

Department Overview

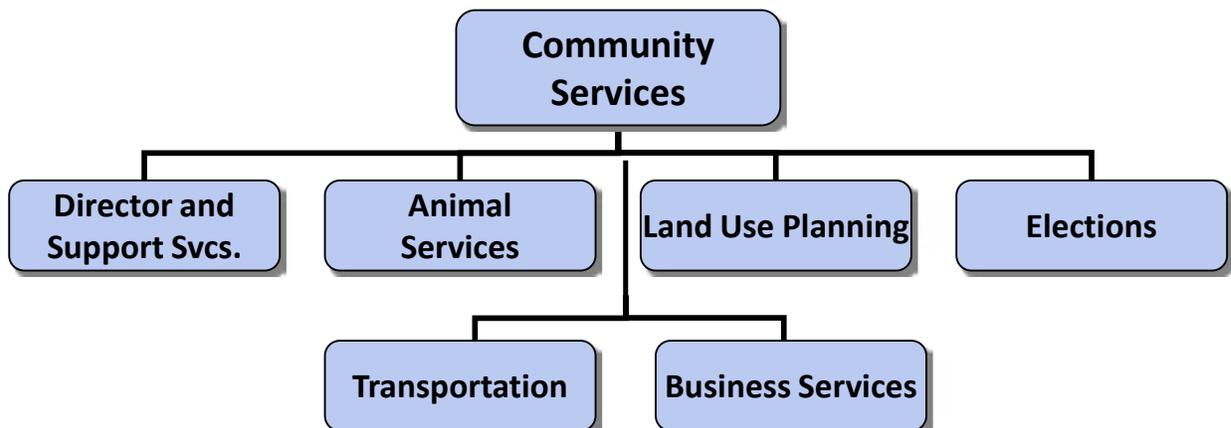
Multnomah County Department of Community Services (DCS) has developed a performance and accountability strategy that focuses on results. This system improves our ability to measure how we are doing, plan for the future and report on our performance across all of the services we deliver to the community. The foundation of our performance and accountability strategy is our first department-wide Strategic Plan. The Plan adopts the motto, “Inclusive Community - Accessible Services” to reflect our commitment to incorporate the diverse needs of our community in all the services we provide. The FY 2017 Department Budgets all align with this Plan.

The Department delivers a number of essential services throughout Multnomah County. The divisions include Animal Services, Elections, Land Use Planning, and Transportation. The common mission of these diverse divisions is articulated in the department’s Mission, Vision and Values. These serve as the basis for developing goals, objectives and strategies included in the Strategic Plan:

Mission: The Department of Community Services preserves harmony between natural and built environments, keeps people and pets safe, and ensures every voice is heard.

Vision: To be a trusted partner helping to create thriving and inclusive communities.

Values: Responsibility -We are resourceful and explore ways to deliver safe, responsive, effective, and sustainable services; Integrity - We act with honesty, sincerity and high ethical standards; Transparency - We promote an open process and communicate the reasons for actions and decisions; Equity - We respect, value, and honor diversity as we build relationships with our colleagues and communities; and Leadership - We encourage innovation and promote professional growth.



Budget Overview

The budget for the Department of Community Services is approximately \$125.9 million. When compared with the FY 2016 Adopted budget, General Fund support increases by \$1.8 million (9%) to \$16 million (of which \$1.2 million is for one-time-only programs and includes \$700,000 of Video Lottery Funds). Other Funds decrease by \$17.3 million (14%) to \$110 million. Significant budget changes include increases in contracted services - \$4.2 million for Levee Ready Columbia Infrastructure Finance Authority (IFA) loan (91013A), \$1.1 million increase City Supplemental Payments for the County gas tax to the cities (program offer 91022), \$1.3 million Burnside Bridget Feasibility Study, year 2 of 3 (program offer 91018). The increase in contracted services is offset with a \$2.7 million decrease due to the ramp down of the Sellwood Bridge replacement project (91017). The overall budget decreases by \$16 million due to reduced capital budgets projects, in particular the planned completion of the Sellwood Bridge replacement project (91017) in FY 2017. Staffing is relatively unchanged with a net 0.20 FTE increase.

The following programs are funded on a one-time-only basis:

- 91006C Animal Services Field Officer Moving/Renovation \$200,000
- 91008B Presidential Elections \$335,000
- 91023 Levee Ready Columbia \$450,000
- 91027 Land Use Comprehensive Plan Update \$250,000

The following programs are funded with ongoing funding:

- 91000B Director’s Office Management Assistant \$148,279, 1.00 FTE
- 91006B Animal Services Field Officer Lease Space \$60,000
- 91007B Animal Services Animal Care \$178,666, 2.00 FTE
- 91021B Land Use Planning Compliance \$96,716, 1.00 FTE

Additional information on these programs, as well as changes in other programs, can be found in the individual program offers.

Budget Trends	FY 2015	FY 2016	FY 2016	FY 2017	Difference
	Actual	Current	Adopted	Proposed	
		Estimate	Budget	Budget	
Staffing FTE	197.30	208.80	208.80	209.00	0.20
Personnel Services	\$20,733,053	\$21,133,704	\$23,372,030	\$23,294,184	(\$77,846)
Contractual Services	40,131,118	40,266,415	38,256,580	43,642,230	5,385,650
Materials & Supplies	3,782,833	4,100,664	4,834,450	4,680,302	(154,148)
Internal Services	16,142,507	17,112,362	20,538,740	18,975,350	(1,563,390)
Capital Outlay	<u>44,079,480</u>	<u>44,496,681</u>	<u>54,919,834</u>	<u>35,299,499</u>	<u>(19,620,335)</u>
Total Costs	\$124,868,991	\$127,109,826	\$141,921,634	\$125,891,565	(\$16,030,069)

*Does not include cash transfers, contingencies or unappropriated balances.

Successes and Challenges

The Department of Community Services Divisions have successfully met several significant milestones during FY 2016:

The Sellwood Bridge replacement project continues to meet several key milestones. This past year a lot of work was accomplished which took shape in the form of retaining walls, steel arches, bridge decking, completion of both approaches and progress along state highway 43. Traffic was moved onto the new bridge in early March 2016. Directing traffic to the new span allowed for the demolition of the old detour bridge and approaches followed by the planned completion of project in FY 2017.

Animal Services – Continues to develop and deploy new program models to increase the live release rates of animals. The live release rate for dogs is 96% and for cats it is 89%, respectively, a 2% increase for both dogs and cats from last year. The program is also working towards the addition of staff positions and addressing facility improvements at the shelter to improve service delivery.

Elections – In FY 2016 the division created a new program that allows a focus on the equitable provision of voter and election services to under-served communities. The Voter Education and Outreach Program, led by a new program specialist, is working to identify and remove barriers to participation in the voter registration and election processes. Elections continues to prepare for the November 2016 Presidential Election.

Land Use Planning – Completed work on the update of the Sauvie Island Rural Area Plan and continues to work towards completion of the updated County Comprehensive Plan. The Comprehensive Plan identifies land use and transportation planning goals, policies and strategies to protect natural resources and guide development within the unincorporated portions of the county.

