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December 11, 2019

Evaluation Criteria and Measures

Introduction

In June 2019, the Earthquake Ready Burnside Bridge (EQRB) Community Task Force (CTF) recommended draft evaluation criteria topics, based on information available at the time. Since then, at their July and August meetings, the CTF reviewed the draft criteria as well as draft measures for implementing them, and tentatively approved criteria and measures on 8/19/19.

The project team has since gathered input on the CTF's draft criteria and measures from other agency staff and stakeholders. At the CTF's 10/21/19 meeting, the input on the criteria was reviewed and approved for recommendation to the Policy Group. The Policy Group approved the criteria at their 10/28/19 meeting. The CTF then reviewed recommended changes to the measures from agency staff and stakeholders at their 12/2/19 meeting. The criteria and measures will be used to help select a Preferred Alternative during the preparation of the Draft EIS.

Notes on Measures and Scoring:

- Net Effect and Mitigation: Many criteria refer to "minimizing" impacts while others refer
 to "maximizing" benefits, whereas a few refer to "net benefits" (a combination of
 adverse and beneficial effects). For any criterion where the DEIS analysis reveals a
 meaningful "net effect" this can be included in the way that Measures are applied, even
 where "net effect" is not specifically mentioned in the criterion. When rating the
 alternatives, the scoring will consider the net effect, including the potential for,
 feasibility of, and level of commitment to mitigation that would avoid or reduce adverse
 impacts.
- Tradeoffs across Criteria: Minimizing adverse impacts to resources evaluated in one
 criterion could result in increasing adverse impacts to resources evaluated in another
 criterion. Each Measure for each criterion will be evaluated independently of the other
 criteria, so that where there are tradeoffs or conflicts, the combined effect across
 different criteria will be reflected in the total score for a given alternative.
- While some of the evaluation criteria are intended to measure the extent to which
 alternatives would implement certain regulatory objectives, the evaluation criteria are
 not intended to replace or supersede any relevant regulatory requirements. It is
 assumed that any selected alternative would need to comply with relevant regulatory
 requirements.





BETTER - SAFER - CONNECTED

December 11, 2019

Criteria Groups

1. S	eismic	Resiliency
Long Term	1a.1 • • 1a.2	Maximize confidence in post-earthquake crossing operability and reparability. Measure: Qualitative assessment for how much reliance on original components is needed for seismic resiliency. Measure: Ability to implement reliable seismic performance mechanisms and devices. Maximize ability for all modes to use the crossing post-earthquake. Measure: Ability to accommodate over-dimensional vehicles and loads. Measure: Ability to simultaneously accommodate all travel modes.
Lon	1a.3 •	Minimize risk that adjacent buildings could damage or block the bridge after a major earthquake, and minimize risk that crossing construction could lessen the seismic resilience of adjacent buildings. Measure: Quantify level of risk exposure from adjacent buildings, weighting those alternatives that are at risk due to URM exposure from adjacent buildings at a higher risk.
During Const.	1b.1 •	Minimize delay in achieving a seismically resilient crossing. Measure: Estimated duration of construction





BETTER - SAFER - CONNECTED

December 11, 2019

2. Community Quality of Life (includes Indirect Land Use Impacts and Community Resources)

2a.1 Minimize long-term noise and light/shadow impacts.

- Measure: Qualitative assessment of light/shadow impacts due to changes in roadway alignments relative to land uses (e.g., will new alignment direct headlights at or away from residential uses; will it change sunlight/shadow on residential or community spaces?).
- Measure: Assessment of noise impacts due to changes in roadway alignments relative to land uses.

2a.2 Minimize long-term impacts to community facilities and events under and near the bridge (e.g., Skatepark, Saturday Market, park festivals, parades, organized runs, etc.).

- Measure: Number of community facilities impacted, as well as magnitude and character of those impacts (Note: metrics for these two measures may include duration of impact, distance to temporary relocation, number of people affected, or other metrics as appropriate to the facility, event, and impact).
- Measure: Number of community events impacted, as well as magnitude and character of those impacts. (See note for above Measure).

2b.1 Minimize temporary impacts to community facilities and events under and near the bridge.

- Measure: Number of community facilities impacted, as well as magnitude and duration of those impacts. (Note: metrics for these two measures may include duration of impact, distance to temporary relocation, number of people affected, or other metrics as appropriate to the facility, event, and impact).
- Measure: Number of community events impacted, as well as magnitude and duration of those impacts. (See note for above Measure).

