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### Introduction

Multnomah County’s Capital Budget funds improvements and construction of County-owned buildings, roads, Willamette River bridges and major information technology systems. The FY 2025 budget includes \$491.4 million for capital projects.

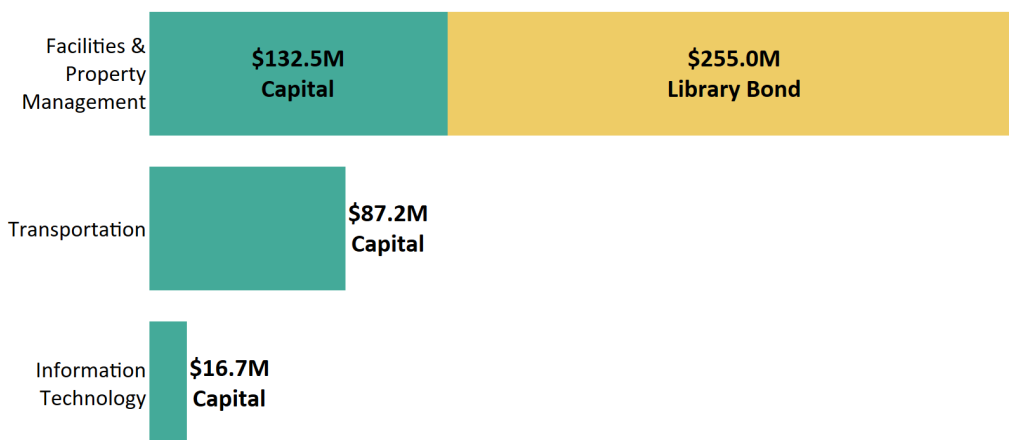
Multnomah County’s Capital Budget funds the County’s major capital investments, and routine and non-routine capital project expenditures by fund. Projects may span multiple years related to work led by the Capital Groups (Facilities and Property Management, Information Technology, and Transportation).

Major capital investments, whether a single or combination of related projects, require an investment equal to or greater than \$1,000,000 for transportation or facilities and \$250,000 for IT. Routine projects maintain existing assets or are normal system-wide projects. Non-routine projects invest in new assets or substantially alter the function, maintenance requirements, operational costs or capacity of current assets. Capital expenditures are for items or projects that have a useful life of three or more years and for which the initial costs exceed \$5,000, which is the capitalization threshold for asset depreciation.

The visualization below provides a general comparison of capital activity by group. The tables and descriptions in the following pages provide additional context and specificity.

### Capital Budget by Group

Does not include cash transfers, contingencies, and unappropriated balances



The Capital Budget includes three major groups, Facilities and Property Management (FPM), Information Technology (IT) and Transportation, discussed in the next section.

The Department of County Assets (DCA) is responsible for the County's investments in facilities and technology. The Department of County Services is responsible for the County's investments in transportation.

### **Facilities and Property Management (FPM) - Department of County Assets (DCA)**

This capital group represents property and building construction and improvement projects. Multnomah County owns and leases space at more than 150 facilities, including libraries, health clinics, student health centers, courthouses, correctional facilities, homeless shelters, office buildings, boathouses, warehouses, maintenance shops, and an animal shelter. The County's building portfolio includes over 100 active projects of varying sizes and scopes, most of which are funded by the County's three capital improvement funds. Every year, FPM collaborates with its County partners to identify project needs, update its five-year Capital Improvement Plan, and propose new large projects for one-time funding through the County's Capital Planning Process. A team of over twenty project managers with expertise in interior design, architecture, engineering, and construction management carry out approved projects, most of which span two or more fiscal years.

### **Information Technology (IT) - Department of County Assets**

This capital group represents large-scale technology projects and the ongoing refresh of existing technology. The DCA Information Technology Division manages more than 11,100 PCs, laptops, and mobile devices, 6,850 phone numbers, 750 servers, 118 network circuits and approximately 500 business applications. IT supports a wide array of business applications across primary health care, social services, transportation, bridges, facilities, finance, payroll, benefits, animal services, elections, emergency management, assessment and taxation, land use planning, libraries, detention center management and community justice. IT also supports the County's public facing web presence, and an employee intranet.

Technology changes rapidly and becomes obsolete over time as both programmatic needs evolve and technology advances. To manage the ongoing pace of technology obsolescence, IT staff conduct a Technology Fitness Assessment of the County's technology portfolio every other year; the most recent conducted in 2023, although priority projects are identified for each fiscal year. The Technology Fitness Assessment determines how well the most critical applications and components support the mission, business processes, and technical requirements of the County. The assessment's output guides investments for ongoing technology refresh projects.

In addition, requests for brand new technology are accepted and evaluated throughout the year. New Capital Budget requests which exceed \$250,000 are evaluated annually as part of the newly developed Capital Planning Process.

### **Transportation - Department of Community Services**

This group maintains, operates, and implements improvements to County-owned/operated roads and bridges that are significant components of the regional transportation system. The County maintains roads in unincorporated areas, most of which are in eastern Multnomah County, on Sauvie Island, in the west hills, and major roads within the East County cities of Fairview, Wood Village and Troutdale. In total, the County is responsible for the maintenance, operation and capital improvement of 269 miles of County

# Capital Budget

## FY 2025 Adopted Budget

roads (including thousands of culverts, ADA ramps, sidewalks, signals, bike lanes, and 25 small bridges), and six Willamette River bridges, four of which are movable and open for river traffic. Construction of the new Sellwood Bridge was completed in 2017 and construction of the Wapato Bridge was completed in 2009. Both the Sellwood and Wapato Bridges meet current seismic standards and are expected to be usable after a Cascadia Subduction Zone earthquake, and not collapse during a larger event. The project to replace the Burnside Bridge with a seismically resilient bridge is currently in the initial design phase. The project is expected to be completed by 2031. In early 2022, the County established a planning level not to exceed the cost estimate of \$895 million for the project. The County estimates a total of \$200 million would be required to mitigate seismic life safety risks for the remaining three bridges: Broadway, Morrison and Hawthorne.

Group	Funds	Program Offers
Facilities & Property Management	1000 - General Fund	10018B - Food Access Focus
	2503 - Asset Replacement Revolving Fund	78205 - Facilities Capital Improvement Fund
	2506 - Library Capital Construction Fund	78213 - Facilities Library Construction Fund
	2507 - Capital Improvement Fund	78235 - Walnut Park Redevelopment Planning
		78205 - Facilities Capital Improvement Fund
		78234 - New Animal Services Facility - Design Phase
		78237 - Rockwood Community Health Center
		78240 - Hansen Complex Deconstruction
	2509 - Asset Preservation Fund	78206B - Facilities Juvenile Detention Building Improvements
		78206A - Facilities Asset Preservation Fund
		78244 - Juvenile Justice Complex Security Foyer
	2516 - Behavioral Health Resource Center Capital Fund	78219 - Behavioral Health Resource Center Capital
	2517 - Multnomah County Library Capital Construction (GO Bond) Fund	78228A - Library Capital Bond Construction
		78228B - Library Capital Bond Construction: Operations Center
		78228C - Library Capital Bond Construction: Midland Library
		78228D - Library Capital Bond Construction: Holgate Library
		78228E - Library Capital Bond Construction: North Portland Library
78228F - Library Capital Bond Construction: Albina Library		
78228G - Library Capital Bond Construction: East County Library		

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Group	Funds	Program Offers	
	2518 - Justice Center Capital Fund	78228H - Library Capital Bond Construction: Belmont Library	
		78228I - Library Capital Bond Construction: Northwest Library	
		78228J - Library Capital Bond Construction: St. Johns Library	
		78233A - Justice Center Electrical System Upgrade - Bus Duct Replacement Phase 1	
		78233B - Justice Center Electrical System Upgrade - Bus Duct Replacement - Phase 2	
		2519 - Joint Office of Homeless Services Capital Fund	78243 - Joint Office of Homeless Services (JOHS) Capital Program
		2520 - Animal Services Facility Capital Fund	78234 - New Animal Services Facility - Design Phase
Information Technology	1000 - General Fund	10007B - Public Records Software	
	2508 - Information Technology Capital Fund	78301A - IT Innovation & Investment Projects	
		78329 - Financial Data Mart Phase 2	
		78330 - CEDARS Replacement	
		78332A - Public Website and Digital Services Transformation Strategy	
		78332B - Public Website and Digital Services Transformation	
		78335 - Preschool For All - Preschool Early Learning Technology	
		78336 - Radio System Replacement	
		78337 - Network Access Control	
		78338 - Joint Office of Homeless Services Datamart Development	
		78339 - DCHS Workflow Software	
		78340 - Enterprise Resource Planning Historical Data Retention	
Transportation	1000 - General Fund	90018B - Phase 3 ADA Ramps	
	1501 - Road Fund	90018A - Transportation Capital	
	1503 - Bicycle Path Construction Fund	90018A - Transportation Capital	
	1509 - Willamette River Bridges Fund	90018A - Transportation Capital	
	2511 - Sellwood Bridge Replacement Fund	90018A - Transportation Capital	
	2515 - Burnside Bridge Fund	90019 - Earthquake Ready Burnside Bridge	

# Capital Budget Planning and Prioritization

The prioritization and planning methods for projects in Multnomah County's Capital Budget vary by group. The following summarizes planning and prioritization strategies by capital group.

## *Facilities and Property Management*

In FY 2025, two interrelated strategies discussed below are leveraged in the Facilities and Property Management group.

**Capital Improvement Plan (CIP):** To maintain our existing facility assets, the FPM Division evaluates the life cycle and condition of current building systems and works with departments to identify facility needs. The needs are prioritized as projects to be included in a five-year rolling Capital Improvement Plan (CIP). Projects are prioritized with a scoring system that considers safety, building condition, code requirements, condition of major systems, potential operational savings, workplace environment impact, and potential to leverage outside funding.

**One Time Only Funding:** Large scale and strategic projects often require designated one-time-only funds. These funds are requested when an existing asset is no longer viable and/or can't be improved via ongoing investments or a new Facility is required due to a new programmatic need. The County's newly adopted Capital Planning Process identifies potential large facility capital projects.

## *Information Technology*

Multnomah County has a Digital Strategy focused on providing technology to achieve better outcomes in the services it provides to the public. Capital funding requests for technology projects generally fall into two categories: replacing existing technology, and new technology to replace manual processes or new technology for brand new programs/services offered to the community. Planning and prioritization occurs in two ways:

**Replacing Technology:** The County addresses the risk of potential obsolete existing technologies through a periodic Technology Fitness (Fit) Assessment. The Fit Assessment addresses a point in time for major technology systems across two dimensions: how well it delivers business value, and how much technical quality it has. These questions are answered:

- How well does the application meet the current business process?
- What is the level of data quality and integrity, and how available is it to the business?
- How reliable and robust is the application (i.e. is the application unavailable at times?)
- How much is the application used?
- To what extent will the application meet the future needs of the business?

The Fitness Assessment is performed every other year. The latest assessment was completed in 2023.

Based on the assessment's output, an annual plan is developed based on the available funding. Historically, the plan has been limited based on an estimate of potential capital one-time-only funding available to apply to our Technology Improvement Program (TIP). The TIP is used to address the risks identified in the Fitness Assessment. This does not include new technology requests. System/project priority is based on the urgency of the need and available resources across the impacted department or program and IT.

Because an ongoing source of funding to replace obsolete technology has not been identified, the IT management team has been creative in determining how to replace aging technology. This includes; providing frequent training to our staff, regularly assessing the tools we use, and working with our vendors, partners and peers to leverage new and open source technology to minimize the amount of capital funding necessary.

In general, very small replacements or consolidations are factored into the ongoing internal service rates and are not part of the capital funding requests. Each department funds IT services at a level that their overall budget allows. Small to medium replacements require additional IT resources, and in general these projects have been addressed through additional reallocation of capital funding in small increments. Large system replacements identified through the Fitness Assessment, require their own project teams and additional one-time-only funding. Two examples for FY 2025 are CEDARS (78330) and Radio System Replacement (78304 B&C). These projects initiated in FY 2023 will carry forward funds into 2025. No additional funds have been requested.

**New Technology:** Requests for new technology investments can happen at any time, however, capital requests coincide with the annual budget development process and are usually in the form of one-time-only requests, which come through the new Capital Planning Process. Information Technology staff, typically IT Portfolio Managers, work with departments to plan for and request new technology additions and improvements.

Technology investments exceeding \$250,000 are considered capital requests. As new requests are being developed, the IT Portfolio Manager works with department staff to understand the program needs and how technology will help achieve the program outcomes. The level of analysis required prior to submitting a capital funding proposal varies, as requests may be to purchase a specific technology, conduct a procurement for technology, or design and build a technology solution internally. IT evaluates whether existing technology could meet the requirements.