Transportation – During FY 2016, the Department reorganized three transportation functional areas: Road Services, Bridges, and Transportation Planning (previously within the Land Use and Transportation Planning Division) into a focused Transportation Division. The consolidation allows an enhanced alignment of resources, increased efficiency and effectiveness to better serve the public. The Transportation Division is comprised: Bridges (engineering, maintenance & operations), Road Engineering, Road Maintenance, Planning and Development, Water Quality and County Surveyor.

The most significant challenge facing Transportation continues to be related to the financing of infrastructure. Transportation continues to look for ways to fund much needed improvement to the County's system of roads and bridges.

Diversity and Equity

DCS leadership continues efforts to diversify its workforce and institutionalize equity in the delivery of and access to its services. Efforts to improve recruitment and selection to maintain a diverse workforce includes targeted recruitment of women and people of color for vacancies. These efforts have resulted in the successful employment of both men and women in non-traditional classifications, i. e., more men in office support and customer service positions and women in engineering and mechanic positions.

The DCS 2015-2020 Strategic Plan includes an objective to increase awareness of the Equity and Empowerment Lens throughout the Department and to maximize our application of the Lens in all business operations and services. We continue to meet this objective through institutionalizing equity reviews for new and current program activity and tailoring Equity and Empowerment Lens training to our specific work programs. Community involvement in our public meetings, Citizen Advisory Committees and Planning Commission include a broad spectrum of voices to help guide program planning and implementation. We promote inclusion, diversity and equity discussions at staff meetings through our DCS Equity Summit Group. We continue our DCS representation on the County Equity Council and encourage staff participation in the varied county employee resource groups.

The Sellwood Bridge Replacement project continues with significant opportunities to support minority and women owned businesses as well as emerging small businesses. Programs in place for this large project include mentoring, apprenticeship, and the division of large task into smaller components to give more businesses the opportunity to bid successfully on portions of the project. Sellwood Bridge is on track for completion in FY 2017.

Budget by Division

Division Name	FY 2017 General Fund	Other Funds	Total Division Cost	Total FTE
Director and Support Services	\$1,987,802	\$1,747,959	\$3,735,761	27.00
Animal Services	7,260,770	2,421,500	9,682,270	58.00
Elections	4,269,815	0	4,269,815	10.00
Land Use Planning	1,682,389	291,037	1,973,426	11.00
Transportation	<u>116,000</u>	<u>114,704,970</u>	<u>114,820,970</u>	<u>103.00</u>
Total Community Services	\$15,316,776	\$119,165,466	\$134,482,242	209.00

**Does include cash transfers, contingencies or unappropriated balances.*

Director and Support Services

This Division is comprised of three groups; the Director's Office, Human Resources and Business Services.

The Director's Office leads, manages and oversees both the mandated and non-mandated services of the Department. It represents the Chair and the Board in the administration of the Department of Community Services. It provides leadership, management and executive direction to the programs and services within the Department. It is responsible for leading the department in providing cost efficient, quality services that offer good value to County residents while providing a safe work environment for staff and the public.

The Human Resources Team provides direct support to Department Managers and to all current and prospective employees including recruitment and selection services, performance management and consultative services regarding a wide range of management and employee/labor relations issues.

Business Services manages the financial and administrative functions of the operating programs within DCS. This unit performs the essential administrative support operations of the various DCS programs while providing common interpretations of county policy and procedure.

Significant Changes

The Director's Office will be leading an update of the department-wide Strategic Plan as it moves into its third year. The arrival of three new division directors leading Animal Services, Land Use Planning and Transportation support the need to update the Strategic Plan. The FY 2017 budget will introduce a new Deputy Director position to Community Services which will provide additional support to the Director's Office and Division leadership.

Animal Services

The Animal Services mission is protecting the health, safety and welfare of pets and people in Multnomah County. To accomplish this, the Division is organized into four programs:

1. Animal Shelter Operations program provides humane shelter and health care 365 days a year for lost, homeless and stray animals that are injured, sick, abandoned, abused or neglected. It reunites animals with their owners, adopts animals into new homes and provides veterinary services.
2. Field Services program provides 24 hour public safety emergency response to animals attacking people and animals; 24 hour emergency rescue for injured, sick and abused animals; investigation services for animal bite cases, potentially dangerous dog incidents and animal abuse and neglect; enforces city, county and state laws; and, provides education and assistance in resolving neighborhood animal nuisances complaints.
3. Client Services and Community Outreach provides customer service for shelter visitors, phone customers and e-business transactions; administers the county-wide pet licensing program, volunteer and foster programs, web and social media efforts, and the Apartment Cat Team (ACT).
4. Community Services and Program Development program provides/ manages Volunteer Services Foster Care Services, community-based cat TNR services, and community networking and marketing.

Significant Changes

The following describes the significant budget changes that impacted the Division. More information can be found in the program offers.

Animal Services has submitted two innovative program offers:

1. Program offers 91006B and 91006C adds a combined \$260,000 to the Division budget to allow for the relocation of Field Services to an off-site location, thus freeing up much needed space at the animal services facility for operational programming.
2. Program offer 91007B will add 2.00 new full time Animal Care Technicians. The additional staffing will support the continued vision of animal services to greatly enhance its service delivery and increase the live release rate of both dogs and cats.

Elections

The mission of the Elections Division is to uphold the reputation for transparent, accurate, accessible and accountable elections in Multnomah County and maintain the public's confidence and trust in the elections process. The Elections Division conducts all local, city, county, state and federal elections for the citizens of all political districts within Multnomah County.

It conducts many types of elections from Water District Commissioner to President of the United States. Local elections include elected boards of directors for schools and special districts as well as local measures. City elections include elected city offices and city measures. County elections are for elected county offices and county measures. State elections include Governor, all statewide offices and state senate and house seats in Multnomah County. Federal elections include Presidential, US Senate and Congressional races.

Conducting elections involves: registering voters; maintaining the statewide voter registration and election management data base (OCVR); maintaining address and district data; checking signatures on city and local candidate and initiative petitions; accepting candidate and measure filings; producing voters' pamphlets; issuing and mailing ballots; managing drop site locations; accepting and processing returned ballots; providing assistance to voters with disabilities; counting ballots and releasing results. During major elections the division employs as many as 260 temporary election workers.

Significant Changes

Once every four years, a Presidential General Election takes place. This will occur in FY 2017. Expenses for Presidential General Elections are far greater than any other election that occurs in the four-year cycle due to a greater rate of participation. As a result, program offer 91008B adds \$335,000 to pay for the additional labor and supplies associated with the increased voter participation.

In January 2016, Governor Kate Brown signed House Bill 2177 which created Oregon Motor Voter Act to modernize voter registration in Oregon and provide a secure, simple and convenient way more Oregonians to be registered voters. Oregonians will not need to take a separate step to register to vote at the Driver and Motor Vehicle Services (DMV) after obtaining or renewing their driver license. The new law will make voter registration automatic. It is anticipated Multnomah County voting rolls will see an increase of nearly 50,000 new voters.

Land Use Planning

The Land Use Planning Division is responsible for Land Use Planning, Code Compliance, and implementing the Solid Waste Licensing program for unincorporated areas of the County.