Long Term

During Const



BETTER - SAFER - CONNECTED

December 11, 2019

3. Equity and Environmental Justice (includes Social Services)

- 3a.1 Minimize displacements of emergency beds.
 - Measure: Shelter beds displaced.
- 3a.2 Maintain social service providers' long-term ability to provide current level of service and potential for enhancement.
 - Measure: Social service provider functions (not including beds) displaced (measured in square feet displaced, number of clients served by displaced function, and availability and quality of replacement functions; quality of replacement includes ability to replace the function within the affected service provider, transit access, walking distance/time and dependence of remaining services on being proximate to the services that would be displaced).
 - Measure: Permanent access impacts (number and significance), and availability and quality of alternative access (distance/convenience to alternative access).
 - Measure: Impact on ability of existing services to be enhanced, compared to No-build.
- 3a.3 Avoid disproportionate adverse impacts to vulnerable and Environmental Justice communities.
 - Measure: Based on qualitative analysis of impacts to low income and minority populations as measured in the analysis of compliance with the Exec Order on Environmental Justice.
 - Measure: Based on qualitative analysis of impacts to other vulnerable populations as identified during outreach conducted for the Diversity, Equity, and Inclusion program outreach.







BETTER - SAFER - CONNECTED

December 11, 2019

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3b.1 Minimize temporary impacts to social service providers.

- Measure: Social service provider functions temporarily displaced (measured in square feet displaced, number of clients served by displaced function, and availability and quality of temporary replacement functions; quality of replacement includes ability to replace the function within the social service provider affected, transit travel time, walking distance/time and dependence of remaining services on being proximate to the services that would be temporarily displaced).
- Measure: Temporary access impacts (number, duration, and significance), and availability and quality of alternative access (walking distance/time to alternative locations).
- 3b.2 Avoid temporary disproportionate adverse impacts to vulnerable and Environmental Justice communities.
 - Measure: Based on qualitative analysis of impacts to low income and minority populations as measured in the analysis of compliance with the Exec Order on Environmental Justice.
 - Measure: Based on qualitative analysis of impacts to other vulnerable populations as identified during outreach conducted for the Diversity, Equity, and Inclusion program outreach.
- 3b.3 Ensure that design and construction approach allow ample opportunities for DBE firms to be involved in the construction/contracting process.
 - Measure: Approximate percentage of the construction work that could potentially be done by DBE (small) firms, relative to DBE goals.

4. Crime Reduction and Personal Safety

ong Term

- 4a.1 Maximize personal safety and crime reduction by following principles of Crime Prevention Through Environmental Design (CPTED).
 - Measure: Qualitative assessment of consistency with the CPTED principle of Natural Surveillance.
 - Measure: Ability of design to allow activated spaces and improved sightlines beneath the bridge.

During Const. N/A





BETTER - SAFER - CONNECTED

December 11, 2019

Business and Economics Minimize business displacements and permanent access impacts. 5a.1 Measure: Number of business displacements (measured in number of businesses, square feet, or number of employees). ong Term-Measure: Qualitative assessment of permanent access impacts that do not result in full displacement of business (includes number, duration and magnitude of access impacts, and availability and quality of alternative access). Support redevelopment potential consistent with local plans. 5a.2 Measure: Qualitative assessment of the extent to which newly vacant land is able to support uses that are consistent with local plans (vs creating landlocked parcels or supporting changes in use that are not consistent with local plans). 5b.1 Minimize temporary access impacts to businesses. Measure: Qualitative assessment of short-term access impacts (includes number, duration and magnitude of short-term access impact, and availability and quality of alternative access). 5b.2 Minimize temporary regional economic impacts. **During Const.** Measure: Estimated impact of construction on regional economic indicators (e.g., jobs, income, and cost of delay). Measure: Estimated temporary direct and indirect impacts to navigation during construction. 5b.3 Minimize loss of economic benefits (includes businesses and charities) from temporary impacts to major community events under and near the bridge. Measure: Estimated loss of participation (# of people) in community events that would be impacted; if possible/reliable, estimate the financial impact such as total loss of spending/earnings, or provide qualitative assessment).





BETTER - SAFER - CONNECTED

December 11, 2019

Parks and Recreation Resources Minimize park displacements and adverse functionality impacts (include impacts to 6a.1 river recreation). Long Term Measure: Assessment of adverse impacts to parks and recreation (e.g., magnitude (square feet) and qualitative assessment of impacts on functions, events, and access (for maintenance, events, etc.). Measure: Qualitative assessment of beneficial impacts (e.g., access, functions, potential to increase Parks revenues, increase resiliency, etc.). During Const. 6b.1 Minimize temporary impacts to parks. Measure: Magnitude (square feet) of temporary parkland displacements. Measure: Assessment of temporary impacts to parks (e.g., magnitude (square feet) and qualitative assessment of impacts on functions, events, access (for maintenance, events, etc.). Measure: Impact of displaced events on Parks revenue.

