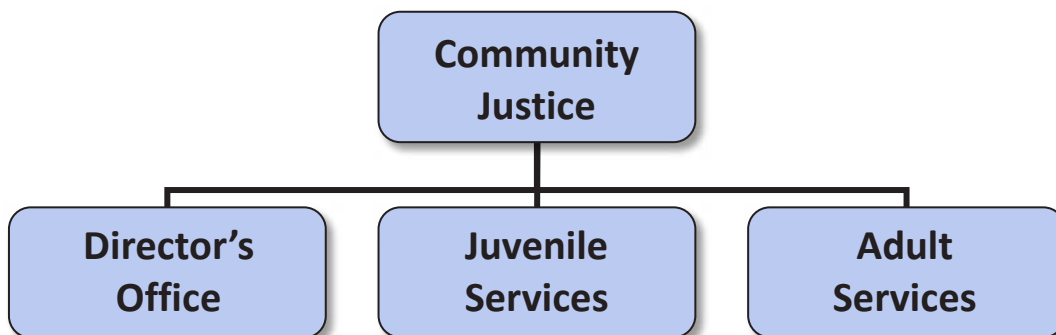


Department Overview

The Department of Community Justice (DCJ) serves a vital role in protecting public safety and strengthening our communities. DCJ intervenes to prevent the recurrence of crime among juvenile and adult defendants and offenders by supervising them and helping them to change problem behavior. DCJ provides supervision, sanctions, and treatment resources to youth, adults, families, and communities to address the underlying problems that drive crime. DCJ organizes its operations and aligns its resources around five strategic goals:

- Behavior Change – We work with adult offenders and youth to reduce delinquent and criminal behavior;
- Accountability – We hold adult offenders and youth accountable for their actions;
- Resource Management – We direct resources to deliver cost- effective services;
- System Change – We use advocacy and innovation to guide our work with stakeholders to improve community safety and assure a fair and just system;
- Commitment to Victims and Community – We respect and address victims’ rights and needs and restore the community.

Consistent with the County’s mission to be responsible stewards of public funds, DCJ actively manages limited resources in order to maximize services provided to the public. DCJ is dedicated to continuous improvement throughout the department by collecting, analyzing and utilizing performance data. DCJ consults evidence-based practices in its policy and program development. DCJ makes long-term investments in their employees through the provision of education and training. DCJ strengthens the County’s commitment to the public safety system through public service and by working in collaboration with the courts, law enforcement, schools, treatment agencies, and the community.



Budget Overview

The FY 2016 budget for the Department of Community Justice (DCJ) is \$100.6 million and 549.75 FTE, which is approximately \$9 million increase (10%) and 26.70 FTE (of which 12.00 FTE were added via budget modifications during FY 2015). The Department is highly dependent on the General Fund, which comprises 62% of the budget (\$62.5 million) and 38% of the budget (\$38.1 million, including \$2.3 million of Video Lottery Funds) is Other Funds.

Significant program changes include ASD State SB 1145 Funding Adjustments (50041) \$1,218,776 and 4.00 FTE reflects anticipated funding increase based on the Co-Chairs legislative budget and includes funding for the Mental Health Pilot Project, which was one time only in FY 2015. The program offer also funds mentoring services, employment services and administrative and IT capacity. In addition HB 3194 Justice Reinvestment (50022A) increases by \$2.4 million and 7.00 FTE from FY 2015 based on the Governor’s budget and the program allocation from the Multnomah County Justice Reinvestment Project (MCJERP) executive committee.

Title IV-E revenue is reduced by \$186,000 based on claims to date. This is a relatively new funding source and there is uncertainty around the claiming process and a large time lag from services rendered to payment.

New Programs in FY 2016:

- 50065B Community Healing Initiative Early Intervention \$500,000.
- 50065C Community Healing Initiative – Mentoring \$220,000 (one-time-only).
- 50065D Community Healing Initiative \$1,210,018 contracts transferred from Department of County Human Services.
- 50011 Recovery System of Care - Includes \$65,000 (one-time-only) funding for Rosewood Community Safety Initiative.

Additional information on these programs, as well as changes in other programs, can be found in the individual program offers.

Budget Trends	FY 2014	FY 2015	FY 2015	FY 2016	Difference
	<u>Actual</u>	<u>Current Estimate</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
Staffing FTE	502.68	529.26	523.05	549.75	26.70
Personnel Services	\$52,972,053	\$55,454,595	\$55,379,447	\$59,335,919	\$3,956,472
Contractual Services	16,003,854	18,028,210	19,946,688	24,167,299	4,220,611
Materials & Supplies	1,922,174	2,572,377	2,371,897	2,534,338	162,441
Internal Services	13,065,811	13,396,693	13,736,267	14,627,893	891,626
Capital Outlay	<u>34,053</u>	<u>0</u>	<u>11,000</u>	<u>11,000</u>	<u>0</u>
Total Costs	\$83,997,945	\$89,451,875	\$91,445,299	\$100,676,449	\$9,231,150

*Does not include cash transfers, contingencies or unappropriated balances.

Successes and Challenges

The Department of Community Justice continue to make investments in evidence-based programs delivering wraparound services to its adult offenders and youth involved in the juvenile justice system. These investments have resulted in positive outcomes, including declining overall recidivism rates for its adult and juvenile offenders, even with a high percentage of high risk offenders. DCJ continues to work closely with partners to invest in services needed by those under its supervision.

A major focus for the Adult Services Division has been the implementation of the Multnomah County Justice Reinvestment Program (MCJRP), funded as a result of the passage of HB 3194. For over two years, Multnomah County Public Safety partners have been working collaboratively to design and implement a program that aims to improve the assessment of criminal offenders prior to sentencing and provide them with a continuum of community-based services and sanctions based on their criminal risk factors. This combination of early assessment and intervention is proven to reduce recidivism while protecting public safety. The Assessment and Referral Center (ARC) continues to improve service delivery and coordination with partners to assist clients successful transition back to the community. This year a Health and Assessment Treatment (HAT) team was created with funding from Health Share. DCJ has also sworn in a record number of new PPO's, representing both new investments and attrition from promotions and retirements. As DCJ's case management practices have evolved over the years, new PPOs are learning these new practices from the beginning.

The Juvenile Services Division continues to identify funding sources to help maintain critical programs and implement innovative ones. This year DCJ partnered with the Oregon Youth Authority (OYA) to fund a pilot to utilize OYA Flex Funds to pay for Youth Villages Intercept services. DCJ and other public safety partners completed a comprehensive gang assessment, which provides a framework for the development of a community response. Additionally, a team from Multnomah County successfully completed the Center for Juvenile Justice Reform Reducing Racial and Ethnic Disparities in Juvenile Justice (RED) Certificate Program, which has resulted in the creation of a diversion program. These analyses and planning efforts are resulting in targeted investments with the goal of reducing the number of youth of color entering the juvenile justice system.

In FY 2016, DCJ will need to continue to address succession planning and allocate sufficient time and resources to train and certify employees. DCJ will continue to monitor the implementation of HB 3194 with its partners and adjust the program as needs arise. DCJ has developed a clearer understanding of factors relating to racial and ethnic disparities. The challenge is now identifying practices that will make a difference. Lastly, the 2015 Legislative Session could present some challenging results for DCJ. Full funding of HB 3194, the Community Corrections budget, and the Juvenile Diversion and Pilot funding remain uncertain.

Diversity and Equity

The department has continued its commitment to advancing programs and policies that enhance diversity and equity in the County. DCJ has focused on implementing new programs to address the disproportionate representation of youth of color and expanding programs currently in place. Specifically, DCJ worked with our Public Safety partners to complete a comprehensive gang assessment in order to begin developing a community wide response. Additionally, a Multnomah County team successfully completed the Center for Juvenile Justice Reform Reducing Racial and Ethnic Disparities in Juvenile Justice (RED) Certificate Program, which resulted in the creation of a diversion program. The Adult Service Division is looking to enhance its long established African American Program to increase responsiveness and enhance mentoring services.

The department’s Diversity and Equity Steering Committee has a broad charge, including creating an annual training plan using the equity lens and creating an annual report including diversity of staff, clients and services. Some key accomplishments over this year have been:

- Began development of a multi-pronged approach to training on diversity and equity for the department.
- Reviewed of existing policies related to discrimination, harassment, and respectful workplace and made recommendations to change investigation policies, whistle-blower policies, county relationship with the Red Cross, and training on existing policies.
- Approved a plan to create support for employees that provides a safe place to discuss, share, learn and listen to positive/negative experiences related to equity and diversity issues.

Budget by Division

Division Name	FY 2016 General Fund	Other Funds	Total Division Cost	Total FTE
Director's Office	\$13,469,208	\$2,500	\$13,471,708	54.00
Adult Services Division	28,524,645	28,370,766	56,895,411	314.15
Juvenile Services Division	<u>20,547,108</u>	<u>9,762,222</u>	<u>30,309,330</u>	<u>181.60</u>
Total Community Justice	\$62,540,961	\$38,135,488	\$100,676,449	549.75

Director's Office

The Director's Office provides policy, program, and fiscal direction to DCJ and ensures that DCJ is accountable to County residents, the Board of County Commissioners, and system partners. The Director's Office is responsible for the fiscal management of more than \$100.6 million in county, state, federal and private grant funds.

There are a number of programs that are included in this division. The Research and Planning team promotes the use of evidence-based practices and data-informed decision-making at all levels of the department. Business Services provides support for sound budgeting, grants management, invoice processing, contracting, fee collection, medical billing, procurement for goods and services, and travel arrangements. The Business Applications and Technology (BAT) team directs the evaluation, selection, purchase, implementation and training of effective, innovative technology solutions to enhance DCJ's effectiveness. Human Resources (HR) supports over 500 regular employees on any given day- including the needs of management and members of three different unions. HR coordinates the development of policies, procedures and internal investigations and also manages 158 volunteers and interns, which provided over 14,135 hours of service to DCJ programs and service enhancing connectivity to the community last year. The Crimes Victims Services Unit is responsible for advancing our long-term commitment to crime victims' rights and needs.

Significant Changes

The FY 2016 budget is investing in staff resources that will improve the customer service the Director's Office offers to the rest of the department and increase direct services to clients.

Program offer 50003 expands the services delivered directly to victims. This offer will add a crime victim advocate along with increased funding in the Victims Emergency Assistance Fund. A contract for \$100,000 will be added for victim's mediation services in order to offer victim/offender mediation to those crime victims who would like help talking to the perpetrator of the crime committed against them.

Program offer 50001 increases a Finance Specialist to a full time position.

Program offer 50002 increases the contract for Court Appearance Notification System (CANS) by \$30,000, restoring part of a reduction from FY 2015.

Program offer 50041 provides additional staff to the Director's Office and to Research and Planning Unit to support evidence-based decision making. Also, IT support will be added to reduce a long list of programming needs.

Adult Services Division

The Adult Services Division (ASD) provides leadership and direction for the supervision of approximately 12,600 probationers and post-prison adult offenders annually in the community who have been convicted of felony and misdemeanor crimes. The Recognizance Unit helped process about 37,000 cases per year. Together, these programs promote public safety while reducing County jail utilization. ASD's mission is to enhance community safety, reduce crime and change offender behavior by holding offenders accountable in a fair and just manner. ASD also effectively coordinates with public safety partners and ensures the safety of DCJ employees who supervise adult offenders. In accordance with best practices, ASD has specialized units for offenders who have been convicted of specific crimes or who have needs that require Probation and Parole Officers (PPO) with specialized training. These units are Domestic Violence, Gang, Mentally Ill, Gender Specific, Sex Offender and Very High Risk Supervision Team. Other supervision units manage offenders with property and drug convictions, including robbery and burglary crimes. ASD bases its case management model on Evidence Based Practices, emphasizing approaches that address behavior change and community reintegration to address criminal risk factors. ASD manages offenders on Community Service to strengthen offender accountability, and also provides services to help offenders develop pro- social skills, such as the Day Reporting Center and the Londer Learning Center for employment training and GED support services. ASD enhances supervision with GPS/electronic monitoring and computer forensics monitoring as needed.

Significant Changes

The FY 2016 budget reflects continued investment to deliver quality wraparound services and an investment in an offender management structure that improves community supervision. Investment in treating mentally ill offenders will continue.

ASD increased mentoring services and added \$65,000 one time only funding for the Rosewood Community Safety Initiative in program offer 50011 and shifted some funding from program offer 50011 Recovery System of Care to program offer 50010 Adult Offender Mental Health Services for contracted services to provide mental health evaluations.

Program offer 50022 moves all DCJ's HB 3194 funding for the Justice Reinvestment Program into one offer. This offer includes five additional PPOs, one Community Justice Manager, and one Corrections Technician. It also increases funding for direct client assistance and funding for mentors and housing stabilization and treatment.

Program offer 50039 will add a 0.50 FTE Corrections Technician and 0.50 FTE PPO to the Monitor Misdemeanor Program. Program offer 50041 will continue contracting for Mentally Ill Offender housing, increase our funding for employment services and add mentoring for African Americans. In addition this program offer adds a 1.00 FTE supervisor to gain some efficiencies and accountability as we reorganize support staff at the Mead Building.

Juvenile Services Division

The Juvenile Services Division (JSD) protects the public, delivers cost-effective, evidence-based services to delinquent youth and their families, and promotes a fair, equitable and accountable juvenile justice system. JSD provides a continuum of juvenile services ranging from informal handling (diversion) and formal probation, shelter care, electronic monitoring, mental health assessments and care coordination, outpatient treatment, assessment and evaluation services, secure residential substance abuse treatment, and detention.

Although delinquency referrals have declined over the past decade, there remains a group of youth whose behavior warrants intervention from the juvenile justice system. Last year, JSD completed over 1,100 detention screens and approximately 500 youth were admitted to the Donald E. Long Juvenile Detention Home. Many of these youth arrive in crisis and require comprehensive wraparound services.

Annually, approximately 550 youth (referred for less serious criminal activity) are diverted from court and held accountable through case review and management, community service, paying restitution to victims, and completing community-based educational/behavioral interventions. Juvenile Court Counselors supervise about 275 high risk youth on formal probation per day. JSD manages these youth in this population with treatment services, custody sanctions, detention alternatives and accountability interventions.

Significant Changes

Program offer 50050 adds a Program Specialist to provide operations improvement support to managers and staff by monitoring JSD's adherence to best practices and the fidelity of the evidence-based models used by the division.

Program offer 50061 adds a 0.50 FTE Community Justice Manager while eliminating a vacant 1.00 FTE Juvenile Counseling Assistant in the Juvenile High Risk Unit.

Program offer 50063 adds a 0.50 FTE Community Justice Manager and a 1.00 FTE Juvenile Custody Services Specialist to adjust staffing levels in the Juvenile Behavioral Rehabilitation Assessment and Evaluation Program.

Program offer 50051 eliminates a vacant 1.00 FTE Records Technician.

Several changes are being proposed to the Community Healing Initiative (CHI). Program offer 50065D moves the contract funding to DCJ from the Department of County Human Services.

Program offer 50065B funds a Countywide expansion of the Diversion and Early Intervention Pilot Program including school advocacy and increased community collaboration.

Lastly, program offer 50065C will add mentoring services as an additional component within the existing CHI program, targeting gang involved youth or youth who are at risk for gang involvement ages 11-18 years.

Department of Community Justice

The following table shows the programs that make up the department's total budget. The individual programs follow in numerical order by division.

Prog. #	Program Name	FY 2016 General Fund	Other Funds	Total Cost	FTE
Director's Office					
50000	DCJ Director's Office	\$1,356,138	\$0	\$1,356,138	8.00
50001	DCJ Business Services	2,683,852	0	2,683,852	17.70
50002	DCJ Business Applications & Technology	6,428,342	0	6,428,342	6.50
50003	DCJ Crime Victims Unit	719,185	2,500	721,685	5.00
50004	DCJ Research & Planning Unit	686,902	0	686,902	5.50
50005	DCJ Human Resources	1,594,789	0	1,594,789	11.30
Adult Services Division					
50010	Adult Offender Mental Health Services	939,050	0	939,050	0.00
50011	Recovery System of Care	1,666,268	303,311	1,969,579	0.00
50012	Addiction Services - Adult Offender Residential	2,703,835	0	2,703,835	0.00
50014	Addiction Services - Adult Drug Court Program	771,235	544,324	1,315,559	0.25
50015	Adult Chronic Offender Program - City Funding	0	609,045	609,045	0.00
50016	Adult Services Management	2,099,674	3,455	2,103,129	12.50
50017	Adult Recog Program	1,525,038	0	1,525,038	15.00
50018	Adult Pretrial Supervision Program	1,487,210	0	1,487,210	14.00
50019	Adult Forensics Unit	322,049	0	322,049	2.00
50020	Adult Parole/Post Prison Violation Hearings & Local Control Release Unit	1,419,710	1,164,934	2,584,644	12.75
50021	Assessment and Referral Center	2,935,908	4,915,140	7,851,048	35.00
50022A	HB3194 Justice Reinvestment	0	4,540,086	4,540,086	11.00
50023	Adult Field Generic Supervision (Level 1&2)	3,261,771	4,862,187	8,123,958	60.15
50024	Adult Mentally Ill Offender Supervision	743,125	0	743,125	6.00
50025	Adult Sex Offender Supervision & Treatment	533,728	1,994,440	2,528,168	15.50

Prog. #	Program Name	FY 2016 General Fund	Other Funds	Total Cost	FTE
Adult Services Division (cont.)					
50026	Adult Domestic Violence Supervision	1,122,086	1,496,827	2,618,913	19.50
50027	Adult Family Supervision Unit	1,077,713	25,000	1,102,713	9.00
50028	Adult Day Reporting Center	468,007	1,506,827	1,974,834	18.00
50029	Adult Electronic Monitoring	385,505	0	385,505	3.00
50030	Adult Property Crimes Programs (RAIN & START)	242,334	1,863,821	2,106,155	8.10
50031	Community Service	1,295,655	338,338	1,633,993	13.50
50032	Adult Gang and African American Program	253,736	1,254,521	1,508,257	8.00
50033	Adult Londer Learning Center	0	828,235	828,235	8.40
50034	Adult Field Services - Medium Risk Generic Supervision	491,906	96,300	588,206	5.00
50035	Support to Community Court	91,756	0	91,756	1.00
50036	Adult Domestic Violence Deferred Sentencing	81,310	0	81,310	1.00
50037	Adult Sex Offender Reduced Supervision (SORS)	0	144,163	144,163	1.00
50038	Adult Generic Reduced Supervision (Casebank)	991,744	404,500	1,396,244	13.30
50039	Formal Supervision & Monitor Misdemeanor Program	413,907	342,900	756,807	7.70
50040	Adult Effective Sanctioning Practices	1,114,021	0	1,114,021	9.50
50041	ASD State 1145 Funding Adjustment	86,364	1,132,412	1,218,776	4.00
Juvenile Services Division					
50050	Juvenile Services Management	1,709,757	254,474	1,964,231	11.00
50051	Juvenile Services Support	2,549,429	0	2,549,429	15.00
50052A	Family Court Services	160,883	1,034,115	1,194,998	8.80
50053	FCS - Justice for Families - Supervised Parenting Time	140,562	245,000	385,562	2.80
50054A	Juvenile Detention Services - 56 Beds	7,821,621	2,153,905	9,975,526	76.00

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Prog. #	Program Name	FY 2016 General Fund	Other Funds	Total Cost	FTE
Juvenile Services Division (cont.)					
50054B	Juvenile Detention Services - 16 Beds	778,558	0	778,558	6.00
50055	Community Monitoring Program	306,604	304,469	611,073	0.00
50056A	Juvenile Shelter & Residential Placements	137,848	522,757	660,605	0.00
50057	Juvenile Intake, Assessment, Intervention & Adjudication (IAIA)	1,047,033	0	1,047,033	9.00
50058	Juvenile Female Probation Services	257,744	188,714	446,458	4.00
50059	Juvenile Sex Offender Probation Supervision and Treatment	660,852	157,522	818,374	4.00
50060	Juvenile East Multnomah Gang Enforcement Team (EMGET)	0	718,212	718,212	0.00
50061	Juvenile High Risk Unit - RISE	557,782	1,035,769	1,593,551	12.00
50062	Juvenile Low Risk Unit	198,694	0	198,694	2.00
50063	Juvenile Behavioral Rehabilitation (BRS) Assessment & Evaluation	784,114	1,248,610	2,032,724	15.00
50064	Juvenile Assessment & Treatment for Youth & Families (ATYF)	133,005	1,130,513	1,263,518	9.00
50065A	Juvenile Culturally Specific Intervention	313,721	153,114	466,835	0.00
50065B	Early Intervention and Community Coordination	500,000	0	500,000	0.00
50065C	Community Healing Initiative Mentoring Services	220,000	0	220,000	0.00
50065D	Community Healing Initiative	1,210,018	0	1,210,018	0.00
50066	Juvenile Community Interface Services	<u>\$1,058,883</u>	<u>\$615,048</u>	<u>\$1,673,931</u>	<u>7.00</u>
	Total Community Justice	\$62,540,961	\$38,135,488	\$100,676,449	549.75

Department: Community Justice **Program Contact:** Scott Taylor
Program Offer Type: Administration **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Director's Office provides the Department of Community Justice (DCJ) with the policy, program and fiscal direction to achieve its mission of enhancing community safety and reducing criminal activity. DCJ is a 24-hour operation with about 500 regular employees. The Director's Office also coordinates over 150 volunteers provided throughout DCJ. The Director's Office provides leadership, communication, project management, and coordination across the Department's Divisions.