Project proposals are tied to program offers and are presented as part of the annual budget process. The IT Division is supportive of program offers for projects in which there is strong departmental support and/or any that will benefit the County as a whole:

- New programs and/or mandates (a recent example is Preschool for All)
- New technology developed to automate manual processes (e.g., remote work tools)
- New programmatic requirements/expectations
- A department's commitment to providing the necessary subject matter experts to the project

Before any new technology is purchased, a thorough review is conducted to ensure alignment, risk, and efficiency are assessed. This includes review by the IT Software and Hardware Review Group, and the IT Senior Team, for alignment with County Digital Strategy, Technology Standards and Enterprise Architecture.



### *Transportation*

Staff uses two twenty-year long Capital Improvement Plans (CIP) to identify and rank transportation improvement needs for the County road system (approved January 2020) and the Willamette River Bridges (approved August 2015, costs updated in 2020). Both plans went through intensive public outreach processes and included a variety of engineering and equity considerations to identify and rank projects. For new projects that were not identified during the capital improvement plan development, Transportation staff use safety, structural integrity, support of regional land use goals, mobility, impact on marginalized groups, repair of past harm, community support, and apply the Equity Lens to evaluate projects for inclusion into the Capital plan. Projects are then run through the scoring system for each plan (either roads or Willamette River bridges) to see where they rank. When funding is available, the top project from either plan (depending on the funding source and limitations) that meets the criteria and magnitude of the available funding is added into the Capital Budget for development, design, and construction.

## Financing Capital Projects

Multnomah County finances capital projects through dedicated tax revenue, fees, bond proceeds, grants, and internal charges. The County largely follows a pay-as-you-go philosophy to finance capital projects, preferring dedicated taxes, fees, and internal charges to issuing debt. In some years, the County also funds capital projects with one-time-only General Fund resources and the County considers bond issuance for non-routine projects with sizable future benefit and/or long-term cost savings potential.

Facilities and Property Management project funding comes from voter approved General Obligation bonds, Full Faith and Credit bonds, internal services charges, one-time-only General Fund, project-specific grants, and other sources. Facilities' routine capital improvement funds are financed by per-square-foot fees assessed to County departments and programs.

Information Technology project funding comes from internal services charges, one-time-only General Fund, limited debt proceeds from Full Faith and Credit bonds.

Transportation project funding comes from State and County vehicle fuel taxes and vehicle registration fees, land development activity, and federal sources. Fuel taxes and vehicle registration fees are the most flexible funding, while federal and private development funds are typically project-specific and require local dollars to be used as matching funds.

The tables on the following pages summarize the revenue for funds that contain capital projects and delineates requirements for capital project spending from requirements for other spending in those funds.

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FY 2025 Adopted Budget

Fund	Fund Name	Routine Capital Projects	Non-Routine Capital Projects	Non-Capital Requirements	Total Requirements
1501	Road Fund	0	14,934,867	63,750,225	78,685,092
1503	Bicycle Path Construction Fund	342,398	0	0	342,398
1509	Willamette River Bridge Fund	0	9,150,311	58,402,696	67,553,007
1515	Coronavirus (COVID-19) Response Fund	0	632,000	21,649,980	22,281,980
2500	Downtown Courthouse Capital Fund	0	0	65,000	65,000
2503	Asset Replacement Revolving Fund	0	556,886	0	556,886
2506	Library Capital Construction Fund	10,103,981	0	0	10,103,981
2507	Capital Improvement Fund	33,250,271	6,480,000	425,000	40,155,271
2508	Information Technology Capital Fund	2,327,417	14,905,885	0	17,233,302
2509	Asset Preservation Fund	42,003,763	1,000,000	1,783,016	44,786,779
2511	Sellwood Bridge Replacement Fund	0	0	8,585,173	8,585,173
2515	Burnside Bridge Fund	0	51,269,398	0	51,269,398
2516	Behavioral Health Resource Center Capital Fund	0	880,000	0	880,000
2517	Multnomah County Library Capital Construction (GO Bond) Fund	0	233,114,487	21,861,493	254,975,980
2518	Justice Center Capital Fund	0	10,699,169	0	10,699,169
2519	Joint Office of Homeless Services Capital Fund	0	24,299,890	0	24,299,890
2520	Animal Services Facility Capital Fund	0	3,045,000	490,421	3,535,421
<b>Total</b>		<b>\$88,027,830</b>	<b>\$370,967,893</b>	<b>\$177,013,004</b>	<b>\$636,008,727</b>

The table above provides a breakout of the total fund requirements between capital and non-capital requirements.

**Routine projects** maintain existing assets or are normal system-wide projects.

**Non-routine projects** invest in new assets or substantially alter the function, maintenance requirements, operational costs or capacity of current assets.

**Non-capital requirements** include expenditures not allocated to a capital project, cash transfers, debt service, contingency, and unappropriated balances.

# Capital Budget

## FY 2025 Adopted Budget

Fund	Fund Name	Beginning Working Capital	Fees, Permits & Charges	Financing Sources	Interest	Intergovernmental	Other / Miscellaneous	Service Charges	Taxes	Total Resources
1501	Road Fund	16,726,015	75,000	0	500,000	52,846,811	1,633,322	395,000	6,508,944	78,685,092
1503	Bicycle Path Construction Fund	231,398	0	0	5,000	106,000	0	0	0	342,398
1509	Willamette River Bridge Fund	37,252,186	16,116,700	0	0	13,437,310	746,811	0	0	67,553,007
1515	Coronavirus (COVID-19) Response Fund	0	0	0	0	22,281,980	0	0	0	22,281,980
2500	Downtown Courthouse Capital Fund	65,000	0	0	0	0	0	0	0	65,000
2503	Asset Replacement Revolving Fund	556,886	0	0	0	0	0	0	0	556,886
2506	Library Capital Construction Fund	5,792,876	0	0	100,000	0	4,211,105	0	0	10,103,981
2507	Capital Improvement Fund	22,993,088	0	2,806,308	300,000	0	13,648,825	407,050	0	40,155,271
2508	Information Technology Capital Fund	10,666,133	0	5,310,000	0	0	1,257,169	0	0	17,233,302
2509	Asset Preservation Fund	30,892,776	0	1,073,762	600,000	0	12,220,052	189	0	44,786,779
2511	Sellwood Bridge Replacement Fund	0	8,585,173	0	0	0	0	0	0	8,585,173
2515	Burnside Bridge Fund	20,515,676	7,753,722	0	500,000	22,500,000	0	0	0	51,269,398
2516	Behavioral Health Resource Center Capital Fund	880,000	0	0	0	0	0	0	0	880,000
2517	Multnomah County Library Capital Construction (GO Bond) Fund	244,895,465	0	0	3,390,000	3,800,000	201,370	2,689,145	0	254,975,980
2518	Justice Center Capital Fund	2,887,719	0	3,812,900	0	0	0	3,998,550	0	10,699,169
2519	Joint Office of Homeless Services Capital Fund	5,133,611	0	17,500,000	0	1,666,279	0	0	0	24,299,890
2520	Animal Services Facility Capital Fund	0	0	3,535,421	0	0	0	0	0	3,535,421
<b>Total</b>		<b>\$399,488,829</b>	<b>\$32,530,595</b>	<b>\$34,038,391</b>	<b>\$5,395,000</b>	<b>\$116,638,380</b>	<b>\$33,918,654</b>	<b>\$7,489,934</b>	<b>\$6,508,944</b>	<b>\$636,008,727</b>

# Capital Budget

FY 2025 Adopted Budget

Facilities and Property Management (FPM) Major Capital Projects Summary						
Project Stage	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
<b>In Progress</b>						
Rockwood Community Health Center	6,230,000	2,000,000	6,539,786	0	FY 2026	78237
Justice Center Electrical System Upgrade	10,699,169	24,000,000	29,570,000	0	FY 2030	78233A/B
Arbor Lodge	1,400,000	9,400,000	9,400,000	2,600,740	FY 2025	78243
Willamette Shelter Electrical Upgrade	700,000	975,000	975,000	0	FY 2025	78243
St. Johns Drop In Center	500,000	500,000	500,000	526,500	FY 2025	78243
Montavilla The Light Community	2,333,611	2,333,611	2,333,611	515,260	FY 2025	78243
Cook Plaza Day Use/ Emergency Shelter/ POD Village	1,866,279	1,866,279	\$7M - \$10M	TBD	FY 2026	78243
Juvenile Justice Complex Security Foyer	1,000,000	2,500,000	2,500,000	0	FY 2026	78244
Hansen Complex Deconstruction	150,000	5,000,000	5,000,000	0	FY 2026	78240
Library Capital Bond Program	233,114,487	383,666,094	436,408,695	0	FY 2026	78228
<b>Planning/Assessment</b>						
New Animal Services Facility	3,045,000	TBD	TBD	0	TBD	78234
Walnut Park Redevelopment	100,000	200,000	200,000	0	FY 2025	78235
Harrison Property Program Development	0	TBD	TBD	TBD	TBD	TBD
<b>Closing</b>						
Behavioral Health Resource Center	880,000	26,000,000	28,400,000	2,000,000	FY 2025	78219
<b>Total Major Capital Projects</b>	<b>\$262,018,546</b>	<b>\$458,440,984</b>	<b>\$521,827,092</b>			

### Major Capital Projects

#### *Rockwood Community Health Center*

Rockwood Community Health Center has been operating as a full-service health clinic since 2014. The County leased the property from Care Oregon from 2014 until purchasing the property in late 2022. The project includes replacing the roof, making major upgrades to the HVAC system, upgrading lighting, providing security upgrades, and remodeling the entrance, lobby and clinic reception areas. Design started in early FY 2024 with construction scheduled to start in early FY 2026. The current project estimate is \$6.5 million in the Capital Improvement Fund (2507) to make these building improvements, \$4.5 million in one-time-only General Fund and a \$1.97 million federal earmark received in the Health Department Federally Qualified Health Center (FQHC) Fund. There are no known operational cost impacts associated with this project.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$6,230,000	\$2,000,000	\$6,539,786	\$0	FY 2026	78237

#### *Justice Center Electrical System Upgrade*

The Justice Center, located in downtown Portland, is a 16-story commercial condominium building with two sublevels, of which nine floors are operated as a detention center. The building is co-owned with the City of Portland and a private party who owns 0.75% of the building. The building’s incoming electrical service, busway risers, and electrical distribution equipment are mostly of original construction (1981) and are in very poor condition. Failure of these systems could result in significant, if not complete, electrical outage in the building. In FY 2022 through FY 2024, project work consisted of planning, infrastructure investigations, estimating, design, and a procurement process to hire an electrical contractor. Construction is scheduled to begin summer of 2024.

The project budget is estimated to be \$29.6 million. The project will span multiple years with the City of Portland responsible for approximately 40% of total costs. The FY 2025 project budget is \$10.7 million including \$6.7 million from the General Fund and \$4.0 million in expense reimbursement from the City of Portland. There are no known operational cost impacts associated with this project.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$10,699,169	\$24,000,000	\$29,570,000	\$0	FY 2030	78233A/B

### Arbor Lodge



Artistic Render of Arbor Lodge

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$1,400,000	\$9,400,000	\$9,400,000	\$2,600,740	FY 2025	78243

The facility, located at 1952 N Lombard Street, was purchased in December of 2020 and has served as a warming shelter, cooling shelter, a COVID-19 vaccination site and as a congregate shelter for up to 58 participants. The construction of the project began in April of 2023 and is scheduled to be complete in late June 2024. The new shelter will serve up to 88 participants in a congregate setting and 18 who will reside in individual pods. This will be a mixed-gender, adult-only facility, available to singles and couples. It will include a commercial kitchen for the preparation of meals, shower and laundry facilities, kitchenettes for individual use, storage, computer stations, bike parking, outdoor spaces (covered and uncovered) and an animal relief area. The total project cost is \$9.4 million. Operating funds listed include both facility costs (include contributions to the Asset Preservation Fund) and program costs. Contributions to the Asset Preservation Fund are funds set aside to address routine capital improvements to the facility that are necessary over time (e.g., roof replacement, HVAC replacement, etc.).

### *Willamette Shelter Electrical Upgrade*

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$700,000	\$975,000	\$975,000	\$0	FY 2025	78243

The project involves replacing and expanding the existing electrical system. This includes a new electrical room, 600 ampere (amp) switchgear, new electrical distribution, LED lighting throughout the building, and will include the capacity to hook up an exterior emergency generator in the event of a power outage. The project also includes the creation of a new staff break area, as the original staff break room has been converted to the new electrical room. Design of the new system and initial rough-in was completed in the fall of 2023 with final installation of the switchgear scheduled to be installed and energized in the summer of 2024. The total project cost is \$975,000 in the Joint Office of Homeless Services Capital Fund (2519). There are no known operational cost impacts associated with this project.