Land Use Planning implements Federal, State, and local policies and laws that preserve the rural farm and timber economy, protect the environment and maintain the quality of life in our unincorporated communities.

Code Compliance ensures compliance within land use and transportation right-of-way rules. It is largely complaint driven, emphasizing hands-on work with property owners to achieve voluntary compliance with the respective rules.

The Solid Waste Licensing program licenses service providers for solid waste and recycling in the rural unincorporated areas of the County to meet State and regional requirements.

Significant Changes

In FY 2016, a division reorganization in the Department of Community Services brought a new division alignment. Previously known as Land Use and Transportation Planning, this division is now the Land Use Planning division. Transportation Planning has been moved to the newly formed Transportation division.

Transportation

The Transportation Division is comprised of: Bridges, Roads, County Surveyor, Planning and Development, and Water Quality.

Bridges and Roads maintain, preserve, and improve the safety of the County's six Willamette River Bridges and approximately 300 miles of roads outside of the Cities of Portland and Gresham. Transportation performs planning, engineering, and construction management for capital projects, responds to emergencies and performs preventative maintenance task such as maintaining traffic signs, striping, and signals, and storm drainage system, in addition to operating the four movable downtown bridges.

County Surveyor maintains survey records, reviews and files surveys and land divisions plats, along with maintaining and restoring public land survey corners.

Water Quality coordinates the county-wide response to federal and state clean water regulations, with the aim to protect the health of streams and water quality.

Planning and Development develops strategies to improve all modes of transportation in the County. The program reviews transportation impacts of development, reviews permits for the use of County's Right of Way, prepares the Capital Improvement Plan, and secures funding for capital projects.

During FY 2016, reorganization in the Department of Community Services created the Transportation Division. Road Services, Bridges, and Transportation Planning (previously within the Land Use and Transportation Planning Division), have been merged into one division in order to enhance resources, increase efficiency and effectiveness in better serving the public.

Road Fund revenue has shown continued modest recovery, but has not kept up with system needs. FY 2016 saw a modest pavement overlay program, however FY 2017 will see a decrease in the overlay program budget. Our condition index rating was steady between FY 2015 and FY 2016, but will decline in the next few years without a significant increase in Transportation Funding.

In FY 2017 construction of the Sellwood Bridge, Morrison Lift Spans Rehabilitation, and east county road projects on NE Sandy Boulevard and NE Arata Road are planned to be completed. Work will continue on the Broadway Rall Wheel Replacement, Burnside Maintenance Project, Burnside Seismic Feasibility Study, NW Cornelius Pass Road Project, NE 238th Ave between NE Halsey Street and NE Glisan Street, and culvert replacements on Beaver Creek at SE Stark Street and SE Cochran Road in the City of Troutdale.

Significant Changes

Department of Community Services

The following table shows the programs that make up the department's total budget. The individual programs follow in numerical order.

Prog. #	Program Name	FY 2017 General Fund	Other Funds	Total Cost	FTE
DCS Director and Support Services					
91000A	Director's Office	\$816,550	\$0	\$816,550	3.00
91000B	Director's Office Management Assistant	148,279	0	148,279	1.00
91001	Human Resources	482,360	0	482,360	4.00
91002	Business Services	540,613	1,747,959	2,288,572	19.00
Animal Services					
91004	Animal Services Community Services & Program Development	534,916	0	534,916	5.00
91005	Animal Services Client Services	1,578,322	1,635,000	3,213,322	16.00
91006A	Animal Services Field Services	1,562,602	20,000	1,582,602	14.00
91006B	Animal Services Field Officer Lease Space	60,000	0	60,000	0.00
91006C	Animal Services Field Officer OTO Moving/Renovation	200,000	0	200,000	0.00
91007A	Animal Services Animal Care	3,146,264	766,500	3,912,764	21.00
91007B	Animal Service Staffing 2.0 FTE Animal Care	178,666	0	178,666	2.00
Elections					
91008A	Elections	3,934,815	0	3,934,815	10.00
91008B	Presidential Elections	335,000	0	335,000	0.00
Land Use Planning					
91021A	Land Use Planning	1,585,673	41,037	1,626,710	10.00
91021B	Land Use Planning Compliance	96,716	0	96,716	1.00
91027	Land Use Comprehensive Plan Update	0	250,000	250,000	0.00
Transportation					
91012	County Surveyor's Office	0	4,373,000	4,373,000	10.00
91013A	Road Services	116,000	14,597,449	14,713,449	52.00
91015A	Bridge Services	0	12,163,201	12,163,201	41.00
91017	Sellwood Replacement Project	0	37,499,519	37,499,519	0.00
91018	Transportation Capital	0	13,424,262	13,424,262	0.00
91022	City Supplemental Payments	0	32,197,539	32,197,539	0.00
91023	Levee Ready Columbia	0	450,000	450,000	0.00
Total Community Services		\$15,316,776	\$119,165,466	\$134,482,242	209.00

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$567,297	\$0	\$575,206	\$0
Contractual Services	\$20,000	\$0	\$20,000	\$0
Materials & Supplies	\$33,500	\$0	\$25,400	\$0
Internal Services	\$179,516	\$0	\$195,944	\$0
Total GF/non-GF	\$800,313	\$0	\$816,550	\$0
Program Total:	\$800,313		\$816,550	
Program FTE	4.00	0.00	3.00	0.00

Program Revenues				
Other / Miscellaneous	\$591,781	\$0	\$726,440	\$0
Total Revenue	\$591,781	\$0	\$726,440	\$0

Explanation of Revenues

The Director's Office is supported by department indirect (Cost Allocation Plan) and County General Fund.

Significant Program Changes

Last Year this program was: FY 2016: 91000A-16 Director's Office

The Director's Office has cut two positions to respond to funding constraints. Restoration of these position are identified in program Offers 91001B (Director's Office Management Assistant) and 91000C-17 (Director's Office Research and Evaluation).

Legal / Contractual Obligation

Department directors are required to review and analyze pertinent Federal, State and local laws, regulations, policies and procedures in terms of impact on assigned department programs; oversee and ensure compliance as required. The Management Assistant classification is one resource available to a Director to fulfill these obligations.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$0	\$148,279	\$0
Total GF/non-GF	\$0	\$0	\$148,279	\$0
Program Total:	\$0		\$148,279	
Program FTE	0.00	0.00	1.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2016: 91000B-16 Director's Office Management Assistant

Legal / Contractual Obligation

Three collective bargaining agreements; federal, state, county and department regulations covering compensation, disciplinary action and work schedules.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$492,988	\$0	\$481,360	\$0
Materials & Supplies	\$1,000	\$0	\$1,000	\$0
Total GF/non-GF	\$493,988	\$0	\$482,360	\$0
Program Total:	\$493,988		\$482,360	
Program FTE	4.00	0.00	4.00	0.00

Program Revenues				
Other / Miscellaneous	\$45,450	\$0	\$45,450	\$0
Total Revenue	\$45,450	\$0	\$45,450	\$0

Explanation of Revenues

Revenue shown is derived from Other Internal transfer of dollars from dedicated funds within the department to fund the new Human Resource Technician position.