Program Summary

The Director's Office monitors the daily operations of an agency that provides supervision and treatment resources to youth, adults, families, and communities to address the underlying issues and problems that drive crime. It is the role of the Director's Office to hold the Department accountable to county residents, the Board of County Commissioners and system partners. From intake and assessment through discharge, the youth, adults, and families receive a continuum of services to help them reintegrate into their communities.

In 2014, DCJ supervised over 12,000 probationers and post-prison adult offenders annually in the community who have been convicted of felony and misdemeanor crimes. Our Juvenile Services Division operates the Donald E. Long Juvenile Detention Facility, a regional facility that houses up to 64 youth daily, and provides daily community supervision for high risk youth. Our Family Court Services program provides services for at-risk families as they went through separation and divorce.

The Directors office has direct oversight of administrative functions that support our direct service work. The Business Services division provides fiscal management of our county, state, federal and private grant funds. The Research and Planning team promotes the use of evidence-based practices and data-informed decision-making at all levels of the department. The Business Applications and Technology (BAT) team directs the evaluation, selection, purchase, implementation and training of effective, innovative technology solutions to enhance DCJ's effectiveness. Human Resources supports our employees, including the needs of management and members of three different unions. Lastly, this office oversees the work of a project management team that works directly with staff to explore and plan ways to improve our work.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult offenders supervised annually	12,613	12,300	12,600	12,600
Outcome	Percent of offenders who are convicted of a felony within three years of supervision start date	19%	NEW	20%	20%
Output	Number of youth referrals received annually	3,684	3,500	3,500	3,200
Outcome	Percent of youth that had one or more subsequent referrals within 12 months	27.3%	NEW	27%	26%

Performance Measures Descriptions

Recidivism measures reflects statewide definitions in effect in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,119,206	\$0	\$1,139,090	\$0
Contractual Services	\$109,586	\$0	\$119,086	\$0
Materials & Supplies	\$71,649	\$0	\$75,599	\$0
Internal Services	\$16,422	\$0	\$22,363	\$0
Total GF/non-GF	\$1,316,863	\$0	\$1,356,138	\$0
Program Total:	\$1,316,863		\$1,356,138	
Program FTE	8.00	0.00	8.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50000 DCJ Director's Office

Department: Community Justice **Program Contact:** Joyce Resare
Program Offer Type: Support **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Department of Community Justice (DCJ) Business Services provides administrative and business services to the Department through exercising sound, accurate and transparent financial management.

Program Summary

DCJ is funded by a variety of federal, state, local and other grant sources. A primary responsibility of Business Services is to integrate these resources to develop a balanced budget that meets Oregon Budget Law, County policies, and the accounting practices established by the County’s Chief Financial Officer. Business Services ensures that the Department's budget adequately supports operations and aligns with the programs authorized by the Board of County Commissioners.

DCJ Business Services include budget development; analysis and tracking; administration of the Department’s budget and numerous revenue streams; financial policy development and oversight; grants financial oversight; accounts receivable; accounts payable; medical billing; travel and training; procurement and contract development and administration support.

Business Services also continually monitors departmental spending throughout the budget cycles so that spending occurs within designated spending limits. This area also sees that cash handling and accounting are closely monitored, ensures compliance with grant financial requirements, that contracts meet County Attorney standards and provide legal authority to procure goods and services for the programs. Business Services participates in cross-county teams such as the County Operations Council, Purchasing/Contract Committees and the Finance Users Group.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Percent of invoices paid in 30 days or less	70%	75%	72%	75%
Outcome	Percent spending within legal appropriation (total budget)	100%	100%	100%	100%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,642,312	\$0	\$1,755,949	\$0
Contractual Services	\$3,405	\$0	\$14,131	\$0
Materials & Supplies	\$187,565	\$0	\$84,351	\$0
Internal Services	\$840,998	\$0	\$829,421	\$0
Total GF/non-GF	\$2,674,280	\$0	\$2,683,852	\$0
Program Total:	\$2,674,280		\$2,683,852	
Program FTE	17.20	0.00	17.70	0.00

Program Revenues				
Fees, Permits & Charges	\$5,000	\$0	\$1,300	\$0
Other / Miscellaneous	\$2,153,833	\$0	\$2,462,040	\$0
Total Revenue	\$2,158,833	\$0	\$2,463,340	\$0

Explanation of Revenues

County General Fund which includes Department Indirect Revenue of \$2,462,040 based on indirect rate of 8.48% of total allowable expenditures in the federal/state fund; Fee revenue of \$1,300 deposited into the General Fund. Revenue is unanticipated and not program related. Assuming same budget amount as FY 2015.

Significant Program Changes

Last Year this program was: FY 2015: 50001 DCJ Business Services

This program offer adds a 0.50 FTE Finance Specialist 1 in FY 2016.

Department: Community Justice **Program Contact:** Michael Callaghan
Program Offer Type: Support **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Business Applications and Technology (BAT) section supports the implementation and use of new and existing information systems and data reporting tools which increase the effectiveness of staff and improve the delivery of services to clients. BAT also manages the Court Appearance Notification System (CANS), a collaborative, multi-jurisdictional program designed to reduce offenders' rate of failure to appear (FTA) in court, community service and other required appointments within the Community Justice System through the use of automated telephone reminders and alerts.

Program Summary

The BAT program provides oversight for evaluation, selection, purchase and implementation of effective, innovative technology solutions. BAT collaborates with partner agencies from local, state and federal governments as well as private service providers in order to develop system-wide technology solutions for data sharing. Team members of BAT work to foster the use and understanding of data management and reports for decision making and facilitate a variety of information system trainings that enhance the Department of Community Justice's (DCJ) operations.

CANS works by reminding defendants of upcoming court hearing dates, times and locations which help to reduce failure to appear (FTAs) and costs to the various enforcement agencies. The automated system also alerts offenders of payments due on restitution, compensatory and/or supervision fees, and appointments with their Parole/Probation Officers (PPO). CANS regularly monitors and reports program performance to the Local Public Safety Coordination Council (LPSCC) and the Criminal Justice Advisory Committee (CJAC).

This program offer contains services provided by the County's Information Technology organization which facilitate support information needs of the Department, system partners and the public. This includes development and maintenance of information systems to support business needs and easy access to data and other support services in order for DCJ to effectively utilize technology. This program also provides for the purchase and replacement of computer equipment, software and technology tools.

Through innovative technological solutions and wise technology investments, the Department is better equipped to promote community safety and reduce criminal activity. This program demonstrates effective agency collaboration and fiscal responsibility.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of system innovations, upgrades and system replacements implemented	3	NEW	6	8
Outcome	Percent of IT Projects that were completed within 12 months	22%	31%	32%	40%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$747,472	\$0	\$773,333	\$0
Contractual Services	\$105,550	\$0	\$135,950	\$0
Materials & Supplies	\$177,337	\$0	\$181,715	\$0
Internal Services	\$5,507,606	\$0	\$5,337,344	\$0
Total GF/non-GF	\$6,537,965	\$0	\$6,428,342	\$0
Program Total:	\$6,537,965		\$6,428,342	
Program FTE	6.50	0.00	6.50	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50002 DCJ Business Applications & Technology

Increases contract for Court Appearance Notification System (CANS) \$30k, restoring part of FY15 reduction.

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Support **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Community supervision serves three main purposes: 1) holding the offenders accountable, 2) making positive changes in offender behavior, and 3) protecting the rights of victims and the larger community. The Crime Victims Unit coordinates and enhances each division's response to the crime victim rights and to the individual crime victims of offenders on supervision.

Program Summary

The Crime Victim Services Unit is responsible for advancing the goals of the Department of Community Justice (DCJ) Strategic Plan related to our long-term commitment to crime victims' rights and needs. The Crime Victims Unit is responsible for problem-solving to improve responsiveness to crime victims both within DCJ and across our public safety partners.

This unit collaborates with public safety agencies and community partners as well as DCJ staff to develop a more coordinated system response to crime victim issues. The unit is charged with making sure DCJ is acting in compliance with the rights of crime victims in accordance with Oregon statutes, reaching out to crime victims and providing information about the offender and the corrections system if desired, improving the collection of restitution, and providing emergency assistance to crime victims. The unit also provides training to DCJ staff on crime victim's rights, restitution collection, and becoming more responsive to crime victims. Lastly, this unit includes a position devoted specifically to the Commercial Sexual Exploitation of Children (CSEC). This is a multi-jurisdictional system collaborative process that includes social services leaders, elected officials, state policy makers, criminal justice system representatives, citizens, and survivors.

The Crime Victims Unit will be expanded in scope to provide services directly to crime victims. A crime victim advocate will be added along with increased funding in the Victims Emergency Assistance Fund. In addition, DCJ will offer victim/offender mediation to those crime victims who would like help in talking to the perpetrator of the crime against them.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of initial contacts with victims of probation cases	2,085	2,300	2,100	2,100
Outcome	Percent of victims contacted compared to the number of court cases	92%	95%	92%	95%
Outcome	Number of crime victims registering for ongoing notifications	228	NEW	250	250

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$431,121	\$0	\$520,931	\$0
Contractual Services	\$80,000	\$0	\$191,650	\$0
Materials & Supplies	\$5,415	\$0	\$5,675	\$2,248
Internal Services	\$293	\$0	\$929	\$252
Total GF/non-GF	\$516,829	\$0	\$719,185	\$2,500
Program Total:	\$516,829		\$721,685	
Program FTE	4.00	0.00	5.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$0	\$0	\$191	\$0
Other / Miscellaneous	\$0	\$0	\$0	\$2,500
Total Revenue	\$0	\$0	\$191	\$2,500

Explanation of Revenues

County General Fund plus donation of \$2,500 from Oregon Community Foundation (OCF) Joseph E Weston Public Foundation

Significant Program Changes

Last Year this program was: FY 2015: 50003 DCJ Crime Victims Unit

This program offer adds a 1.00 FTE Victim Advocate in FY 2016 and increased funding for the victim's emergency fund. \$100k in funding was also added for a victim's mediation contract.

Department: Community Justice **Program Contact:** Kimberly Bernard

Program Offer Type: Support **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

The purpose of the Research & Planning (RAP) Unit is to collect, interpret, analyze, and disseminate information regarding the characteristics, activities, operations, and policies of the Department of Community Justice. This information is used by many stakeholders for operational decision-making, policy formulation, mandatory reporting, quality assurance & improvement, and release to the general public.

Program Summary

The RAP Unit supports the data and analysis needs of the three department divisions: Director's Office, Adult Services Division and the Juvenile Services Division. These analyses promote effective resource management and the attainment of the department's strategic goals. The unit promotes the adoption of evidence-based practices through continual identification and dissemination of emerging best practices in the literature and professional associations. The unit helps ensure that departmental operations have fidelity and are delivered in a manner optimizing client outcomes. The unit is responsible for the coordination and development of mandatory reports to other government agencies and funders.

Additionally, the unit is responsible for evaluating contract compliance and supporting quality improvement efforts with our community partners. These services are critical for holding programs and services accountable. Nationally, DCJ's evaluation and research findings are studied (through corrections publications and national conferences) and recognized in a manner that enhances our reputation with national and state funders.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Average number of research and evaluation requests addressed by unit each month	NEW	NEW	24	32
Outcome	Number of output and outcome measures analyzed for budgeting process	118	120	138	140

Performance Measures Descriptions

Measure Changed: Data Tracking Improvements

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$638,398	\$0	\$674,109	\$0
Contractual Services	\$0	\$0	\$750	\$0
Materials & Supplies	\$9,716	\$0	\$11,216	\$0
Internal Services	\$0	\$0	\$827	\$0
Total GF/non-GF	\$648,114	\$0	\$686,902	\$0
Program Total:	\$648,114		\$686,902	
Program FTE	5.50	0.00	5.50	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50004 DCJ Research & Planning Unit

Department: Community Justice **Program Contact:** James Opoka
Program Offer Type: Support **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Department of Community Justice (DCJ) Human Resources (HR) unit recruits, hires, trains and assists with the management of regular, on-call, temporary employees, volunteers and interns. DCJ HR and training consultants work closely with both internal and external customers to design responsive programs and services. HR staff work with management and members of three different unions to hold employees accountable. The HR unit directly supports the culture and mission of the Department.

Program Summary

The HR unit supports over 500 regular employees on any given day in addition to 3 union contracts; and 24-hour operations in Juvenile Detention, the Multnomah County Justice Center and the community. HR will continue to:

- 1) Assess diverse organizational and customer (employee) needs to provide strategic direction as well as succession and workforce planning through active participation on management teams;
- 2) Consult with managers and employees about employee and labor relations issues, including performance management, discipline and grievances, recruitment and selection of a highly qualified and diverse workforce, leave administration, layoffs and bumping, and compliance with County Personnel Rules, Department Work Rules, and union contracts;
- 3) Ensure compliance with all laws, rules, regulations, policies and labor agreements so liability and costs of unlawful employment actions are reduced or eliminated;
- 4) Manage the recruitment and selection process, leave administration, discipline and grievance process, layoffs and bumping, and personnel records;
- 5) Manage 268 leave requests and 1,347 personnel transactions in SAP;
- 6) Develop and implement HR initiatives with Central Human Resources and Labor Relations;
- 7) Complete 299 background investigations / records checks on DCJ employees, volunteers, interns, and contractors;
- 8) Coordinate 679 internal and external professional development events necessary to keep qualified employees and meet statutory requirements, and attended by 500 employees;
- 9) Manage 158 volunteers and interns who provide 14,135 hours of service to DCJ programs and services; and
- 10) Coordinate internal employee investigations, policies and procedures, safety, Health Insurance Portability and Accountability Act (HIPAA), and Prison Rape Elimination Act (PREA).

DCJ's HR unit supports the Department's mission and accountability to the public through hiring, training and evaluating competent staff. By hiring qualified people, giving them the tools they need to do their job and supporting management performance, the Department is able to continue changing offender behavior and keeping the community safe.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Total number of regular employees supported per day	507	NEW	527	545
Outcome	Percent of people of color applying for open positions	34%	NEW	39%	37%
Output	Annual number of temporaries, on-calls, volunteers, and interns supported	590	NEW	438	620

Performance Measures Descriptions

The percentage of people of color in the Portland/Vancouver PMSA (Portland Metropolitan Statistical Area) Civilian Labor Force 16.5%. This is the legal benchmark used to evaluate whether an employer's workforce is representative of the available labor force in the area the business/organization operates.
 Measure Changed: Alignment to Core Functions and Data Tracking Improvements

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,326,586	\$0	\$1,382,499	\$0
Contractual Services	\$131,112	\$0	\$131,112	\$0
Materials & Supplies	\$80,932	\$0	\$80,932	\$0
Internal Services	\$656	\$0	\$246	\$0
Total GF/non-GF	\$1,539,286	\$0	\$1,594,789	\$0
Program Total:	\$1,539,286		\$1,594,789	
Program FTE	11.30	0.00	11.30	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50005 DCJ Human Resources

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The rate of mental illness among those incarcerated is two to three times higher than among the general population (Roskes and Feldman 1999). These offenders eventually leave prison or jail and are then supervised in the community, bringing with them a variety of mental health and chronic medical issues. The Department of Community Justice (DCJ) provides funding for services that assist Parole/Probation Officers (PPO) in their work with about 300 adult mentally ill offenders annually.

Program Summary

Mental Health Services (MHS) helps PPOs access necessary resources for offenders with severe and persistent mental illness. This work is essential for stabilizing and decreasing recidivism rates for this specific population and is always coordinated with other community-based treatment.

MHS provides the following contracted services:

- 1) Provide outpatient mental health care coordination and psychiatric medication services to adult offenders with severe mental illness, with or without a substance abuse disorder, who are under the supervision of DCJ.
- 2) Provide mental health assessments, evaluations, diagnoses, and care plans, including referrals to other needed community services.
- 3) Conduct coordinated case planning with other agencies or individuals involved with the clients and/or their families.

This program supports public safety by providing a continuum of social services to high and medium risk offenders who require assistance in accessing services. Without these services, many of these offenders would remain unstable and would likely return to jail on supervision violations and/or new criminal charges.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of clients that received treatment	114	30	120	100
Outcome	Percent of offenders who are convicted of a felony within one year of treatment admission date	18%	NEW	18%	18%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in effect in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$717,947	\$0	\$939,050	\$0
Total GF/non-GF	\$717,947	\$0	\$939,050	\$0
Program Total:	\$717,947		\$939,050	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50010 Adult Offender Mental Health Services

This program offer includes an increased investment of 200k reallocated from Offer 50011 Recovery System of Care.

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Outpatient treatment is an essential part of the alcohol and drug treatment continuum: Alcohol/drug treatment addresses a major criminal risk factor and is a necessary correctional intervention if DCJ is to continue to be successful in reducing recidivism. The offenders referred to these programs are classified at a high risk to re-offend and are statistically more likely to commit a new crime if interventions are not provided.