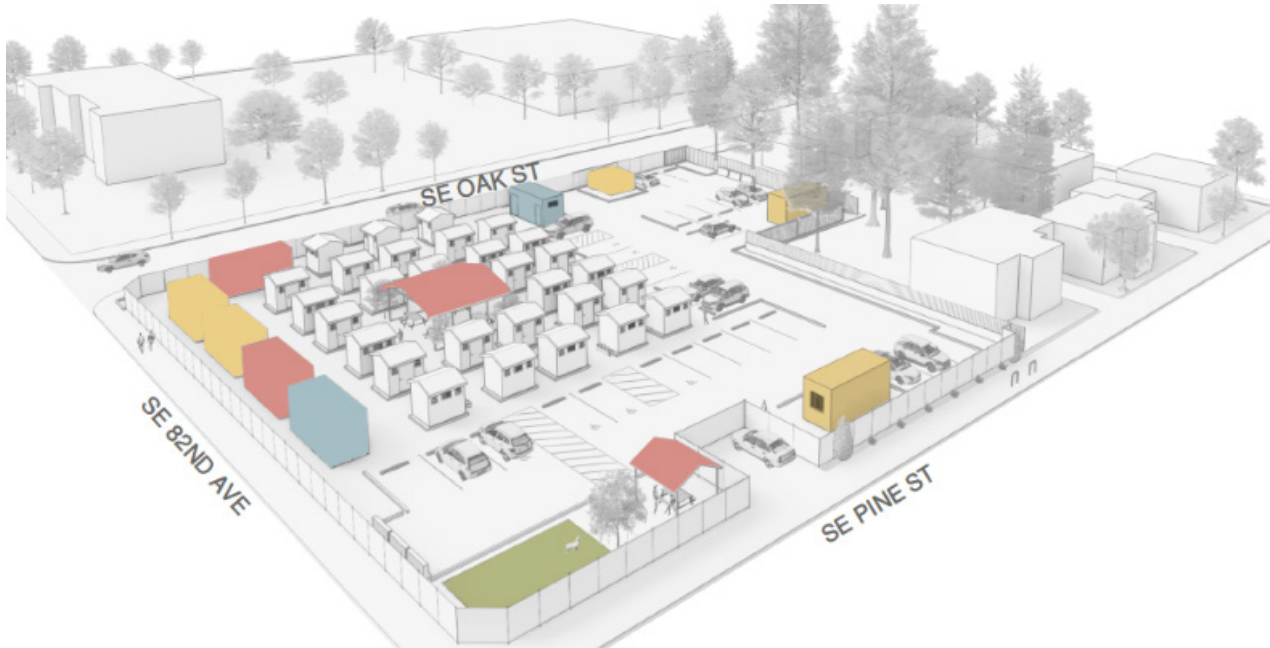
### *St. Johns Drop In Center*

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$500,000	\$500,000	\$500,000	\$526,500	FY 2025	78243

The project consists of a build-out of empty ground floor space, previously leased to Subway, at the North Portland Health Clinic located at 9000 N Lombard Street in Portland for the space to be used as a day center for houseless individuals. A local provider will operate the Center which will provide a range of services for people without shelter including the provision of restroom and laundry facilities, a kitchenette to provide snacks and outreach to participants. Construction is scheduled to begin in the summer of 2024 with substantial completion scheduled for November of 2024 and opening in December of 2024. Estimated operating expenditures listed include both facility costs and program costs. Estimated operating expenditures do not include funding for future capital improvements to this space.



### Montavilla The Light Community

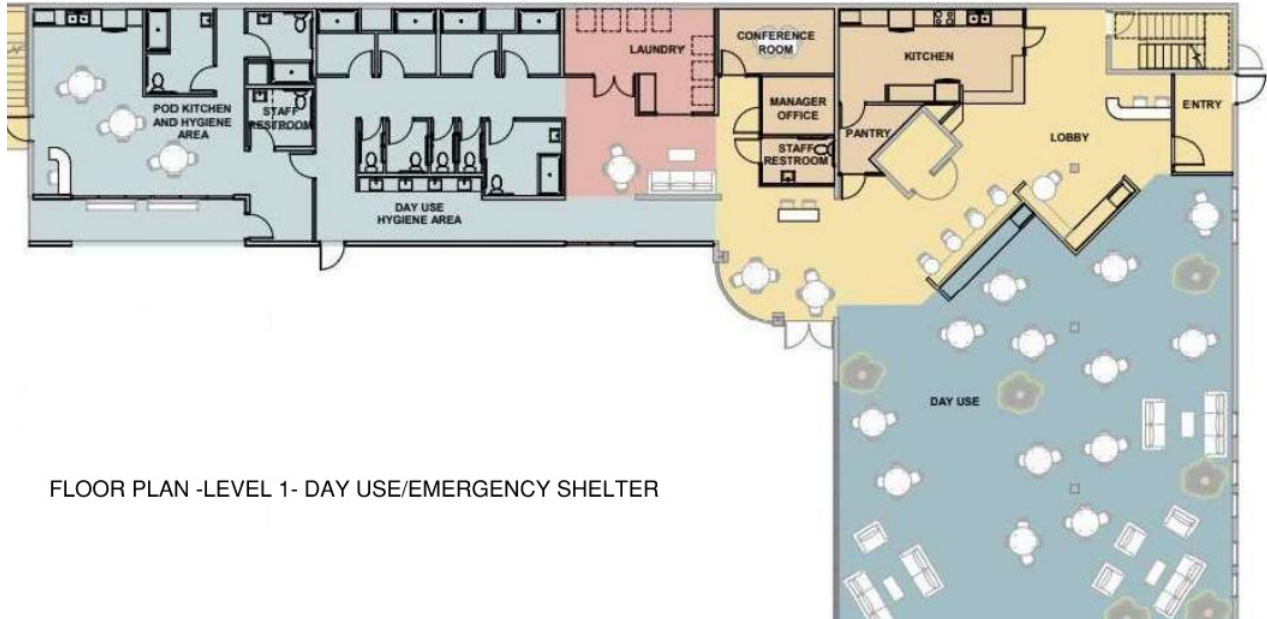


Aerial View of Montavilla - The Light Community

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$2,333,611	\$2,333,611	\$2,333,611	\$515,260	FY 2025	78243

The project will create a village environment for up to 40 individuals experiencing homelessness who have been seeking shelter in their vehicles. The site will include 29 sleeping pods, eight of which will be ADA accessible, and 33 parking spaces. There will also be six 160 square foot metal relocatable service units providing office space, restroom facilities, kitchenette amenities, and laundry facilities, all of which will be ADA accessible. A small culturally-specific provider will operate the site. Total estimated project cost is \$2.3 million. Board approval was received in April of 2024 to proceed with construction, and construction is planned to begin August of 2024 with a project completion date estimated to be December 31, 2024. Estimated operating expenditures listed include both facility costs (do not include contributions to a capital fund) and program costs.

### Cook Plaza Day Use/ Emergency Shelter/ POD Village



FLOOR PLAN -LEVEL 1- DAY USE/EMERGENCY SHELTER

First Floor Plan of Cook Plaza Emergency Shelter

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$1,866,279	\$1,866,279	\$7M - \$10M	TBD	FY 2026	78243

The project consists of a renovation of a 17,000 square foot two story, plus basement, building for use as a day center for most of the year and as an emergency shelter when needed. A pod village will also be added to the property and include 20 to 28 sleeping pods. Services for the day center and village will include laundry services, restrooms, showers, kitchen facilities, and offices for program support. The second floor will undergo minor renovations allowing it to be used for emergency events accommodating up to 90 guests. The basement will not undergo renovations, however it may be used for storage. The project budget has not been finalized and will be between seven and ten million dollars. Project completion is scheduled for December 31, 2025. There are no known operational cost impacts associated with this project in FY 2025.

### *Juvenile Justice Complex Security Foyer*

This project will increase security at the building for staff and visitors by relocating and replacing the security desk, modifying the screening station with upgrades that include ballistic paneling, and replacing the customer service desk. Upgrades will include security checkpoint functional improvements including the addition of electronic turnstiles and a more welcoming waiting area and lounge. The total cost of the project is \$2.5 million with \$1.0 million allocated in FY 2025 to complete design, permit, and procure a contractor. Construction is estimated to be complete in FY 2026. There are no known operational cost impacts associated with this project.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$1,000,000	\$2,500,000	\$2,500,000	\$0	FY 2026	78244

### *Hansen Complex Deconstruction*

The complex is at the corner of NE Glisan and NE 122ND Avenue. The main building was built in 1956 as a County health clinic and was later used by the County Sheriff’s Office. Due to the poor and unsafe condition of the building, it is no longer in use and there are no suitable uses for the facility. There are also five small structures on the property that do not have any suitable use. In FY 2025, the County will work with a design firm to develop the design to deconstruct the buildings located on this property. The County will ensure the deconstruction design adheres to regulations and requirements. This will include planning for the removal of hazardous materials in all structures and their demolition. The full project will create a safer environment on the property, and the property will become less of an eyesore in the community. Total project cost is estimated at \$5.0 million with first year investment of \$150,000 for initial design and permitting work. There are no known operational cost impacts associated with this project in FY 2025.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$150,000	\$5,000,000	\$5,000,000	\$0	FY 2026	78240

### *Library Capital Bond Program*

In November 2020, Multnomah County voters approved a new General Obligation (GO) Bond authorizing the County to issue \$387.0 million in bonds for Multnomah County Library Capital Projects. The projects will significantly increase square footage across the Multnomah County Library System, with a focus on expanding space and services in East County. The General Obligation Bonds were issued in January 2021 for a total amount of \$387.0 million. The bonds were issued at a \$50.7 million premium.

The Library Capital Bond Program (LCBP) formed a Program Management Office (PMO), composed of staff from the Library and the Department of County Assets (DCA), to provide accountability and oversight to deliver on the bond measure. The PMO reports to executive sponsors, an Executive Stakeholder Committee, a Bond Oversight Committee, and the Board of County Commissioners for direction and accountability. Project decision considerations include Library pillars, priorities, environmental sustainability, and operational efficiencies. All aspects of the Library Capital Bond Program center diversity, equity and inclusion with a strong emphasis on community engagement. Library buildings will be constructed using environmentally sustainable techniques, tools, materials and practices.

The Library Capital Bond Program represents a major operational shift for the library system. From facilities costs to technology, the library's underlying operating expense landscape is changing as a result of the bond program. Work is already underway to develop forecasts for these future operating impacts, but is not yet finalized.

The library's physical footprint will be larger post-bond, but the library portfolio of buildings will benefit from having modern building systems and greater energy efficiency. The costs of supporting a larger portfolio will likely be partially offset by reductions in costs to maintain older, less efficient buildings like the former Isom building, and the ability to end lease agreements for the Library Administration building. During FY 2024, DCA began working with the Central Budget Office and with Central Finance on an evaluation of the actual costs attributable to each County facility over time, including newly constructed buildings.

The bond program makes major investments in new technology. Some of these investments, like new public computing stations, will increase internal service costs for replacement. The Library and County IT teams are developing and refining a model to forecast future technology replacement and service expenses. However, the total count of new devices will not be known until closer to the end of the bond program.

Bond activities began in FY 2021 and are expected to continue through FY 2027. DCA program offers 78228A-J - Library Capital Bond Construction and Library program offer 80024 - Library Building Bond Administration describe the work and collaboration in greater detail. A summary table is available in the Capital Projects by Fund section. Funding will support the following projects.

### *Library Operations Center*



Exterior of the new Operations Center. Photo courtesy of Bob Kerns Photography

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$3,056,023	\$61,234,509	\$56,585,347	\$1,549,600	FY 2024	78228B

Located in East Portland, the new Library Operations Center features automated materials handling, which provides library materials to patrons in an efficient way, reducing overall materials handling costs and expediting delivery of patron holds. The new technology and automation at the Operations Center are a key component of the Library’s strategy to reduce ongoing costs of operations while increasing its footprint.

Although not a public location, the space serves as a warehouse for materials and a workspace for library staff. The Library Operations Center project includes an interior renovation, two additions, seismic upgrade, and exterior improvements of an existing building at a newly acquired site.

The completed site includes a year-round public retail space run by Friends of the Library, which sells donated books and retired library materials to the public. Through a partnership with the Regional Arts and

Culture Council, community artists designed a mural for the exterior of the building. Portland Street Art Alliance provided enhanced interior graphics in collaboration with the library staff.

