | TBD                | TBD                              | TBD                  | 78235           |

Multnomah County Animal Services (MCAS) is the county’s sole public animal shelter and control agency. MCAS protects the health, safety and welfare of people and pets throughout Multnomah County, including the cities of Portland, Gresham, Troutdale, Fairview, Wood Village, Maywood Park, and all unincorporated areas, 365 days a year. MCAS is currently located in a facility in Troutdale that was constructed in 1968. The facility doesn’t meet the current or future operational needs of the program. Per the 2015 Facilities Asset Strategic Plan, the shelter is one of the lowest performing facilities in the County’s portfolio. The goal of this program is to develop a new Animals Services facility that supports the program’s operational needs and furthers its goals to provide equitable services to the people and high quality care to the animals in the shelter.

The new Animal Service Facility project includes conceptual design and programming for a new Animal Services facility that supports Multnomah County Animal Services’ operational needs and furthers its goals to provide equitable services to the public and high-quality care to the animals in the shelter. A new facility, if built, will deliver a new, efficient, modern, flexible, sustainable, and responsive facility for MCAS. A new shelter would provide greater access to the public and promote health and safety for staff, visitors, and animals. This is expected to be a multi-year project and in FY 2023 \$500K is budgeted for the planning phase.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$500,000      | TBD                | TBD                              | TBD                  | 78234           |

### *MCSO River Patrol Boathouses*

This project is for essential repairs to the Sheriff 's Office River Patrol boat houses and related facilities. These repairs address immediate life safety, code and seismic deficiencies, include roof-related upgrades, and include repairs that require immediate attention to prevent further degradation of the structure. The Willamette boathouse project has been bid and there is a contractor in place plus all permits have been issued. Work is on hold until the fall of 2022,per MCSO. All construction work is expected to be completed and the project closed in FY 2024. There are no anticipated operational impacts for Facilities and no estimated operational impacts for occupying departments and programs after project completion. The FY 2023 project budget is \$0.7M of carry-over funds from FY 2022.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$672,608      | \$2,100,000        | \$0                              | FY 2023              | 78227           |

### *Southeast Health Center Structural Repair*

This project addressed building structural deficiencies for the South East Health Clinic (SEHC) located at 3653 SE 34th Avenue. The primary purpose of the project was to remove and replace the deteriorated major structural beams supporting the west wings of the SEHC, along with replacing the failed exterior siding and original building windows with fire resistant fiber cement panel siding and energy efficient windows. The Board approved the FAC-1 preliminary plan proposal and project plan and authorized the activities set forth in the project plan on May 14, 2020.

The project will be in the closeout phase in FY 2023. There are no anticipated operational impacts for Facilities, and unknown operational impacts for occupying departments and programs after project completion. The FY 2023 project budget includes: \$0.6M of carryover funds from FY 2022 for project close-out.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$600,000      | \$2,700,000        | \$0                              | FY 2023              | 78215           |

### *Preschool For All Technology Solution*

Multnomah County voters approved “Preschool For All” to give all 3 and 4 year-olds in the County access to free, quality, developmentally appropriate, culturally responsive preschool experiences. This offer encompasses the project resources required to implement technology solutions that will support parents applying to, County staff administering and preschool providers participating in the program. In FY 2022, The Preschool for All IT Solution Project developed a custom online application and administration system to support year one program enrollment for the 2022/23 school year starting in September 2022. Competitive procurement and contracting for implementation of a long-term vendor solution was also achieved. Work continues in FY 2023 to implement the vendor solution to support program administration for the 2023/24 school year. The FY 2023 project budget is \$594K.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$594,093      | \$1,200,000        | \$174,650                        | FY 2024              | 78301B          |

### *Financial Data Mart*

The project will establish a financial data mart from which critical information can be mined, and combine data from key County systems. It will enable analytic reporting that either is not supported by Workday, or requires combining financial data with programmatic data that resides outside the Enterprise Resource Planning (ERP) system, or to combine data from more than one source system (e.g., Workday, Questica, Jaggaer, Tririga). The project team will extract, transform, and load County data from a variety of source systems in order for County departments to create dashboards and reports to make decisions and manage their programs. The data is used by all County departments to determine how to better serve underserved populations impacted by reporting capabilities. The FY 2023 project budget is \$400K.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$400,000      | \$1,133,058        | TBD                              | FY 2024              | 78329           |

### *CEDARS*

CEDARS (Clarity Extract Database and Reporting System) is the primary reporting source for many groups in the Health Department: Integrated Clinical Services (ICS), Maternal Child and Family Health, Healthy Birth Initiative, Referrals, Service Coordination Portal Engine (SCoPE), and Uniform Data System (UDS) federal reporting. CEDARS was created over 18 years ago, is on aging technology, and needs to be modernized to meet evolving and complex programmatic needs. This project will require a complete analysis and re-solutioning. This is a multi-year project and in FY 2023 the project

will focus on analysis and recommendations on a solution. Year one will be focused on hiring five positions (3 in DCA and 2 in the Health Department) and conducting an assessment of the project. The estimated total cost for the project is \$5.0M.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$5,000,000    | \$5,000,000        | TBD                              | TBD                  | 78330           |

### *District Attorney's Case Management System Upgrade*

The Case Management for Prosecutors (CMP) NextGen Implementation would replace Multnomah County District Attorney's (MCDA) current case tracking system, CRIMES, for the investigation and presentation of Juvenile and Adult judicial cases. The existing CRIMES system has become operationally obsolete, surpassing its technological longevity, which poses a threat to public safety. In late 2021 the email and document management systems project was paused and the project and funds were refocused on a next generation case management solutions pilot. Upon successful completion of the pilot, the project will evolve into a full system replacement. The FY 2023 project budget is \$722K.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$722,087      | \$2,174,456        | \$265,250                        | FY 2023              | 78328           |