Program Summary

Services are provided through contracts with nine non-profit providers who are dually licensed to provide alcohol and drug treatment and mental health services. Contracted treatment programs are equipped to respond to culturally-specific needs, to provide mental health treatment, and to address criminal risk factors in addition to addiction to drugs or alcohol.

With the expansion of Medicaid and private forms of insurance, some clinical services previously supported by the DCJ budget will now be reimbursed through health insurance. DCJ will continue to provide funding for clinical services for those offenders eligible for treatment who do not have insurance. In addition, funding is provided to support treatment interventions for criminal risk factors such as antisocial thoughts and attitudes, antisocial peers, impulsivity and poor problem solving skills, anger management and so on. Effective interventions for offenders should integrate addictions treatment with treatment for criminality.

This program offer supports a recovery system of care which includes comprehensive support for recovery in addition to counseling, such as stable and drug free housing, peer mentors, and vocational assistance. A recovery system of care better supports long-term behavior change than does counseling alone.

Without treatment, offenders are more likely to re-offend and/or to occupy expensive jail beds. Treatment has been proven to be effective at reducing recidivism both in Oregon and nationally. DCJ's pilot program for a recovery system of care which includes treatment, housing, mentors, and vocational assistance was studied by the Criminal Justice Commission. This program reduced re-arrest by 43% over a matched but untreated control group. In addition, 74% of participants were employed within 90 days and 84% had independent housing at 90 days. For every dollar spent on this program, \$6.73 in tax payer and crime victim costs were avoided.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of clients that received DCJ treatment subsidies	NEW	NEW	400	400
Outcome	Percent of offenders who are convicted of a felony within one year of treatment admission date	11%	NEW	12%	12%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$1,718,178	\$275,051	\$1,620,368	\$272,786
Materials & Supplies	\$45,712	\$0	\$45,900	\$0
Internal Services	\$0	\$29,238	\$0	\$30,525
Total GF/non-GF	\$1,763,890	\$304,289	\$1,666,268	\$303,311
Program Total:	\$2,068,179		\$1,969,579	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$22,801	\$0	\$23,132	\$0
Fees, Permits & Charges	\$0	\$1,000	\$0	\$0
Intergovernmental	\$0	\$221,789	\$0	\$223,311
Other / Miscellaneous	\$0	\$81,500	\$0	\$80,000
Total Revenue	\$22,801	\$304,289	\$23,132	\$303,311

Explanation of Revenues

County General Fund plus 1) State Department of Corrections (DOC) \$130,268. This is the allocation for the first half of the 2015-2017 biennium; 2) State Treatment Transition Program \$93,043. This is the budgeted amount for the first half of the 2015-2017 biennium; 3) Civil Forfeitures \$80,000. Funds are received from Mult Co. Circuit Court or City of Portland for civil forfeitures seized from clients and turned over to DCJ per ORS 131A.360. Budgeted at same amount as FY 2015. 4) One time only - \$65,000 of County General Fund for Rosewood Community Safety Initiative.

Significant Program Changes

Last Year this program was: FY 2015: 50011 Recovery System of Care

and 50036 Adult Re-Entry Enhancement Coordination

This program offer includes an increased investment in mentoring and a reallocation of 200k to Mental Health Services program offer 50010. All HB3194 funding has been moved to program offer 50022 Justice Reinvestment Program.

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Residential drug treatment is an essential part of the alcohol and drug treatment continuum that impacts public safety. When residential treatment is successful for offenders, the long-term collateral costs of re-arrest, re-incarceration and inadvertent consequences for the children of offenders significantly decline.

Program Summary

This offer supports 130 beds of residential drug and alcohol treatment for high risk male and female offenders and allows courts and probation/parole officers to have sanction options other than jail for those needing treatment. Fifty-two beds serve high risk offenders in a facility specialized in treating males involved with the criminal justice system. The remaining beds for men are located in three residential facilities within the community. Some of these beds are reserved for specific populations (e.g., sex offenders, East County property offenders). This program also provides 40 residential alcohol and drug treatment beds for high risk female offenders in two facilities and nine beds for dependent children. The current community treatment providers have been in existence for over 20 years and work collaboratively with the Department of Community Justice (DCJ) to treat offenders with addictions and criminality.

The program uses evidence-based practices to address addiction, mental health issues, parenting skills, healthy relationship dynamics, criminality, employment resources and relapse prevention counseling. Regular communication and coordination with a Parole/Probation Officer (PPO) is maintained to develop and implement treatment and supervision plans.

With the expansion of Medicaid and private forms of insurance, some clinical services previously supported by the DCJ budget will now be reimbursed through health insurance. DCJ will continue to provide funding for clinical services for those offenders eligible for treatment who do not have insurance. In addition, funding is provided to support room and board costs not covered by Medicaid for all DCJ clients served by contracted services.

The National Institute on Drug Abuse (NIDA) reports that drug abuse treatment is cost effective in reducing drug use and bringing about cost savings associated with health care, crime and incarceration. NIDA also reports that gender-specific programs may be more effective for female offenders, especially those with trauma and abuse in their background (2006).

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of male offenders participating in treatment	417	400	400	400
Outcome	Percent of male offenders who are convicted of a felony within one year of treatment admission date	15%	NEW	15%	15%
Output	Number of female offenders that received treatment	240	200	230	230
Outcome	Percent of female offenders who are convicted of a felony within one year of treatment admission date	10%	NEW	10%	10%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$2,703,835	\$0	\$2,703,835	\$0
Total GF/non-GF	\$2,703,835	\$0	\$2,703,835	\$0
Program Total:	\$2,703,835		\$2,703,835	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50012 Addiction Services - Adult Offender Residential

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Drug Diversion Drug Court (Sanction, Treatment, Opportunity, and Progress - STOP) contributes to public safety by providing outpatient treatment and supervision to approximately 450 adult offenders each year, with a daily capacity of 250 individuals. STOP holds adults charged with drug offenses accountable while providing them an opportunity for treatment. Those who successfully complete treatment and court requirements have their charges dismissed.

Program Summary

Sanction, Treatment, Opportunity, and Progress (STOP) serves adults charged with various drug-related offenses. Multnomah County's Drug Court is one of the oldest of its kind that collaborates with criminal justice partners to expedite the court process and offer drug treatment. The treatment component is facilitated by a contracted agency who works closely with the court to provide mental health and drug treatment, employment resources, housing referrals, mentoring, residential treatment referrals and long-term follow-up services. Offenders may attend STOP as frequently as once a week during the first phases of their recovery and as little as one time per month as they stabilize with treatment.

There is a well-researched link between substance abuse and criminal behavior. A recent report from the National Institute of Corrections (NIC) states that half of offenders were under the influence of alcohol or drugs when they committed their current offense (Przybylski 2008). The NIC says, "It is unlikely that recidivism rates can be appreciably reduced without breaking the cycle of substance abuse and crime."

This program has proven its effectiveness through independent studies and measures a cost savings to the County of nearly \$1,400 per offender (NPC Research 2003). A ten-year analysis of STOP Drug Court (from 1991 to 2001) published by NPC Research in 2007, showed that STOP reduced re-arrests by 30 percent compared to eligible defendants who did not go through STOP.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of participants served annually	442	525	450	450
Outcome	Percent of offenders who are convicted of a felony within one year of treatment admission date	16%	NEW	15%	15%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$0	\$0	\$38,392
Contractual Services	\$771,235	\$195,402	\$771,235	\$446,592
Materials & Supplies	\$0	\$0	\$0	\$7,131
Internal Services	\$0	\$19,040	\$0	\$52,209
Total GF/non-GF	\$771,235	\$214,442	\$771,235	\$544,324
Program Total:	\$985,677		\$1,315,559	
Program FTE	0.00	0.00	0.00	0.25

Program Revenues				
Indirect for Dept. Admin	\$14,585	\$0	\$39,008	\$0
Fees, Permits & Charges	\$0	\$5,000	\$0	\$5,000
Intergovernmental	\$0	\$209,442	\$0	\$539,324
Total Revenue	\$14,585	\$214,442	\$39,008	\$544,324

Explanation of Revenues

County General Fund plus 1) State CJC Drug Court Enhancement grant \$212,639. Grant ends 06/30/2015, projecting funding will be continued in FY16; 2) Drug Diversion Fees from clients \$5,000. All fees collected by DCJ are passed-through to contractor that runs Drug Diversion Program. The majority of these fees are paid directly to the contractor by the client; 3) US Substance Abuse and Mental Health Services Administration (SAMHSA) Drug Courts Grant \$326,685. Award ends 9/29/2015, anticipating same funding level in FY16.

Significant Program Changes

Last Year this program was: FY 2015: 50014 Addiction Services - Adult Drug Court Program

This program offer reflects an increase of 0.25 FTE Community Justice Manager that transferred from another DCJ program in FY 2015 (refer # 50020-16).

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The City of Portland has collaborated with Multnomah County and others to address specific issues of chronic offenders within the Portland area. The goal of the coordination team is to reduce offender risk, reduce re-offending and promote long-term behavioral and attitudinal change.

Program Summary

The Services Coordination Team (SCT) is a system-wide and multi-agency response to chronic and repeat offenders, who are homeless and residing in downtown Portland. The County's Department of Community Justice (DCJ) acts as a pass-through for the treatment component of SCT (currently at the Volunteers of America) and employs one Parole/ Probation Officer (PPO) and one District Attorney specifically assigned to SCT clients.

Each month offenders receive services (housing assistance, substance abuse treatment, etc.) to decrease their addiction(s) and criminal behavior. Individuals eligible for SCT are identified pre- and post-adjudication. The PPO assigned to this caseload facilitates an individualized intervention plan and coordinates with community partners to address the needs of the offenders.

The Chronic Offenders Program supports public safety by targeting the most chronic offenders and working to improve livability and safety within the community.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult offenders supervised annually	65	65	91	90
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	25%	NEW	25%	25%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$0	\$746,000	\$0	\$609,045
Total GF/non-GF	\$0	\$746,000	\$0	\$609,045
Program Total:	\$746,000		\$609,045	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$746,000	\$0	\$609,045
Total Revenue	\$0	\$746,000	\$0	\$609,045

Explanation of Revenues

City of Portland IGA \$609,045.

Significant Program Changes

Last Year this program was: FY 2015: 50015 Adult Chronic Offender Program - City Funding

Department: Community Justice **Program Contact:** Truls Neal
Program Offer Type: Administration **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Adult Services Management (ASM) provides leadership and direction for the supervision of over 12,000 adult offenders in the community annually. It is responsible for implementing evidence-based practices, managing risk, creating service standards, coordinating with public safety partners and ensuring the safety of department staff who supervise adult offenders.

Program Summary

Adult Services Division managers are responsible for regulating policy, maintaining quality services and implementing evidence-based and core correctional practices that reduce crime. They partner with other public safety representatives through the Local Public Safety Coordinating Council, Criminal Justice Advisory Council, Oregon Association of Community Corrections Directors, and Oregon Department of Corrections (DOC). This program offer supports critical oversight and leadership for our adult services staff to achieve reductions in recidivism.

Our priority is to focus resources on the highest risk and highest need offenders, the Department is utilizing the latest and most effective assessment tools that 1) guide supervision by identifying criminogenic risk and need factors, and 2) help develop case plans that reduce reoffending. In the coming year, ASM will continue to train our staff on the use of a recently adopted assessment tool and Effective Practices in Community Supervision (EPICS) as we continue to move towards even more efficient supervision plans that reduce recidivism rates associated with high risk offenders.

In accordance with best practices, ASD has specialized units for offenders who have been convicted of specific crimes or who have needs that require Probation and Parole Officers (PPO) with specialized training. These units are Domestic Violence, Gang, Mentally Ill, Gender Specific, Sex Offender and Very High Risk Supervision Team. Other supervision units manage offenders with property and drug convictions, including robbery and burglary crimes. This specialty focus has resulted in extremely low recidivism rates for offenders supervised by our Domestic Violence and Sex Offender units. In addition, we continue to enhance our assessment services available to offenders as they walk through our door. This year we created Health and Assessment Treatment (HAT) team, collaborating with our community and county partners to provide a continuum of care that is needed for recently released offenders.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult offenders supervised annually	12,613	12,300	12,600	12,600
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	12%	NEW	12%	10%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in effect FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,525,295	\$0	\$1,720,811	\$0
Contractual Services	\$4,000	\$0	\$4,000	\$0
Materials & Supplies	\$238,526	\$0	\$241,913	\$3,455
Internal Services	\$102,115	\$0	\$132,950	\$0
Total GF/non-GF	\$1,869,936	\$0	\$2,099,674	\$3,455
Program Total:	\$1,869,936		\$2,103,129	
Program FTE	11.00	0.00	12.50	0.00

Program Revenues				
Intergovernmental	\$0	\$0	\$0	\$3,455
Total Revenue	\$0	\$0	\$0	\$3,455

Explanation of Revenues

County General Fund plus anticipating \$3,455 from US Dept of Justice for Bulletproof Vest Program.

Significant Program Changes

Last Year this program was: FY 2015: 50016 Adult Services Management

This program offer reflects an increase of 1.50 FTE due to transfers from other DCJ programs in FY 2015.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,465,423	\$0	\$1,512,617	\$0
Contractual Services	\$4,361	\$0	\$3,941	\$0
Materials & Supplies	\$8,480	\$0	\$8,480	\$0
Total GF/non-GF	\$1,478,264	\$0	\$1,525,038	\$0
Program Total:	\$1,478,264		\$1,525,038	
Program FTE	15.00	0.00	15.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50017 Adult Recog Program

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Pretrial Services Program (PSP) performs functions necessary for public safety and the effective operation of the local justice system. PSP operates under Oregon Revised Statutes (ORS), conducting release interviews and assessments to determine the release eligibility of arrested defendants, and providing pretrial supervision for all defendants who are referred and released. PSP utilizes criteria established by statute and a validated risk assessment in these investigations.

Program Summary

The primary mission of PSP is to evaluate the risk of releasing defendants prior to trial, supervise defendants in the community and ensure that defendants attend court hearings. When a defendant is referred by the Court to PSP for review, PSP staff use evidence-based criteria during their investigation to determine whether or not a defendant is likely to pose a safety risk or is likely to attend subsequent court hearings. The results of the investigation are presented back to the Court.

During 2014, 3,264 defendants were supervised and 1,266 were investigated by PSP (4,530 defendants in total). The defendants were supervised in the community instead of occupying scarce and expensive jail beds.

When a defendant is released under PSP supervision, the assigned case manager monitors the defendant's behavior and actions through home, community and office visits, telephone contacts and in some instances electronic and Global Positioning Software (GPS). Under PSP, defendants are afforded the opportunity to maintain employment and/or school attendance, continue with health-related services (drug and alcohol counseling, mental health treatment) and reside in the community pending the resolution of their court matters.

Based on data compiled by the Bureau of Justice Statistics, the reoffense and failure to appear (FTA) rates for PSP clients are substantially lower than similar programs in other cities (Cohen and Reaves 2007). In FY 2014, less than two percent of felony defendants were arrested for another felony offense while under PSP supervision. In addition, during the first six months of FY 2014, 90 percent of felony defendants appeared for their court dates.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	4,530	3,000	4,000	4,000
Outcome	Percent of released defendants who do not fail to appear	86%	90%	90%	90%

Performance Measures Descriptions

FY14 measures reflect court events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,480,181	\$0	\$1,393,078	\$0
Contractual Services	\$4,121	\$0	\$3,701	\$0
Materials & Supplies	\$15,886	\$0	\$20,978	\$0
Internal Services	\$65,530	\$0	\$69,453	\$0
Total GF/non-GF	\$1,565,718	\$0	\$1,487,210	\$0
Program Total:	\$1,565,718		\$1,487,210	
Program FTE	15.00	0.00	14.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50018 Adult Pretrial Supervision Program

This program offers reflects a decrease of 1.00 FTE Program Specialist that transferred to another DCJ program in FY 2015 (refer # 50020-16).

Department: Community Justice **Program Contact:** Patrick Schreiner
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Department of Community Justice (DCJ) computer forensics laboratory is a unique critical service for community justice agencies throughout the state. DCJ maintains a secure digital evidence laboratory in which forensic examinations of electronic storage devices are analyzed using scientific procedures.

Program Summary

The anonymity provided by the Internet and the ability to effectively hide volumes of information on computers, cell phones and other electronic storage devices leaves officers at a disadvantage. Non-forensic methods of discovery are ineffective and can compromise cases in court. The forensics lab provides scientifically sound technology for the recovery of electronic evidence in a manner that allows supervising officers to determine an offender's activities. This progressive resource significantly enhances public safety and ensures the highest rates of successful outcomes.

Regional police agencies have limited resources for conducting similar examinations in new criminal cases and are rarely able to offer their services to parole and probation agencies that have different requirements for burden of proof and timely results. Officers apply a range of behavioral and demographic assessments to formulate effective supervision plans, but are hampered in their work by the fact that criminal enterprise can occur virtually unseen and undetected through the use of computers and other digital devices.

Oregon and Washington rank very high nationally in the frequency of identity theft. Drugs are bought and sold online, and sex offenders exchange pornography and solicit underage victims through the Internet. Fraud and identity theft are carried out using computers and peer-to-peer networks. Email is used by domestic violence offenders to threaten and intimidate individuals. Portland has also been identified as a major West Coast hub for human trafficking activity.

In the interest of public safety and best practices supervision, the DCJ forensics lab extends its services to all adult and juvenile officers in Multnomah County and to adjacent county community justice partners that lack access to these services. Lab personnel are highly trained and certified in the collection, preservation, analysis and reporting results of forensic examinations and provide Parole/Probation Officers (PPO) with the information they need to effectively supervise offenders and promote public safety. The lab also collaborates with the Northwest Regional Computer Forensics Laboratory.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of gigabytes examined annually	14,050	30,000	15,000	15,000
Outcome	DCJ cases completed	36	NEW	40	40
Outcome	Non-DCJ cases completed	18	NEW	20	20
Outcome	Number of items examined through forensic analysis	180	325	200	200

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$284,191	\$0	\$286,013	\$0
Materials & Supplies	\$15,206	\$0	\$15,206	\$0
Internal Services	\$21,488	\$0	\$20,830	\$0
Total GF/non-GF	\$320,885	\$0	\$322,049	\$0
Program Total:	\$320,885		\$322,049	
Program FTE	2.00	0.00	2.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50019 Adult Forensics Unit

Department: Community Justice **Program Contact:** Laura Ritchie

Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:

Executive Summary

The Department of Community Justice (DCJ) is statutorily and legislatively mandated to provide services to local control (LC) and parole offenders in order to carry out the Local Supervisory Authority (LSA) functions. The Hearings and LC Release unit are instrumental in providing all LSA functions including, but not limited to: investigations, issuance of warrants, release planning, parole hearings and active supervision. The cost of the operations of the Mead Building is also budgeted in this program offer.