Significant Program Changes

Last Year this program was: FY 2016: 91001-16 DCS Human Resources

Legal / Contractual Obligation

ORS 294 – County and Municipal Financial Administration rules and Regulations
ORS 366.739-774 – State Highways and State Highway Fund Allocations to Counties and Cities
ORS 368.051 – Accounting for County Road Work
Government Accounting Standards Board (GASB)
Generally Accepted Accounting Principles (US GAAP)
County Administrative Policies and Procedures

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$419,393	\$1,270,032	\$493,761	\$1,364,125
Contractual Services	\$5,000	\$56,000	\$5,000	\$31,000
Materials & Supplies	\$7,150	\$23,852	\$4,150	\$32,680
Internal Services	\$23,319	\$278,664	\$37,702	\$320,154
Total GF/non-GF	\$454,862	\$1,628,548	\$540,613	\$1,747,959
Program Total:	\$2,083,410		\$2,288,572	
Program FTE	4.00	13.00	4.00	15.00

Program Revenues				
Indirect for Dept. Admin	\$42,308	\$0	\$75,987	\$0
Intergovernmental	\$0	\$1,354,405	\$0	\$1,233,245
Other / Miscellaneous	\$11,000	\$199,143	\$11,000	\$202,320
Beginning Working Capital	\$0	\$0	\$0	\$237,394
Service Charges	\$0	\$75,000	\$0	\$75,000
Total Revenue	\$53,308	\$1,628,548	\$86,987	\$1,747,959

Explanation of Revenues

Funding for Business Services comes from the dedicated Transportation Funds, Public Land Corner Preservation Fund, County General Fund and the two County Special Districts. Business Service personnel costs are assigned to the fund where they provide the greatest level of support.

Significant Program Changes

Last Year this program was: FY 2016: 91002-16 DCS Business Services

This program offer will increase by two FTE to respond to improve service delivery and span of control of employee workforce. Program offer will create a finance supervisor to oversee accounting operations and a program manager which will lead asset management services.

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$90,000	\$0	\$504,166	\$0
Contractual Services	\$0	\$0	\$10,000	\$0
Materials & Supplies	\$0	\$0	\$20,750	\$0
Total GF/non-GF	\$90,000	\$0	\$534,916	\$0
Program Total:	\$90,000		\$534,916	
Program FTE	1.00	0.00	5.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

This program is supported by County General Funds.

Significant Program Changes

Last Year this program was: FY 2016: 91005-16 Animal Services Client Services

This program was moved from the Client Services Program Offer category to its own category this year.

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund. Multnomah County Code Chapter 13 provides local regulations for animal ownership.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$1,693,596	\$0	\$1,311,665	\$0
Contractual Services	\$25,000	\$0	\$15,000	\$0
Materials & Supplies	\$81,799	\$0	\$61,050	\$0
Internal Services	\$186,605	\$0	\$190,607	\$0
Cash Transfers	\$0	\$1,635,000	\$0	\$1,635,000
Total GF/non-GF	\$1,987,000	\$1,635,000	\$1,578,322	\$1,635,000
Program Total:	\$3,622,000		\$3,213,322	
Program FTE	20.00	0.00	16.00	0.00

Program Revenues				
Fees, Permits & Charges	\$0	\$1,600,000	\$0	\$1,600,000
Financing Sources	\$1,635,000	\$0	\$1,635,000	\$0
Service Charges	\$0	\$35,000	\$0	\$35,000
Total Revenue	\$1,635,000	\$1,635,000	\$1,635,000	\$1,635,000

Explanation of Revenues

Dog License revenue: 49,000 licenses issued @ \$25.00/license = \$1,225,000. Cat License revenue: 30,000 licenses issued @ \$12/license = \$360,000. 150 Animal Facility licenses x \$100 = \$15,000. Total Licensing revenue = \$1,600,000. Animal Adoption revenue: 1,670 adoptions x \$21/average adoption = \$35,000.

In the General Fund, the \$1,635,000 revenue represents the cash transfer from the Animal Services Fund to the General Fund. It includes revenue from the sources described above.

Significant Program Changes

Last Year this program was: FY 2016: 91005-16 Animal Services Client Services

Department: Community Services
Program Offer Type: Existing Operating Program

Program Contact: Jackie Rose
Program Offer Stage: As Proposed

Related Programs:

Program Characteristics:

Executive Summary

The Field Services program provides 24 hour public safety emergency response to calls concerning animals attacking and injuring people and animals; 24 hour emergency animal rescue for injured, sick and abused animals; investigation services for animal bite cases, and animal abuse and neglect cases; enforces city, county and state laws; and provides community education and assistance in helping resolve neighborhood animal nuisances. Service is provided to the community seven (7) days a week. This program serves all cities and unincorporated areas in Multnomah County.

Program Summary

The Field Services program delivers the following services: 1) Emergency public safety protection: responds to calls on dangerous dog attacks injuring people and other animals. 2) Emergency animal rescue: responds and rescues injured, sick, abused and neglected animals. 3) Public health protection: investigates reports of animal bites, quarantines animals for rabies and enforces state rabies laws. 4) Animal welfare protection: investigates cases of animal neglect, abuse and abandonment; dog fighting; and, ensures humane standards of animal care in licensed animal facilities. This unit also works collaboratively with law enforcement agencies and District Attorney on criminal cases involving animals. 5) Promotes neighborhood livability: assists the public in resolving neighborhood nuisances involving animals; regulates potentially dangerous dog ownership, and impounds stray animals. 6) Community education: promotes responsible pet ownership and enforces City, County, and State laws involving animals. 7) Manages the administrative hearings process to resolve ordinance violations.

Performance Measures

Measure Type	Primary Measure	FY15 Actual	FY16 Purchased	FY16 Estimate	FY17 Offer
Output	Calls for Service	20,797	10,030	20,000	20,000
Outcome	Priority Investigation Response Time (days)	1.44	1.02	1.5	1.5
Output	Notices of Infractions Issued	14,456	6,646	13,000	13,500

Performance Measures Descriptions

Calls for service is an output measure of service demand. The Priority Investigation Response Time measures the time from the initial call received to first contact by an officer. Priority investigations are cases of animal cruelty and neglect, animal bites, and Potentially Dangerous Dogs. In FY15, Field Services responded to 20,797 calls for service: 395 emergency calls; 757 bite investigations; 788 animal cruelty/welfare investigations; 1,262 dead animal service calls; and 13,712 license violations.

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund. Multnomah County Code Chapter 13 provides local regulations for animal ownership.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$1,205,927	\$0	\$1,242,573	\$0
Contractual Services	\$96,854	\$0	\$96,854	\$0
Materials & Supplies	\$42,200	\$0	\$42,200	\$0
Internal Services	\$235,207	\$0	\$180,975	\$0
Cash Transfers	\$0	\$20,000	\$0	\$20,000
Total GF/non-GF	\$1,580,188	\$20,000	\$1,562,602	\$20,000
Program Total:	\$1,600,188		\$1,582,602	
Program FTE	14.00	0.00	14.00	0.00

Program Revenues				
Other / Miscellaneous	\$0	\$20,000	\$0	\$20,000
Financing Sources	\$20,000	\$0	\$20,000	\$0
Total Revenue	\$20,000	\$20,000	\$20,000	\$20,000

Explanation of Revenues

Revenue from Notice of Infractions fines: Projected (800) Notices of Infraction issued @ an average of \$25/notice = \$20,000. In the General Fund, the \$20,000 revenue represents the cash transfer from the Animal Services Fund to the General Fund.