### *Electronic Medical Records Corrections Health Juvenile Detention*

The Juvenile Detention Program (JDH) provides health care services to detained youth, providing equal access to health care for underprivileged, marginalized youth as needed. Coordination with other Oregon counties is facilitated so continuity of care occurs when youths transfer to other jurisdictions. Electronic medical record solutions enable continuity of care of youths across housing units. In phase 1 of this project, a Juvenile EMR system was chosen and implemented. A comprehensive electronic medical record program implementation is in process throughout the Health Department's Clinical Systems Information program. This project includes an analysis and recommendation phase that includes integration, optimization and standardization of the electronic medical record solutions across the juvenile and adult divisions of Corrections Health including dental, medication management and administration. Also included is the dental electronic medical records system that will enable Corrections Health Juvenile to provide much needed dental care to the youth at JDH on site, increasing the health safety-net that JDH provides for youth in the community. To support the

### *Facilities Capital Project Management Software*

dental care on site, the project includes capital improvements, hardware and equipment for emergency and some routine care. The FY 2023 project budget is \$647K.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$646,777      | \$1,000,000        | \$0                              | FY 2023              | 78322           |

Facilities and Property Management is currently managing its large Capital Improvement Program with a failing and aging software system. The system must be replaced to allow Facilities to manage the County’s infrastructure investments. The new system will integrate with the new ERP suite of systems to provide more seamless processing and efficiency across the organization. To-date, the project has completed system setup, configuration mapping sessions, and testing. System configuration is currently ongoing, and will be followed by data migration, user acceptance testing, and training. The planned go-live date is in FY 2023. The FY 2023 project budget is \$422K.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$422,470      | \$1,000,000        | \$159,800                        | \$FY 2023            | 78323           |

### *Radio System Replacement*

This project is to replace and modernize the current radio system, improve coverage area, add redundancy and mobile capability. It will consist of two phases to replace and modernize the current Very High Frequency (VHF) radio system. Phase one will replace the existing 25-year old radio system that has exceeded its end of product lifecycle, upgrade the tower/repeater sites to provide redundancy, eliminate the single point of failure and improve coverage areas. Phase two, which will be requested in FY 2024, will replace the 200 radio subscriber units. This is a two-year project. \$1.6M year one, and \$1.4M year two.

| FY 2023 Budget | Total Project Cost | Estimated Operating Expenditures | Estimated Completion | Program Offer # |
|----------------|--------------------|----------------------------------|----------------------|-----------------|
| \$1,600,000    | \$2,900,000        | TBD                              | FY 2024              | 78304B          |

### Capital Projects by Fund

#### *County General Fund (1000) & Video Lottery Fund (1519)*

#### *Coronavirus (COVID-19) Response Fund (1515)*

The complete list of projects included in the Capital Budget are displayed here by fund under “Routine” or “Non-routine” headers. Each fund is dedicated for specific purposes as described by Board action, and projects assigned must meet the restrictions on that funding source.

While most capital projects are budgeted in capital funds, the FY 2023 budget contains a combined \$1.45 million in the General Fund (1000) and the Video Lottery Fund (1519) for the design and construction of ramps compliant with the Americans with Disabilities Act (ADA). FY 2022 produced an ending funding balance which was available to be programmed in FY 2023 in new one-time-only budget requests.

| Non-Routine Projects (1000/1519) | FY 2023 Budget     | Total Project Cost | Estimated Completion | Program Offer # |
|----------------------------------|--------------------|--------------------|----------------------|-----------------|
| Tier 1 ADA - Phase 1             | \$850,000          | \$3,600,000        | FY 2024              | 90018B          |
| Tier 1 ADA - Phase 2             | <u>600,000</u>     | <u>4,300,000</u>   | FY 2024              | 90018B          |
| <b>Total</b>                     | <b>\$1,450,000</b> | <b>\$7,900,000</b> |                      |                 |

The Federal Coronavirus Response and Relief Supplemental Appropriations Act fund (19072) are funds directed to the State of Oregon from the Federal Highway Administration. Oregon used a formula to distribute these funds between the state, cities and counties. Multnomah County’s share was \$3.7M and is programmed to support needed operations and maintenance deficits. It also supports strategic priorities and local community priorities in the most flexible and efficient way.

| Non-Routine Projects (1515) | FY 2023 Budget   | Total Project Cost | Estimated Completion | Program Offer # |
|-----------------------------|------------------|--------------------|----------------------|-----------------|
| Stark St Bridge Wingwalls   | \$780,000        | \$2,075,000        | FY 2024              | 90018A          |
| Traffic Signal Design       | <u>200,000</u>   | <u>700,000</u>     | FY 2023              | 90018A          |
| <b>Total</b>                | <b>\$980,000</b> | <b>\$2,775,000</b> |                      |                 |

### Road Fund (1501)

Road Fund (1501) capital projects maintain and enhance the County road system. The FY 2023 program will include: 1) completing construction of Latourell Falls Road Bridge Replacement, which will replace the existing aging timber bridge with a new longer and higher concrete structure; 2) begin design on the NE 257th Cherry Park N to Stark Street project which will improve the pavement condition and make safety repairs for all modes throughout the project corridor; 3) complete design and begin construction of the Stark Street Bridge Repairs; 4) design and install safety signs for the Germantown Road ARTS project; 5) construct the Morgan Road Culvert Repair, which will expand and improve the existing culvert at Morgan Road. Projects receive funding from State Motor Vehicle sources, County gasoline tax, permits, development fees, and federal and state grants. A new one-time revenue source has also been awarded to Multnomah County Transportation through the Coronavirus Response and Relief Supplemental Appropriations Act.