7. Historic Resources					
Long Term	7a.1 •	Minimize historic resource impacts. Measure: Number of resources displaced or damaged (include National Register resources and districts and local historic landmarks and districts) and magnitude/character of impacts. Measure: Number of resources with access, and context, and indirect impacts, and magnitude/character of impacts. Measure: Character and magnitude of impacts to historic districts.			
During Const.	7b.1 •	Minimize temporary impacts to historic resources. Measure: Qualitative assessment of construction-related (direct and indirect) impacts to historic resources.			





BETTER - SAFER - CONNECTED

December 11, 2019

8. Visual and Aesthetics

- 8a.1 Minimize adverse impacts to existing views and view corridors.
 - Measure: Qualitative assessment of potential impacts on existing views and view corridors (consider historic districts' design criteria and City-designated view corridors).
 - Measure: Qualitative assessment of potential compatibility/conflicts with existing urban design features.
- 8a.2 Maximize-aesthetic experience for all users approaching, on, and under the bridge.
 - Measure: Qualitative assessment of visual and aesthetic opportunities (based on conceptual designs) for users on and under the bridge during both daytime and nighttime hours. Consider opportunities related to scale, forms and materials, viewing, wayfinding, transitions to and from public spaces, lighting/shade/shadows, and activating areas for public use (consider Portland design guidelines).
- 8a.3 Create opportunity for a crossing that provides an iconic/demonstrative visual experience.
 - Measure: Qualitative assessment of potential to develop gateways, new views, processional experiences, and demonstrative and/or iconic visual experiences of and on the bridge.

During Const.

Long Term

N/A





BETTER - SAFER - CONNECTED

December 11, 2019

Natural Resources, Climate Change and Sustainability Minimize impacts to water quality and flooding. 9a.1 Measure: Estimated changes in treatment of stormwater generated from impervious surface compared to No-build. Measure: Estimated long-term changes in flood levels. Measure: Estimated area of disturbance of potentially contaminated river substrate. 9a.2 Minimize impacts to fish and wildlife. Measure: Estimated changes to aquatic habitat (due to change in pier area below OHW and above the critical scour depth - differentiate habitat quality: higher quality (<20' deep) and lower quality (>20' deep). 9b.1 Minimize temporary impacts to water quality and flooding. Measure: Estimated area of disturbance in proximity to the Willamette River. Measure: Estimated temporary change in flood levels during construction (reasonable worst-case during construction). Minimize temporary impacts to air quality, greenhouse gas emissions and 9b.2 carbon sequestration. Measure: Qualitative assessment of effects on emissions due to traffic diversions/detours. Measure: Change in carbon sequestration (based on change in tree cover). Minimize temporary impacts to fish and wildlife. 9b.3 Measure: Extent of pile driving. Measure: Size of cofferdams and extent of temporary fill in the river. 9b.4 Minimize resource consumption and waste production during construction. Measure: (TBD, based on information provided by Greenroads analysis).



Long Term



Multnomah County is creating an earthquake-ready downtown river crossing.

BETTER - SAFER - CONNECTED

December 11, 2019

Pedestrians, Bicyclists and People with Disabilities (ADA – Americans with Disabilities Act)

10a.1 Maximize City's Vision Zero principles for safety and comfort for bicyclists, pedestrians, and other low-impact vehicles (e.g., scooters, skateboards).

- Measure: Width of bike path, potential for future bicycle climbing lanes, and safety at intersections and crossings.
- Measure: Width and slope of pedestrian and ADA facilities on bridge.
- Measure: Quality of protection from motor vehicles.

10a.2 Maximize access/connectivity for bicyclists and other low-impact vehicles.

- Measure: How well the bike facility on the bridge connects to existing and planned bike networks.
- Measure: Quality and quantity of accesses to transit stops and other destinations.

10a.3 Maximize access/connectivity for pedestrians and ADA.

- Measure: How well the pedestrian and ADA facilities on the bridge connect to existing and planned pedestrian and ADA networks.
- Measure: How well the pedestrian and ADA facilities on the bridge connects to social services and other frequent destinations for users.
- Measure: Quality and quantity of accesses to transit stops and other destinations.

10b.1 Minimize temporary travel time and access/connectivity impacts to bicyclists.

• Measure: Extent of out-of-direction travel, or travel time change, for bicyclists during construction (reflect information, if available, on origins and destinations of trips using the Burnside Bridge; may require quantitative or qualitative assessment and professional-judgment; possibly consider the duration of temporary changes in access/connectivity).