The Operations Center project is on track to achieve LEED Gold status. Additionally, with assistance from Energy Trust of Oregon (ETO), the project is pursuing ETO’s Path to Net Zero program. By integrating photovoltaic technologies into the large areas of flat roof of the new addition, the project aims to produce enough energy to cover its annual energy consumption threshold (Net Zero) or even go beyond it. Construction began in FY 2023 with substantial completion achieved in FY 2024. Additional information about the project can be found in program offer 78228B - Library Capital Bond Construction: Operations Center.

### Midland Library



Rendering of Midland Library Exterior Canopy. Courtesy of Bora Architecture & Interiors

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$6,748,263	\$30,614,359	\$31,428,470	TBD	FY 2025	78228C

Midland Library is currently one of east Multnomah County’s two designated regional libraries. It has a large geographic draw and is one of the most-visited and highest-circulating libraries in the Multnomah County Library system. The new Midland Library will be a destination library, providing a rich variety of services, resources, and spaces to meet the needs of its diverse surrounding community. The Midland Library project will increase space at Midland Library by roughly 6,000 square feet and will renovate existing space to be more modern, flexible, and accessible by the community. The project is on track to achieve LEED Gold certification.

- Based on input from community members, new features will include:
- Outdoor interactive children’s garden.
- Large play and learning space for children and families.
- Dedicated teen room with space for technology, homework and creative expression.
- Updated technology and internet.
- Outdoor plaza for community members to relax and connect.
- New art that represents the community.
- A Gathering Circle for community conversation.

Through a partnership with the Regional Arts and Culture Council, community artists designed the exterior canopy, the exterior sculpture and interior Gathering Circle. Construction began in FY 2023 with substantial completion expected in FY 2025. Additional information about the project can be found in program offer 78228C - Library Capital Bond Construction: Midland Library.

### Holgate Library



Rendering of Holgate Library. Courtesy of Bora Architecture & Interiors and Nephew Studio

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$4,883,009	\$26,998,923	\$27,541,066	TBD	FY 2024	78228D

Holgate Library is a neighborhood library that has long served an incredibly diverse community including emerging new immigrant populations. The Holgate Library project builds a new 21,000 square foot library

building, replacing the former Holgate Library and more than doubling space for service. The new building will provide ample space for community use, including flexible meeting rooms, enhanced programming, and intentional space planning. The project is on track to achieve LEED Gold certification.

- Based on input from community members, new features will include:
- Large play and learning space for children and families.
- Dedicated teen room with space for technology, homework and creative expression.
- Multiple flexible programming and meeting rooms.
- Updated technology and internet.
- Outdoor plaza for community members to relax and connect.
- New art that represents the community.
- Solar panels to offset energy use.

Through a partnership with the Regional Arts and Culture Council, community artists designed the wall of the elevators and the exterior bike area. Construction began in FY 2023 with substantial completion achieved in FY 2024. Additional information about the project can be found in program offer 78228D - Library Capital Bond Construction: Holgate Library.



### North Portland Library



Rendering of North Portland Library. Courtesy of LEVER Architecture

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$5,932,953	\$11,364,147	\$13,215,748	TBD	FY 2025	78228E

The historic North Portland Library is a neighborhood library and is home to the Black Resource Center, housing both scholarly and popular materials relating to the African-American experience. The North Portland Library project renovates roughly 8,700 square feet of existing library space, and builds two small additions for a total of approximately 1,650 square feet. The entire building will have updated finishes and new, modern amenities. The project is on track to achieve LEED Gold certification.

Based on input from community members, new features will include:

- A Black Cultural Center for connection and a celebration of Blackness.
- Outdoor space for community members to relax and connect.
- Updated technology and internet.
- New art that represents the community.

Construction began in FY 2023 with substantial completion expected in FY 2025. Additional information about the project can be found in program offer 78228E - Library Capital Bond Construction: North Portland Library.

### *Albina Library and Administration*



Rendering of Albina Library and Administration Building. Courtesy of LEVER Architecture

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$30,773,013	\$47,150,697	\$55,370,591	TBD	FY 2025	78228F

The Albina Library and Administration project builds just over 30,000 square feet of new space and renovates approximately 14,000 square feet of existing space in the historic Carnegie library. Upon completion, the project will include roughly 30,500 square feet of new and renovated library space with the remaining space allocated to library executive administrative space and storage. The Knott Street building will be renovated, the Isom building and the garage have been removed. The project will allow the Library to transition library administrative offices from a leased to owned facility. The Albina Library project is on track to obtain LEED Gold certification.

Based on input from community members, new features will include:

- Outdoor courtyard for community members to relax and connect.
- Large community and meeting rooms.
- Expanded study spaces.
- Dedicated teen room with space for technology, homework and creative expression.
- Updated technology and internet.
- New art that represents the community.

Construction began in 2023 with substantial completion expected in FY 2025. Additional information about the project can be found in program offer 78228F - Library Capital Bond Construction: Albina Library.

### East County Library



Rendering of East County Library. Courtesy of Holst Architecture

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$120,542,648	\$126,285,706	\$163,210,808	TBD	FY 2026	78228G

East County Library will provide unique, specialized, high-value programs and resources. This full-service, flagship library will dramatically increase equity in services, access and square footage of usable community space, directly addressing the historically under-built, underserved neighborhoods of east Multnomah County. The East County Library project builds an estimated 95,000 square feet new flagship library on a new site. East County Library community engagement will continue with a series of public community events, focus groups, teen outreach, surveys and more. East County Library is on track to obtain LEED Gold certification.

Based on input from community members, new features include:

- An auditorium for cultural celebrations, lectures, performances and family programs.

- Impactful services to meet diverse community needs and interests, from early learning and play spaces for families to teen spaces, career services and beyond.
- A public outdoor space.
- A makerspace with access to innovative technology, equipment, software and supportive mentors.
- An Audio/Visual Studio that provides patrons with a fun way to get creative and develop their own music, podcast, social media videos and more in a dedicated studio space equipped with recording and mixing technology including microphones, sound mixing equipment and more.
- Solar panels to offset energy use.

Construction began in FY 2024 with substantial completion expected in FY 2026. Additional information about the project can be found in program offer 78228G - Library Capital Bond Construction: East County Library.

### Belmont Library



Rendering of Belmont Library. Courtesy of Bora Architecture & Interiors

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$25,310,031	\$26,716,743	\$27,999,295	TBD	FY 2026	78228H

Belmont Library has long been one of Multnomah County’s busiest libraries in terms of circulation per square foot. Set in a densely populated neighborhood, this library serves a mixture of families, students and adults. The Belmont Library project renovates roughly 3,000 square feet of existing library, removes approximately 3,000 square feet of the remaining portion, and builds an approximately 12,000 square foot addition. This multi-year project started design and submitted for the building permit in FY 2024.

The project is expected to begin construction in FY 2025 with substantial completion in FY 2026. Additional information about the project can be found in program offer 78228H - Library Capital Bond Construction: Belmont Library.

### Northwest Library



Rendering of Northwest Library. Courtesy of Hennebery Eddy Architects

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$12,102,105	\$18,595,575	\$21,031,244	TBD	FY 2026	78228I

Since 2000, the Northwest Library has called a historic building at NW 23rd Avenue and NW Thurman Street home. The Northwest Library project builds out a roughly 10,000 square foot library at a newly acquired building/site, transitioning from leased to owned property. New features will be guided by community input. The project is targeting LEED Silver.

In FY 2024, this multi-year project started design, submitted for permit, and began Guaranteed Maximum Price procurement. Construction is expected to begin in FY 2025 with substantial completion in FY 2026. Additional information about the project can be found in program offer 78228I - Library Capital Bond Construction: Northwest Library.

### St. Johns Library



Rendering of St. Johns Library. Courtesy of Bora Architecture & Interiors

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$11,355,145	\$8,785,499	\$12,566,910	TBD	FY 2026	78228J

St. Johns Library, an original 1921 Carnegie building, is an iconic symbol of the St. Johns community and provides neighbors with limited, and highly valued, public meeting and programming space. The project will renovate roughly 5,000 square feet of existing library space with an approximately 2,900 square foot addition on the existing site. The project is targeting LEED Gold. Community input will guide the new features. This multi-year project started design in FY 2024 and is expected to begin construction in FY 2025 with substantial completion in FY 2026.

Additional information about the project can be found in program offer 78228J - Library Capital Bond Construction: St. Johns Library.

### *Intelligent Materials Management System (IMMS)*

The Intelligent Materials Management System (IMMS) is a product that connects to data in the library’s integrated library system system (ILS), Symphony, and automated materials handling (AMH) equipment to automate collection management at a granular level. IMMS tracks materials across locations and can auto rebalance the collection based on demand and indicators set by the collections team.

The new operations center will house approximately 500,000 items, or about one third of the library’s physical collection. Most public locations will have reduced space for collections. IMMS will help automate collection management, ensuring that small collections are systematically refreshed to keep up with demand and that lower use items and extra copies are routed to storage, instead of taking up precious shelf space in public areas.

Multnomah County Library will be one of the first libraries to integrate IMMS and the Symphony ILS. The other is Timberland Regional Library in western Washington state. Two additional libraries in the U.S. are currently using IMMS, Sacramento (30 locations) and Arapahoe county (8 locations) with a different ILS.

The project involves data mapping, configuration, testing, and implementation across the system. Implementation of this tool will completely change the way the library manages collections and will impact staff and workflows across the library system.

<b>FY 2025 Budget</b>	<b>Original Project Estimate</b>	<b>Current Project Estimate</b>	<b>Estimated Operating Expenditures</b>	<b>Estimated Completion</b>	<b>Program Offer</b>
\$878,357	\$0	\$1,050,000	TBD	FY 2025	78228A



### *Library Refresh Projects*

The Library Bond Project will provide light touch updates and efficiencies to public areas of 11 existing library branches. Updates will vary by branch and may include shelving upgrades, paint, new furniture, finish upgrades, and equipment for automated materials handling. These projects will run through the life of the bond program.

Central Library, the largest project in the refresh portfolio, began construction in FY 2023 with completion achieved in FY 2024. Capitol Hill, Gregory Heights, and Fairview began and completed construction in FY 2024. Hillsdale and Troutdale completed design and expect to begin construction in FY 2024. Hillsdale is expected to reach substantial completion in FY 2024. In FY 2025, Kenton, Woodstock, and Rockwood are expected to complete design and begin construction. Troutdale, Kenton, and Woodstock are expected to be substantially complete in FY 2025. Additional information about the refresh projects can be found in program offer 78228A - Library Capital Bond Construction.

<b>FY 2025 Budget</b>	<b>Original Project Estimate</b>	<b>Current Project Estimate</b>	<b>Estimated Operating Expenditures</b>	<b>Estimated Completion</b>	<b>Program Offer</b>
\$11,532,940	\$25,919,936	\$26,409,216	\$0	Various	78228A

### *New Animal Services Facility - Planning and Design*

In FY 2023, DCS and DCA initiated a program offer to explore future development options for a new or renovated Multnomah County Animal Services (MCAS) facility. The goal was to assess development, planning, and design options for a modern, flexible, sustainable facility responsive to MCAS’s operational needs. The design considered providing greater public access, focusing on long-term operational efficiencies, and promoting the health and safety of staff, visitors, and animals. Seeking input from key stakeholders throughout the development process, this project furthered MCAS’s goal to provide excellent services to people and high-quality care to animals while aligning with County and DCS values of integrating access, equity, and inclusion into the qualities of a new facility.