Program Summary

The LC unit supervises offenders who are sentenced to a prison term of 12 months or less in a local jail. Working with the Sheriff's Office, LC has the legal authority to issue arrest warrants and has jurisdiction over the supervision conditions for these offenders. LC staff develop release plans and monitor offenders with community-based sanctions (such as drug and alcohol treatment programs) upon the completion of their incarceration. LC also provides notification to known victims when an offender leaves jail.

If during supervision, a Parole/Probation Officer (PPO) determines that an offender has violated parole conditions, the PPO submits required written documents and a violation hearing is arranged through the Hearings unit. Hearings Officers (HO) conduct local parole hearings and determine consequences for offenders found in violation of supervision. HO's are able to order jail releases, recommend revocations of offenders and/or make other recommendations that are consistent with evidence-based practices.

The Hearings and LC Release unit are instrumental in holding offenders accountable by providing fair and objective investigations and parole hearings, incarcerating offenders when appropriate and actively supervising offenders. Through collaboration with the Sheriff's Office, the Oregon State Board of Parole, treatment providers, and the community, these units provide effective interventions and help to ensure efficient operations of the local justice system.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of local control clients served in the community	100	NEW	100	100
Outcome	Percent of offenders who are convicted of a felony within one year of release date from local control	21%	NEW	20%	20%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$191,880	\$952,543	\$201,557	\$1,023,029
Contractual Services	\$8,377	\$2,548	\$7,971	\$3,098
Materials & Supplies	\$46,281	\$7,728	\$149,651	\$10,901
Internal Services	\$923,574	\$115,370	\$1,060,531	\$127,906
Total GF/non-GF	\$1,170,112	\$1,078,189	\$1,419,710	\$1,164,934
Program Total:	\$2,248,301		\$2,584,644	
Program FTE	3.00	9.00	3.00	9.75

Program Revenues				
Indirect for Dept. Admin	\$80,793	\$0	\$88,846	\$0
Intergovernmental	\$0	\$1,078,189	\$0	\$1,164,934
Total Revenue	\$80,793	\$1,078,189	\$88,846	\$1,164,934

Explanation of Revenues

County General Fund plus 1) State Department of Corrections (DOC) \$1,121,367. This is the allocation for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated; 2) State Board of Parole Hearings fund \$43,567, first half of the biennial funding.

Significant Program Changes

Last Year this program was: FY 2015: 50020 Adult Parole/Post Prison Violation Hearings & Local Control

This program offer reflects a net increase of 0.75 FTE due to transfers to/from other DCJ programs in FY 2015.

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

About 4,000 individuals were admitted to the Department of Community Justice (DCJ) during FY 2014. The Assessment and Referral Center (ARC) combines in-custody interviews, intakes (post prison and probation) and specialized services, including housing placement for those released from state and local custody. Enhanced transition services provided at the ARC reduces duplication of efforts and increases the amount of screenings, referrals, and re-entry services available when an individual is first placed on supervision (post-Prison or Probation).

Program Summary

Enhanced transition services provided at the ARC reduces duplication efforts and increases the amount of screenings, referrals, and re-entry services available when and individual is initially placed on supervision (Post Prison and/or Probation). Our coordinated and immediate service delivery pre and post release increases the motivation of our clients to change and is a contributing factor to reduced recidivism.

The individuals being supervised by DCJ are evaluated using a standardized tool for assisting staff with predicting the risk of clients re-offending. The ARC staff use additional assessments for individuals considered high risk to re-offend to determine which strategies and services are most appropriate to reduce risk and connect to appropriate services. Results indicate that the use of initial assessments, referrals and re-entry services reduces re-offending and increases offender engagement.

ARC staff meets with the majority of offenders prior to their release from prison (reach-in visits), reducing the abscond rate for post-prison releases. Potential risks and strengths are identified during reach-in sessions, allowing for the development of appropriate supervision plans and preparation for potential roadblocks that could impede an offender's successful transition. In addition to state custody, this practice includes some offenders in local jails and residential treatment.

There is capacity to provide short- and long-term housing/shelter to 285 high risk and disabled offenders a day using several community contracted agencies. Providing housing to offenders is cost-effective. It costs approximately \$37.37 per day to house an offender in transitional housing, as compared to \$150.00 to \$170.00 per day to keep an offender incarcerated. ARC actively works to build partnerships with community based services and organizations, as well as other Multnomah County Departments, including a newly formed Health Assessment Team (HAT), to provide the continuum of care that is needed for recently released offenders, including housing, health assessments, treatment access, case coordination and family engagement.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Average number of offenders housed monthly	259	355	269	270
Outcome	Percent of offenders that do not abscond during the first thirty days from their release from prison	84%	NEW	84%	85%
Outcome	Percent of offenders that are not revoked during the first thirty days from their release from prison	93%	NEW	95%	95%
Outcome	Percent of offenders that are employed during the first thirty days from their release from prison	17%	NEW	17%	15%

Performance Measures Descriptions

Measure Changed: New Program Goal

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$229,271	\$3,360,605	\$226,494	\$3,381,322
Contractual Services	\$2,644,168	\$958,833	\$2,682,511	\$977,458
Materials & Supplies	\$12,491	\$67,155	\$7,010	\$67,916
Internal Services	\$21,789	\$461,038	\$19,893	\$488,444
Total GF/non-GF	\$2,907,719	\$4,847,631	\$2,935,908	\$4,915,140
Program Total:	\$7,755,350		\$7,851,048	
Program FTE	2.54	32.96	2.51	32.49

Program Revenues				
Indirect for Dept. Admin	\$358,768	\$0	\$370,152	\$0
Fees, Permits & Charges	\$0	\$5,250	\$0	\$5,250
Intergovernmental	\$0	\$4,842,381	\$0	\$4,909,890
Total Revenue	\$358,768	\$4,847,631	\$370,152	\$4,915,140

Explanation of Revenues

County General Fund plus 1) State Department of Corrections (DOC) \$4,741,435. This is the allocation for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated; 2) Interstate Compact fees from clients \$5,250 per ORS 423.570. This is a one-time-only fee set at \$50 per Board Resolution for clients applying to be supervised in another state; 3) US Dept of Justice JAG Grant \$61,692. Grant ends 9/30/2017; 4) US Dept of Justice COSA Grant \$106,763. Grant ends 9/30/2015, anticipating it will be renewed for another year.

Significant Program Changes

Last Year this program was: FY 2015: 50021 Assessment and Referral Center

This program offers reflects a decrease of 0.50 FTE Records Technician that transferred to another DCJ program in FY 2015 (refer # 50016-16).

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Justice Reinvestment is a statewide initiative which seeks to improve public safety by reducing spending on incarceration in order to reinvest savings in evidence-based strategies at the county level that decrease crime. The program has established a new process to assess offenders prior to sentencing and to provide a continuum of community-based sanctions, services and programs that are designed to reduce recidivism and decrease the county's utilization of imprisonment in DOC institutions while protecting public safety and holding offenders accountable.

Program Summary

The Multnomah County Justice Reinvestment Program (MCJRP) is a joint project of the entire criminal justice system: courts, defense, prosecution, jail, law enforcement, Citizens Crime Commission and the Department of Community Justice (DCJ). Defendants facing a prison term who meet the eligibility requirements are identified by the District Attorney. DCJ conducts an objective assessment of criminal risk and makes recommendations for how the individual could be managed in the community. This report is provided to the defense, prosecution, and court prior to sentencing and informs the sentencing process. For those offenders who are sentenced to probation rather than prison, DCJ will provide intensive supervision for at least 120 days, along with referrals to treatment. Treatment options for the MCJRP offenders include treatment readiness programming, stabilization housing, clean and sober housing, intensive outpatient and residential treatment for addictions, employment programs, parenting skills programs, and peer mentors. The case plan is individualized based on the person's specific criminal risk factors and community stability needs.

The MCJRP program includes funding for the jail to expedite assessments, for the court and the defense to assist with case coordination and scheduling, a deputy district attorney to facilitate case identification and case management, law enforcement to assist DCJ in monitoring offenders before and after sentencing, and additional staff at DCJ to carry out the program (assessment, report writing, and supervision).

For FY 16, there is a legal requirement that 10% of the funding for Multnomah County be appropriated to a non-profit working with crime victims. This program offer also supports the ongoing Reentry Enhancement Coordination program. This is an evidence-based addictions treatment program for people leaving prison, and includes treatment, housing, mentoring, and employment assistance. The program has always been state funded, however the funding was incorporated into statewide Justice Reinvestment funding in FY 2015.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult offenders supervised annually	NEW	NEW	85	640
Outcome	Percent of offenders who are convicted of a felony within one year of supervision date	NEW	NEW	0%	15%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$360,526	\$0	\$996,913
Contractual Services	\$0	\$1,528,792	\$0	\$3,127,578
Materials & Supplies	\$0	\$1,040	\$0	\$2,860
Internal Services	\$0	\$200,945	\$0	\$412,735
Total GF/non-GF	\$0	\$2,091,303	\$0	\$4,540,086
Program Total:	\$2,091,303		\$4,540,086	
Program FTE	0.00	4.00	0.00	11.00

Program Revenues				
Indirect for Dept. Admin	\$156,711	\$0	\$300,881	\$0
Intergovernmental	\$0	\$493,375	\$0	\$4,430,086
Beginning Working Capital	\$0	\$1,597,928	\$0	\$110,000
Total Revenue	\$156,711	\$2,091,303	\$300,881	\$4,540,086

Explanation of Revenues

\$4,430,086 is DCJ's share for the first half of the biennium of the Oregon 2015-2017 Governor's Justice Reinvestment Grant Program (JRP) budget of \$58.5 million statewide. Funding is for services to reduce recidivism and divert offenders from prison with 10% of the \$58.5M allotted to victims services. Multnomah County's biennial share of the Governor's JRP budget is anticipated to be \$12,110,095. Funding is budgeted by DCJ, MSCO, DA, and LPSCC with the same objective of reducing recidivism and improving public safety. BWC of \$110,000 is carried over from the prior biennium.

Significant Program Changes

Last Year this program was:

In FY2016, this program offer moves all DCJ's HB3194 funding for Justice Reinvestment Program from FY15 Offers 50011, 50020, 50021, and 50023A to this offer. It includes a \$2.5 million increase in funding, allowing us to maintain CSL and increases funding for mentors, stabilization housing, and direct client assistance. This program offer also adds 7.00 FTE which includes; 1.00 FTE Community Justice Manager, 5.00 FTE Probation/Parole Officer, and 1.00 FTE Corrections Technician.

Department: Community Justice **Program Contact:** Truls Neal
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Multnomah County Department of Community Justice (DCJ) Level 1 and 2, High Risk Generic Supervision has been nationally recognized for the use of evidence-based strategies, including the development of a system to identify criminogenic risk factors affiliated with High Risk offenders. Multnomah County receives a greater number of high risk offenders than any other Oregon county and is still able to produce lower recidivism rates for our cases.

Program Summary

Level 1 and 2, High Risk Supervision uses research-based strategies to supervise high risk offenders on probation and parole. DCJ utilizes the Level of Service/Case Management Inventory (LS/CMI) and Public Safety Checklist (PSC) assessment tools to measure the risks and needs of adult offenders. The LS/CMI is also a fully functioning case management tool. The LS/CMI provides a summary of the offender's criminogenic and noncriminogenic factors, as well as special responsivity considerations to be deployed during supervision. The PSC provides a quick, objective, validated assessment of the probability an offender will be re-convicted of a felony or re-arrested for a person or property offense based on specific offender characteristics.

DCJ continues to use Effective Practices in Supervision (EPICS) as an evidence-based case management model. With EPICS, Parole/Probation Officers (PPO) follow a structured approach to their interactions with their offenders, allowing PPOs to effectively target the criminogenic needs of high risk offenders. PPOs enforce law-abiding behavior and link offenders to treatment, employment and other services. Supervision is conducted through: a) home and office visits; b) contacts with family; c) correspondence with community members and treatment providers; and d) collaboration with law enforcement agencies.

Adult supervision is an essential component of public safety. Nearly all prison inmates return to their county of sentencing upon release, where they must complete post-prison supervision. The risk of these offenders committing new crimes is reduced when evidence-based supervision is in place and monitored. Having implemented effective supervision practices has enabled Multnomah County to witness a steady decline of recidivism rates over the past ten years.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of level 1 and level 2 adult offenders supervised annually	2,673	3,500	2,700	2,700
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	16%	NEW	15%	15%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$2,446,146	\$3,955,264	\$2,360,793	\$4,277,629
Contractual Services	\$10,738	\$53,069	\$10,899	\$45,169
Materials & Supplies	\$14,973	\$115,893	\$74,606	\$50,066
Internal Services	\$908,962	\$438,405	\$815,473	\$489,323
Total GF/non-GF	\$3,380,819	\$4,562,631	\$3,261,771	\$4,862,187
Program Total:	\$7,943,450		\$8,123,958	
Program FTE	21.61	37.77	20.39	39.76

Program Revenues				
Indirect for Dept. Admin	\$341,898	\$0	\$370,817	\$0
Fees, Permits & Charges	\$0	\$216,000	\$0	\$210,070
Intergovernmental	\$0	\$4,346,631	\$0	\$4,652,117
Other / Miscellaneous	\$182,250	\$0	\$68,000	\$0
Total Revenue	\$524,148	\$4,562,631	\$438,817	\$4,862,187

Explanation of Revenues

County General Fund plus 1) Circuit Court Jail Assessments \$68,000 which are deposited into the general fund. Historically, fees for the Criminal Fine Account (CFA) are collected by Mult Co. Circuit Court per ORS 137.309. DCJ Receives 60% of the monies collected per ORS 137.308. During the 2011 legislative session, with the passage of HB2712 revenue in the CFA is allocated by the legislature from the state general fund to counties ; 2) State Department of Corrections (DOC) \$4,652,117. This is the allocation for first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated; 3) Supervision fees from clients \$210,070. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status.

Significant Program Changes

Last Year this program was: FY 2015: 50023A Adult Field Generic Supervision (Level 1&2)

This program offer reflects a net increase of 0.77 FTE that will transfer to/from other DCJ program in FY 2016.

For FY 2016, the Adult Gang and African American Programs were moved out of this offer to offer 50032-16.

Department: Community Justice **Program Contact:** Patrick Schreiner
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Mentally Ill Offender (MIO) unit provides supervision services for probation, parole and post-prison offenders who have been diagnosed with a severe and persistent mental illness. The MIO unit works in collaboration with a variety of community partners including but not limited to the Sheriff's Office, the courts, the Department of County Human Services (DCHS), the Local Public Safety Coordinating Committee (LPSCC), Oregon Department of Corrections (DOC), Portland Police, treatment providers and most community groups that work with this population.

Program Summary

The MIO unit works to divert offenders with severe mental illness from incarceration and hospitalizations by treating them in the community. By providing these offenders with community-based treatment and with supervision from specially trained Parole/Probation Officers (PPOs), the MIO unit preserves community safety and minimizes offender contact with the criminal justice system. The goal of the MIO unit is to reduce recidivism, enhance community safety and to support the mentally ill offender in achieving stabilization and improved functioning.

The MIO unit performs the following:

- 1) Improves access to appropriate services for people with severe mental illness who are at high risk of criminal justice involvement;
- 2) Reduces jail and hospital admissions;
- 3) Assists offenders in achieving a decent quality of life outside of jails, prisons and hospitals;
- 4) Provides ongoing monitoring and surveillance; and
- 5) Reduces substance abuse and illicit drug use.

This program, along with program offer 50010, Adult Offender Mental Health Services, supports public safety by providing supervision and treatment to high and medium risk offenders who require assistance in accessing resources to help them achieve a higher quality of life.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	294	285	300	300
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	22%	NEW	20%	20%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$773,025	\$0	\$740,065	\$0
Contractual Services	\$1,500	\$0	\$1,500	\$0
Materials & Supplies	\$1,560	\$0	\$1,560	\$0
Total GF/non-GF	\$776,085	\$0	\$743,125	\$0
Program Total:	\$776,085		\$743,125	
Program FTE	6.00	0.00	6.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50024 Adult Mentally Ill Offender Supervision

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Sex Offender Supervision and Treatment program is a critical public safety function that provides oversight for the comprehensive supervision, treatment and management of approximately 1,000 sex offenders annually living in Multnomah County. The priorities of this unit are to increase community safety, decrease sexual victimization and reduce recidivism. This program achieves these goals through evidence-based supervision strategies combined with sexual offense specific treatment practices.

Program Summary

This program is managed by the Adult Sex Offender Supervision Program Community Justice Manager. Supervision of approximately 1000 sex offenders is conducted by certified Sex Offender Specialist Parole/Probation Officers (PPO). High and medium risk offenders are supervised in one of three field offices. In accordance with evidence-based practices, only high and medium risk indigent offenders are eligible for subsidy treatment funds. Sex offenders identified as lower risk to sexually reoffend are assigned to the Sex Offender Reduced Supervision Caseload (program offer 50056) after a period of documented compliance.

This program requires offenders to participate in a comprehensive evaluation, sexual offense specific treatment and ongoing evaluation of risk provided by 25 approved community treatment providers. Polygraph examinations are required for monitoring compliance with treatment expectations and supervision conditions.

This program has a direct impact on community safety and maintains high standards for offender accountability. Research has shown offenders who successfully participate in sexual offense specific treatment are less likely to reoffend than those who fail to participate in treatment (Craig et al., 2003; Hanson et al., 2009; Lovins et al., 2009; McGrath et al., 2003). Sexual and general recidivism rates of treated sex offenders has also been shown to be lower than recidivism rates of untreated sex offenders (Looman et al 2000; Hanson et al 2002). The use of polygraph examinations is invaluable in the management and treatment of sex offenders due to the information gained through the examination process. Furthermore, the use of polygraph examinations is also associated with a decline in recidivism rates (Cole, 2006; Edson et al., 2007; English et al., 2000; Krueger, 2009).

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult sex offenders served annually	968	1,050	970	1,000
Outcome	Percent of offenders who are convicted of a new sex-offense felony within one year of supervision start date	1%	NEW	1%	1%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$1,727,476	\$0	\$1,783,932
Contractual Services	\$456,497	\$2,769	\$462,892	\$761
Materials & Supplies	\$1,282	\$4,030	\$70,836	\$9,030
Internal Services	\$0	\$184,354	\$0	\$200,717
Total GF/non-GF	\$457,779	\$1,918,629	\$533,728	\$1,994,440
Program Total:	\$2,376,408		\$2,528,168	
Program FTE	0.00	15.50	0.00	15.50

Program Revenues				
Indirect for Dept. Admin	\$143,770	\$0	\$152,108	\$0
Fees, Permits & Charges	\$0	\$144,000	\$0	\$135,000
Intergovernmental	\$0	\$1,774,629	\$0	\$1,859,440
Total Revenue	\$143,770	\$1,918,629	\$152,108	\$1,994,440

Explanation of Revenues

County General Fund plus 1) State Department of Corrections (DOC) \$1,839,440. This is the allocation amount for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated; 2) DOC SVDO \$20,000. FY 2016 Budget is based upon 3 years of history of supervision days at \$8.72 each; 3) Supervision fees from clients \$135,000. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status.