10b.2 Minimize temporary travel time and access/connectivity impacts to pedestrians.

- Measure: Extent of out-of-direction travel, or travel time change, for ADA users and pedestrians during construction (reflect information, if available, on origins and destinations of trips using the Burnside Bridge; may require quantitative or qualitative assessment and professional judgment; possibly consider the duration of temporary changes in access/connectivity).
- 10b.3 Maximize City's Vision Zero principles for safety and comfort for bicyclists, pedestrians, and other low-impact vehicles (e.g., scooters, skateboards).
 - Measure: Quality of protection of bicycle and pedestrian paths from other modes.
 - Measure: Width of temporary bicycle and pedestrian paths.
 - Measure: Qualitative safety assessment of temporary ADA and pedestrian facilities.
 - Measure: Quality and quantity of accesses to transit connections.



BETTER - SAFER - CONNECTED

December 11, 2019

11. Motor Vehicles, Freight and Emergency Vehicles

11a.1 Maximize safety for motor vehicles and freight.

Measure: Qualitative assessment of motor vehicle safety based on design (factors including but not limited to: elements that affect operating speed such as lane width and other cross section details, curve radii, as well as potential conflicts with other modes, sideswipes, property damage, and others)

11a.2 Maximize emergency service operations and responsiveness.

 Measure: Qualitative assessment of emergency service responsiveness independent of a major earthquake (factors including but not limited to: lane width and other cross section details, curve radii, potential conflicts with other modes, and others)

11b.1 Minimize temporary access and travel time impacts to freight and emergency vehicles.

- Measure: Travel time for motor vehicles from point X to point Y (quantitative if travel model provides reliable estimate.
- Measure: Duration of temporary closure/capacity reduction.
- Measure: Quantify number and duration of temporary road closures due to construction.

11b.2 Minimize temporary safety, impacts to motor vehicles, freight, and emergency vehicles.

 Measure: Qualitative assessment of the safety of construction phase detours and reroutes relative to existing conditions.

11b.3 Minimize temporary access and travel time impacts to motor vehicles.

- Measure: Travel time for motor vehicles from point X to point Y (quantitative travel model provides reliable estimate).
- Measure: Duration of temporary closure/capacity reduction.
- Measure: Quantify number and duration of temporary road closures due to construction.

During Const.





BETTER - SAFER - CONNECTED

December 11, 2019

12. Transit 12a.1 Maximize Streetcar readiness. Measure: Qualitative assessment of impacts to future Streetcar and bus operations (factors including but not limited to: may include lane width and other cross section details, curve radii, potential conflict with other modes, and others). 12a.2 Maximize bus accessibility. Measure: Qualitative scale considering presence of dedicated bus pullouts, transit stops, transfer points to other modes (LRT). 12a.3 Minimize transit collision vulnerability. Measure: Qualitative assessment for whether the bridge options create differing intersecting geometries and lane width variations, and how those may increase or decrease the likelihood of motor vehicle collisions with bus, and northbound and southbound Streetcars on MLK and Grand Avenues. (factors including but not limited to: may include lane width, curve radii, intersection cross section, potential for conflicts between modes, anticipated weave motions, and likelihood of sideswipe collisions). 12b.1 Minimize temporary impacts to transit access, safety, travel times, and ridership. Measure: Frequency and duration of LRT, Streetcar, and bus disruptions.

13.	3. Fiscal Responsibility				
Long Term	13a.1 • 13a.2	Minimize total Project cost. Measure: Estimated total project cost (including design, right-of-way acquisition, construction, temporary bridge, mitigation, utility relocation, etc.). Minimize long-term maintenance needs/costs. Measure: Number and cost of major maintenance projects expected over life of the			
During Const.	N/A	bridge, including the necessary bridge repairs following a major earthquake.			





BETTER - SAFER - CONNECTED

December 11, 2019

Topics for evaluation/decision-making in later project phases:

While developing the draft criteria groups, the CTF identified a number of topics that cannot be adequately or fully evaluated with the level of design and information that will be available during the DEIS phase. These are listed below with the recommendation that they be applied in later project phases such as during design or construction:

Seismic Resilience	Include equipment on bridge to create additional resilient functions after a major earthquake
Personal Safety	Maintain a safe construction site Implement design that minimizes risk of attempted suicide from the structure
Ped, ADA, Bicyclists	Maximize pedestrian/bicycle aesthetic experience on the bridge
Sustainability	Waste reduction and use of sustainable materials in design and construction. Energy sustainability in design
Navigation	Bridge lighting and signals do not adversely affect navigation safety
Aesthetics	Bridge lighting does not increase night sky impacts Provide a structure that instills a sense of community pride