In FY 2024, the project assessed development options for Animal Services, exploring both a new facility and a major renovation of the existing facility at the current location. This work will continue in FY 2025. This assessment will define the programming and square footage differences between various development options. In FY 2025, if a project scope and funding is determined and identified, board approval would be sought to proceed with formal design.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$3,535,421	TBD	TBD	\$0	TBD	78234

### *Walnut Park Redevelopment - Planning*

The Walnut Park property requires a sizable investment to modernize and advance the use of the property. The property contains a 90,000 square foot County owned building at the SW corner of Martin Luther King Jr. Boulevard and Killingsworth Street that is occupied by the Department of County Human Services, the Health Department and the Joint Office of Homeless Services. The County invested in a development feasibility study during FY 2021 and 2022, and the study proposed a nearly 230,000 square foot facility with housing and community uses in addition to direct County services. The feasibility study resulted in recommendations to solicit a development partner or other consultant services to continue to advance the Walnut Park initiative based on County leadership direction. In FY 2023, \$200K was budgeted for continued planning work. The work consisted of site development scenario analysis done by an architectural firm that explored options for the County developing part of the property and a non-profit or private party developing the remaining land. In FY 2024, the remaining funds will support further development planning informed by the feasibility study and options analysis.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$100,000	\$200,000	\$200,000	\$0	FY 2025	78235

### *Harrison Property Program Development*

The facility located at 333 SW Park Avenue which opened in fall 2022 offers respite for people with mental In FY 2023, the County purchased the property at 1818 SE Harrison in Portland Oregon for use by the Joint Office of Homeless Services. The property was leased back to the previous owner through most of FY 2024. In FY 2025, this property will be programmed and designed to assist with community housing needs and align with the Joint Office of Homeless Services’ Strategic Plan. Program design is expected during the first quarter of FY 2025. Depending on the approved design, permitting is expected to be completed by the end of FY 2025. Construction is expected through the first half of FY 2026.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$100,000	\$200,000	\$200,000	\$0	FY 2025	78235

### *Behavioral Health Resource Center*

The facility at 333 SW Park Avenue opened in fall 2022. The Behavioral Health Resource Center (BHRC) offers respite for people with mental illness and substance use disorders who are experiencing homelessness. The space offers laundry services and showers, food, basic healthcare, links to behavioral health services and treatment options, referrals to other services and peer-support, as well as temporary shelter and transitional housing. The project is substantially complete, however small amounts of project work, primarily in the parking area, will continue in FY 2025. This work will be completed using the Behavioral Health Resource Center Capital fund (2516) balance of \$880,000. We expect to close out this long-term project during FY 2025.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$880,000	\$26,000,000	\$28,400,000	\$2,000,000	FY 2025	78219

# Capital Budget

FY 2025 Adopted Budget

## Information Technology (IT) Major Capital Projects Summary

Project Stage	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
<b>In Progress</b>						
Joint Office of Homeless Services Data Mart Development	2,000,000	2,000,000	2,000,000	TBD	FY 2025	78338
Department of County Human Services (DCHS) Workflow Software	500,000	500,000	500,000	TBD	FY 2025	78339
Enterprise Resource Planning Historical Data Retention	1,000,000	1,000,000	1,000,000	TBD	FY 2026	78340
Network Access Control	310,000	310,000	310,000	100,000	FY 2025	78337
CEDARS	4,478,780	5,000,000	5,000,000	TBD	FY 2028	78330
Financial Data Mart	661,257	1,600,912	1,600,912	490,372	FY 2025	78329
Health - Supplemental Datasets for Analytics and Reporting	800,000	1,600,000	1,600,000	0	FY 2025	78334
Preschool for All Technology Solution	457,169	411,386	457,169	330,185	FY 2025	78335
Radio System Replacement	2,898,679	3,000,000	3,000,000	TBD	FY 2026	78336
Website Digital Service Transformation Strategy	1,800,000	1,800,000	1,800,000	TBD	FY 2026	78332A/B
<b>Completed/Closing</b>						
Red Cap System Replacement	0	250,000	104,544	0	FY 2023	78301A
EnerGov Replacement	0	771,000	784,677	0	FY 2024	78301A
<b>Total Major Capital Projects</b>	<b>\$14,905,885</b>	<b>\$18,243,298</b>	<b>\$18,157,302</b>			

### *Joint Office of Homeless Services Data Mart Development*

Multnomah County voters approved “Preschool For All” to give all 3 and 4 year-olds in the County access The Joint Office of Homeless Services Data Mart, funded using \$2.0 million from Supportive Housing Services (SHS), will integrate data from the broad homelessness response system and deliver reporting capabilities that are not provided by the current Homeless Management Information System. The data mart will lead to more accurate and timely strategic decisions, improved performance measurement, accountability and transparency. Work by IT, JOHS and our consultants is expected to start in the summer of 2024 and is estimated to be complete by December 2025. The estimated operating expenditures will be determined as part of this project, utilizing solutions already approved and reviewed by the IT Division.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$2,000,000	\$2,000,000	\$2,000,000	TBD	FY 2025	78338

### *Department of County Human Services (DCHS) Workflow Software*

The Department of County Human Services (DCHS) Workflow Software project aims to streamline complex departmental processes by automating workflows that currently require significant manual effort and IT support. These workflows often involve sensitive health information, making data privacy a crucial concern.

The project will begin with a comprehensive analysis of existing workflows and the tools currently in use. Based on this analysis, the project will implement improvements to processes, expand the capabilities of existing tools, and introduce automation where feasible. By automating these workflows, DCHS expects to:

- Increase productivity: Automation will reduce manual effort, allowing staff to focus on higher-value tasks.
- Address data privacy concerns: Automated processes can be designed to handle sensitive data in a more secure and compliant manner.
- Reduce IT support burden: Automation can eliminate many routine IT requests, freeing up IT resources for other priorities.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$500,000	\$500,000	\$500,000	TBD	FY 2025	78339

### *Enterprise Resource Planning Historical Data Retention*

The Enterprise Resource Planning Historical Data Retention project estimates the costs associated with the implementation and migration of critical historical data from end-of-life software and hardware. This project work in FY 2025 is funded by a \$1.0 million program offer. Total estimated project costs are \$1.5 million. With an estimated ongoing cost of \$150,000 annually.

The risk of the hardware dying and the costs that would be incurred to purchase new hardware, and the software licenses and maintenance fees required, are estimated to greatly exceed the potential costs of this FY 2025 project.

IT is currently working with specialized consultants to scope and perform a limited test of our ability to extract the data and produce the reports required by Central Human Resources. The results of this work will be used to refine the costs of the proposed FY 2025 effort. The solution will provide the means to access and query the historical data, meet long term data retention requirements, and reduce the risk and long term costs associated with the current system.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$1,000,000	\$1,000,000	\$1,000,000	TBD	FY 2026	78340

### *Network Access Control*

The Network Access Control project implements a solution used to keep County electronic data safe and secure. The system identifies users and devices that connect to the County network. Once detected, the system limits access to only the specific resources needed. This work in FY 2025 is funded by a \$310,000 program offer.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$310,000	\$310,000	\$310,000	\$100,000	FY 2025	78337

### *CEDARS*

CEDARS (Clarity Extract Database and Reporting System) is a critical data system for the Health Department. The system is more than 15 years old and struggles to meet the needs of all of the Health Department’s divisions, including Integrated Clinical Services, Behavioral Health, and Public Health. Specific programs like, Maternal Child and Family Health, Healthy Birth Initiative, Referrals, Service Coordination Portal Engine

(SCoPE), and Uniform Data System (UDS) federal reporting, rely on CEDARS to make data driven decisions to better serve underrepresented communities. CEDARS is a legacy system that is expensive to support and maintain, poses compliance risks, and does not meet the needs of Health Department’s divisions. This is a multi-year project. In FY 2025 this initiative involves analysis of stakeholder needs and a recommended future technology solution. An analysis of the needs of the key stakeholders and a recommendation about the future technology solution is underway, once that is complete we will begin investigating solution options. This program offer will fund a project team to address the identified needs. The estimated total cost for the project is \$5.0 million.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$4,478,780	\$5,000,000	\$5,000,000	TBD	FY 2028	78330

### Financial Data Mart

County IT in partnership with the Department of County Management and the Health Department launched a project in FY 2019 to build an enterprise Financial Data Mart (FDM) that would enable departments to build financial dashboards. This project enables analytic reporting that either is not supported by Workday, or requires combining financial data with programmatic data that resides outside the enterprise resource planning system, or to combine data from more than one source system (e.g., Workday, Questica, Jaggaer, Tririga). The project team will extract, transform, and load County data from a variety of source systems allowing County departments to create dashboards and reports to make decisions and manage their programs. This request funds project specific resources within IT and builds on this multi-year project.

The FDM project enables the County to build an enterprise data and analytics platform that will support decision making for many years to come. FDM combines data from key County systems into a single, automated, source of truth used by analysts Countywide, and supports an ever growing need for business intelligence. The outcomes for this project include: Finance and Budget Offices are able to produce budget to actual reporting from the Financial Data Mart. Countywide training and support for the Financial Data Mart budget to actual reporting is rolled out by IT, Finance and the Budget Office. The next phase of the project covers FY 2025, with a current year budget of \$661,000. To date the County has funded the FDM effort with \$1.6 million of investment.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$661,257	\$1,600,912	\$1,600,912	\$490,372	FY 2025	78329

### *Health- Supplemental Dataset for Analytics and Reporting*

The Health Supplemental Data Sets for Analytics and Reporting - is a refined \$800,000 one-time-only (OTO) continuation of FY 2024 work to strategically improve the needed reporting capabilities. It will also address a backlog of deferred maintenance projects required for the Health Department to have continued access to critical data sets. The Health Department seeks to better leverage data to improve business decisions. Much of the data needed to improve internal processes and make strategic business decisions is not in a format that is accessible, or ready for automation. This program will fund four Limited Duration IT staff who will import and improve the key data sets required to strategically improve the Health Department’s operations and decision making. These positions will address Health Department projects around data, automation of reporting, and metrics. Their work will support the key business goals of the divisions and also maximizes the automation of data sets and data analysis for Integrated Clinical Services (ICS) and the rest of the Health Department.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$800,000	\$1,600,000	\$1,600,000	\$0	FY 2025	78334

### *Preschool For All Technology Solution*

Multnomah County voters approved “Preschool For All” to give all 3 and 4 year-olds in the County access to free, quality, developmentally appropriate, culturally responsive preschool experiences. The Department of County Human Services operates the Preschool for All (PFA) Program. The IT Division provides the technology supporting parents applying to the program, the DCHS staff administering the program, and the child care providers delivering the service. As the program was implemented, the capital investments in technology have supported both a custom-developed solution and Bridgecare, a vendor solution. This Preschool for All - Preschool Early Learning Technology program continues work started in FY 2024. PFA is funding \$457,169 in FY 2025 used to implement the Bridgecare system. These available funds will be used to improve PFA technology with a focus on building capacity, scaling operations, and improving communications.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$457,169	\$411,386	\$457,169	\$330,185	FY 2025	78335



### Radio System Replacement

The FY 2025 program offer will fund the second phase of a multi-year project replacing the County’s 25-year-old unsupported Very High Frequency (VHF) radio system with 200 new digital radio subscriber units. In addition to the radio equipment, much of the expenditures will be related to professional services, County staff time for configuring and deploying the radios, and developing the radio support program. This project improves resiliency and communications for Transportation and Emergency Management staff.

This program aligns with DCA and County values by specifically addressing equity and safety concerns to ensure equitable radio coverage for our residents and communities. This project extends the radio system network into east County and the more rural areas/gorge areas of the County. By extending the network across more of the region, we are closing the gaps in the radio system allowing transportation work and emergency coverage county-wide. The FY 2025 project will include a Request For Proposals to procure and implement the new digital radio subscriber units and the supporting systems.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$2,898,679	\$3,000,000	\$3,000,000	TBD	FY 2026	78336

### Website Digital Service Transformation

The Public Website and Digital Transformation is a two year \$1.8 million effort implementing the project plan developed in FY 2024. The plan includes community and internal stakeholder engagement, and delivers an updated County website, transformed through human centered design, in alignment with our newly developed Digital Experience Standards. This project will also incorporate the County’s new mission, vision and values. The project establishes a Digital Experience Team in IT who will provide the County with user experience research and digital service design capabilities.

FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Operating Expenditures	Estimated Completion	Program Offer
\$1,800,000	\$1,800,000	\$1,800,000	TBD	FY 2026	78332A/B

### *Technology Improvement Program - Red Cap System Replacement*

This project assessed the Department of Community Justice's use of Red Cap, an outdated system for collecting outcome data from clients and service providers involved in rehabilitation services. After evaluating Red Cap's functionality and limitations, the project team successfully retired the system and integrated its essential features into other existing technologies.

### *Technology Improvement Program - EnerGov Replacement*

An enterprise permitting and licensing software will be provided to Multnomah County as Software as a service (SaaS). Aspects of the EnerGov platform will be available to users in the Department of County Services (DCS), to DCS counterparts within local city governments and agencies and to residents and contractors within Multnomah County via a public portal. Divisions and programs within DCS that will be affected include Land Use Planning, Transportation, Code Compliance, Right-of-Way (ROW) Permitting, Service Districts and GIS. EnerGov replaced the land use planning case tracking system, ROW permitting and the geocortex mapping applications.