Significant Program Changes

Last Year this program was: FY 2015: 50025 Adult Sex Offender Supervision & Treatment

Department: Community Justice **Program Contact:** Laura Ritchie
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Domestic Violence (DV) unit collaborates with police, District Attorney's Office, courts and treatment agencies to hold offenders accountable and promote offender change. Each year, this program supervises over 1,000 offenders convicted of misdemeanor and felony level offenses. In addition, the DV unit works closely with victims to empower them to make changes that improve their lives as well as the lives of their families. Over the last three years, about nine out of ten offenders supervised by the DV unit have not committed a new Felony.

Program Summary

The DV unit strives to end the cycle of violence by holding offenders accountable for their actions and giving them the opportunity to make long-term positive changes by engaging in appropriate counseling groups (batterer intervention, mental health, etc.). In addition to working with offenders to address behavior change, Parole/Probation Officers (PPO) in the DV unit work closely with victims to develop safety plans that help empower them to break the cycle of domestic violence. DV PPOs regularly attend court to ensure a systematic approach is being utilized in victim safety and offender accountability.

Reducing domestic violence is a priority for Multnomah County. This program increases public safety by holding high risk offenders accountable, promoting victim safety and building strong collaborative efforts with community partners. This program utilizes evidence-based practices including specialized assessment tools and cognitive behavioral intervention programming that is proven to reduce intimate partner violence. Case management strategies provide offenders the opportunity to change by addressing factors which research has shown to reduce criminal behavior (Andrews 1994).

The Domestic Violence Deferred Sentencing Program (DSP) and batterer intervention services appear in Program Offer 50036.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of DV offenders served yearly	1,176	1,280	1,200	1,200
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	9%	NEW	9%	9%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$977,182	\$1,176,590	\$970,724	\$1,133,497
Contractual Services	\$0	\$194,569	\$0	\$198,068
Materials & Supplies	\$2,340	\$14,623	\$2,340	\$14,623
Internal Services	\$143,109	\$147,308	\$149,022	\$150,639
Total GF/non-GF	\$1,122,631	\$1,533,090	\$1,122,086	\$1,496,827
Program Total:	\$2,655,721		\$2,618,913	
Program FTE	8.60	10.90	8.60	10.90

Program Revenues				
Indirect for Dept. Admin	\$114,881	\$0	\$114,157	\$0
Fees, Permits & Charges	\$0	\$104,000	\$0	\$117,100
Intergovernmental	\$0	\$1,429,090	\$0	\$1,379,727
Total Revenue	\$114,881	\$1,533,090	\$114,157	\$1,496,827

Explanation of Revenues

County General Fund plus 1) Supervision fees from clients \$117,100. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status; 2) State Department of Corrections (DOC) \$1,379,727. This is the allocation amount for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated.

Significant Program Changes

Last Year this program was: FY 2015: 50026 Adult Domestic Violence Supervision

Department: Community Justice **Program Contact:** Erika Preuitt
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Family Services Unit (FSU) supervises over 400 offenders annually, many (70%) have children under the age of ten. A number of these offenders supervised by FSU are pregnant women and/or have children involved in the juvenile system. By collaborating with community partners, including the Juvenile Services Division (JSD), FSU protects children and works to break the cycle of cross-generational antisocial behavior and crime.

Program Summary

FSU is a unique program which approaches supervision through a multi-disciplinary team effort. FSU works closely with staff from Child Welfare, Self sufficiency, Health Services, the Department of Corrections and mental health agencies. FSU emphasizes collaboration with other agencies for case planning, resource allocation and efficient service delivery. Integrating supervision, child welfare, the Family Court, benefits assistance, social and health services as well as addiction treatment allows FSU to efficiently address dynamics that place an entire family at risk.

The Family Support project (a community-based component of FSU) reduces recidivism of women through accountability, education and training, prioritization of self sufficiency and child welfare, and through facilitating access to necessary treatment or counseling. FSU supports the County's innovative 'one family/one judge' model, wherein one judge oversees all cases associated with a particular family. In addition, FSU's approach strengthens the family's resistance to future involvement in the criminal justice system. The program successfully defrays long-term child welfare and criminal justice costs associated with inter-generational criminal activity.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	427	400	425	425
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	11%	NEW	11%	11%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,103,340	\$23,766	\$1,020,643	\$20,988
Contractual Services	\$35,605	\$2,448	\$36,605	\$1,496
Materials & Supplies	\$8,639	\$0	\$7,677	\$0
Internal Services	\$15,521	\$2,786	\$12,788	\$2,516
Total GF/non-GF	\$1,163,105	\$29,000	\$1,077,713	\$25,000
Program Total:	\$1,192,105		\$1,102,713	
Program FTE	9.71	0.29	8.76	0.24

Program Revenues				
Indirect for Dept. Admin	\$2,173	\$0	\$1,907	\$0
Fees, Permits & Charges	\$0	\$29,000	\$0	\$25,000
Total Revenue	\$2,173	\$29,000	\$1,907	\$25,000

Explanation of Revenues

County General Fund plus Supervision fees from clients \$25,000. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status.

Significant Program Changes

Last Year this program was: FY 2015: 50027 Adult Family Supervision Unit

This program offers reflects a decrease of 1.00 FTE that transferred to another DCJ program in FY 2015 (refer # 50016-16).

Department: Community Justice **Program Contact:** Erika Preuitt
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Day Reporting Center (DRC) is a cost-effective public safety program that holds high risk, violent, mentally ill and drug addicted adult probation and parole violators accountable for their actions. DRC provides intensive case management and counseling, educational and cognitive behavioral skill-based programming through individual sessions and group processes, plus a motivational enhancement group (otherwise known as FOR curriculum - Focus on Re-entry) and employment services.

Program Summary

DRC is a nonresidential sanction and skill building program for adult offenders. DRC is an alternative consequence to jail or other custody sanctions used to address supervision violations. The existence of this program allows jail beds to be available for more serious offenders.

The program works with high and medium risk offenders who have been released from incarceration or who have been sanctioned to the program by their Parole/Probation Officer (PPO) due to supervision violations. Offenders in this program receive services designed to address challenging life circumstances - addiction and mental issues, criminal thinking and attitudes, inadequate work skills and lack of stability and/or pro-social support.

DRC promotes public safety by implementing evidence-based programs which research shows reduces offender arrests, decreases drug use and increases employment (Rhyne and Hamblin 2010). In FY 2014, DRC served over 1600 clients. PPOs rely on DRC as a non-jail sanction option. When compared to the cost of jail beds, DRC is significantly more cost effective. The daily cost per client in DRC is \$46.52, as compared \$168 per client per day in jail.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of DRC clients served annually	1,666	NEW	1,300	1,700
Outcome	Percent of DRC participants who are convicted of a felony within one year of admission date	15%	NEW	15%	15%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$294,529	\$1,561,785	\$395,355	\$1,506,827
Contractual Services	\$64,000	\$0	\$64,000	\$0
Materials & Supplies	\$7,379	\$0	\$7,471	\$0
Internal Services	\$7,406	\$0	\$1,181	\$0
Total GF/non-GF	\$373,314	\$1,561,785	\$468,007	\$1,506,827
Program Total:	\$1,935,099		\$1,974,834	
Program FTE	3.09	14.91	3.95	14.05

Program Revenues				
Other / Miscellaneous	\$256,500	\$0	\$76,550	\$0
Total Revenue	\$256,500	\$0	\$76,550	\$0

Explanation of Revenues

County General Fund plus 1) Circuit Court Jail Assessments \$76,550, which are deposited into the general fund. Historically, fees for the Criminal Fine Account (CFA) are collected by Mult Co. Circuit Court per ORS 137.309. DCJ Receives 60% of the monies collected per ORS 137.308. During the 2011 legislative session, with the passage of HB2712 revenue in the CFA is allocated by the legislature from the state general fund to counties 2) Other Funds of \$1,506,827 are County General Fund (provided by Video Lottery funds)

Significant Program Changes

Last Year this program was: FY 2015: 50028 Adult Day Reporting Center

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Electronic Monitoring (EM) allows staff to monitor the activities of pre- and post-adjudicated individuals in the community through house arrest, curfew monitoring, alcohol consumption monitoring, or the monitoring of an offender's movement in the community. Utilizing EM and Global Positioning Software (GPS) technology to minimize the movements of offenders within the community has proven to be a reliable, cost-effective way to sanction offenders and reinforce public safety and the safety of victims.

Program Summary

EM enables the County to utilize a restriction other than jail during pre-adjudication and post-conviction. EM allows Parole/Probation Officers (PPO) to know where high risk offenders are located at any given time. This alternative sanction expands supervision sentencing options for judges and creates cost-effective offender management by having the offender pay a portion of the equipment costs (based upon subsidy eligibility). Current data indicate most defendants and offenders on EM complete their obligation successfully. Last year, DCJ offenders were on EM instead of using 36,840 jail bed days , which translates to approximately \$6.2 million in cost avoidance for the County on an annual basis.

This sanction further allows the offender the ability to maintain employment and continue participation in treatment groups. The EM Program provides case management assistance to PPOs by installing the bracelets, monitoring compliance, responding to program violations and maintaining an EM database.

The EM program is a collaborative, systems-oriented project that works closely with PPOs who in turn work with the Courts, the Oregon Board of Parole and Post Prison Supervision and the District Attorney's Office to enhance the success of individuals placed on community supervision.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served	1,228	1,600	1,300	1,300
Outcome	Number of jail beds saved	36,840	39,000	39,000	40,000

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$255,569	\$0	\$260,980	\$0
Contractual Services	\$123,695	\$0	\$123,695	\$0
Materials & Supplies	\$780	\$0	\$780	\$0
Internal Services	\$0	\$0	\$50	\$0
Total GF/non-GF	\$380,044	\$0	\$385,505	\$0
Program Total:	\$380,044		\$385,505	
Program FTE	3.00	0.00	3.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50029 Adult Electronic Monitoring

Department: Community Justice **Program Contact:** Truls Neal
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Many individuals who commit property crimes are also addicted to alcohol or drugs. In an attempt to decrease additional felony convictions and hold people accountable both the State Department of Corrections and the Oregon Criminal Justice Commission invested monies into comprehensive programming for this population. The funding agencies conduct evaluations of each program and report back to the legislature on the results.

Program Summary

DCJ has received funding for the Recidivism Addiction Intervention Network (RAIN) and the Success Through Accountability, Restitution and Treatment (START) court. These programs were funded through the passage of Measure 57 during 2008 which had limited monies dedicated to alcohol and drug treatment. Both of these programs are multi-disciplinary in nature and the monies have been divided between a variety of stakeholders.

Both the RAIN and START programs require stringent drug testing, supervision and case management services through Parole/Probation Officers (PPO), funding for jail beds or jail transition services, and alcohol and drug treatment. There are specific criteria for selection to each program.

The RAIN program has a staff member from a drug treatment program housed at the DCJ office and there is treatment on demand. PPOs work closely with jail counselors so that offenders sanctioned to jail have program expectations reinforced. DCJ and treatment staff members co-facilitate aftercare groups and individual "check-ups" at the office, even after formal treatment ends. Capacity is 100 offenders per year.

The START Drug Court integrates outpatient treatment, parenting education, mentors and alumni groups with frequent judicial and probation interactions. START imposes swift and sure consequences for program violations, and uses incentives for positive changes. START is a collaborative program between the Courts, MCSO, Metropolitan Public Defenders, District Attorney's Office, Volunteers of America and DCJ. Capacity is 200 offenders per year.

Performance Measures					
Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served yearly in supervision (RAIN)	138	NEW	140	140
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date (RAIN)	12%	NEW	12%	12%
Output	Number of offenders served yearly in supervision (START)	196	NEW	200	200
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date (START)	16%	NEW	16%	16%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$220,403	\$565,958	\$235,401	\$590,970
Contractual Services	\$4,000	\$943,434	\$4,000	\$1,039,773
Materials & Supplies	\$2,933	\$66,808	\$2,933	\$55,224
Internal Services	\$0	\$162,303	\$0	\$177,854
Total GF/non-GF	\$227,336	\$1,738,503	\$242,334	\$1,863,821
Program Total:	\$1,965,839		\$2,106,155	
Program FTE	1.92	5.95	2.01	6.09

Program Revenues				
Indirect for Dept. Admin	\$125,417	\$0	\$132,164	\$0
Fees, Permits & Charges	\$0	\$17,000	\$0	\$12,500
Intergovernmental	\$0	\$1,721,503	\$0	\$1,851,321
Total Revenue	\$125,417	\$1,738,503	\$132,164	\$1,863,821

Explanation of Revenues

County General Fund plus 1) State Department of Corrections (DOC) \$724,173. This is the allocation amount for the first half of the 2015-2017 biennium. Funding restricted to program that supports Measure 57; 2) State Criminal Justice Commission \$998,897. Award ends 6/30/2015, anticipating grant will be renewed for another year; 3) Supervision fees from clients \$12,500. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status; 4) Bureau of Justice Administration START Enhancement (Alumni Group) grant \$128,251. Total award \$200,000 from 10/01/2014 to 9/30/2016.

Significant Program Changes

Last Year this program was: FY 2015: 50030 Adult Property Crimes Programs (RAIN & START)

This program offer reflects an increase of 0.23 FTE Corrections Technician that will transfer from another DCJ program in FY 2016 (refer # 50023-16).

Department: Community Justice **Program Contact:** Erika Preuitt
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Adult Community Service Program (CS) provides an effective, cost-efficient sentence / sanction that is available to the Courts and Parole/Probation Officers. CS promotes public safety by engaging corrections clients in a pro-social occupation of their time, as well as teaching pro-social skills and promoting anti-criminal thinking patterns. CS assists clients with their court mandated obligations of community service work and provides sanctioning services to Formal Probation clients.

Program Summary

Community Service provides the courts and Parole/Probation Officers (PPO) with a cost-effective method of holding offenders accountable while providing reparations for the community. Clients are referred to Community Service by the Courts for both Bench and Formal Supervision and by PPO's. Courts sentence offenders to community service as a condition of probation and PPO's can sanction offenders to complete community service as a consequence of a supervision violation. Over 100 non-profit community organizations use offenders in this program for non-paid work. Along with being an alternative sanction to jail, CS also provides offenders the chance to give back by improving the livability of the community through the work that is accomplished in this program.

Offenders work in parks and assist non-profit agencies in a variety of projects that benefit the community. CS also represents a sanctioning option that monitor offenders, holds them accountable and reserves jail beds for the most violent offenders.

The Juvenile Community Service/Project Payback Program provides youth with the ability to fulfill their Court mandated obligation while earning money to pay their ordered restitution. Over the past year, the Juvenile CS Division crews worked approximately 9,300 hours in the community and paid \$56,000 in payments to the Court and individual victims for restitution.

The Multnomah County Juvenile Community Service program has two components: Community Service and Project Payback. Youth do landscaping work and litter clean-up in much needed areas. Project Payback gives youth the opportunity to earn money that goes directly to pay restitution to victims. Both Community Service and Project Payback provide youth with a pro-social activity while teaching valuable skills. Youth learn landscaping techniques, hand/power tool use and maintenance, and how to safely and efficiently accomplish tasks.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of adult offenders served	2,055	NEW	2,100	2,300
Outcome	Percent of cases completing community service hours successfully	75%	NEW	78%	75%

Performance Measures Descriptions

Measure Changed: Data Tracking Improvements and New Reporting Capability

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,091,105	\$206,091	\$1,120,833	\$209,703
Contractual Services	\$9,273	\$95,063	\$9,273	\$94,584
Materials & Supplies	\$42,661	\$0	\$46,577	\$0
Internal Services	\$75,122	\$32,013	\$118,972	\$34,051
Total GF/non-GF	\$1,218,161	\$333,167	\$1,295,655	\$338,338
Program Total:	\$1,551,328		\$1,633,993	
Program FTE	11.21	2.29	11.30	2.20

Program Revenues				
Indirect for Dept. Admin	\$24,966	\$0	\$25,805	\$0
Fees, Permits & Charges	\$0	\$25,727	\$0	\$25,970
Intergovernmental	\$0	\$307,440	\$0	\$312,368
Total Revenue	\$24,966	\$333,167	\$25,805	\$338,338

Explanation of Revenues

County General Fund plus 1) IGA with City of Portland Water Bureau at \$40,000 per year. Work crews provide scheduled general heavy brushing work on right of ways, roadsides, trails, and COP properties. Current IGA ends 6/30/2015, anticipating renewal at same amount; 2) IGA with City of Portland Parks & Recreation \$167,200. Work crews provide scheduled maintenance of Portland Parks, golf courses and other sites. FY 2015 rate is \$461/day; 3) Fees from adult clients \$25,970. Fee charged per ORS 423.570. This is a one time only fee set at \$35 per Board Resolution for clients sentenced to community service of 40 hours or more; 4) IGA with COP Water Bureau at \$75,000 through 6/30/2016 to provide youth work crew for outdoor maintenance and landscape services to the Bureau of Water Works at locations throughout the City; 5) IGA with Metro at \$30,168 per year to provide youth work crew through Project Payback for twice weekly litter pick-up. Proceeds used for victim restitution. Current IGA ends 6/30/2015, anticipating renewal at same amount.

Significant Program Changes

Last Year this program was: FY 2015: 50031 Community Service - Formal Supervision

and 50032 Community Service - Bench Probation

Department: Community Justice **Program Contact:** Erika Preuitt
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

High risk African American men and women returning to their communities from prison and placed on supervision are over represented in the criminal justice system. Lack of education, employment experience, supportive housing coupled with returning to communities that may present some of the same anti-social influences have a negative impact on successful reentry into the community.

Program Summary

This program addresses the needs of African American men and women who not only experience the stigma of having felony records but also experience the stigma attached to being African American in our society. The Department of Community Justice (DCJ) works with culturally responsive providers who have demonstrated effectiveness in improving outcomes for African American men and women offenders who are 18 to 45 years of age in the areas of education, employment, cognitive behavioral therapy and family stability. This target population is under supervision with (DCJ) Adult Services Division African American Program and Gang Unit. Providers engage in cognitive behavior therapy, peer mentoring, parenting, employment and educational services designed to change the way people think and behave.

Cognitive Interventions are a systematic approach that seeks to overcome difficulties by identifying and changing dysfunctional thinking, behavior and emotional responses. This involves helping offenders develop skills for modifying beliefs, identifying distorted thinking, relating to others in different ways, and changing behaviors. The provider utilizes mentors to assist clients with navigating complex systems such as education and employment. Mentoring helps adults establish stable lives by reducing the chaos brought about by poverty, homelessness, underemployment as well as the effects of incarceration. Gang members have shown an increased willingness to participate in programs that use mentors that have had similar life experiences as their own. The relationship that develops between the Mentor and the gang member is a key factor for success.