| Non-Routine Projects (1501)         | FY 2023 Budget     | Total Project Cost  | Estimated Completion | Program Offer # |
|-------------------------------------|--------------------|---------------------|----------------------|-----------------|
| Larch Mountain FLAP                 | \$1,625,000        | \$3,500,000         | FY 2024              | 90018A          |
| Tier 1 ADA - Phase 1                | 550,000            | 3,600,000           | FY 2024              | 90018A          |
| Tier 1 ADA - Phase 2                | 250,000            | 4,300,000           | FY 2024              | 90018A          |
| Latourell Creek Bridge              | 1,350,000          | 2,677,000           | FY 2023              | 90018A          |
| Germantown ARTS                     | 525,000            | 525,000             | FY 2023              | 90018A          |
| Scholls Ferry Overlay               | 1,200,000          | 1,200,000           | FY 2023              | 90018A          |
| Sandy/223rd                         | 371,019            | 4,900,000           | FY 2026              | 90018A          |
| NE 257th Cherry Park N to Stark St. | 1,085,000          | 6,000,000           | FY 2024              | 90018A          |
| Reeder Rd. Culvert                  | 600,000            | 6,000,000           | FY 2024              | 90018A          |
| 257th Overcrossing UPRR             | 250,000            | 600,000             | FY 2023              | 90018A          |
| Morgan Rd. Culvert                  | 500,000            | 500,000             | FY 2023              | 90018A          |
| Stark Street Overlay                | <u>450,000</u>     | <u>450,000</u>      | FY 2023              | 90018A          |
| <b>Total</b>                        | <b>\$8,756,019</b> | <b>\$34,252,000</b> |                      |                 |

| Routine Projects (1501) | FY 2023 Budget | Total Project Cost | Program Offer # |
|-------------------------|----------------|--------------------|-----------------|
| Road Overlays/Repairs   | \$195,000      | \$195,000          | 90018A          |

### *Bicycle Path Construction Fund (1503)*

The Bicycle Path Construction Fund (1503) receives its revenue from one percent of the County’s share of motor vehicle fees, dedicated project grants, and intergovernmental agreements. The fund is dedicated to the construction of bicycle and pedestrian projects. Routine projects may include bike lane striping projects or work on pedestrian crossings.

| Routine Projects (1503) | FY 2023 Budget | Total Project Cost | Program Offer # |
|-------------------------|----------------|--------------------|-----------------|
| Miscellaneous Projects  | \$113,923      | \$113,923          | 90018A          |

### *Willamette River Bridge Fund (1509)*

The Willamette River Bridge Fund (1509) receives its revenue from gasoline tax, a portion of the County’s State Motor Vehicle registration fee, dedicated Federal and State revenues, and grants. Projects undertaken from this fund are limited to the Sellwood, Hawthorne, Morrison, Burnside, Broadway, and Sauvie Island bridges. In FY 2023, construction of the Morrison Paint project will continue. Work continues with upgrading the moveable bridges’ Programmable Logic Controllers (PLCs), with work in FY 2023 focused on the Hawthorne Bridge PLC. Design continues for the Broadway Lift Span project, which will replace the lift span deck. Construction will begin in spring of 2023.

| Non-Routine Projects (1509)         | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|-------------------------------------|----------------|--------------------|----------------------|-----------------|
| Morrison Paint Project              | \$15,129,025   | \$24,000,000       | FY 2023              | 90018A          |
| Broadway Lift Span Deck Replacement | 3,935,879      | 21,000,000         | FY 2025              | 90018A          |
| Hawthorne Overlay                   | 1,030,236      | 9,550,000          | FY 2024              | 90018A          |
| Morrison Strengthening              | 871,544        | 9,000,000          | FY 2025              | 90018A          |
| Hawthorne PLC                       | <u>150,000</u> | <u>150,000</u>     | FY 2023              | 90018A          |
| Total                               | \$21,116,684   | \$63,700,000       |                      |                 |

| Routine Projects (1509)               | FY 2023 Budget | Total Project Cost | Program Offer # |
|---------------------------------------|----------------|--------------------|-----------------|
| Miscellaneous Overlays/Bridge Repairs | \$500,000      | \$500,000          | 90018A          |

# Capital Budget

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## *Downtown Courthouse Capital Fund (2500)*

The Downtown Courthouse Capital Fund is for the Downtown Courthouse Project to account for the associated revenues and expenses. This project is discussed in the Major Projects Section.

| Non-Routine Projects (2500) | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|-----------------------------|----------------|--------------------|----------------------|-----------------|
| Downtown County Courthouse  | \$6,113,978    | \$351,000,000      | FY 2023              | 78212           |

## *Library Construction Fund (2506)*

The Library Capital Construction Fund (2506) is for capital improvements to County libraries and was created with the FY 2015 budget to segregate capital activity for the Library District from the general government capital activity.

| Routine Projects by Building (2506)       | FY 2023 Budget | Total Project Cost | Estimated Completion |
|---|----------------|--------------------|----------------------|
| <b>Central Library</b>                    |                |                    |                      |
| B601 Add ATS Trxfr Systm Loads            | \$250,000      | \$250,000          | FY 2024              |
| B601 Complete East Terrace                | 1,573,832      | 1,573,832          | FY 2024              |
| B601 Install Fire Alarm PA in Elevators   | 50,748         | 62,500             | FY 2023              |
| B601 Instl Elec Dist/Circuits/Meter       | 161,000        | 161,000            | FY 2024              |
| B601 Load Bank Docking Station            | 70,000         | 474,000            | FY 2024              |
| B601 Refresh Public Restrooms             | 420,395        | 544,893            | FY 2023              |
| B601 Replace 2 Auto-Transfer Switches     | 272,072        | 276,000            | FY 2023              |
| B601 Replace Access Controllers           | 40,000         | 40,000             | FY 2023              |
| B601 Replace Carpet/Paint Staff Sd        | 2,108          | 220,000            | FY 2023              |
| B601 Restore Balustrade/Sdwls/Lndscpng    | 1,437,845      | 1,438,765          | FY 2024              |
| B601 Rplce Fire Alarm Field Devices       | 1,185,900      | 1,185,900          | FY 2024              |
| B601 Update Intellipak Units              | 400,000        | 400,000            | FY 2023              |
| B601 Upgrade BAS to Desigo Software       | 30,000         | 30,000             | FY 2023              |
| B601 Upgrade SpaceSaver Shlvg Electronics | 300,036        | 310,000            | FY 2023              |
| <b>Belmont/Holgate Library</b>            |                |                    |                      |
| B603/B609 Plan Security Improvements      | 2,274          | 58,407             | FY 2023              |
| <b>Capitol Hill Library</b>               |                |                    |                      |
| B605 Rplc Roof/Skylights/HVAC/Enclsre     | 803,972        | 895,000            | FY 2024              |