### Capital Projects by Fund

The complete list of projects included in the Capital Budget are displayed here by fund under “Routine” or “Non-routine” headers. Each fund is dedicated for specific purposes as described by Board action, and projects assigned must meet the restrictions on that funding source

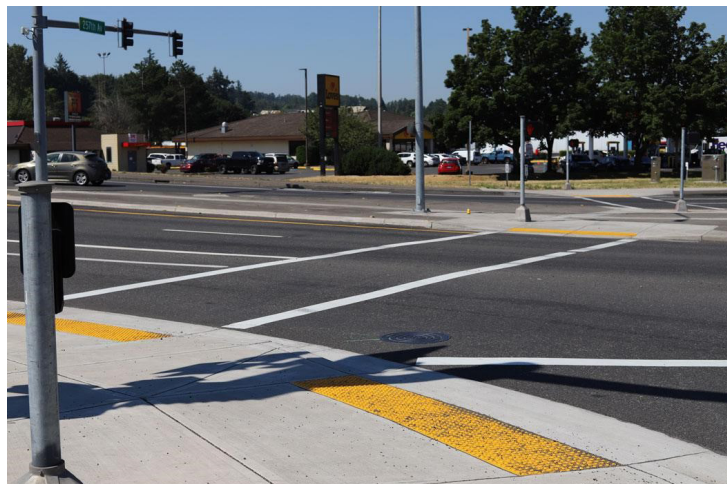
#### County General Fund (1000)

While most capital projects are budgeted in capital funds, the FY 2025 budget contains a combined \$2.6 million in the General Fund (1000) for the construction of ramps compliant with the Americans with Disabilities Act (ADA). The Multnomah County Transportation Division has developed a transition plan as required by Federal Law to bring all curb ramps on County maintained streets into compliance with the Americans with Disabilities Act (ADA). The transition plan has identified 530 county owned curb ramps that are out of compliance and has prioritized their replacement based on their location to services and to populations who would most benefit from their use.

- In FY 2023, Transportation designed 88 curb ramp replacements in the first phase of the replacement project.
- In FY 2024, Transportation acquired Right of Way (ROW) for 42 of the 88 designed curb ramps from FY 2023, and designed a further 84 curb ramps for replacement.
- In FY 2025, Transportation will begin constructing the curb ramps that are designed and that we have acquired ROW for, and to acquire additional ROW for ramps designed in FY 2024.

For further information see Department of Community Services program 90018B.

Non-Routine Projects (1000)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Tier 2 ADA	\$2,615,000	\$2,615,000	\$2,615,000	FY 2025	90018B



### Coronavirus (COVID-19) Response Fund (1515)

The Federal Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) fund (19072) are funds directed to the State of Oregon from the Federal Highway Administration. Oregon used a formula to distribute these funds between the state, cities and counties. Multnomah County's share was \$3.7 million and is programmed to support needed operations and maintenance deficits. It also supports strategic priorities and local community priorities in the most flexible and efficient way. The Federal Highway Administration (FHWA) requires these funds be spent by the end FY 2029. In FY 2025 \$632,000 is appropriated for capital improvement projects and projects that support the operation of the Transportation Division including:

- Stark Street Bridge Replacement feasibility Study/10% Design (\$50k) - This project will evaluate the options and environmental, historic, and national scenic area considerations to replace the Stark Street bridge which has a sufficiency (condition) rating of 26 out of 100.
- Culvert Right of Way Needs Assessment (\$250k) - This project is related to the Stormwater Master Plan - it will allow us to complete inspection and access to stormwater culverts that go under our roads. Presently we cannot inspect these culverts because we don't have permission to be on private property. The project will identify all culverts that extend onto private property and develop permanent easements and rights of entry to inspect and maintenance the culverts.
- East County Traffic Signals (\$272k) - Three traffic signals in east county are in failing condition. In FY 2025 these funds will be used to design replacements for the three signals. In FY 2026 an additional \$500k of CRRSAA funds will be used to replace the three signals.
- Stormwater Master Plan (\$60k) - This project will evaluate the County's existing stormwater infrastructure and determine where we need to install, replace, or upsize stormwater infrastructure (pipes, ditches, culverts, etc) so that we have adequate stormwater facilities to manage all run-off and keep our roads and environments free of flooding. This work is also required as part of our National Pollutant and Discharge Elimination System (NPDES) Permit.

Non-Routine Projects (1515)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Start Street Bridge Replacement	50,000	11,600,000	11,600,000	FY 2027	90016
Culvert ROW Assessment Project	250,000	250,000	250,000	FY 2025	90016
Traffic Signal Replacement	272,000	360,000	360,000	FY 2025	90016
Stormwater Master Plan	<u>60,000</u>	<u>500,000</u>	<u>500,000</u>	FY 2025	90016
<b>Total</b>	<b>\$632,000</b>	<b>\$12,710,000</b>	<b>\$12,710,000</b>		

### Road Fund (1501)

Road Fund (1501) capital projects maintain and enhance the County road system. The FY 2025 program will include: 1) completion the NE 257th Cherry Park N to Stark Street project which will improve the pavement condition and make safety repairs for all modes throughout the project corridor; 2) design for the replacement of the Stark Street Bridge; 3) design and installation of safety signs for the Germantown Road ARTS project; 4) design and construction for the Sandy Blvd corridor improvement project; 5) completion of design and start of construction for the replacement of two failed culverts on Reeder Rd. Projects receive funding from State Motor Vehicle sources, County gasoline tax, permits, development fees, and federal and state grants. A new one-time revenue source has also been awarded to Multnomah County Transportation through the Coronavirus Response and Relief Supplemental Appropriations Act.

Non-Routine Projects (1501)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Germantown Arts	316,543	525,000	525,000	FY 2025	90018A
Sandy Offsite Stormwater Mitigation	1,047,869	1,105,000	1,105,000	FY 2025	90018A
Sandy: Gresham to 230th	1,222,514	4,910,000	4,910,000	FY 2026	90018A
257th Stark to Cherry Park	6,677,438	7,606,437	7,606,437	FY 2025	90018A
Reeder Rd Culvert	1,086,073	6,000,000	6,000,000	FY 2025	90018A
Cochran LDCC Remediation	2,046,620	1,970,000	2,500,000	FY 2025	90018A
Gordon Creek Slide Repair	791,360	280,000	1,000,000	FY 2025	90018A
Rocky Point Sinkhole Repair	540,308	550,000	550,000	FY 2025	90018A
223rd - Safe Routes to School	414,782	415,000	415,000	FY 2025	90018A
Morgan Road Slide	<u>791,360</u>	<u>800,000</u>	<u>800,000</u>	FY 2025	90018A
<b>Total</b>	<b>\$14,934,867</b>	<b>\$24,161,437</b>	<b>\$25,411,437</b>		



### *Bicycle Path Construction Fund (1503)*

The Bicycle Path Construction Fund (1503) receives its revenue from one percent of the County's share of motor vehicle fees, dedicated project grants, and intergovernmental agreements. The fund is dedicated to the construction of bicycle and pedestrian projects. Routine projects may include bike lane striping projects or work on pedestrian crossings.

Routine Projects (1503)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Miscellaneous Projects	\$342,398	\$342,398	\$342,398	FY 2025	90018A



### Willamette River Bridge Fund (1509)

The Willamette River Bridge Fund (1509) receives its revenue from gasoline tax, a portion of the County’s State Motor Vehicle registration fee, dedicated Federal and State revenues, and grants. Projects undertaken from this fund are limited to the Sellwood, Hawthorne, Morrison, Burnside, Broadway, and Wapato bridges. The FY 2025 program will include: 1) The Hawthorne Approach Overlay, which will repair the driving surface on the approach bridges to the Hawthorne Bridge, will be completed; 2) Construction of the Morrison Strengthening Project, which will strengthen bridge supports and replace the existing operating machinery, will begin; 3) The Broadway Deck Replacement will be completed; and 4) The Morrison ASP Overlay will also be completed.

Non-Routine Projects (1509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Hawthorne Overlay	\$7,404,713	9,553,990	\$9,550,000	FY 2025	90018A
Morrison Strengthening	574,358	9,000,000	9,000,000	FY 2026	90018A
Broadway Deck Replacement	529,310	19,535,293	21,000,000	FY 2025	90018A
Morrison ACP Overlay	<u>641,930</u>	<u>429,640</u>	<u>641,930</u>	FY 2025	90018A
<b>Total</b>	<b>\$9,150,311</b>	<b>\$38,518,923</b>	<b>\$40,191,930</b>		



Hawthorne Bridge. Photo courtesy of Motoya Nakamura, Multnomah County Communications.

### *Asset Replacement Revolving Fund (2503)*

This fund accounts for expenditures for small capital assets/equipment that might otherwise need to be acquired through the issuance of debt. Resources in this fund are derived from one-time revenue available in FY 2015. Expenditures will be reimbursed over time by loan payments charged to the budgets of programs for which the assets are purchased.

<b>Non-Routine Projects (2503)</b>	<b>FY 2025 Budget</b>	<b>Original Project Estimate</b>	<b>Current Project Estimate</b>	<b>Estimated Completion</b>	<b>Program Offer</b>
Not assigned to a project	\$556,886	\$0	\$0	N/A	78205



### Library Construction Fund (2506)

The Library Capital Construction Fund is for capital improvements to County libraries. It was created with the FY 2015 budget to segregate capital activity for the Library District from the general government capital activity.

Routine Projects (2506)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Central Library (B601)</b>					
B601 Add ATS Transfer System Loads	222,946	250,000	250,000	FY 2025	78213
B601 Complete East Terrace	608,592	313,725	3,523,832	FY 2025	78213
B601 Install Fire Alarm PA in Elevators	2,000	12,500	62,500	FY 2025	78213
B601 Install Electrical Dist/Circuits/Meter	155,060	161,000	161,000	FY 2025	78213
B601 Load Bank Docking Station	438,692	474,000	474,000	FY 2025	78213
B601 Replace 2 Auto-Transfer Switches	55,731	90,000	276,000	FY 2025	78213
B601 Replace Carpet JWSC Room & Landing	473,850	473,850	473,850	FY 2025	78213
B601 Replace Skylights/Access Space	250,000	655,020	655,020	FY 2026	78213
B601 Restore Balustrade/Sidewalks/Landscaping	2,997,276	40,000	3,588,765	FY 2026	78213
B601 Restore Front Gates	227,748	140,000	240,000	FY 2025	78213
B601 Replace Fire Alarm Field Devices	302,678	1,185,900	1,185,900	FY 2025	78213
B601 Upgrade Lighting to LED	600,000	2,505,300	2,505,300	FY 2028	78213
<b>Capitol Hill Library (B605)</b>					
B605 Replace Skylights	82,800	82,800	82,800	FY 2025	78213
<b>St Johns Library (B615)</b>					
B615 Add HVAC for Building Support UPS	24,721	65,000	65,000	FY 2025	78213
<b>Woodstock Library (B618)</b>					
B618 Paint Exterior	12,366	172,634	145,795	FY 2025	78213
B618 Upgrade Lighting	4,429	150,000	225,000	FY 2025	78213
<b>Hollywood Library (B622)</b>					
B622 Renovate Vestibule Bulletin Wall	54,000	228,000	228,000	FY 2026	78213
B622 Replace Boiler	163,714	177,911	177,911	FY 2025	78213
B622 Replace Refrigeration Units	258,750	258,750	258,750	FY 2025	78213
<b>Hillsdale Library (B623)</b>					
B623 Replace Boiler	425,258	205,000	530,000	FY 2025	78213

# Capital Budget

## FY 2025 Adopted Budget

Routine Projects (2506)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B623 Replace Lighting w/LED	103,500	103,500	103,500	FY 2025	78213
<b>Kenton Library (B628)</b>					
B628 Add Building/Life Safety UPS + Split System	433,433	275,000	445,000	FY 2025	78213
B628 Update Egress Pathway Lighting	32,310	35,000	35,000	FY 2025	78213
<b>Troutdale Library (B629)</b>					
B629 Update Lighting+Controls LED	124,357	125,000	125,000	FY 2026	78213
<b>Multiple Buildings</b>					
Multi LIB Facility Condition Assessments	186,172	180,000	180,000	FY 2025	78213
Split Install New EV Docking Stations	81,000	175,000	256,000	FY 2025	78213
Split Replace Fire Panels	57,521	244,000	172,000	FY 2025	78213
Split Upgrade Fire Alarm Panels	5,000	75,000	75,000	FY 2025	78213
<b>All Properties</b>					
Library Construction Miscellaneous Projects	450,000	N/A	N/A	N/A	78213
Fund 2506 Future Project	<u>1,270,077</u>	<u>N/A</u>	<u>N/A</u>	N/A	78213
<b>Total Routine Projects</b>	<b>\$10,103,981</b>	<b>\$8,853,890</b>	<b>\$16,500,923</b>		

### Capital Improvement Fund (2507)

The Capital Improvement Fund projects are funded by a capital improvement fee assessed to County building tenants, interest income, financing proceeds, revenue from leased facilities and one-time-only General Fund cash transfers. The fund supports capital repair, replacement and upgrade projects to improve building systems in owned Tier 2 and Tier 3 buildings.