Offenders assigned to this program are classified as a high risk as scored by the Public Safety Checklist and the LSCMI. They are also identified prior to being released from prison as gang members based on an established set of criteria.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	410	NEW	450	450
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	24%	NEW	25%	20%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.
 Measure Changed: New Offer

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$122,254	\$872,961	\$131,604	\$920,393
Contractual Services	\$119,249	\$197,647	\$121,872	\$203,055
Materials & Supplies	\$0	\$6,080	\$260	\$4,820
Internal Services	\$0	\$114,451	\$0	\$126,253
Total GF/non-GF	\$241,503	\$1,191,139	\$253,736	\$1,254,521
Program Total:	\$1,432,642		\$1,508,257	
Program FTE	1.00	7.00	1.00	7.00

Program Revenues				
Indirect for Dept. Admin	\$89,257	\$0	\$95,677	\$0
Intergovernmental	\$0	\$1,191,139	\$0	\$1,254,521
Total Revenue	\$89,257	\$1,191,139	\$95,677	\$1,254,521

Explanation of Revenues

County General Fund plus State Department of Corrections (DOC) \$1,254,521. This is the allocation amount for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated;

Significant Program Changes

Last Year this program was: FY 2015: 50023B Employment Transition Services for African American Males

This program was included as part of offer 50023 Adult Field Generic Supervision (Level 1 & 2) in FY15.

Department: Community Justice **Program Contact:** Erika Preuitt
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Londer Learning Center (LLC) promotes public safety by addressing low employability, lack of education and antisocial behaviors of offenders. If unaddressed, these prime risk factors often lead to increased crime, re-incarceration and unpaid restitution to victims. LLC's outcomes earned recognition as a national program model by the US Office of Vocational and Adult Education.

Program Summary

LLC works in collaboration with Parole/Probation Officers (PPO), courts, judges, treatment providers, community colleges and employment agencies. PPOs, courts, and treatment providers annually refer over 600 medium and high risk offenders for instruction in employment skills, GED preparation, career development, and college transition courses. Enhanced programming enables more offenders to access pre-apprenticeship jobs training, community college vocational programs, and the National Career Readiness Certificate (NCRC).

More than 70 percent of offenders accessing LLC read below 9th grade levels; 90 percent perform math below 5th grade levels; 42 percent have suspected learning disabilities; and 70 percent suffer from substance abuse and attention deficit disorders. Instruction focuses on academics, pro-social skills, addressing learning challenges and behavioral issues that inhibit an offender's ability to find and maintain employment. Employment courses provide instruction in the NCRC and overcoming criminal history barriers.

LLC facilitates transitional courses for vocations and apprenticeships through close collaboration with Portland Community College, construction trades training and links with Worksource Centers. Instructors at LLC use cognitive behavioral and motivational interviewing techniques to elicit change in offenders.

A large percentage of inmates within Oregon prisons and jails are school dropouts. Criminal behavior is more likely in adults with low levels of education and vocational training. Offenders who receive basic literacy instruction during or after incarceration are less likely to return to prison (Greenberg et al. 2007).

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	650	800	525	600
Outcome	Percent of program participants earning a GED	20%	28%	20%	20%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$753,422	\$0	\$781,856
Contractual Services	\$0	\$17,642	\$0	\$20,642
Materials & Supplies	\$0	\$30,279	\$0	\$24,426
Internal Services	\$0	\$1,279	\$0	\$1,311
Total GF/non-GF	\$0	\$802,622	\$0	\$828,235
Program Total:	\$802,622		\$828,235	
Program FTE	0.00	8.40	0.00	8.40

Program Revenues				
Intergovernmental	\$0	\$23,080	\$0	\$23,080
Service Charges	\$0	\$29,344	\$0	\$0
Total Revenue	\$0	\$52,424	\$0	\$23,080

Explanation of Revenues

County General Fund plus 1) DOE PCC Londer \$23,080. Agreement ends 6/30/2015. Anticipating agreement will be extended at the same level funding for FY 2016. Estimated revenue based on fee for service reimbursement from the State through the Londer Learning Center client services; 2) other fund of \$805,155 is County General Fund (provided by Video Lottery fund).

Significant Program Changes

Last Year this program was: FY 2015: 50033 Adult Londer Learning Center

Department: Community Justice **Program Contact:** Patrick Schreiner
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Multnomah County's Level III (Medium) Risk Generic Supervision team was created due to research which shows that over supervising offenders may increase their likelihood to recidivate. Level III Risk Supervision is designed to supervise offenders at a level that is appropriate to their risk. The primary focus is to construct appropriate supervision strategies by addressing the offenders' dynamic criminogenic risks, needs, and responsivity factors in order to decrease the risk for recidivism.

Program Summary

The Level III Risk Generic Supervision team supervises approximately 950 offenders annually. Parole/Probation Officers (PPO) tailor supervision methods based upon the needs and risk level of the offender. Supervision may be conducted through: a) home and office visits; b) contacts with family; c) correspondence with community members; d) positive reinforcement principles (when offenders have demonstrated compliance); and e) coordination with law enforcement agencies, as appropriate.

Adult supervision is an essential component of public safety. Nearly all prison inmates return to their county of sentencing upon release, where they must complete post-prison supervision. The risk of these offenders committing new crimes is reduced when evidence-based supervision is in place and monitored. Concurrent with the implementation of evidence-based supervision practices, Multnomah County has experienced a steady decline of recidivism rates over the past ten years.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	949	950	950	950
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	7%	NEW	7%	7%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$536,271	\$72,622	\$485,332	\$83,497
Contractual Services	\$0	\$1,499	\$0	\$3,112
Materials & Supplies	\$4,869	\$0	\$6,574	\$0
Internal Services	\$0	\$7,879	\$0	\$9,691
Total GF/non-GF	\$541,140	\$82,000	\$491,906	\$96,300
Program Total:	\$623,140		\$588,206	
Program FTE	5.29	0.71	4.35	0.65

Program Revenues				
Indirect for Dept. Admin	\$6,145	\$0	\$7,344	\$0
Fees, Permits & Charges	\$0	\$82,000	\$0	\$96,300
Total Revenue	\$6,145	\$82,000	\$7,344	\$96,300

Explanation of Revenues

County General Fund plus Supervision fees from clients \$96,300. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status.

Significant Program Changes

Last Year this program was: FY 2015: 50034 Adult Field Services - Medium Risk Generic Supervision

This program offer reflects a decrease of 1.00 FTE Corrections Technician that will transfer to another DCJ program in FY 2016 (refer # 50023-16).

Department: Community Justice **Program Contact:** Erika Preuitt

Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

Community Court is sponsored by the Multnomah County District Attorney's Office. Police Officers cite people accused of misdemeanors and violations directly to Community Court. Most non-violent, non person-to-person misdemeanors and violations are eligible to remain in Community Court for final resolution, which allows for social service referrals, a community service sentence, and dismissal of most charges on the first case.

Program Summary

Community Court is a collaborative program staffed by the District Attorney's Office, the Circuit Court, Multnomah County Human Services, the Department of Community Justice (DCJ), Portland Business Alliance, Oregon Indigent Defense Services, Sheriff's Office, Portland State University and Portland Community College. Community Court is designed to address less serious offenses that negatively impacts livability. Community Court provides real consequences for offenders as well as attempting to meet their social service needs. These offenders do not have a Parole/Probation Officer (PPO), but report directly to the sentencing judge. The Department of Community Justice provides one Corrections Technician (CT) to support Community Court.

Offenders sentenced to Community Court are typically cited on non person-to-person misdemeanors and violations. A typical Community Court sanction includes one to five days of community service and may include a social service mandate as well. Most first-time cases sent through Community Court are dismissed if the defendant successfully completes the Community Court sanction.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of participants referred annually	2,694	3,000	2,800	2,800
Outcome	Annual hours of community service	23,210	26,000	23,000	23,000
Outcome	Percent of offenders completing their community service as ordered	65%	NEW	65%	65%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$87,273	\$0	\$89,936	\$0
Materials & Supplies	\$1,820	\$0	\$1,820	\$0
Total GF/non-GF	\$89,093	\$0	\$91,756	\$0
Program Total:	\$89,093		\$91,756	
Program FTE	1.00	0.00	1.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50035 Support to Community Court

Department: Community Justice **Program Contact:** Laura Ritchie
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The DV unit strives to end the cycle of violence by holding offenders accountable for their actions and giving them the opportunity to make long-term positive changes by engaging in appropriate counseling groups (batterer intervention, mental health, etc.). In addition to working with offenders to address behavior change, Parole/Probation Officers (PPO) in the DV unit work closely with victims to develop safety plans that help empower them to break the cycle of domestic violence.

Program Summary

Related to program offer 50026, this program offer provides two critical service components to the Domestic Violence (DV) unit:

- 1) First-time domestic violence offenders are placed in the Deferred Sentencing Program (DSP). DSP provides offenders access to services that help address their violent behavior patterns. If an offender successfully completes all requirements of DSP, he/she is not convicted of the initial offense and the case is dismissed.
- 2) DSP refers DV offenders to intervention services for batterers, which helps prevent their behavior from escalating into further contacts with law enforcement and subsequent stays in costly jails.

DV PPOs regularly attend court to ensure a systematic approach is being utilized in victim safety and offender accountability.

Reducing domestic violence is a priority for Multnomah County. This program increases public safety by holding high risk offenders accountable, promoting victim safety and building strong collaborative efforts with community partners. This program utilizes evidence-based practices including specialized assessment tools and cognitive behavioral intervention programming. Case management strategies provide offenders the opportunity to change by addressing factors which research has shown to reduce criminal behavior (Andrews 1994).

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	91	100	95	95
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	2%	NEW	1%	1%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$87,273	\$0	\$81,050	\$0
Materials & Supplies	\$260	\$0	\$260	\$0
Total GF/non-GF	\$87,533	\$0	\$81,310	\$0
Program Total:	\$87,533		\$81,310	
Program FTE	1.00	0.00	1.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50036 Adult Domestic Violence Deferred Sentencing

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Sex Offender Reduced Supervision (SORS) caseload provides supervision for sex offenders who have been identified as low risk for sexual reoffense by validated risk assessment tools. A reduced level of supervision is provided to qualifying offenders in order to monitor compliance with sexual offense specific treatment, sex offender registration and special conditions of supervision. This caseload's staff assists with community safety by reducing risk through continued monitoring of the offender's behavior while on supervision.

Program Summary

The SORS caseload is for sex offenders who have been identified as low risk for sexual reoffense. These offenders have shown compliance via:

- 1) Completing a minimum of one year supervision and treatment;
- 2) Passing a full disclosure polygraph (if medically able and if no extenuating circumstances exist);
- 3) Passing a maintenance polygraph within six months prior to their transfer to the SORS caseload; and
- 4) Having a limited sexual and criminal history.

An offender who meets any of the below criteria is excluded from SORS supervision:

- 1) Having an Axis II diagnosis (personality disorder)*;
- 2) Having a score of 6+ on the Static-99 assessment tool;
- 3) Having a primary sexual preference for children or sexual arousal to violence;
- 4) Having emotional identification with children;
- 5) Diagnosis of mental illness or Mentally Retarded Developmentally Disabled (MRDD);
- 6) Having any predatory designation*.

*May be waived by the manager

In accordance with the Risk/Need/Responsivity model, the SORS program limits the extent of resources invested in low risk offenders and focuses on allocating the majority of resources to high and medium risk sex offenders. One Sex Offender Specialist Parole/Probation Officer (PPO) supervises approximately 180 offenders on the SORS caseload and is required to complete a home visit every six months. The offender is required to submit monthly reports, report in person every six months, successfully complete a maintenance polygraph every six months, participate in sexual offense specific treatment until discharged, and pay supervision and court ordered fees. Offenders are returned to a high risk caseload if there are any indications of status instability or verified behaviors that present an increased risk to the community or victim.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	123	140	125	125
Outcome	Number of offenders who are convicted of a felony within one year of supervision start date	1	NEW	0	0

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$133,829	\$0	\$129,395
Materials & Supplies	\$0	\$260	\$0	\$260
Internal Services	\$0	\$14,254	\$0	\$14,508
Total GF/non-GF	\$0	\$148,343	\$0	\$144,163
Program Total:	\$148,343		\$144,163	
Program FTE	0.00	1.00	0.00	1.00

Program Revenues				
Indirect for Dept. Admin	\$11,116	\$0	\$10,995	\$0
Intergovernmental	\$0	\$148,343	\$0	\$144,163
Total Revenue	\$11,116	\$148,343	\$10,995	\$144,163

Explanation of Revenues

State Department of Corrections (DOC) \$144,163. This is the allocation amount for the first half of the 2015-2017 biennium. There is some flexibility on how funding is allocated.

Significant Program Changes

Last Year this program was: FY 2015: 50037 Adult Sex Offender Reduced Supervision (SORS)

Department: Community Justice **Program Contact:** Jay Scroggin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Level 4 Reduced Supervision Team (RST) is the foundation for evidence-based practices in the Department of Community Justice (DCJ) Adult Services Division (ASD). The RST model provides minimal intrusion into the offender's life, takes care not to bring the offender deeper into the criminal justice system and encourages increased self-sufficiency. Approximately 2,500 offenders are supervised by RST annually.

Program Summary

Offenders are assessed utilizing risk tools. Those who have the lowest risk to re-offend are routed to RST for supervision. Research shows that providing intense supervision to lower risk offenders is detrimental and causes more harm (Andrews, Bonta and Hoge 1990).

RST is a formal probation/parole/post-prison program that tracks the offender's supervision to completion. The offender is not required to see a Parole/Probation Officer (PPO) but must report any changes in address or employment, any law enforcement contact, and must receive permission to travel outside of Oregon. The offender must complete probation/parole/post-prison conditions. RST monitors new criminal activity and responds with an array of sanctions or redirection, which can include a caseload transfer for more intensive supervision, jail/revocation, electronic monitoring and/or community service.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of offenders served annually	2,492	2,800	2,500	2,500
Outcome	Percent of offenders who are convicted of a felony within one year of supervision start date	6%	NEW	6%	6%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14. FY14 measures reflect recidivism events July 1, 2013 - April 30, 2014 due to e-Court system upgrades.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$944,860	\$347,363	\$962,672	\$348,670
Contractual Services	\$2,750	\$17,818	\$2,750	\$15,122
Materials & Supplies	\$21,805	\$0	\$23,505	\$0
Internal Services	\$2,552	\$38,819	\$2,817	\$40,708
Total GF/non-GF	\$971,967	\$404,000	\$991,744	\$404,500
Program Total:	\$1,375,967		\$1,396,244	
Program FTE	9.40	3.60	9.95	3.35

Program Revenues				
Indirect for Dept. Admin	\$30,274	\$0	\$30,849	\$0
Fees, Permits & Charges	\$0	\$404,000	\$0	\$404,500
Other / Miscellaneous	\$236,250	\$0	\$76,550	\$0
Total Revenue	\$266,524	\$404,000	\$107,399	\$404,500

Explanation of Revenues

County General Fund plus 1) Circuit Court Jail Assessments \$76,550 which are deposited into the general fund. Historically, fees for the Criminal Fine Account (CFA) are collected by Mult Co. Circuit Court per ORS 137.309. DCJ Receives 60% of the monies collected per ORS 137.308. During the 2011 legislative session, with the passage of HB2712 revenue in the CFA is allocated by the legislature from the state general fund to counties 2) Supervision fees from clients \$404,500. Fee charged per ORS 423.570 and set at \$35/month per Board Resolution to offset costs of supervising the probation, parole, post-prison supervision or other supervised status

Significant Program Changes

Last Year this program was: FY 2015: 50038 Adult Generic Reduced Supervision (Casebank)

This program offer reflects an increase of 0.30 FTE Corrections Technician that will transfer from another DCJ program in FY 2016 (refer # 50039-16).

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$273,406	\$286,894	\$411,308	\$278,977
Contractual Services	\$0	\$48,507	\$0	\$23,779
Materials & Supplies	\$516	\$3,365	\$1,300	\$2,355
Internal Services	\$0	\$46,816	\$1,299	\$37,789
Total GF/non-GF	\$273,922	\$385,582	\$413,907	\$342,900
Program Total:	\$659,504		\$756,807	
Program FTE	3.28	3.72	4.28	3.42

Program Revenues				
Indirect for Dept. Admin	\$28,893	\$0	\$26,151	\$0
Fees, Permits & Charges	\$0	\$385,582	\$0	\$342,900
Total Revenue	\$28,893	\$385,582	\$26,151	\$342,900

Explanation of Revenues

County General Fund plus Bench Probation fees \$342,900. Fees are set by and ordered by the Circuit Court as a condition of probation and payable to DCJ for monitoring of the clients.

Significant Program Changes

Last Year this program was: FY 2015: 50039A Monitor Misdemeanor Program

This program offer reflects a net increase of 0.70 FTE. In FY 2016 0.50 FTE Corrections Technician and 0.50 FTE Probation/Parole Officer are added, and 0.30 FTE is transferred to another program. This offer combines FY15 offers 50039A Monitor Misdemeanor Program and 50039B Enhanced Monitor Misdemeanor Program

Department: Community Justice **Program Contact:** Laura Ritchie
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Research has shown offender behavior change requires a balance of supervision, services and sanctions. Sanctions are a part of sound correctional practice. A Vera Institute study dated December 2007 shows alternative sanctions have a greater impact on offender behavior than jail beds alone. Other studies demonstrate Day Reporting Centers, Community Service and other program-based sanctions result in a decrease in recidivism. This program provides Parole/Probation Officers (PPO) an array of less expensive, more effective sanctioning options than incarceration alone.

Program Summary

Sanctions are imposed by PPOs to address supervision violations. Typically, these violations are not new crimes. Sanctions are used to hold offenders accountable and promote offender behavior change. To be effective, a continuum of sanctioning incorporates options ranging from least restrictive to incarceration. A range of options allows the PPO to impose a sanction equal to the severity of the violation.

This program offer will enable DCJ to provide immediate access to the Day Reporting Center (DRC), Community Service (CS) and Electronic Monitoring (EM) for offenders who would otherwise be sanctioned to jail.

Jail beds are the most expensive sanctioning option available for PPOs and have been shown to be the least effective option for changing offender behavior. Because of the high cost, jail beds should remain available for the highest risk offenders who cannot be managed successfully in the community.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Average number of alternative sanctions recommended per month	243	320	230	250
Outcome	Average number of revocations per month	26	30	25	25
Outcome	Average Number of DCJ Jail Bed Days Saved Monthly	973	NEW	1800	1200

Performance Measures Descriptions

Savings are calculated based on the benchmark of 445 jail beds occupancy for DCJ clients.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$908,010	\$0	\$903,262	\$0
Contractual Services	\$182,089	\$0	\$198,289	\$0
Materials & Supplies	\$28,670	\$0	\$12,470	\$0
Total GF/non-GF	\$1,118,769	\$0	\$1,114,021	\$0
Program Total:	\$1,118,769		\$1,114,021	
Program FTE	9.50	0.00	9.50	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50040 Adult Effective Sanctioning Practices

Department: Community Justice **Program Contact:** Ginger Martin
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Oregon Department of Corrections creates a statewide community corrections budget based on number of adult felons on supervision and established case rates. Multnomah County receives a percentage share corresponding to the number of adult felons on supervision in the county. We anticipate that the legislature will appropriate an increase in state funding for the 15-17 biennium. The increased funding will be invested in services to crime victims, supportive housing for offenders with mental illness, improved services to African Americans, and administrative capacity to support programs.

Program Summary

Supportive housing for offenders with mental illness will continue beyond the FY 15 pilot program. Supportive housing is a combination of housing and services intended as a cost-effective way to help people live more stable lives. Supportive housing is coupled with social services such as mental health treatment, job training, life skills training, alcohol and drug abuse programs, community support services (e.g., child care, educational programs, social activities), and case management. These services are reserved for offenders with mental illness who are unstable in the community and experiencing frequent contact with law enforcement including jail.