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| Routine Projects by Building (2506)    | FY 2023 Budget     | Total Project Cost  | Estimated Completion |
|--|--------------------|---------------------|----------------------|
| Gregory Heights Library                |                    |                     |                      |
| B606 Replace Siding & Mansard Roof     | 500,000            | 500,000             | FY 2024              |
| Rockwood Library                       |                    |                     |                      |
| B614 Replace CCTV Cameras/Servers      | 79,800             | 79,800              | FY 2023              |
| St Johns Library                       |                    |                     |                      |
| B615 Add Bldg UPS/Pnls/Branch Crcts    | 4,269              | 91,000              | FY 2023              |
| Woodstock Library                      |                    |                     |                      |
| B618 Centralize/Add Bldg Spprt UPS     | 6,915              | 161,000             | FY 2023              |
| B618 Paint Exterior                    | 57,047             | 172,634             | FY 2023              |
| B618 Restore Roof & Install Mini-Split | 335,121            | 380,800             | FY 2023              |
| B618 Upgrade Lighting                  | 182,467            | 225,000             | FY 2023              |
| Hollywood Library                      |                    |                     |                      |
| B622 Assess Vstble Bulletin Wall       | 50,000             | 50,000              | FY 2023              |
| B622 Replace Lighting                  | 77,996             | 229,000             | FY 2023              |
| Hillsdale Library                      |                    |                     |                      |
| B623 Replace Boiler                    | 205,000            | 205,000             | FY 2024              |
| B623 Stain/Paint Exterior              | 145,204            | 152,884             | FY 2023              |
| All Properties                         |                    |                     |                      |
| Emergency Expenditures                 | 100,000            | 100,000             | FY 2023              |
| Fund 2506 Future Project               | 607,036            | 607,036             | FY 2023              |
| Multiple Buildings                     |                    |                     |                      |
| Split Install Roof Hatch Rails         | 58,500             | 58,500              | FY 2023              |
| Split Replace Fire Panels              | <u>10,845</u>      | <u>84,151</u>       | FY 2023              |
| <b>Total</b>                           | <b>\$9,420,382</b> | <b>\$11,017,102</b> |                      |

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## Capital Improvement Fund (2507)

The Capital Improvement Fund projects are funded by a capital improvement fee assessed to County building tenants, interest income, financing proceeds, revenue from leased facilities and one-time-only General Fund cash transfers. The fund supports capital repair, replacement and upgrade projects to improve building systems in owned Tier 2 and Tier 3 buildings.

| Non-Routine Projects (2507)            | FY 2023 Budget     | Total Project Cost  | Estimated Completion | Program Offer # |
|--|--------------------|---------------------|----------------------|-----------------|
| B119 OTO Upgrade Detention Electronics | \$730,674          | \$8,000,000         | FY 2023              | 78221           |
| Multi OTO Upgrade Rvr Ptrl Boathouses  | 672,608            | 2,100,000           | FY 2023              | 78227           |
| New Animal Services Facility           | 500,000            | TBD                 | TBD                  | 78234           |
| Walnut Park Renovation                 | <u>200,000</u>     | <u>TBD</u>          | TBD                  | 78235           |
| <b>Total</b>                           | <b>\$2,103,282</b> | <b>\$10,100,000</b> |                      |                 |

| Routine Projects by Building (2507)                      | FY 2023 Budget | Total Project Cost | Estimated Completion |
|--|----------------|--------------------|----------------------|
| <b>Justice Center</b>                                    |                |                    |                      |
| B119 Assess Level 1 Priorities - Shared                  | \$94,106       | \$100,000          | FY 2023              |
| B119 Assess Level 2 Priorities - Shared                  | 100,000        | 100,000            | FY 2023              |
| B119 Clean & Seal Exterior - Shared                      | 594,232        | 2,283,080          | FY 2023              |
| B119 Emrgncy Rprs to Bunks D5                            | 14,943         | 25,000             | FY 2023              |
| B119 Eval Gnrtr Ampacity & Add L1 - Shared               | 458,927        | 470,000            | FY 2023              |
| B119 Modernize Elevators                                 | 8,172          | 1,717,295          | FY 2023              |
| B119 Rebuild Generators - Shared                         | 198,500        | 895,500            | FY 2024              |
| B119 Repair Food Port Doors                              | 5,000          | 75,000             | FY 2023              |
| B119 Replace 16 Courtroom Doors                          | 135,723        | 168,000            | FY 2023              |
| B119 Replace Boiler - Shared                             | 210,000        | 450,000            | FY 2024              |
| B119 Replace Carpet Admin 3rd Fl                         | 75,112         | 160,000            | FY 2023              |
| B119 Replace Fire Alarm Panels                           | 616,920        | 981,325            | FY 2023              |
| B119 Replace Generator Paralleling Switch Gears - Shared | 1,609,173      | 1,768,000          | FY 2024              |
| B119 Replace I Disc Readers                              | 411,053        | 432,000            | FY 2023              |