Non-Routine Projects (2507)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B322 Walnut Park OTO A/E Plan Renovation	100,000	200,000	200,000	FY 2025	78235
B398 Rockwood Health Center Renovation	6,230,000	2,000,000	6,539,786	FY 2026	78237
B313 OTO Deconstruct Hansen Complex	<u>150,000</u>	<u>5,000,000</u>	<u>5,000,000</u>	FY 2026	78240
<b>Total Non-Routine Projects</b>	<b>\$6,480,000</b>	<b>\$7,200,000</b>	<b>\$11,739,786</b>		

Routine Projects by Building (2507)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Justice Center (B119)</b>					
B119 Emergency Repairs to Bunks D5	\$95,081	\$25,000	\$125,000	FY 2025	78205
B119 Evaluate Generator Ampacity & Add L1 - Shared	1,003,017	225,000	1,035,559	FY 2030	78205
B119 Upgrade Doors Elevators 9-12	227,700	227,700	227,700	FY 2025	78205
B119 Rebuild Generators - Shared	1,017,342	898,500	1,097,000	FY 2030	78205
B119 Repair Food Port Doors	85,484	100,000	100,000	FY 2025	78205
B119 Replace 16 Courtroom Doors	342,782	168,000	413,000	FY 2025	78205
B119 Replace Boiler - Shared	1,246,623	450,000	1,384,011	FY 2025	78205
B119 Replace Generator Paralleling Switch Gears - Shared	43,771	400,000	3,499,344	FY 2025	78205
B119 Replace HVAC Diaphragm Damper Units	22,527	25,000	25,000	FY 2025	78205
B119 Replace I Disc Readers	161,797	432,000	532,000	FY 2025	78205
B119 Replace Kitchen Waste System	600,000	600,000	600,000	FY 2025	78205
B119 Replace Lighting/Panels/Controls	500,000	2,272,775	2,272,775	FY2027	78205
B119 Replace Plumbing Floors 2-9	600,000	6,690,180	6,690,180	FY2033	78205
B119 Replace Radio Infrastructure	503,276	540,500	540,500	FY 2025	78205
B119 Upgrade Emergency Stairwell Lighting	161,537	145,000	170,000	FY 2025	78205
B119 Upgrade Security/Entry Level-Shared	1,845,928	1,619,260	2,171,954	FY 2025	78205

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## FY 2025 Adopted Budget

Routine Projects by Building (2507)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Mead Building (B161)</b>					
B161 Replace Access Controllers	78,410	50,000	120,000	FY 2025	78205
B161 Replace ATS	34,451	200,000	340,000	FY 2025	78205
B161 Upgrade Door Operators	100,000	100,000	100,000	FY 2025	78205
<b>DCJ East County - North (B286)</b>					
B286 Add New Connecting Foyer	2,499,384	2,500,000	2,500,000	FY 2026	78205
<b>River Patrol Columbia (B307)</b>					
B307 Seismic Upgrades to Roof	45,914	49,000	49,000	FY 2025	78205
<b>Hansen Building (B313)</b>					
B313 Disposition of Hansen	9,098	56,274	296,274	FY 2025	78205
<b>Walnut Park (B322)</b>					
B322 Replace Lighting/Controls/UPS/Egress	929,381	855,120	955,120	FY 2025	78205
B322 Upgrade Elevator Door Controllers	35,000	35,000	35,000	FY 2025	78205
<b>Rockwood Community Health Center (B398)</b>					
B398 Replace Fire Alarm System	155,250	155,250	155,250	FY 2025	78205
<b>Yeon Shops (B425)</b>					
B425 Add Load Bank Docking Station	235,641	250,000	700,000	FY 2025	78205
B425 Add/Upgrade Exterior Lighting	368,550	368,550	368,550	FY 2026	78205
B425 Assess/Design Egress Pathways	66,088	70,000	70,000	FY 2025	78205
B425 Fix Ground Water Collection System	197,480	197,480	197,480	FY 2025	78205
B425 Paint & Seal Building	537,030	537,030	537,030	FY 2025	78205
B425 Replace Chillers	820,778	950,000	950,000	FY 2025	78205
B425 Replace Distribution/2 Transfer Switches	307,642	420,000	375,000	FY 2025	78205
B425 Replace Subdistribution Section	437,970	532,000	532,000	FY 2025	78205
B425 Replace Generator/Reconfigure Room	497,266	529,000	529,000	FY 2026	78205
B425 Upgrade Condenser Water Piping	789,750	789,750	789,750	FY 2025	78205
B425 Waterproof Flooring	793,083	814,400	814,400	FY 2026	78205
<b>Bridge Shops (B446)</b>					
B446 Install Electrical Components	129,980	140,000	140,000	FY 2025	78205
B446 Modify Electric Service/Generator	747,630	747,630	747,630	FY 2026	78205
B446 Replace Lighting/Egress Study	463,320	463,320	463,320	FY 2026	78205

# Capital Budget

## FY 2025 Adopted Budget

Routine Projects by Building (2507)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>River Patrol Columbia Boathouse 2 (B494)</b>					
B494 Replace Boathouse	150,525	894,537	894,537	FY 2026	78205
<b>River Patrol Columbia Boathouse 3 (B495)</b>					
B495 Replace Boathouse	150,525	989,307	989,307	FY 2026	78205
<b>River Patrol Willamette Boathouse 2 (B496)</b>					
B496 Study/Design of Dock Landing	100,000	100,000	100,000	FY 2025	78205
<b>River Patrol Chinook Landing Boathouse (B497)</b>					
B497 Replace Boathouse	1,205,062	1,238,588	1,238,588	FY 2026	78205
<b>Gresham Women's Shelter (B529)</b>					
B529 Add Ventilation Under Building	62,100	62,100	62,100	FY 2025	78205
B529 Upgrade Electrical Panels	93,150	93,150	93,150	FY 2025	78205
<b>Days Inn Motel (B572)</b>					
B572 Replace Staircases	197,859	197,859	197,859	FY 2025	78205
<b>Gresham Motel (B577)</b>					
B577 Assess 3 Exterior Staircases	20,000	20,000	20,000	FY 2025	78205
<b>Belmont Building (B598)</b>					
B598 Relocate & Improve EASA Site	532,343	532,343	532,343	FY 2025	78205
<b>Multiple Buildings</b>					
Building Assessments	476,023	225,000	525,000	FY 2025	78205
Split Add Glass Break Detection	35,801	75,000	75,000	FY 2025	78205
Split Replace Access Controllers	41,400	41,400	41,400	FY 2025	78205
<b>All Properties</b>					
Capital Improvement Misc Projects	1,865,000	N/A	N/A	N/A	78205
Fund 2507 Future Projects	1,584,522	N/A	N/A	N/A	78205
DCA Client-Funded Projects	<u>8,000,000</u>	<u>N/A</u>	<u>N/A</u>	N/A	78205
<b>Total Routine Projects</b>	<b>\$33,250,271</b>	<b>\$30,098,003</b>	<b>\$37,418,111</b>		

### Information Technology Capital Fund (2508)

The Information Technology Capital Fund is for the implementation of large-scale technology projects and the ongoing refresh of existing technology. One such large-scale project is the CEDARS project. More information on this project can be found in program offer 78330 and it is discussed in the Major Projects Section. For a number of the smaller projects, there are no DCA IT staffing/expense impacts as new technologies essentially replace older technologies.

Non-Routine Projects (2508)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Radio System Infrastructure Upgrade	2,898,679	3,000,000	3,000,000	FY 2026	78336
Website Digital Service Transformation and Upgrade	1,800,000	1,800,000	1,800,000	FY 2026	78332A/B
Financial Data Mart	661,257	1,600,912	1,600,912	FY 2025	78329
CEDARS Redesign	4,478,780	5,000,000	5,000,000	FY 2028	78330
Health - Supplemental Datasets for Analytics and Reporting	800,000	1,600,000	1,600,000	FY 2025	78334
Network Access Control	310,000	310,000	310,000	FY 2025	78337
Joint Office of Homeless Services Datamart Development	2,000,000	2,000,000	2,000,000	FY 2025	78338
Department of County Human Services Workflow Software	500,000	500,000	500,000	FY 2025	78339
Enterprise Resource Planning Historical Data Retention	1,000,000	1,000,000	1,000,000	FY 2026	78340
Preschool For All - Preschool Early Learning	<u>457,169</u>	<u>411,386</u>	<u>457,169</u>	FY 2025	78335
<b>Total Non-Routine Projects</b>	<b>\$14,905,885</b>	<b>\$17,222,298</b>	<b>\$17,268,081</b>		

Routine Projects (2508)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Technology Improvement Program	\$2,327,417	\$2,327,417	\$2,327,417	Ongoing	78301A

### Asset Preservation Fund (2509)

Asset Preservation Fund projects are funded by an asset preservation fee assessed to County building tenants and interest income. The fund supports capital repair, replacement and upgrade projects for owned Tier 1 buildings to preserve them as high performing assets as well as administrative costs. The table below excludes \$1,783,016 in administrative costs.

Routine Projects (2508)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B311 Juvenile Justice OTO Reconfigure & Update Foyer	\$1,000,000	\$2,500,000	\$2,500,000	FY 2026	78244

Routine Projects by Building (2509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Central Courthouse (B188)</b>					
B188 Add Impact Window Film	142,881	250,000	147,206	FY 2025	78206A
B188 Install Vents in Courtroom AV Doors	24,783	45,000	96,406	FY 2025	78206A
B188 Install Work Platforms on Floors 1-4	100,000	509,500	509,500	FY 2026	78206A
B188 Repair Conduit & Cabling	237,662	100,000	430,000	FY 2025	78206A
B188 Repair Exhaust & Cooling Tower	29,767	40,000	40,000	FY 2025	78206A
B188 Replace Front Entry Doors	2,540	100,000	200,000	FY 2025	78206A
<b>Juvenile Justice (B311)</b>					
B311 Add Additional Dry Well South Parking Lot	43,128	131,325	231,325	FY 2025	78206A
B311 Add Central UPS	536,015	300,000	615,900	FY 2025	78206A
B311 Install Generator Exhaust System	10,000	20,000	20,000	FY 2025	78206A
B311 Modernize 2 Elevators	358,020	358,020	358,020	FY 2026	78206A
B311 Paint & Carpet DA Suite	99,685	100,000	100,000	FY 2025	78206A
B311 Remodel Pod Cells/Showers	1,754,447	8,200,000	9,000,000	FY 2025	78206B
B311 Repair Electrical Wiring & Conduit	195,000	195,000	195,000	FY 2025	78206A
B311 Repair/Replace Floor Drains & Pans	27,611	30,000	30,000	FY 2025	78206A
B311 Replace Access System	108,675	108,675	108,675	FY 2025	78206A
B311 Replace Chillers/Cooling Towers	362,250	1,505,790	1,505,790	FY 2026	78206A

# Capital Budget

## FY 2025 Adopted Budget

Routine Projects by Building (2509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B311 Replace Detention Access Control	136,349	168,000	168,000	FY 2025	78206A
B311 Replace Detention Electrical Hardware	1,031,564	510,000	3,515,000	FY 2025	78206A
B311 Replace Fire Alarm System	805,361	750,000	1,607,949	FY 2025	78206A
B311 Replace Lighting Control Panels	155,743	200,000	200,000	FY 2025	78206A
B311 Upgrade Emergency Communication System	421,200	421,200	421,200	FY 2026	78206A
B311 Upgrade Parking Lot/Dry wall/Landscaping	1,106,396	1,442,300	1,542,300	FY 2025	78206A
B311 Upgrade Restrooms	3,243	72,500	72,500	FY 2025	78206A
<b>Inverness Jail (B314)</b>					
B314 Add Redundancy Mini-Split System	30,688	35,000	35,000	FY 2025	78206A
B314 Install UL924 Lighting UPS Systems	879,498	284,000	1,177,750	FY 2026	78206A
B314 Relocate Electrical Detention Relays	1,115,010	1,254,735	1,202,735	FY 2026	78206A
B314 Replace Bus Duct	150,000	284,000	1,980,100	FY 2025	78206A
B314 Replace Cameras & Servers	1,026,145	1,172,346	1,073,346	FY 2026	78206A
B314 Replace Cell Doors	295,178	316,000	316,000	FY 2025	78206A
B314 Replace IDOT Security System	637,734	218,900	795,392	FY 2025	78206A
B314 Replace Intercom System	301,220	285,000	705,000	FY 2025	78206A
B314 Replace Roof	1,793,125	6,685,000	8,127,790	FY 2029	78206A
B314 Replace Fixtures/Shower Finishes	999,687	1,935,050	2,018,504	FY 2028	78206A
B314 Restore Exterior Façade+Sealcoat	3,076,601	3,200,000	3,200,000	FY 2026	78206A
B314 Upgrade Lighting Fixtures	1,751,366	550,000	2,587,427	FY 2025	78206A
B314 Upgrade Video Soft/Firmware	1,175,662	180,000	1,363,000	FY 2026	78206A
<b>North Portland Health Clinic (B325)</b>					
B325 Install Load Bank Transfer	134,923	126,000	151,000	FY 2025	78206A
B325 Refurbish Roof	414,000	1,053,000	1,053,000	FY 2026	78206A
B325 Replace Access System	28,980	28,980	28,980	FY 2025	78206A
B325 Replace RTUs	631,800	631,800	631,800	FY 2026	78206A
B325 Upgrade/Add Electrical	368,550	368,550	368,550	FY 2026	78206A