Significant Program Changes

Last Year this program was: FY 2016: 91006-16 Animal Services Field Services

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Materials & Supplies	\$0	\$0	\$20,000	\$0
Internal Services	\$0	\$0	\$40,000	\$0
Total GF/non-GF	\$0	\$0	\$60,000	\$0
Program Total:	\$0		\$60,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

This program is supported by County General Funds.

Significant Program Changes

Last Year this program was:

N/A

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Contractual Services	\$0	\$0	\$25,000	\$0
Materials & Supplies	\$0	\$0	\$175,000	\$0
Internal Services	\$0	\$0	\$0	\$0
Total GF/non-GF	\$0	\$0	\$200,000	\$0
Program Total:	\$0		\$200,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund One-Time-Only

Significant Program Changes

Last Year this program was:

Department: Community Services **Program Contact:** Jackie Rose
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Proposed
Related Programs: 91004-17 Comm. Svcs & Development, 91005-17 Client Services, 91006-17 Field Services
Program Characteristics:

Executive Summary

The Animal Care program provides humane shelter and veterinary care 365 days/year for the lost, homeless, stray, injured, sick, abandoned, abused, neglected animals found in Multnomah County. The program reunites animals with their owners, adopts animals into new homes, provides animal behavior assessment services, and provides comprehensive shelter medicine in our American Animal Hospital Association accredited veterinary hospital. The primary goal for Animal Care is saving animal lives.

Program Summary

The Animal Care program delivers the following services: 1) Provides a clean, comfortable, safe and healthy environment to house and care for all animals that enter the shelter; 2) Reunites animals with their owners; 3) Provides Lost/Found pet services; 4) Provides Pet Adoption services; 5) Provides shelter medicine and veterinary hospital services, which include veterinary health care and treatment for all shelter animals, spay/neuter surgeries for adopted animals, subsidized veterinary services for low income pet owners; 6) Provides animal behavioral assessment and training services to determine adoption availability or transfer to partner organizations. Additionally, trained volunteers and Foster Pet parents assist in providing specialized animal care and help match potential adopters with the right pet. The keys to our success in saving animal lives is providing humane care of all animals in the shelter; a strong, accessible pet adoption program; maintaining effective relationships with partner organizations, a commitment to progressive animal behavior services; and, the provision of high standards of veterinary services.

The Animal Care program continues to leverage donation funds to support efforts to increase the Live Release rate. The program will continue to use these funds to pilot new service delivery models and gather data to evaluate results.

Performance Measures

Measure Type	Primary Measure	FY15 Actual	FY16 Purchased	FY16 Estimate	FY17 Offer
Output	Animal intake at the shelter	6,421	3,089	6,200	6,000
Outcome	Live Release Rate - Dogs (Calendar Year)	95.5%	90.0%	95.0%	95.0%
Outcome	Live Release Rate - Cats (Calendar Year)	89.3%	85.0%	89.0%	89.0%
Outcome	Dogs and Cats Euthanasia per 1,000 human population	0.62	1.0	0.65	0.65

Performance Measures Descriptions

Animals received at the shelter is the measure that most impacts shelter services staffing and expenditures. Live Release Rate for dogs and cats is the percentage of all animal dispositions that are "live release" (returned to owner, adopted, or transferred to placement partners). The Live Release Rate is an industry benchmark statistic calculated on the calendar year. The Previous Year Actual is for calendar 2015. Euthanasia per 1,000 human population is an industry standard. The 2012 national average was 9.7 per 1.000. All performance measures are projected to continue on their current trend lines.

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$1,727,489	\$290,930	\$1,786,279	\$261,460
Contractual Services	\$122,000	\$121,846	\$122,000	\$102,700
Materials & Supplies	\$167,069	\$337,800	\$192,391	\$219,840
Internal Services	\$982,383	\$0	\$1,045,594	\$0
Cash Transfers	\$0	\$100,000	\$0	\$100,000
Unappropriated & Contingency	\$0	\$323,137	\$0	\$82,500
Total GF/non-GF	\$2,998,941	\$1,173,713	\$3,146,264	\$766,500
Program Total:	\$4,172,654		\$3,912,764	
Program FTE	20.00	1.00	20.00	1.00

Program Revenues				
Fees, Permits & Charges	\$0	\$125,000	\$0	\$125,000
Other / Miscellaneous	\$0	\$190,000	\$0	\$122,500
Financing Sources	\$100,000	\$0	\$100,000	\$0
Beginning Working Capital	\$0	\$858,713	\$0	\$519,000
Total Revenue	\$100,000	\$1,173,713	\$100,000	\$766,500

Explanation of Revenues

Animal Fee revenue: 2,100 animals returned to owner x \$47.62 average = \$100,000. Animal Fee revenue: 1,000 animal licenses @ \$25 average = \$25,000 is a portion of the license fee revenue retained in the the restricted accounts, per County Resolution 2010-098. Revenues budgeted in this Program Offer are a combination of General Fund, and private donations and grants in Fund 1508. Private donations are projected to be \$122,500 in FY17.

Significant Program Changes

Last Year this program was: FY 2016: 91007A-16 Animal Services Animal Care

Legal / Contractual Obligation

ORS 609.010 to 609.190 pertains to Animal Control mandates. Includes: Dogs running at large prohibited; Potentially Dangerous and Dangerous Dogs regulations; Dogs as Public Nuisance prohibited; Impoundment and shelter requirements for violations; Dog License requirements; Impoundment of Dogs harming livestock requirements. ORS 609.205 pertains to prohibitions against keeping wild or exotic animals. ORS 433.340 to 433.390 pertains to Rabies Control - includes: requirement to report animal bites; impoundment, quarantine and disposition requirements; inoculations against rabies requirements; records requirements; and requirement for all fees to go to the County dog control fund.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$0	\$141,166	\$0
Contractual Services	\$0	\$0	\$17,500	\$0
Materials & Supplies	\$0	\$0	\$20,000	\$0
Total GF/non-GF	\$0	\$0	\$178,666	\$0
Program Total:	\$0		\$178,666	
Program FTE	0.00	0.00	2.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was:

Legal / Contractual Obligation

Multnomah County Code of Ordinances, Chapter 5, Elections, describes the process for county initiative/referendum petitions in Multnomah County as well as how to fill vacancies in county elective offices. Oregon Administrative Rules, Chapter 165, addresses state-wide uniformity in the conduct of elections by each county. Rules deal with issues such as County Voters' Pamphlets and Voting by Mail. Oregon Revised Statutes, Chapters 246 through 260, provide the legal authority for all aspects of conducting elections in Oregon. There are also Federal mandates. The Voting Rights Act, The National Voter Registration Act, The Help America Vote Act and the Military and Overseas Empowerment Act establish election administration standards.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$1,478,246	\$0	\$1,401,938	\$0
Contractual Services	\$531,637	\$0	\$366,143	\$0
Materials & Supplies	\$1,144,609	\$0	\$1,286,977	\$0
Internal Services	\$805,513	\$0	\$879,757	\$0
Capital Outlay	\$500,000	\$0	\$0	\$0
Total GF/non-GF	\$4,460,005	\$0	\$3,934,815	\$0
Program Total:	\$4,460,005		\$3,934,815	
Program FTE	11.00	0.00	10.00	0.00