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| Routine Projects by Building (2507)           | FY 2023 Budget | Total Project Cost | Estimated Completion |
|---|----------------|--------------------|----------------------|
| B119 Replace Kitchen Ceiling Tile/RegROUT Flr | 153,845        | 498,100            | FY 2023              |
| B119 Replace Radio Infrastructure             | 540,500        | 540,500            | FY 2024              |
| B119 Replace Transfer Switch Shared           | 480,228        | 546,500            | FY 2023              |
| B119 Replace UPS - Shared                     | 244,397        | 561,671            | FY 2023              |
| B119 Rplc Branch Circuit Loads/Pnls - Shared  | 105,342        | 760,000            | FY 2023              |
| B119 Upgrd Secrty/Entry Lvl-Shared            | 600,000        | 1,619,260          | FY 2024              |
| Mead  |                |                    |                      |
| B161 A&E Plan Reconfigure Mezzanine           | 147            | 18,147             | FY 2023              |
| B161 Install Fall Protection Fence            | 37,692         | 40,000             | FY 2023              |
| B161 Remodel Mezzanine                        | 18,820         | 379,000            | FY 2023              |
| B161 Replace Access Controllers               | 39,665         | 50,000             | FY 2023              |
| B161 Replace ATS                              | 292,598        | 340,000            | FY 2023              |
| B161 Replace Pwr Distribution Pnls            | 671,108        | 675,000            | FY 2023              |
| B161 Replace Storefront+Entry Drs             | 101,911        | 105,000            | FY 2023              |
| B161 Replace Windows S+E Sides                | 278,973        | 1,589,000          | FY 2025              |
| River Patrol Columbia                         |                |                    |                      |
| B307 Seismic Upgrades to Roof                 | 43,671         | 49,000             | FY 2023              |
| Hansen Building                               |                |                    |                      |
| B313 Disposition of Hansen                    | 58,154         | 196,274            | FY 2023              |
| Walnut Park                                   |                |                    |                      |
| B322 Modernize Health Elevator                | 97,104         | 100,000            | FY 2023              |
| B322 Modernize Shelter Elevator               | 54,596         | 100,000            | FY 2023              |
| B322 Replace Access Controllers               | 28,773         | 60,000             | FY 2024              |
| Animal Services                               |                |                    |                      |
| B324 Replace Adoption Area Roof & HVAC        | 692,714        | 895,597            | FY 2023              |
| B324 Replace Light Fixtures                   | 157,132        | 161,000            | FY 2023              |
| B324 Upgrade Facility                         | 147,572        | 1,644,508          | FY 2023              |
| Yeon Shops                                    |                |                    |                      |
| B425 Add Load Bank Docking Station            | 180,303        | 400,000            | FY 2023              |
| B425 Install Work Platform                    | 210,000        | 210,000            | FY 2023              |
| B425 Reconfigure Fan in PGE Vault             | 10,982         | 341,100            | FY 2023              |

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| Routine Projects by Building (2507)   | FY 2023 Budget      | Total Project Cost  | Estimated Completion |
|---------------------------------------|---------------------|---------------------|----------------------|
| B425 Repair Roof at A & B Bldg        | 180,000             | 180,000             | FY 2024              |
| B425 Replace Dist/2 Txfr Switchs      | 352,808             | 375,000             | FY 2024              |
| B425 Replace Subdistribution Sctn     | 489,752             | 532,000             | FY 2023              |
| B425 Rplc Cameras/Upgrde Server       | 140,000             | 140,000             | FY 2024              |
| B425 Update Access Hardware           | 132,964             | 150,000             | FY 2023              |
| Bridge Shops                          |                     |                     |                      |
| B446 Replace Access Controllers       | 8,731               | 10,000              | FY 2023              |
| All Properties                        |                     |                     |                      |
| Future Project Scoping                | 50,000              | 50,000              | FY 2023              |
| Future Capital Projects - Capital Imp | 1,699,177           | 1,699,177           | FY 2023              |
| ADA American Disabilities Act         | 50,000              | 50,000              | FY 2023              |
| Building Assessments                  | 225,000             | 225,000             | FY 2023              |
| BSER Building Safety Emergency Repair | 500,000             | 500,000             | FY 2023              |
| FLS Fire Life Safety                  | 200,000             | 200,000             | FY 2023              |
| A&E Consultation for CIP              | 100,000             | 100,000             | FY 2023              |
| Emergency Expenditures                | 500,000             | 500,000             | FY 2023              |
| Disposition/Acquisition of Buildings  | 100,000             | 100,000             | FY 2023              |
| Multiple Bldgs                        |                     |                     |                      |
| Split Repair Sidewalks                | 6,698               | 62,000              | FY 2023              |
| DCA Client-Funded Project             | <u>8,316,400</u>    | <u>8,316,400</u>    | FY 2023              |
| <b>Total</b>                          | <b>\$22,829,618</b> | <b>\$34,694,434</b> |                      |

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## Information Technology Capital Fund (2508)

This capital fund is for the implementation of large-scale technology projects and the ongoing refresh of existing technology. One such large-scale project is the Preschool For All Software project which is funded from internal reimbursements from the Department of County Human Services. More information on this project can be found in program offer 78310B. For a number of the smaller projects, there are no DCA IT staffing/expense impacts as we are essentially replacing older technologies for new ones.

| Non-Routine Projects (2508)  | FY 2023 Budget   | Total Project Cost | Estimated Completion | Program Offer # |
|--|------------------|--------------------|----------------------|-----------------|
| Electronic Medical Records Corrections Health Juvenile Detention                       | \$646,777        | \$1,000,000        | FY 2023              | 78322           |
| Capital Project Management Software  | 422,470          | 1,000,000          | FY 2023              | 78323           |
| Energov Project  | 526,000          | 771,000            | FY 2024              | 78301A          |
| Pre-School for All Technology Solution   | 594,093          | 1,200,000          | FY 2024              | 78301B          |
| Technology Improvement Program-SQL Server Upgrade and Migration                        | 51,976           | 245,000            | FY 2023              | 78301D          |
| *District Attorney's Case Management for Prosecutors NextGen Implementation            | 722,087          | 2,174,456          | FY 2023              | 78328           |
| Technology Improvement Program - Food Handler Replacement                              | 250,000          | 250,000            | FY 2023              | 78301F          |
| Technology Improvement Program - Red Cap and Lawlog                                    | 250,000          | 250,000            | FY 2023              | 78301G          |
| Technology Improvement Program - 2.0 Sequel Upgrade                                    | 300,000          | 300,000            | FY 2023              | 78301H          |
| Financial Data Mart  | 400,000          | 1,133,058          | FY 2024              | 78329           |
| CEDARS Replacement   | 5,000,000        | 5,000,000          | TBD                  | 78330           |
| Technology Improvement Program-Non-Medical Transportation and EP&R System Replacements | 160,025          | 250,000            | FY 2023              | 78301A          |
| Radio System Replacement   | <u>1,600,000</u> | <u>2,900,000</u>   | FY 2024              | 78304B          |
| Total  | \$10,923,428     | \$16,473,514       |                      |                 |

| Routine Projects (2508)                   | FY 2023 Budget   | Total Project Cost | Estimated Completion Date |
|---|------------------|--------------------|---------------------------|
| Technology Improvement Program            | \$255,116        | \$472,244          | Ongoing                   |
| Technology Improvement Program Investment | <u>2,000,000</u> | <u>2,000,000</u>   | Ongoing                   |
| Total                                     | \$2,255,121      | \$2,472,244        |                           |