A counselor and a mentor will be added to the African American Program to enhance these culturally specific prison transition services. The counselor will deliver a program developed for this population, the mentor will provide peer support, and both will work with the existing specialized PPO. Services begin prior to release from prison and support successful transition to the community.

Employment is highly correlated with lower arrest rates in offenders. DCJ will expand on employment assistance programming to make it available to a broader range of offenders.

In addition to these program enhancements, additional staff will be added to the Director's Office and the Research and Planning Unit to support evidence-based decision making, IT staff will be added to reduce a long list of programming needs, and a supervisor will be added to gain some efficiencies and accountability as we reorganize support staff at the Mead.

Performance Measures					
Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of African American Program offenders successfully engaged with a mentor	NEW	NEW	NEW	45
Outcome	Percent of offenders referred to DRC who demonstrate an increase in readiness to change	NEW	NEW	NEW	75%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$0	\$0	\$0	\$370,777
Contractual Services	\$0	\$0	\$0	\$574,334
Materials & Supplies	\$0	\$0	\$0	\$1,859
Internal Services	\$0	\$0	\$86,364	\$185,442
Total GF/non-GF	\$0	\$0	\$86,364	\$1,132,412
Program Total:	\$0		\$1,218,776	
Program FTE	0.00	0.00	0.00	4.00

Program Revenues				
Indirect for Dept. Admin	\$0	\$0	\$86,364	\$0
Intergovernmental	\$0	\$0	\$0	\$1,132,412
Other / Miscellaneous	\$0	\$0	\$86,364	\$0
Total Revenue	\$0	\$0	\$172,728	\$1,132,412

Explanation of Revenues

County General Fund plus 1) \$1,132,412 funding from State Department of Corrections (DOC). Anticipating increase of appropriation DOC funding from the legislature on the 2015-17 biennium budget. This is the allocation amount for the first half of the 2015-2017 biennium.

Significant Program Changes

Last Year this program was: FY 2015: 50041 Mental Health Pilot - Supportive Housing

Department: Community Justice **Program Contact:** Christina McMahan
Program Offer Type: Administration **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics: Backfill State/Federal/Grant

Executive Summary

The Juvenile Services Division works to hold youth involved with the Juvenile Justice System accountable, provide reformation opportunities, and promote public safety to ensure an equitable and fair Juvenile Justice system. Juvenile Services Management (JSM) leads, supports and monitors Delinquency Intervention, Probation, Accountability, Community Engagement, Treatment, and Detention services for delinquent youth 12-18 years of age, and in the case of probation, youth up to the age of 23.

Program Summary

JSM ensures that JSD protects public safety, provides fair and equitable accountability and delivers cost effective, evidence based services to delinquent youth and their families. JSD is responsible for engaging with the community and collaborating with system partners (e.g., the judiciary, law enforcement, etc) to enhance the coordination and effectiveness of the overall juvenile system. Programs are designed to reduce recidivism as well as the over-representation of youth of color in the juvenile justice system in Multnomah County. Specific oversight responsibilities include:

- 1) PROBATION AND ACCOUNTABILITY SERVICES - Coordinates and monitors units devoted to probation supervision, sanctioning, connection to resources, and accountability, including Community Service and Project Payback, a juvenile restitution program, and the Community Monitoring programs.
- 2) CUSTODY SERVICES - Responsible for the operations and security of a regional juvenile detention facility. This facility operates 24 hours a day, 7 days a week and serves tri-county youth awaiting subsequent court hearings (including Measure 11 youth), or those serving a sanction.
- 3) PRE-ADJUDICATION, TREATMENT AND COMMUNITY INTERFACE SERVICES— Oversees intake/assessment, prevention/intervention, and adjudication. Provides community-based mental health and alcohol and drug services for delinquent youth (including assessments, case planning, care coordination, and individual/family therapy), as well as a residential program. Interfaces with youth-serving community resources and agencies to improve access and integration.
- 4) SYSTEM CHANGE AND DETENTION ALTERNATIVES INITIATIVE PROGRAMMING - Focuses on developing and implementing strategies to reduce racial and ethnic disparities in the juvenile justice system and enhancing multi-system integration. Holds youth accountable and protects public safety through shelter care use, residential placement options, and other detention alternative intervention outlets.
- 5) FAMILY COURT SERVICES - Provides mediation, a supervised parenting time program, parent education and child custody evaluations, as well as support to the court in dependency matters and system initiatives.

In addition, JSM manages a position that serves as a liaison to the family court judiciary for community-based programs and agencies, coordinates the efforts of the model court program, advocates and implements best practices, staffs judicial meetings, and partners with the Chief Family Law Judge as a point of contact for foster care and juvenile justice reform.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth referrals received annually	3,684	3,500	3,500	3,200
Outcome	Percent of youth that had one or more subsequent referrals within 12 months	27.3%	NEW	27%	26%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.
 Measure Changed: Alignment to State Reporting

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,205,165	\$160,779	\$1,313,519	\$220,976
Contractual Services	\$182,288	\$0	\$211,401	\$0
Materials & Supplies	\$127,670	\$18,690	\$120,954	\$9,834
Internal Services	\$60,093	\$17,947	\$63,883	\$23,664
Total GF/non-GF	\$1,575,216	\$197,416	\$1,709,757	\$254,474
Program Total:	\$1,772,632		\$1,964,231	
Program FTE	9.29	1.21	10.03	0.97

Program Revenues				
Indirect for Dept. Admin	\$13,747	\$0	\$17,657	\$0
Intergovernmental	\$0	\$0	\$0	\$101,740
Other / Miscellaneous	\$4,187	\$197,416	\$3,300	\$152,734
Total Revenue	\$17,934	\$197,416	\$20,957	\$254,474

Explanation of Revenues

County General Fund plus 1) Juvenile Informal Restitution \$3,300 which is deposited into the general fund. Revenue is collected from the youth and passed-through to the victim for restitution. Budget based on 3 year average; 2) Annie E. Casey Foundation grant \$152,734. Amount includes a reduction in the calendar year grant from \$150k to \$130k, plus projected unspent balance being carried forward from FY15; 3) US DOJ OJJDP AntiGang award of \$101,740. Grant award is for two years, total amount \$203,478 from 10/1/14-9/30/16.

Significant Program Changes

Last Year this program was: FY 2015: 50050 Juvenile Services Management

This program offer reflects a net increase of 0.50; in FY 2015 0.50 FTE Community Justice Manager transferred to another DCJ program (refer # 50061-16), in FY 2016 1.00 FTE Program Specialist is added. This program offer includes \$13k in general fund backfill due to reduction in funding from the Annie Casey Grant and \$30k in General Fund backfill for skill groups due to a reduction in anticipated Title IV-E funds. This contract funding was previously budgeted in Program Offer #50055.

Department: Community Justice **Program Contact:** Tracey Freeman

Program Offer Type: Support **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

Juvenile Support Services supports Juvenile Services Division's (JSD) Administration, Pre-adjudication, Probation, and Assessment & Treatment for Youth and Families units (ATYF). Support Services staff members perform the following functions: a) maintain accurate records internally and in various statewide data systems; b) provide information and referrals to the public and community partners; c) provide administrative and clerical support to division personnel; d) coordinate payroll, property management and purchasing; and e) provide reception coverage.

Program Summary

Support Services provides office support to Pre-adjudication, Probation and ATYF. Within Support Services, the Child Abuse Unit provides service of summons and petitions according to statutory criteria. Essential functions include: specialized entry and records maintenance in the statewide Juvenile Justice Information System (JJIS), Law Enforcement Data System (LEDS). Support services enters warrants into LEDS; provides law enforcement with field access to juvenile Electronic Probation Records (EPR); maintains juvenile sex offender registration information; performs records checks; processes subpoenas; archiving requests; expunction of juvenile records that meet statutory criteria; Title IV-E claiming, and support related to victim fines and restitution tracking. Support Services also maintains all closed juvenile files; provides public assistance with general inquires; mail distribution; and processes documents, and forms for JSD, and the District Attorney's Office, Department of Human Services and the judiciary per inter-agency agreements.

The Child Abuse Unit partners with Judiciary, the District Attorney's Office, the Department of Human Services and other agencies to ensure legal compliance regarding service of legal documents affecting the outcome of dependency cases and termination of parental rights cases. They provide precise records which are vital to the outcome of individual cases.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of referrals received & processed annually	3,684	3,500	3,500	3,200
Outcome	Number of court orders and dispositions processed	1,501	1,500	1,500	1,500
Outcome	Percent of warrants successfully processed without additional validations needed	NEW	NEW	90%	95%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,334,168	\$0	\$1,304,292	\$0
Contractual Services	\$11,511	\$0	\$10,000	\$0
Materials & Supplies	\$105,811	\$0	\$117,915	\$0
Internal Services	\$1,053,326	\$0	\$1,117,222	\$0
Total GF/non-GF	\$2,504,816	\$0	\$2,549,429	\$0
Program Total:	\$2,504,816		\$2,549,429	
Program FTE	16.00	0.00	15.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50051 Juvenile Services Support

In FY 2016 this program offer cuts a vacant 1.00 FTE Records Technician.

Department: Community Justice **Program Contact:** Janice Garceau
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics: Backfill State/Federal/Grant

Executive Summary

Exposure to parental conflict and the potential loss of a parent through divorce and separation places children at risk for delinquency, teen pregnancy and poor school performance, all of which can lead to a cycle of dysfunction and offending behavior. Family Court Services (FCS) helps keep children safe, parents healthy, families stable and promotes public safety through services to approximately 1,400 at risk families as they go through separation and divorce.

Program Summary

The Parent Education Program (under FCS) provides divorce and parenting information to over 2,500 Multnomah County parents experiencing the major life transition of separation or divorce. Through parent education, mediation, evaluation, information and referral services, FCS stabilizes families involved with the Family Court and plays a critical role in preventing family dysfunction and juvenile delinquency.

FCS provides child custody mediation to over 1,350 cases a year and conducts approximately 40 child custody evaluations annually to assist families experiencing high levels of conflict. Reducing parental conflict during separation decreases risks for delinquency and teen pregnancy, decreases subsequent litigation and increases children's meaningful contact with both parents (Wallerstein 1998; Emery 2001; Sarkadi et al. 2008).

Performance Measures					
Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Percent of clients satisfied with parent education classes	90%	90%	90%	90%
Outcome	Percent of custody/parenting time evaluations resulting in settlement	78%	80%	80%	80%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$112,101	\$798,693	\$160,883	\$790,208
Contractual Services	\$0	\$49,437	\$0	\$40,906
Materials & Supplies	\$0	\$30,462	\$0	\$38,505
Internal Services	\$0	\$156,836	\$0	\$164,496
Total GF/non-GF	\$112,101	\$1,035,428	\$160,883	\$1,034,115
Program Total:	\$1,147,529		\$1,194,998	
Program FTE	0.70	7.89	1.10	7.70

Program Revenues				
Indirect for Dept. Admin	\$77,392	\$0	\$78,865	\$0
Fees, Permits & Charges	\$0	\$959,900	\$0	\$950,130
Intergovernmental	\$0	\$75,528	\$0	\$83,985
Total Revenue	\$77,392	\$1,035,428	\$78,865	\$1,034,115

Explanation of Revenues

County General Fund plus 1) \$740,442 in state funding appropriation for conciliation and mediation services; 2) \$80,000 conciliation services fee collected as part of \$60 marriage license fees of which \$10 is a conciliation svcs fee; 3) Evaluation fees \$9,000 (\$1,200 fee, 70% of clients qualify for a waiver); 4) Parent education Fees \$120,000 (\$55 or \$70 fee). Fees are collected per ORS 205.320 and 107.510 to 107.610, and are set by Board Resolution; 5) \$688 other misc fees. Misc revenue is based on history of collections; 6) OR Dept of Justice Grant \$83,985. Grant ends 9/30/15, anticipating grant will be renewed for another year.

Significant Program Changes

Last Year this program was: FY 2015: 50052 Family Court Services

This program offer reflects an increase of 0.21 FTE. In FY 2016 an Office Assistant 2 is increased by 0.20 FTE and 0.01 FTE Manager 2 is transferred from another DCJ program. Anticipated State Mediation funding is not sufficient to cover current service level. This program offer includes \$56k in general fund backfill.

Department: Community Justice **Program Contact:** Janice Garceau
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Family Court Services' Justice for Families Program (JFP) helps keep victims of domestic violence and their children safe by providing supervised parenting time services and legal resources to families impacted by domestic violence. Each year JFP provides supervised parenting time for approximately 100 families and legal resources for approximately 95 domestic violence survivors involved in contested restraining order/custody proceedings. The Office of Violence against Women (OVW) provides funds to support direct supervision and staff training.

Program Summary

FCS Justice for Families - Safety First Program provides supervised visitation and safe exchange services to at least 100 families a year in the tri-county area. Safety First provides a safe place for victims of domestic violence to accommodate children's visits with an offending parent when such has been ordered. This program accepts community and court referrals and provides free monitored parenting time and safe exchanges for children and families experiencing domestic violence. In addition, the JFP provides legal resources to 95 domestic violence survivors annually in the form of legal information, advice, assistance with filing, or representation in contested custody/restraining order proceedings.

Research identifies the period in which a victim leaves a violent relationship as the highest risk period for increased violence or homicide. Research shows that witnessing domestic violence contributes to children demonstrating depression, aggression, anxiety, and school problems. Child abuse and domestic violence co-occur at an overall rate of at least 40%, making children in these families doubly at risk. (Bancroft 2002; Campbell 2004; National Survey Summary on Children's Exposure to Violence 2010). In addition, domestic violence offenders see custody at higher rates than in other families, often prevailing due to higher levels of access to legal resources and use court proceedings to continue abuse after separation (Jaffe 2003, Saccuzzo & Johnson 2004, Multnomah County 2010, Courtwatch)

The existence of safe visitation and exchange services and access to legal resources in the tri-county area is a critical component of the continuum of services in place in the community to protect victims of domestic violence and interrupt the cycle of children's exposure to violence.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of families served annually	79	75	100	100
Outcome	Number of security incidents during supervised parenting time or exchange	2	5	4	4

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$111,041	\$151,778	\$96,984	\$180,477
Contractual Services	\$33,530	\$25,681	\$38,320	\$32,866
Materials & Supplies	\$3,515	\$11,800	\$364	\$7,000
Internal Services	\$6,696	\$20,118	\$4,894	\$24,657
Total GF/non-GF	\$154,782	\$209,377	\$140,562	\$245,000
Program Total:	\$364,159		\$385,562	
Program FTE	1.22	1.09	1.40	1.40

Program Revenues				
Indirect for Dept. Admin	\$15,691	\$0	\$18,686	\$0
Intergovernmental	\$15,000	\$209,377	\$0	\$245,000
Total Revenue	\$30,691	\$209,377	\$18,686	\$245,000

Explanation of Revenues

1) US DOJ OVW Supervised Parenting Grant \$225,000. Grant ends 9/30/2015, but anticipating grant will be renewed for another year; 2) \$20,000 Clackamas County contribution for security and transportation - based on grant agreement.

Significant Program Changes

Last Year this program was: FY 2015: 50053 Family Court Services - Supervised Parenting Time

This program offer reflects a net increase of 0.49 FTE. In FY 2015 a 0.50 FTE Program Aide was added and in FY 2016 a 0.01 FTE Manager 2 is transferred to another DCJ program offer (refer # 50052-16).

Department: Community Justice **Program Contact:** Craig Bachman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Juvenile Detention protects the community by holding youth in custody when it has been determined that they are a serious risk to public safety and/or are a high risk to not appear for court. In FY 2014, over 1,100 youth were brought to Juvenile Detention for intake screening. This offer funds 56 of the 72 beds required to meet the County's daily detention needs and also provides a 28-bed unit (funded by Morrison Child and Family Services) for youth under the jurisdiction of the Office of Refugee Resettlement (ORR), Division of Children's Services (DCS).

Program Summary

The Juvenile Detention facility has a capacity of 191 beds. Of the 72 beds required to meet the County's daily detention needs, 33 beds are contracted and reserved for Clackamas and Washington Counties. The remaining 39 beds hold high risk Multnomah County youth who are NOT appropriate for community placement. Of those 72 beds, a unit of 16 beds must be kept available for female clients.

The ability to safely detain delinquent youth is mandated by Oregon law and is essential to community protection. The decisions made to hold youth in detention are based on the results of a validated detention screening system. This system has saved Multnomah County millions of dollars by safely diverting lower risk youth into less costly community placement alternatives. The ability to house tri-county youth in one facility maximizes the use of space and provides the flexibility needed to structure units according to age and gender.

Funding for the County's 56 detention beds allows for Intake services and housing arrangements for youth who are awaiting trial, who are parole violators, who have serious probation violations, or those who are on out-of-state holds awaiting return to their jurisdiction.

The additional 28 beds provide secure shelter for youth under supervision of the Office of Refugee Resettlement and is tied to a grant through Morrison Child and Family Services. The majority of these youth are from Mexico and Latin American countries and without parents or guardians in the United States. This is a revenue agreement in which DCJ serves as a subcontractor of Morrison Child and Family Services.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of days in which the detention population exceeded funded bed capacity	12	NEW	10	8
Outcome	Isolation and room confinement avoided per 100 person days of detention	99	99	99	99

Performance Measures Descriptions

Measure Changed: Data Tracking Improvements

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$6,127,673	\$642,894	\$6,570,888	\$1,539,375
Contractual Services	\$11,508	\$452	\$11,594	\$900
Materials & Supplies	\$269,059	\$300,693	\$299,997	\$366,865
Internal Services	\$848,419	\$132,690	\$928,142	\$246,765
Capital Outlay	\$11,000	\$0	\$11,000	\$0
Total GF/non-GF	\$7,267,659	\$1,076,729	\$7,821,621	\$2,153,905
Program Total:	\$8,344,388		\$9,975,526	
Program FTE	59.00	5.50	62.00	14.00

Program Revenues				
Indirect for Dept. Admin	\$80,084	\$0	\$164,269	\$0
Intergovernmental	\$3,061,058	\$172,000	\$3,383,904	\$162,610
Other / Miscellaneous	\$215,000	\$500	\$255,330	\$1,000
Beginning Working Capital	\$0	\$0	\$0	\$203,006
Service Charges	\$153,609	\$904,229	\$153,609	\$1,787,289
Total Revenue	\$3,509,751	\$1,076,729	\$3,957,112	\$2,153,905

Explanation of Revenues

County General Fund offset by 1) \$255,330 DCJ Café/Catering Sales. FY16 budget trends from prior 3 FYs; 2) \$3,383,904 IGA detention sub-lease beds with Washington County (16 beds) and Clackamas County (17 beds) with daily bed rate of \$288.06. Funding calculation equals \$288.06 x respective beds x 366 days (leap year) + \$3,457 (12 beds over minimum) less \$51,099 allocated to Corrections Health; 3) \$162,610 reimbursed by USDA ODE for youth that qualify for the school lunch program. Anticipating meal count at same level as FY15 with rate \$1.93 per breakfast and \$3.06 per lunch; 4) \$1,000 Detention pay phone revenue. DCJ receives 10% commission on pay phone usage. Budgeted at same level as FY15; 5) \$153,609 annual amount per current sub-lease agreement with Washington County; 6) \$1,990,295 funding from Morrison Child & Family Services to provide a 28 bed unit for youth under the jurisdiction of US Dept of Health & Human Svcs, Office of Refugee Resettlement (ORR), Division of Children's Svcs (DCS).