Program Revenues				
Service Charges	\$961,662	\$0	\$1,086,193	\$0
Total Revenue	\$961,662	\$0	\$1,086,193	\$0

Explanation of Revenues

Most revenue is generated through reimbursements from districts for their apportioned share of the cost of an election. Election expenses are always reimbursed by special districts. Special elections called by the State or Cities are reimbursed by the State or the City calling the election. By state law, Cities and the State cannot be charged for the cost of the election in the Primary or General election. The County must pay for those district's apportioned cost in these elections.

During FY 17 two smaller special elections are included in the budget at \$260,447 each. Another special election in May 2017 is in the budget at \$526,799. Budget amounts for all these special elections are calculated at 100% reimbursement. Reimbursement for the General election in November 2016 is budgeted at 3%, or \$30,000.

In addition to election reimbursement, the budget has revenue of \$6,000 for boundary changes and \$2,500 for petitions.

Significant Program Changes

Last Year this program was: FY 2016: 91008A-16 Elections

Legal / Contractual Obligation

Multnomah County Code of Ordinances, Chapter 5, Elections, describes the process for county initiative/referendum petitions in Multnomah County as well as how to fill vacancies in county elective offices. Oregon Administrative Rules, Chapter 165, addresses state-wide uniformity in the conduct of elections by each county. Rules deal with issues such as County Voters' Pamphlets and Voting by Mail. Oregon Revised Statutes, Chapters 246 through 260, provide the legal authority for all aspects of conducting elections in Oregon. There are also Federal mandates. The Voting Rights Act, The National Voter Registration Act, The Help America Vote Act and The Military and Overseas Voter Empowerment Act establish nation wide election administration standards.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$0	\$250,000	\$0
Contractual Services	\$0	\$0	\$19,500	\$0
Materials & Supplies	\$0	\$0	\$65,500	\$0
Total GF/non-GF	\$0	\$0	\$335,000	\$0
Program Total:	\$0		\$335,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund. Additional revenue associated with the Presidential General Elections has been included in the regular Elections program offer #91008A-17).

Significant Program Changes

Last Year this program was:

Legal / Contractual Obligation

The County Surveyor position is mandated by state statute. The duties of the County Surveyor are mandated by ORS Chapter 209, including those related to Public Land Corners. Plat review and approval are mandated by ORS 92.100 and ORS 100.115. Certain work regarding county roads is mandated by ORS 368.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$1,152,966	\$0	\$1,170,223
Contractual Services	\$0	\$96,000	\$0	\$2,000
Materials & Supplies	\$20,000	\$49,600	\$0	\$50,600
Internal Services	\$0	\$297,909	\$0	\$342,718
Capital Outlay	\$0	\$40,000	\$0	\$60,000
Unappropriated & Contingency	\$0	\$2,026,335	\$0	\$2,747,459
Total GF/non-GF	\$20,000	\$3,662,810	\$0	\$4,373,000
Program Total:	\$3,682,810		\$4,373,000	
Program FTE	0.00	10.00	0.00	10.00

Program Revenues				
Indirect for Dept. Admin	\$37,880	\$0	\$64,750	\$0
Other / Miscellaneous	\$0	\$1,465,000	\$0	\$1,255,000
Interest	\$0	\$7,500	\$0	\$15,000
Beginning Working Capital	\$0	\$1,889,650	\$0	\$2,853,000
Service Charges	\$0	\$165,000	\$0	\$250,000
Total Revenue	\$37,880	\$3,527,150	\$64,750	\$4,373,000

Explanation of Revenues

The County Surveyor's Office is self supporting. All revenues are from user fees or charges for services. Maintenance and restoration of Public Land Corners makes up the largest part of our program. This is funded by a fee (currently \$10) charged when documents are recorded in the County Records. We are proposing to reduce this fee to \$6 in order to better align revenues with program expenditures. Another large portion of our revenue is derived from a filing fee (currently \$400) which is charged for all records of survey and plats that are submitted to our office for review and filing. Revenue estimates are as follows: Public Land Corner Preservation Fund – estimated 133,333 documents recorded at \$6 each - \$800,000, Plats and Surveys submitted for filing/recording - estimated 625 at \$400 each = \$250,000, and Survey support for county roads and bridges, estimated \$205,000. (part of "Other/Miscellaneous" above); Plat review and approval - actual cost incurred - estimated \$223,000, and survey work performed for agencies outside of Transportation Division - estimated \$27,000 (shown as "Service Charges" above).

Significant Program Changes

Last Year this program was: FY 2016: 91012-16 County Surveyor's Office

Legal / Contractual Obligation

The Division fulfills its obligation as a road authority under the provisions of ORS 368 and 371, and OAR Division 12. The Federal Highway Administration's Manual on Uniform Traffic Control Devices, Federal Environmental Laws; Clean Water, Safe Drinking Water and Endangered Species Acts, Americans with Disabilities Act (ADA) provide standards under which we must incorporate in our service delivery. State-mandated transportation system planning including bicycle and pedestrian modes, capital improvement programming and compliance with Congestion Management/Air Quality.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$5,880,244	\$0	\$5,830,845
Contractual Services	\$0	\$262,500	\$0	\$4,523,012
Materials & Supplies	\$130,000	\$2,018,685	\$0	\$1,762,313
Internal Services	\$0	\$2,665,476	\$116,000	\$2,481,279
Total GF/non-GF	\$130,000	\$10,826,905	\$116,000	\$14,597,449
Program Total:	\$10,956,905		\$14,713,449	
Program FTE	0.00	53.20	0.00	52.00

Program Revenues				
Indirect for Dept. Admin	\$277,539	\$0	\$346,431	\$0
Fees, Permits & Charges	\$0	\$70,000	\$0	\$70,000
Intergovernmental	\$0	\$7,388,345	\$0	\$7,732,887
Taxes	\$0	\$169,500	\$0	\$50,000
Other / Miscellaneous	\$0	\$106,500	\$0	\$136,500
Financing Sources	\$0	\$0	\$0	\$3,950,512
Interest	\$0	\$45,000	\$0	\$65,000
Beginning Working Capital	\$0	\$3,155,720	\$0	\$2,547,550
Service Charges	\$0	\$27,500	\$0	\$45,000
Total Revenue	\$277,539	\$10,962,565	\$346,431	\$14,597,449

Explanation of Revenues

The program is funded by "County Road Funds" which are a combination of dedicated money received from the state highway fund, county gas tax, federal forest receipts, federal and state grants, developer contributions, and service reimbursements.