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## Asset Preservation Fund (2509)

Asset Preservation Fund projects are funded by an asset preservation fee assessed to County building tenants and interest income. The fund supports capital repair, replacement and upgrade projects for owned Tier 1 buildings to preserve them as high performing assets.

| Non-Routine Projects (2509)                 | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|---|----------------|--------------------|----------------------|-----------------|
| B420 SE Health Center OTO Structural Repair | \$600,000      | \$2,700,000        | FY 2023              | 78215           |

| Routine Projects by Building (2509)     | FY 2023 Budget | Total Project Cost | Estimated Completion Date |
|---|----------------|--------------------|---------------------------|
| <b>Gladys McCoy Building</b>            |                |                    |                           |
| B165 Add Cooling UPS Room               | \$55,708       | \$63,000           | FY 2023                   |
| <b>Central Courthouse</b>               |                |                    |                           |
| B188 Apply Slip Rstnc Enhc to Entry     | 4,199          | 35,000             | FY 2023                   |
| B188 Install Handrails in Plaza Steps   | 4,256          | 25,000             | FY 2023                   |
| B188 Install Vents in Crtrm AV Doors    | 9,447          | 45,000             | FY 2023                   |
| <b>Juvenile Justice</b>                 |                |                    |                           |
| B311 Add Addl Dry Well S Pkg Lot        | 70,064         | 131,325            | FY 2024                   |
| B311 Add Central UPS                    | 273,312        | 300,000            | FY 2023                   |
| B311 Dsgn/ Est Replace 2 Cooling Towers | 5,461          | 5,461              | FY 2023                   |
| B311 Remodel Pod Cells/Showers          | 1,193,446      | 1,282,000          | FY 2024                   |
| B311 Replace Det Access Control         | 168,000        | 168,000            | FY 2023                   |
| B311 Replace Detention Elect Hrdwr      | 2,176,851      | 2,305,000          | FY 2023                   |
| B311 Replace Fire Alarm System          | 720,226        | 1,460,000          | FY 2023                   |
| B311 Replace Lighting Control Panels    | 177,815        | 200,000            | FY 2023                   |
| B311 Replace South Gate Oprtrs          | 20,845         | 42,000             | FY 2023                   |
| B311 Replace Underground Fuel Tank      | 285,883        | 477,750            | FY 2023                   |
| B311 Upgrade BAS to Desigo Software     | 60,000         | 60,000             | FY 2023                   |
| <b>Inverness Jail</b>                   |                |                    |                           |
| B314 Add Load Bank Docking Station      | 681,497        | 747,000            | FY 2023                   |
| B314 Install UL924 Lighting UPS Systems | 341,286        | 419,000            | FY 2023                   |
| B314 Paint/Carpet Admin/Pblc Areas      | 22,456         | 200,000            | FY 2023                   |

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| Routine Projects by Building (2509)     | FY 2023 Budget | Total Project Cost | Estimated Completion Date |
|---|----------------|--------------------|---------------------------|
| B314 Refurbish MAU-1 Srvg Kitchen       | 42,011         | 255,000            | FY 2023                   |
| B314 Relocate Elec Detention Relays     | 992,496        | 1,202,735          | FY 2023                   |
| B314 Replace Bus Duct                   | 310,398        | 1,446,200          | FY 2023                   |
| B314 Replace Cameras & Servers          | 1,865,970      | 1,923,346          | FY 2023                   |
| B314 Replace Cell Doors                 | 316,000        | 316,000            | FY 2024                   |
| B314 Replace IDOT Security System       | 290,088        | 386,900            | FY 2023                   |
| B314 Replace Intercom System            | 285,000        | 285,000            | FY 2024                   |
| B314 Replace Roof                       | 750,000        | 6,685,000          | FY 2025                   |
| B314 Rplc Fixtrs/Shower Finishes        | 750,000        | 750,000            | FY 2024                   |
| B314 Rstr Ext Façade+Sealcoat           | 3,138,583      | 3,200,000          | FY 2023                   |
| B314 Upgrade BAS to Desigo Software     | 87,000         | 87,000             | FY 2023                   |
| B314 Upgrade Ktchn Electric             | 59,353         | 118,000            | FY 2023                   |
| B314 Upgrade Lighting Fixtures          | 1,721,407      | 2,587,427          | FY 2024                   |
| B314 Upgrade Video Soft/Firmware        | 795,843        | 863,000            | FY 2023                   |
| Multnomah County Inverness Jail Laundry |                |                    |                           |
| B320 Add Floor Drains                   | 200,000        | 200,000            | FY 2023                   |
| B320 Add Laundry Water Troughs          | 215,692        | 275,000            | FY 2023                   |
| North Portland Health Clinic            |                |                    |                           |
| B325 Evaluate & Restore Roof            | 140,000        | 140,000            | FY 2023                   |
| B325 Install Load Bank Transfer         | 126,000        | 126,000            | FY 2024                   |
| B325 Repair & Seal Main Lot             | 42,000         | 42,000             | FY 2023                   |
| Duniway-Lovejoy Elections Building      |                |                    |                           |
| B414 Install Fire Sprinkler System      | 797,059        | 800,000            | FY 2023                   |
| B414 Replace UPS/Add Cooling            | 136,714        | 204,000            | FY 2023                   |
| SE Health Center                        |                |                    |                           |
| B420 Paint Basement                     | 77,547         | 80,000             | FY 2023                   |
| B420 Update Interior LL                 | 305,400        | 305,400            | FY 2023                   |