# Capital Budget

## FY 2025 Adopted Budget

Routine Projects by Building (2509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Duniway-Lovejoy Elections Building (B414)</b>					
B414 Install Fire Sprinkler System	716,127	300,000	800,000	FY 2025	78206A
B414 Install Generator/Panels/ATS	250,000	1,304,647	1,304,647	FY 2027	78206A
B414 Replace Access/Security System	88,560	130,000	130,000	FY 2025	78206A
B414 Replace Cameras & Servers	105,570	105,570	105,570	FY 2025	78206A
B414 Replace UPS/Add Cooling	82,472	162,000	204,000	FY 2025	78206A
B414 Upgrade Elevator Door Operator	33,000	33,000	33,000	FY 2025	78206A
<b>Southeast Health Center (B420)</b>					
B420 Paint Basement	15,115	20,000	85,000	FY 2025	78206A
B420 Upgrade Power Distribution	386,978	386,978	386,978	FY 2026	78206A
<b>Mid-County Health (B430)</b>					
B430 Paint & Carpet North End Building	5,341	39,000	184,000	FY 2025	78206A
B430 Refresh Medical Clinic	298,745	307,500	318,263	FY 2025	78206A
B430 Rekey Building to Primus System	258,750	258,750	258,750	FY 2025	78206A
B430 Replace Access/Security System	69,345	69,345	69,345	FY 2025	78206A
B430 Upgrade Fire Panel	26,284	30,000	30,000	FY 2025	78206A
<b>Multnomah County East (B437)</b>					
B437 Add UPS Panels & Branch Circuits	227,700	227,700	227,700	FY 2025	78206A
B437 Modernize 2 Elevators	569,250	569,250	569,250	FY 2026	78206A
B437 Upgrade Parking Lot Lighting	124,257	130,000	130,000	FY 2026	78206A
B437 Upgrade Doors/ADA Access	96,011	120,000	120,000	FY 2025	78206A
B437 Upgrade Electrical Power Distribution	765,287	275,000	935,000	FY 2025	78206A
<b>Gateway Children's Center MDT Building (B439)</b>					
B439 Paint Basement	77,625	77,625	77,625	FY 2025	78206A
B439 Replace Canopy/Parking Lot Lights	181,125	181,125	181,125	FY 2025	78206A
<b>Gateway Children's Center Service Building (B448)</b>					

# Capital Budget

## FY 2025 Adopted Budget

Routine Projects by Building (2509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B448 Replace Carpet - 2nd Floor	200,000	200,000	200,000	FY 2025	78206A
B448 Replace Electrical Service	543,631	400,000	600,000	FY 2026	78206A
B448 Replace Telecommunications Room Mini-Split System	129,375	129,375	129,375	FY 2025	78206A
B448/B439 Repair/Seal Windows	155,250	155,250	155,250	FY 2025	78206A
<b>Gateway Children's Center Residential Building (B451)</b>					
B451 Replace Electrical Systems	629,879	168,000	678,000	FY 2026	78206A
B451 Replace Access/Security/Lighting/Control Panel	194,580	194,580	194,580	FY 2025	78206A
B451/B420- Replace Access Control System	72,450	72,450	72,450	FY 2025	78206A
<b>Yeon Annex (B455)</b>					
B455 Replace Security Systems	14,295	15,000	15,000	FY 2025	78206A
B455 Replace Path/Restore Roadway	1,547,800	464,750	1,764,750	FY 2025	78206A
B455 Upgrade Fire Alarm Panels/Replace Field Devices	207,000	207,000	207,000	FY 2025	78206A
<b>East County Courthouse (B488)</b>					
B488 Restore/Replace Upper Roof	103,098	70,000	127,000	FY 2025	78206A
B488 Upgrade Access + Controllers	155,250	155,250	155,250	FY 2025	78206A
<b>Multnomah Building (B503)</b>					
B503 Add Lighting Panels to Generator	604,442	536,250	636,250	FY 2025	78206A
B503 Add Loading Dock Exit Door	181,125	181,125	181,125	FY 2025	78206A
B503 Assess HVAC System	63,327	100,000	100,000	FY 2025	78206A
B503 Install Low Voltage Cable Trays	329,536	80,000	330,000	FY 2025	78206A
B503 Replace 47 Cameras/Server	62,268	188,960	188,960	FY 2025	78206A
B503 Replace Transformers & Electrical Panels	857,178	284,000	1,134,000	FY 2025	78206A
B503 Replace Lighting/Controls	2,341,550	2,191,000	2,565,000	FY 2027	78206A
B503 Replace Sound System in Boardroom	106,342	107,000	107,000	FY 2025	78206A
B503 Update Public Restrooms 1st Floor	107,449	105,000	164,346	FY 2026	78206A

# Capital Budget

## FY 2025 Adopted Budget

Routine Projects by Building (2509)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
<b>Multnomah Garage (B504)</b>					
B504 Replace Top Deck Lighting	16,849	56,000	381,000	FY 2025	78206A
<b>Multiple Buildings</b>					
Building Assessments	477,368	N/A	N/A	FY 2030	78206A
Future of Work in AP Fund	500,000	500,000	500,000	TBD	78206A
Split Add Glass Break Detection	96,846	75,000	110,000	FY 2025	78206A
Split Install Roof Hatch Rails	17,213	36,550	36,550	FY 2025	78206A
<b>All Properties</b>					
Asset Preservation Misc Projects	1,200,000	N/A	N/A	N/A	78206A
Fund 2509 Future Projects	<u>4,209,633</u>	<u>N/A</u>	<u>N/A</u>	N/A	78206A
<b>Total Routine Projects</b>	<b>\$42,003,763</b>	<b>\$45,565,701</b>	<b>\$64,813,284</b>		

### *Burnside Bridge Fund (2515)*

The Burnside Bridge is deemed to be a lifeline route for emergencies in Portland. As such, it is the Transportation Division’s highest priority to ensure that the bridge meets seismic standards to withstand the anticipated magnitude 9.0 Cascadia Subduction Zone event that the Oregon Department of Geology and Mineral Industries has calculated as having a 27% chance of occurring before 2065. This bridge will be designed to remain fully operational to vehicles and river traffic following such an event. This Burnside Bridge Fund (2515) was created to track the revenues and expenses related to this effort. The National Environmental Policy Act (NEPA) Study which determines the environmental impact of the various options of rebuilding or repairing the Burnside Bridge has been substantially completed. Design of the project will continue in FY 2025 and continue into FY 2026, followed by construction. Funding comes from the County’s Vehicle Registration Fee. Additional information about the project can be found in the Budget Director’s Message and the Department of Community Services program 90019.

Non-Routine Projects (2515)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Burnside Bridge Replacement Project	\$51,269,398	\$895,000,000	\$895,000,000	FY 2031	90019



Burnside Bridge. Photo courtesy of Motoya Nakamura, Multnomah County Communications.

### *Behavioral Health Resource Center Capital Fund (2516)*

The Behavioral Health Resource Center fund is used to account for the associated revenues and expenses for the new Behavioral Health Resource Center. This project is discussed in the Completed/Closed Projects section.

Non-Routine Projects (2516)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Renovate B545 Behavioral Health Resource Center	\$880,000	\$26,000,000	\$28,400,000	FY 2024	78219

### *Library Capital Bond Construction (2517)*

In 2020, Multnomah County voters approved a capital bond measure to expand and modernize library spaces and balance library service more fairly across Multnomah County. The Library Capital Bond Construction Fund will be used to isolate/track capital work expenditures as well as administrative and close out expenses that occur after construction is complete. This project is discussed in the Major Projects section.

The table below excludes \$21,861,493 in reserve funds and interest earnings not yet allocated to a project.

Non-Routine Projects (2517)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Library Operations Center	3,056,023	61,234,509	56,585,347	FY 2024	78228B
Midland Library	6,748,263	30,614,359	31,428,470	FY 2025	78228C
Holgate Library	4,883,009	26,998,923	27,541,066	FY 2024	78228D
North Portland Library	5,932,953	11,364,147	13,215,748	FY 2025	78228E
Albina Library and Administration	30,773,013	47,150,697	55,370,591	FY 2025	78228F
East County Flagship	120,542,648	126,285,706	163,210,808	FY 2026	78228G
Belmont Library	25,310,031	26,716,743	27,999,295	FY 2026	78228H
Northwest Library	12,102,105	18,595,575	21,031,244	FY 2026	78228I
St. Johns Library	11,355,145	8,785,499	12,566,910	FY 2026	78228J
Refresh Project: Central Library All User Restroom	144,597	850,000	1,515,453	FY 2024	78228A
Refresh Project: Rockwood Library	1,242,904	1,000,000	1,314,952	FY 2026	78228A
Refresh Project: Gregory Heights Library	131,059	950,000	1,285,020	FY 2024	78228A
Refresh Project: Hollywood Library	1,841,192	1,000,000	1,927,959	FY 2026	78228A

# Capital Budget

## FY 2025 Adopted Budget

Non-Routine Projects (2517)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
Refresh Project: Capitol Hill Library	123,313	850,000	1,318,730	FY 2024	78228A
Refresh Project: Hillsdale Library	1,204,602	1,500,000	1,776,390	FY 2024	78228A
Refresh Project: Woodstock Library	1,748,172	850,000	1,863,023	FY 2025	78228A
Refresh Project: Troutdale Library	1,020,053	300,000	1,205,274	FY 2025	78228A
Refresh Project: Fairview Library	293,628	450,000	892,102	FY 2024	78228A
Refresh Project: Kenton Library	911,756	200,000	1,054,661	FY 2025	78228A
Refresh Project: Sellwood Library	1,084,559	650,000	1,137,824	FY 2026	78228A
Refresh Project: Central Library	1,787,105	17,319,936	11,117,828	FY 2024	78228A
Intelligent Materials Management System	<u>878,357</u>	<u>0</u>	<u>1,050,000</u>	FY 2025	78228A
<b>Total Non-Routine Projects</b>	<b>\$233,114,487</b>	<b>\$383,666,094</b>	<b>\$436,408,695</b>		

### *Justice Center Electrical System Upgrade Fund (2518)*

The Justice Center Electrical System Upgrade Fund is used to isolate and track capital work expenditures for this particular project. This project is discussed in the Major Projects section.

Non-Routine Projects (2518)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B119 Justice Center Electrical System Upgrade	\$10,699,169	\$24,000,000	\$29,570,000	FY 2030	78233A/B

### *Joint Office of Homeless Services Capital Fund (2519)*

This Joint Office of Homeless Services (JOHS) Capital Fund is used to isolate and track capital work expenditures for JOHS projects. The Arbor Lodge, Willamette Shelter Electrical Upgrade, North Portland Day Center, Montavilla The Light Community, Cook Plaza projects are in this fund and discussed in the Major Projects section.

Non-Routine Projects (2519)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B558 Arbor Lodge Shelter Renovation Capital Project	1,400,000	9,400,000	9,400,000	FY 2025	78243
B285 Willamette Shelter Electrical Upgrade Capital Project	700,000	975,000	975,000	FY 2025	78243

# Capital Budget

## FY 2025 Adopted Budget

Non-Routine Projects (2519 )	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B544 Montavilla The Light Community Capital Project	2,333,611	2,333,611	2,333,611	FY 2025	78243
B325 North Portland Day Center Renovation Capital Project	500,000	500,000	500,000	FY 2025	78243
B552 Cook Plaza Capital Project	1,866,279	1,866,279	TBD	FY 2026	78243
Other JOHS Capital Projects	<u>17,500,000</u>	<u>17,500,000</u>	<u>TBD</u>	TBD	78243
<b>Total Non-Routine Projects</b>	<b>\$24,299,890</b>	<b>\$32,574,890</b>	<b>\$13,208,611</b>		

### *Animal Services Facility Capital Fund (2520)*

This new capital fund will be used to account for expenditures for the planning, design, renovation, and construction of a new animal shelter facility. The fund is initially supported by the County General Fund proceeds from the sale of the Edgefield North property. This project is discussed in the Projects In Planning/Assessment section.

Non-Routine Projects (2520)	FY 2025 Budget	Original Project Estimate	Current Project Estimate	Estimated Completion	Program Offer
B324 New Animal Service Facility - Design Phase	\$3,045,000	TBD	TBD	TBD	78234