Significant Program Changes

Last Year this program was: FY 2016: 91013-16 Road Services

The combination of the Division's four program areas (roadway engineering, planning and development, water quality and maintenance) forms a transportation division that supports county business needs to deliver the capital plan and program and serve our community. Transportation planning was previously under the Land Use Planning program.

Legal / Contractual Obligation

Multnomah County is required to maintain and operate its drawbridges in accordance with the River and Harbor Act of 1894, federal regulations (USC 117.750), U.S. Coast Guard regulations (CFR Title 33), State Law (ORS 382.305), 1984 IGA with the City of Portland as amended in 1989, and HB 2041 Section 3a.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$5,580,413	\$0	\$4,684,349
Contractual Services	\$0	\$128,425	\$0	\$900,000
Materials & Supplies	\$0	\$486,124	\$0	\$499,000
Internal Services	\$0	\$1,146,280	\$0	\$1,514,121
Capital Outlay	\$0	\$614,562	\$0	\$560,013
Cash Transfers	\$0	\$35,351	\$0	\$0
Unappropriated & Contingency	\$0	\$0	\$0	\$4,005,718
Total GF/non-GF	\$0	\$7,991,155	\$0	\$12,163,201
Program Total:	\$7,991,155		\$12,163,201	
Program FTE	0.00	43.40	0.00	41.00

Program Revenues				
Indirect for Dept. Admin	\$130,041	\$0	\$239,272	\$0
Intergovernmental	\$0	\$4,070,782	\$0	\$7,144,738
Other / Miscellaneous	\$0	\$2,914,580	\$0	\$1,374,458
Beginning Working Capital	\$0	\$1,005,793	\$0	\$3,644,005
Total Revenue	\$130,041	\$7,991,155	\$239,272	\$12,163,201

Explanation of Revenues

Revenue for this program comes from gas taxes and vehicle registrations that are collected by the State and distributed based on an intergovernmental agreement that specifies the amount to be allocated to Bridge Capital. These are dedicated funds and can only be used for bridges. These funds are used to leverage Federal and State dollars to provide a greater benefit to the County.

Other/Miscellaneous revenue comes from reimbursements to Bridge Engineering for work performed by other projects and programs. The largest component is the Sellwood Bridge Project which represents \$1,164,878.

Significant Program Changes

Last Year this program was: FY 2016: 91015-16 Bridge Services

The Bridge Section supplies the majority of the County labor for the Sellwood Bridge Replacement. As the project nears completion, labor needs are decreasing. In FY 2017, Bridges FTE count drops 3.4, reflecting the decrease in labor needs.

Legal / Contractual Obligation

Multnomah County is required to maintain the Sellwood Bridge in accordance with; State Law; ORS 382.305 through 382.425, MB 2041 subsection 3a and HB2001 and the 1984 IGA with the City of Portland as amended in 1989.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$78,150	\$0	\$83,538
Contractual Services	\$0	\$5,570,000	\$0	\$2,830,000
Materials & Supplies	\$0	\$241,562	\$0	\$154,251
Internal Services	\$0	\$12,693,645	\$0	\$10,878,505
Capital Outlay	\$0	\$43,031,999	\$0	\$23,553,225
Total GF/non-GF	\$0	\$61,615,356	\$0	\$37,499,519
Program Total:	\$61,615,356		\$37,499,519	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Fees, Permits & Charges	\$0	\$11,172,605	\$0	\$11,481,537
Intergovernmental	\$0	\$9,192,068	\$0	\$11,649,190
Interest	\$0	\$10,000	\$0	\$0
Beginning Working Capital	\$0	\$41,240,683	\$0	\$14,368,792
Total Revenue	\$0	\$61,615,356	\$0	\$37,499,519

Explanation of Revenues

Beginning Working Capital: \$14.3 million
TIGER III Federal Grant: \$.1 million
State Appropriation for Interchange work - \$1.0 million
County vehicle registration fee revenue - \$11.4 million
City of Portland project reimbursement - \$10.5 million

Significant Program Changes

Last Year this program was: FY 2016: 91017-16 Sellwood Replacement Project

Legal / Contractual Obligation

This program is mandated by Federal Regulation CFR Title 33 which covers the responsibilities of drawbridge owners; ORS 366.744 and ORS 382.305-382.425 specifically addresses the Willamette River Bridges; ORS 366.514 addresses the Bike and Pedestrian Program; ORS 368 addresses the Road Capital Program, and revenue sharing agreements with the cities of Portland, Gresham, Fairview and Troutdale.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Contractual Services	\$0	\$286,790	\$0	\$1,836,145
Internal Services	\$0	\$487,027	\$0	\$461,856
Capital Outlay	\$0	\$10,733,273	\$0	\$11,126,261
Unappropriated & Contingency	\$0	\$294,900	\$0	\$0
Total GF/non-GF	\$0	\$11,801,990	\$0	\$13,424,262
Program Total:	\$11,801,990		\$13,424,262	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$12,655	\$0	\$0	\$0
Intergovernmental	\$0	\$10,931,608	\$0	\$9,755,856
Interest	\$0	\$1,800	\$0	\$1,800
Beginning Working Capital	\$0	\$868,582	\$0	\$3,666,606
Total Revenue	\$12,655	\$11,801,990	\$0	\$13,424,262

Explanation of Revenues

Revenues come from dedicated Transportation Funds for construction, repair, maintenance and operation of County roads, bridges and bicycle/pedestrian facilities. Capital projects in this program receive allocations from State Motor Vehicle revenues (i.e., state gas tax, vehicle registration fees, weight/mile tax), County gasoline tax, County vehicle registration fees, permits, development charges, State and Federal grants, and intergovernmental agreements.

Significant Program Changes

Last Year this program was: FY 2016: 91018-16 Transportation Capital

Department: Community Services **Program Contact:** Mike Cerbone
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Proposed
Related Programs: 91021B-17 Land Use Planning Compliance, 91027-17 Land Use Plan Comprehensive Update
Program Characteristics:

Executive Summary

Land Use Planning guides thoughtful development while preserving and protecting open spaces, natural resources, scenic views, wildlife, forests, and farmlands through implementation of the County's zoning code and comprehensive plan. The program provides current and long range planning as well as code compliance for the rural areas of Multnomah County. The planning program plays an important and active role at the state and regional level to ensure adopted codes, plans and policies comply with state requirements while ensuring preservation and protection of the County's rural character.

Program Summary

Multnomah County is a unique and highly sought after location to live, work, and recreate because the area offers vast open spaces, natural and scenic resources, forests, and farmland. Land use planning develops and implements codes and policies to preserve the rural character by preventing urban sprawl.

The focus of the long range planning section is to create, revise, and adopt plans, policies, and zoning codes in a uniform thoughtful and sensitive manner to ensure that development is consistent with the rural character of the County. The County is in the process of updating and consolidating the County's Comprehensive Plan Zoning Code reinforcing the fact that Multnomah County serves the entire rural community equitably. Once the Comprehensive Plan is updated staff will then focus on drafting code to implement the vision articulated by the community within the revised plan.

Planning staff also play a key role in the coordination with regional partners, such as Metro and the Columbia River Gorge Commission, to ensure the County's vision and values continue to be achieved. Policies and plans addressing the urban areas within the Urban Growth Boundary are equally important in assisting the County achieve the goals of the rural areas.