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| Routine Projects by Building (2509)        | FY 2023 Budget | Total Project Cost | Estimated Completion Date |
|--|----------------|--------------------|---------------------------|
| Mid-County Health                          |                |                    |                           |
| B430 Paint & Carpet N End Bldg             | 31,416         | 39,000             | FY 2023                   |
| B430 Replace+Add Cameras                   | 54,600         | 54,600             | FY 2024                   |
| Multnomah County East                      |                |                    |                           |
| B437 Replace Ampliside Sound System        | 23,141         | 45,000             | FY 2023                   |
| B437 Replace Conf Sound System             | 23,004         | 45,000             | FY 2023                   |
| B437 Rplc Cmrns/Srvr+Add 4 Cmrns           | 185,900        | 185,900            | FY 2024                   |
| B437 Update Access Hardware                | 149,292        | 165,000            | FY 2024                   |
| B437 Upgrade BAS to Desigo Software        | 90,000         | 90,000             | FY 2023                   |
| B437 Upgrade Electrical Power Distribution | 246,189        | 275,000            | FY 2023                   |
| GCC Service Building                       |                |                    |                           |
| B448 Replace Electrical Service            | 569,987        | 600,000            | FY 2023                   |
| GCC Residential Building                   |                |                    |                           |
| B451 Replace Electrical Systms             | 553,731        | 568,000            | FY 2023                   |
| Yeon Annex                                 |                |                    |                           |
| B455 Add Load Bank Docking Stn             | 10,269         | 355,000            | FY 2023                   |
| B455 Assess for Repair Parking Lots        | 6,541          | 60,000             | FY 2023                   |
| B455 Repair Gap Under Fencing              | 2,293          | 2,293              | FY 2023                   |
| B455 Rplce Path/Restore Roadway            | 464,750        | 464,750            | FY 2023                   |
| B455 Update Access Hardware                | 159,577        | 175,000            | FY 2023                   |
| East County Courthouse                     |                |                    |                           |
| B488 Replace Can Lights                    | 93,538         | 130,000            | FY 2023                   |
| B488 Replace CCTV Cameras                  | 148,896        | 175,000            | FY 2023                   |
| B488 Restore/Replace Upper Roof            | 70,000         | 70,000             | FY 2024                   |
| B488 Upgrade BAS to Desigo Software        | 60,000         | 60,000             | FY 2023                   |
| Multnomah Building                         |                |                    |                           |
| B503 Add Lghtng Panels to Generator        | 536,250        | 536,250            | FY 2024                   |
| B503 Design for Power Distribution         | 57,360         | 100,000            | FY 2024                   |

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| Routine Projects by Building (2509)     | FY 2023 Budget      | Total Project Cost  | Estimated Completion Date |
|---|---------------------|---------------------|---------------------------|
| B503 Install Low Voltage Cable Trays    | 80,000              | 80,000              | FY 2024                   |
| B503 Paint/Instll Flrg 5th Flr Bkrm     | 68,274              | 90,000              | FY 2023                   |
| B503 Replace Transformers & Elec Panels | 1,005,819           | 1,034,000           | FY 2023                   |
| B503 Rplc Lghtng/Controls               | 2,349,259           | 2,514,000           | FY 2026                   |
| B503 Update Public Restrooms 1st Fl     | 102,440             | 164,346             | FY 2023                   |
| Multnomah Garage                        |                     |                     |                           |
| B504 PW Ext/Top Parapet & Paint         | 2,023               | 55,000              | FY 2023                   |
| B504 Replace Top Deck Lighting          | 89,418              | 106,000             | FY 2024                   |
| All Properties                          |                     |                     |                           |
| Future Project Scoping                  | 50,000              | 50,000              | FY 2023                   |
| Fund 2509 Future Project                | 1,010,957           | 1,010,957           | FY 2023                   |
| ADA American Disabilities Act           | 50,000              | 50,000              | FY 2023                   |
| Building Assessments                    | 300,000             | 300,000             | FY 2023                   |
| Capital Repair                          | 250,000             | 250,000             | FY 2023                   |
| A&E Consultation for AP                 | 100,000             | 100,000             | FY 2023                   |
| Emergency Expenditures                  | 500,000             | 500,000             | FY 2023                   |
| Multiple Buildings                      |                     |                     |                           |
| Split Instll 12 UIC/Drywll Acvs Pts     | 59,623              | 130,500             | FY 2023                   |
| Split Install Roof Hatch Rails          | 16,380              | 36,550              | FY 2023                   |
| Split Enhance Security Cam Cvrg         | <u>155,000</u>      | <u>155,000</u>      | FY 2024                   |
| <b>Total</b>                            | <b>\$29,441,240</b> | <b>\$41,065,690</b> |                           |

### *Health Department Headquarters Fund (2510)*

The Health Department Headquarters Fund is used for the Health Department Headquarters project to account for the associated revenues and expenses for this project. Remaining funds will be used to renovate two rooms on the 3rd floor to negative pressure rooms.

| Non-Routine Projects (2510)                    | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|--|----------------|--------------------|----------------------|-----------------|
| Health Headquarter Respiratory Precaution Room | \$260,000      | \$365,000          | FY 2023              | 78214           |

### *Sellwood Bridge Replacement Fund (2511)*

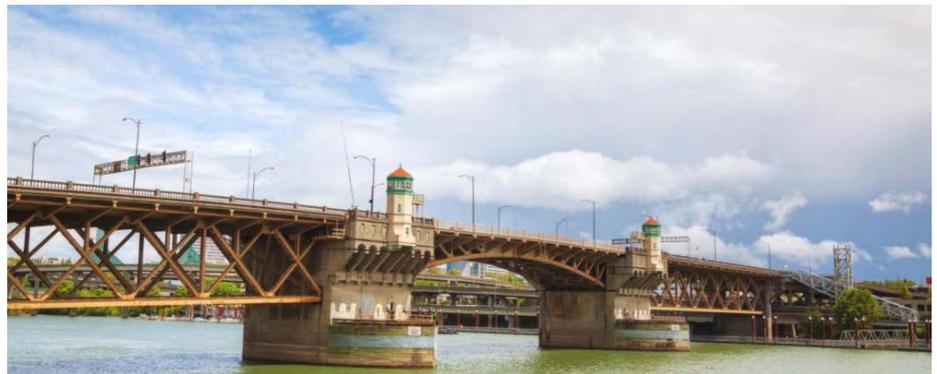
The Sellwood Bridge Replacement Fund (2511) was created for the Sellwood Bridge Replacement project revenues and expenses. The project, which began construction in December 2011, replaced the 88-year-old Willamette River crossing with a new bridge and interchange with Highway 43. Project is currently considered complete, with project closeout completed in FY 2021. Debt repayment will continue until FY 2033.

| Non-Routine Projects (2511)               | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|---|----------------|--------------------|----------------------|-----------------|
| Sellwood Bridge Replacement- debt service | \$8,745,172    | \$336,000,000      | FY 2023              | 90018A          |

### *Burnside Bridge Fund (2515)*

The Burnside Bridge is deemed to be a lifeline route for emergencies in Portland. As such, it is the Transportation Division’s highest priority to ensure that the bridge meets seismic standards to withstand the anticipated magnitude 9.0 Cascadia Subduction Zone event that the Oregon Department of Geology and Mineral Industries has calculated as having a 27% chance of occurring before 2065. This bridge should remain fully operational to vehicles and river traffic following such an event. This Burnside Bridge Fund (2515) was created to track the revenues and expenses related to this effort. The National Environmental Policy Act (NEPA) Study will finish in early FY 2023 and will determine the environmental impact of the various options of rebuilding or repairing the Burnside Bridge. Design of the project will begin in FY 2023 and continue through FY 2025, followed by construction. Funding comes from the County’s Vehicle Registration Fee. Additional information about the project can be found in the Budget Director’s Message and the Department of Community Services program offer 90019.

| <b>Non-Routine Projects<br/>(2515)</b> | <b>FY 2023<br/>Budget</b> | <b>Total Project<br/>Cost</b> | <b>Estimated<br/>Completion</b> | <b>Program<br/>Offer #</b> |
|--|---------------------------|-------------------------------|---------------------------------|----------------------------|
| Burnside Bridge<br>Replacement Project | \$51,085,354              | \$895,000,000                 | FY 2030                         | 90019                      |



### *Behavioral Health Resource Center Capital Fund (2516)*

The Behavioral Health Resource Center fund is used to account for the associated revenues and expenses for the new Behavioral Health Resource Center. This project is discussed in the Major Projects Section.

| Non-Routine Projects (2516)                     | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|---|----------------|--------------------|----------------------|-----------------|
| Renovate B545 Behavioral Health Resource Center | \$21,694,000   | \$26,000,000       | FY 2023              | 78219           |

### *Library Capital Bond Construction (2517)*

In 2020, Multnomah County voters approved a capital bond measure to expand and modernize library spaces and balance library service more fairly across Multnomah County. The Library Capital Bond Construction Fund will be used to isolate/track capital work expenditures. This project is discussed in the Major Projects Section.

| Non-Routine Projects (2517)                        | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|--|----------------|--------------------|----------------------|-----------------|
| Library Operations Center                          | \$53,678,128   | \$62,528,627       | FY 2024              | 78228B          |
| Midland Library                                    | 29,513,401     | 30,312,359         | FY 2024              | 78228C          |
| Holgate Library                                    | 26,092,067     | 26,998,923         | FY 2024              | 78228D          |
| North Portland Library                             | 11,071,311     | 11,260,147         | FY 2025              | 78228E          |
| Albina Library and Administration                  | 46,535,885     | 47,150,697         | FY 2025              | 78228F          |
| East County Flagship                               | 124,496,139    | 126,035,706        | FY 2026              | 78228G          |
| Belmont Library                                    | 26,123,112     | 26,429,743         | FY 2026              | 78228H          |
| Northwest Library                                  | 11,010,920     | 18,506,575         | FY 2026              | 78228I          |
| St. Johns Library                                  | 8,608,633      | 8,709,499          | FY 2026              | 78228J          |
| Refresh Project: Central Library All User Restroom | 659,134        | 850,000            | FY 2024              | 78228A          |
| Refresh Project: Rockwood Library                  | 947,282        | 1,000,000          | FY 2025              | 78228A          |
| Refresh Project: Gregory Heights Library           | 926,373        | 950,000            | FY 2023              | 78228A          |
| Refresh Project: Hollywood Library                 | 967,539        | 1,000,000          | FY 2025              | 78228A          |
| Refresh Project: Capitol Hill Library              | 804,854        | 850,000            | FY 2023              | 78228A          |
| Refresh Project: Hillsdale Library                 | 1,469,344      | 1,500,000          | FY 2024              | 78228A          |

*Justice Center  
Electrical System  
Upgrade Fund  
(2518)*

| Non-Routine Projects (2517)        | FY 2023 Budget       | Total Project Cost   | Estimated Completion | Program Offer # |
|------------------------------------|----------------------|----------------------|----------------------|-----------------|
| Refresh Project: Woodstock Library | 824,971              | 850,000              | FY 2024              | 78228A          |
| Refresh Project: Troutdale Library | 278,932              | 300,000              | FY 2024              | 78228A          |
| Refresh Project: Fairview Library  | 431,342              | 450,000              | FY 2025              | 78228A          |
| Refresh Project: Kenton Library    | 178,870              | 200,000              | FY 2025              | 78228A          |
| Refresh Project: Sellwood Library  | 628,517              | 650,000              | FY 2025              | 78228A          |
| Refresh Project: Central Library   | <u>16,863,992</u>    | <u>17,133,818</u>    | FY 2024              | 78228A          |
| <b>Total</b>                       | <b>\$362,110,746</b> | <b>\$383,666,094</b> |                      |                 |

This new Justice Center Electrical System Upgrade Fund will be used to isolate/track capital work expenditures for this particular project. This project is discussed in the Major Projects Section.

| Non-Routine Projects (2518)               | FY 2023 Budget | Total Project Cost | Estimated Completion | Program Offer # |
|---|----------------|--------------------|----------------------|-----------------|
| Justice Center Electrical System Upgrades | \$7,300,000    | \$24,000,000       | TBD                  | 78233B          |