The current planning section provides assistance to property owners, neighbors, developers, realtors and other agencies with the land use process to objectively, consistently and fairly apply the County's development standards and procedures. Staff explain land use rules, review land use and building applications for compliance with applicable laws, and problem solve complex land use issues with applicants.

The code compliance program responds to possible land use complaints through a voluntary compliance based program. The focus of this program is education and compliance to successfully resolve potential issues. This is accomplished by working with property owners to voluntarily resolve land use conflicts without the use of penalties or fines whenever possible. The Planning program manages a Solid Waste and Recycling Management program. This program licenses service providers in the unincorporated areas of the County for solid waste, recyclable materials and provides outreach materials. This program is implemented to comply with applicable State and local regulations.

Performance Measures

Measure Type	Primary Measure	FY15 Actual	FY16 Purchased	FY16 Estimate	FY17 Offer
Output	Number of land use/compliance inquiries	7,623	8,650	6,200	8,000
Outcome	Number of land use/compliance actions taken	429	440	400	400
Quality	% of compliance cases resolved voluntarily	100%	100%	96%	99%
Efficiency	% of land use decisions made in 120 days	69%	90%	60%	70%

Performance Measures Descriptions

The output measure includes calls received and responded to, walk-in customers assisted, and enforcement complaints logged. The outcome measure captures preliminary meetings held, land use reviews issued, zoning sign-offs completed, and enforcement cases closed within the fiscal year. Our quality goal is 100% voluntary compliance for complaints closed. Our efficiency goal is to issue final decisions within 120 days of when they are made complete.

Legal / Contractual Obligation

Multnomah County must adopt a Comprehensive Plan that meets Statewide Planning Goals, including enacting and implementing regulations as provided under ORS 92, 195, 196, 197, 215 and 390. The County regulates land uses in the National Scenic Area in accordance with federal law. These land use laws mandate the County review all development within its jurisdiction, prescribe extensive procedures the County must follow to ensure due process and set out a timeframe within which land use reviews must be completed. The County must update its codes to comply with new laws adopted each legislative session or when the Gorge Commission revises its rules. The County must appoint a Planning Director and employ staff necessary to carry out these responsibilities.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$1,170,675	\$0	\$1,201,535	\$0
Contractual Services	\$47,200	\$41,037	\$46,800	\$41,037
Materials & Supplies	\$49,500	\$0	\$47,200	\$0
Internal Services	\$283,121	\$0	\$290,138	\$0
Total GF/non-GF	\$1,550,496	\$41,037	\$1,585,673	\$41,037
Program Total:	\$1,591,533		\$1,626,710	
Program FTE	10.20	0.00	10.00	0.00

Program Revenues				
Fees, Permits & Charges	\$150,000	\$6,037	\$140,000	\$6,037
Intergovernmental	\$30,000	\$35,000	\$0	\$35,000
Total Revenue	\$180,000	\$41,037	\$140,000	\$41,037

Explanation of Revenues

Land Use Planning historically receives a maximum of \$35,000 from the State to assist with implementing the land use rules in the National Scenic Area (NSA). These funds are reimbursed to the County at the end of each fiscal year based on the amount of time staff spends processing permits and resolving compliance issues in the NSA. Historically we spend almost double the amount that we receive in reimbursements.

Fees are set and collected for land use permits. We estimate \$140,000 in revenues from land use permit fees in FY2017. Planning also receives a small stipend from the Forest Service known as 1% Payments. The funding is intended to be a replacement for the property taxes the counties would have otherwise received had the US not acquired the land. It is estimated that we will receive \$6,037 in FY2017.

Significant Program Changes

Last Year this program was: FY 2016: 91021A-16 Land Use Planning

Legal / Contractual Obligation

Multnomah County must adopt a Comprehensive Plan that meets Statewide Planning Goals, including enacting implementing regulations as provided under ORS 92, 195, 196, 197, 215 and 390. The County regulates land uses in the National Scenic Area in accordance with federal law. These land use laws mandate the County review all development within its jurisdiction, prescribe extensive procedures the County must follow to ensure due process and set out a time frame within which land use reviews must be completed. The County must update its codes to comply with new laws adopted each legislative session or when the Gorge Commission revises its rules. The County must appoint a Planning Director and employ staff necessary to carry out these responsibilities. This specific position will be key to ensuring that development activity within the County is consistent with federal, state and local requirements.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$0	\$96,716	\$0
Total GF/non-GF	\$0	\$0	\$96,716	\$0
Program Total:	\$0		\$96,716	
Program FTE	0.00	0.00	1.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund.

Significant Program Changes

Last Year this program was: FY 2016: 91021C-16 Land Use Planning Compliance

Legal / Contractual Obligation

Funding obligations are prescribed in the city/county agreements

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Contractual Services	\$0	\$30,452,794	\$0	\$32,197,539
Internal Services	\$0	\$274,075	\$0	\$0
Total GF/non-GF	\$0	\$30,726,869	\$0	\$32,197,539
Program Total:	\$30,726,869		\$32,197,539	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$91,358	\$0	\$0	\$0
Intergovernmental	\$0	\$24,026,869	\$0	\$25,197,539
Taxes	\$0	\$6,700,000	\$0	\$7,000,000
Total Revenue	\$91,358	\$30,726,869	\$0	\$32,197,539

Explanation of Revenues

Monies transferred to the Cities originate from State Highway Money and County Gas Tax received by Multnomah County

Significant Program Changes

Last Year this program was: FY 2016: 91022-16 City Supplemental Payments

Legal / Contractual Obligation

As a regional partner, Multnomah County has served as convener for Oregon Solutions Levee Ready group. County commitments include contractual loan repayment obligations to the project.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$0	\$0	\$100,000
Contractual Services	\$0	\$0	\$0	\$350,000
Total GF/non-GF	\$0	\$0	\$0	\$450,000
Program Total:	\$0		\$450,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Beginning Working Capital	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

Video Lottery Funds The Board of County Commissioners set aside \$500,000 for the Levee Ready Columbia project which was appropriated to DCS in Budget Modification DCS-04-16. The \$450,000 is the projected amount remaining at the close of FY 2016.

Significant Program Changes

Last Year this program was:

Legal / Contractual Obligation

The Land Use Planning Program complies with Federal, State and local laws, supports the values of the Board of County Commissioners and meets the evolving needs of the community by adopting and implementing clear and effective land use and transportation planning policies and regulations. These policies and regulations provide the required venue for public participation and a degree of predictability to neighbors and developers.

This program offer will require the continuation of a professional services contract with a firm to help guide public outreach and finalize the policy and regulation amendments.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2016	2016	2017	2017
Personnel	\$0	\$273,684	\$0	\$165,000
Contractual Services	\$0	\$323,497	\$0	\$85,000
Total GF/non-GF	\$0	\$597,181	\$0	\$250,000
Program Total:	\$597,181		\$250,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

This offer supported with Lottery Funds through County General Fund.

Significant Program Changes

Last Year this program was: FY 2016: 91027-16 Land Use Comprehensive Plan Update