Significant Program Changes

Last Year this program was: FY 2015: 50054A Juvenile Detention Services - 64 Beds

This program offer reflects an increase of 11.50 FTE. In FY 2015 3.00 FTE Juvenile Custody Services Specialist were added and funded by Clackamas County for additional detention beds. Also in FY 2015 the Senderos Program added 8.00 FTE Juvenile Custody Services Specialist and 0.50 FTE Community Justice Manager to expand the program from 14 to 28 beds.

Department: Community Justice **Program Contact:** Craig Bachman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Juvenile Detention protects the community by holding youth in custody when they have been determined to be a serious risk to public safety and/or are high risk to not appear for court. This offer funds 16 of the 72 beds required to meet the County's daily detention needs

Program Summary

Of the 72 beds required to meet the County's daily detention needs, 33 beds are contracted and reserved for Clackamas and Washington Counties. The remaining 39 beds hold high risk Multnomah County youth who are NOT appropriate for community placement. Of those 39 beds, a unit of 16 beds must be kept available for female clients.

Funding for this offer's 16 beds allows for Intake and Admissions services and housing arrangements for youth who are awaiting a trial, who are parole violators, who have serious probation violations, or who are out-of-state holds awaiting to be returned to their jurisdiction.

In FY 2014 over 1,100 youth were brought to Juvenile Detention for intake screening. The ability to safely detain delinquent youth is mandated by Oregon law and is essential to community protection. Decisions to hold youth are based on the results of a validated detention screening system developed over the past 15 years. This system has saved Multnomah County millions of dollars by safely diverting lower risk youth into less costly community placement alternatives. The ability to house tri-county youth in one facility maximizes the use of space and provides the flexibility needed to structure units according to age and gender.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of days in which the detention population exceeded funded bed capacity	12	NEW	10	8
Outcome	Isolation and room confinement avoided per 100 person days of detention	99	99	99	99

Performance Measures Descriptions

Measure Changed: Data Tracking Improvement

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$642,201	\$0	\$714,752	\$0
Materials & Supplies	\$64,723	\$0	\$63,806	\$0
Total GF/non-GF	\$706,924	\$0	\$778,558	\$0
Program Total:	\$706,924		\$778,558	
Program FTE	6.00	0.00	6.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50054B Juvenile Detention Services - 16 Beds

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

One of the key components for supervision of pre-adjudicated, at risk youth is to allow for qualified youth to remain at home or in community placements while awaiting court processing. The Community Monitoring Program (CMP) provides supervision and support while reserving the use of costly detention bed spaces for higher risk youth. The research published by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) shows that detaining low risk offending youth makes it more likely they will re-offend after they return to the community.

Program Summary

This program serves both pre-adjudicated and post adjudicated youth to ensure court compliance. CMP is comprised of four levels of supervision. All youth start out being placed on the highest level and are reduced in their level of supervision based on their performance.

While on CMP, each youth must make several daily phone calls to the CMP office for required check-ins. CMP staff conduct face to face visits at home, school and place of employment (referred to as field visits) to assure program compliance and that conditions of release are being followed. Field visits are random and are conducted 7 days a week, 365 days a year. Each youth is reviewed weekly by the team to measure client compliance. The goal of the program is for each youth to comply with the court ordered release conditions and successfully complete the program.

Multnomah County Juvenile Services Division (JSD) is a national model site for Juvenile Detention Alternatives Initiative (JDAI). JDAI's success is dependent on having detention alternative programs which use the least restrictive means for youth who are involved in the court process. Without a range of alternatives to detention, Multnomah County JSD would detain nearly 200 additional youth per year.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth served	172	250	180	200
Outcome	Percent of youth who attend their court appearance	97%	95%	98%	98%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$294,823	\$309,796	\$306,604	\$273,827
Internal Services	\$0	\$32,931	\$0	\$30,642
Total GF/non-GF	\$294,823	\$342,727	\$306,604	\$304,469
Program Total:	\$637,550		\$611,073	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$25,682	\$0	\$23,221	\$0
Intergovernmental	\$0	\$342,727	\$0	\$304,469
Total Revenue	\$25,682	\$342,727	\$23,221	\$304,469

Explanation of Revenues

County General Fund plus Oregon Youth Authority Gang Transition Services (OYA GTS) funds \$304,469. This is the budgeted amount for the first half of the 2015-2017 biennium.

Significant Program Changes

Last Year this program was: FY 2015: 50055 Community Monitoring Program

Department: Community Justice **Program Contact:** Christina McMahan
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics: Backfill State/Federal/Grant

Executive Summary

Juvenile detention alternatives in the form of short-term shelter and residential placements protect the public by safely supervising identified high risk youth in the community. Many of these youth are Latino and African American juvenile offenders. By placing these youth in culturally appropriate placements (short-term shelter care or treatment foster care), the disproportionate confinement of minority youth drops significantly. Juvenile shelter and residential placements additionally save the County significant funding each year while preserving public safety.

Program Summary

Oregon Revised Statute (ORS) 419C.145 defines the circumstances under which a juvenile offender may be placed in custody. A youth having committed a felony crime, accumulated a history of warrants for failure to appear in court, engaged in probation or conditions of release violations, or participated in certain person to person misdemeanors, is eligible for custody. Further stipulated in this statute are mandates that allow these youth to be released to a parent, shelter or other responsible party as long as their release does not endanger the welfare of the community or the youth. In FY 2014, shelter and residential placements served 90 high risk youth 12-18 years old. While in care, these youth attend school, participate in treatment and work with an assigned juvenile probation officer.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth served	90	125	95	95
Outcome	Percent of youth who do not leave the shelter during their placement	86%	80%	85%	85%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$84,215	\$522,909	\$137,848	\$470,148
Internal Services	\$0	\$55,586	\$0	\$52,609
Total GF/non-GF	\$84,215	\$578,495	\$137,848	\$522,757
Program Total:	\$662,710		\$660,605	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$43,349	\$0	\$39,868	\$0
Intergovernmental	\$0	\$578,495	\$0	\$522,757
Total Revenue	\$43,349	\$578,495	\$39,868	\$522,757

Explanation of Revenues

County General Fund plus 1) Oregon Youth Authority Gang Transition Services (OYA GTS) funds \$455,132. This is the budgeted amount for the first half of the 2015-2017 biennium; 2) Title IV-E reimbursement funds, \$67,625 based on FY 2015 projection of allowable activity.

Significant Program Changes

Last Year this program was: FY 2015: 50056 Juvenile Shelter & Residential Placements

Increase in OYA Gang Transition Services Grant was not sufficient to cover current service level. This program offer include \$53k in general fund backfill.

Department: Community Justice **Program Contact:** Deena Corso
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Intake, Assessment, Intervention and Adjudication (IAIA) carries an average daily caseload of 180 youth (12-18). Youth who are at imminent risk of becoming chronic juvenile offenders are identified using validated risk assessment instruments; supervision and services are provided to 300 juvenile offenders annually.

Program Summary

IAIA conducts daily intakes, responds to victim and public inquiries, and administers delinquency risk assessments. IAIA reviews law enforcement reports and facilitates documentation and communication with the District Attorney's Office for charging decisions, provides valuable information and referral services to the public, and facilitates victim services as mandated by Oregon Victims' Rights Law. The District Attorney's Office relies on IAIA to review police reports of divertible misdemeanor and felony cases. Judges rely heavily on IAIA to provide critical information and technical support for daily court docketing and proceedings.

IAIA staff monitor the daily court docket, assist the Juvenile Court with delinquency matters, set court proceedings in motion, and collaborate with Deputy District Attorneys, defense attorneys, State Court Clerk's Office, and Judicial Officers concerning matters of law and court processes including preparation of court reports and recommendations. IAIA staff represent the Juvenile Services Division during these court proceedings.

IAIA administers standardized, comprehensive delinquency risk assessments to identify youth who are at the highest risk to re-offend. Low and medium risk youth age 12 and older are assessed and held accountable via contracts called Formal Accountability Agreements (FAA), instead of being charged, adjudicated and placed on formal probation. FAA conditions may include community service, restitution, apology letter, school attendance and/or treatment services. IAIA youth who do not comply with agreements or who continue to demonstrate unsafe, illegal behavior can be taken to court and placed on formal probation.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth receiving an informal intervention	600	850	550	525
Outcome	Percent of informal youth who received a new criminal referral within 12 months	24%	20%	23%	23%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$1,219,222	\$0	\$1,016,800	\$0
Contractual Services	\$137,179	\$0	\$6,019	\$0
Materials & Supplies	\$7,120	\$0	\$5,158	\$0
Internal Services	\$17,458	\$0	\$19,056	\$0
Total GF/non-GF	\$1,380,979	\$0	\$1,047,033	\$0
Program Total:	\$1,380,979		\$1,047,033	
Program FTE	11.00	0.00	9.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50057 Juvenile Intake, Assessment, Intervention & Adjudication (IAIA)

This program offers reflects a decrease of 2.00 FTE. During FY 2015 1.00 FTE Juvenile Counselor transferred to another DCJ program (refer # 50058-16). In FY 2016 1.00 FTE Juvenile Counselor will transfer to another DCJ program (refer # 50066-16).

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Juvenile Female Probation Services (JFPS) promotes public safety by annually supervising about 100 high and medium risk female offenders, ages 12 to 18 years old. JFPS improves public safety by using appropriate gender-specific approaches to hold youth accountable for their actions and prevents them from committing new crimes.

Program Summary

JFPS works in partnership with the youth, family and the community in holding youth accountable while also supporting efforts to repair harm to victims. The mission of JFPS is to provide effective gender-specific case management and programming to medium and high risk adjudicated females and youth who have been identified as victims of CSEC (Commercial Sexual Exploitation of Children). This program acknowledges the needs of CSEC youth and the differences between males and females as it relates to learning, socialization, relationship styles and life experiences. This approach incorporates evidence based intervention techniques that are specific to the needs of this population.

Each case is directed by a range of comprehensive risk assessments that review drug abuse, violence, trauma, child sexual exploitation and mental health issues. Juvenile Court Counselors (JCC) meet with the youth and their families in the client's home, school, residential placements and other community settings. JCC's employ Functional Family Probation Services (FFPS), an evidence based case management model that has proven results in reducing recidivism among juvenile offenders.

In addition to implementing FFPS, a JCC monitors compliance with court ordered conditions, progress in treatment, victim restoration, a client's living situation and school attendance/employment. If a youth is not in compliance, the JCC holds the youth accountable and imposes sanctions ranging from community service to detention.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth supervised annually	104	100	100	100
Outcome	Percent of youth who received a new criminal referral within 12 months of probation start	22%	NEW	22%	22%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.
 Measure Changed: Alignment to State Reporting

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$139,261	\$219,634	\$251,424	\$171,558
Contractual Services	\$2,500	\$5,767	\$3,500	\$0
Materials & Supplies	\$3,690	\$0	\$2,820	\$0
Internal Services	\$0	\$22,757	\$0	\$17,156
Total GF/non-GF	\$145,451	\$248,158	\$257,744	\$188,714
Program Total:	\$393,609		\$446,458	
Program FTE	1.33	2.17	2.25	1.75

Program Revenues				
Indirect for Dept. Admin	\$17,485	\$0	\$12,507	\$0
Intergovernmental	\$0	\$248,158	\$0	\$188,714
Total Revenue	\$17,485	\$248,158	\$12,507	\$188,714

Explanation of Revenues

County General Fund plus Oregon Youth Authority Juvenile Crime Prevention (OYA JCP Basic) funds \$188,714. This is the budgeted amount for the first half of the 2015-2017 biennium. Funding must be allocated to evidence-based programs.

Significant Program Changes

Last Year this program was: FY 2015: 50058 Juvenile Female Probation Services

This program offer reflects a net increase of 0.50 FTE due to transfers to/from other DCJ programs in FY 2015.

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Juvenile Sex Offender Probation Supervision (JSOPS) protects public safety by holding adolescent sex offenders responsible for their actions. JSOPS serves predominantly males 12-18 years of age. They have appeared before a judge or referee and received special court ordered conditions and sanctions pertaining to their sexual offending behavior. The Court orders these youth to be supervised by JSOPS for a duration that often extends into an offender's early 20s.

Program Summary

JSOPS staff supervise adolescent sex offenders with court ordered conditions. Juvenile Court Counselors (JCC) regularly communicate with schools and law enforcement about the status of these offenders. This offer also includes specialized outpatient treatment services for non-court involved children/youth ages 4 – 18 with sexually acting out behaviors.

This program has three primary goals:

- 1) Youth will not commit new sexual offenses or any other crimes;
- 2) Youth will be in school/training and/or be employed; and
- 3) Youth will be actively engaged in appropriate sex offender treatment.

JCCs employ Functional Family Probation Services (FFPS), an evidence-based case management model that has proven results in reducing recidivism among juvenile offenders. JCCs monitor youth at home, in school, in treatment, and in the community. They collect DNA samples and ensure that youth are photographed and fingerprinted for the Oregon State Police Sex Offender Registry. JCCs meet frequently with assigned youth and use polygraph exams to monitor compliance with court orders, safety plans, probation case plans and sex offender treatment. Services are adjusted and sanctions swiftly imposed when a youth fails to follow conditions of supervision. Evidence-based practices show that juvenile sexual offending is most effectively addressed through supervision, treatment and accountability (Association for the Treatment of Sex Abusers, 2002).

Treatment helps clients and families learn new skills to prevent sexual acting out, addresses existing trauma issues, assists with developing appropriate social skills, and promotes healthy parenting skills. Interrupting sexual offending behaviors through these services prevents the accumulation of more victims and prevents young people from a life-long entanglement in criminal justice systems. Without access to this type of specific programming, many children/youth will not receive the appropriate treatment they need and would therefore, likely enter more restrictive and more expensive treatment settings within secure facilities.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth supervised annually	81	90	85	85
Outcome	Percent of youth who received a new criminal referral within 12 months of probation start	13%	NEW	12%	12%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.
 Measure Changed: Alignment to State Reporting

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$366,331	\$141,232	\$348,954	\$116,466
Contractual Services	\$277,400	\$28,100	\$283,459	\$25,203
Materials & Supplies	\$1,893	\$0	\$1,763	\$0
Internal Services	\$24,520	\$18,000	\$26,676	\$15,853
Total GF/non-GF	\$670,144	\$187,332	\$660,852	\$157,522
Program Total:	\$857,476		\$818,374	
Program FTE	3.10	1.40	3.00	1.00

Program Revenues				
Indirect for Dept. Admin	\$14,038	\$0	\$12,014	\$0
Intergovernmental	\$0	\$187,332	\$0	\$157,522
Total Revenue	\$14,038	\$187,332	\$12,014	\$157,522

Explanation of Revenues

County General Fund plus Title IV-E reimbursement funds, \$157,522 based on FY 2015 projection of allowable activity.

Significant Program Changes

Last Year this program was: FY 2015: 50059 Juvenile Sex Offender Probation Supervision and Treatment

This program offers reflects a decrease of 0.50 FTE Juvenile Counseling Assistant that transferred to another DCJ program in FY 2015 (refer # 50061-16).

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Gang violence is a serious problem within Multnomah County. In 2005, the Oregon Legislature established a funding stream to enhance important law enforcement activities in the eastern part of Multnomah County via the East Metro Gang Enforcement Team (EMGET).

Program Summary

In the late 1980s, Multnomah County saw an increase in gang recruitment, drug sales, violence and gang activity. Today, gang activity is not only increasing in Multnomah County, it is spreading. Latino gangs have established themselves east of 122nd street and their high risk activities have increased in recent years.

EMGET includes a partnership between the Gresham Police Department, the Multnomah County Sheriff's Office, and other east county law enforcement agencies. In order to reduce the impact of criminal street gangs on citizens, schools, businesses and neighborhoods of Gresham, Fairview, Troutdale, Wood Village and unincorporated areas of east Multnomah County. EMGET exercises five major strategies: 1) provides a high level of coordinated law enforcement; 2) locates and identifies individuals affiliated with criminal street gangs; 3) gathers and shares intelligence information related to criminal street gang activity; 4) investigates crimes associated with criminal street gangs; and 5) provides an increased level of police presence in known or suspected ceremonial street gang affected areas.

EMGET conducts monthly, multi-agency, coordinated missions and holds quarterly meetings (open to the public) to release the latest numbers/data related to criminal street gang contacts, weapons seized, arrests of gang members and EMGET cases referred for prosecution.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of outreach/contacts with suspected gang members/associates	1332	1000	1200	1200
Outcome	Number of gang-activity related criminal arrests	314	200	250	250

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$0	\$660,223	\$0	\$699,262
Internal Services	\$0	\$15,449	\$0	\$18,950
Total GF/non-GF	\$0	\$675,672	\$0	\$718,212
Program Total:	\$675,672		\$718,212	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$675,672	\$0	\$718,212
Total Revenue	\$0	\$675,672	\$0	\$718,212

Explanation of Revenues

Oregon Youth Authority Gang Transition Services (GTS) funds \$718,212. This is the budgeted amount for the first half of the 2015-2017 biennium.

Significant Program Changes

Last Year this program was: FY 2015: 50060 Juvenile East Multnomah Gang Enforcement Team (EMGET)

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

Studies have shown that if young people can successfully leave a gang within a year or two of joining, they are likely to avoid a variety of negative life outcomes, including chronic reoffending (Greene and Pranis 2007). The Resource Intervention Services to Empower Unit (RISE) supervises high risk, many of whom are gang-involved offenders. RISE's work promotes public safety by reducing juvenile crime, preventing disproportionate numbers of minority youth from entering a correctional facility, and assisting high risk youth to change their lives.

Program Summary

The Resource Intervention Services to Empower Unit (RISE) provides probation supervision to high risk, gang-involved offenders using strategies that are tailored to each youth's issues, strengths, needs, culture and environmental influences. Public safety requires diverse community collaboration. RISE is an integral member of the Community Healing Initiative (CHI). CHI uses an inter-disciplinary approach to develop and implement plans for positive youth development, family support and community protection. RISE also partners with Police, Adult Parole/Probation Officers (PPO) and the community to gather intelligence that helps dismantle gang activity.

In partnership with the CHI interdisciplinary team, Juvenile Court Counselors (JCC) develops probation case plans establishing enforceable expectations and address victim restitution. Along with holding gang youth accountable through specialized supervision and sanctions, JCC's coordinate treatment (e.g. mental health and drug abuse) and interventions designed to address anti-social behavior. Skill building, mentoring, educational advocacy and the incorporation of positive age appropriate activities are all used to counter gang involvement.

Gang activity continues to be a major concern in Multnomah County. RISE focuses on the highest risk offenders by utilizing Functional Family Probation Services (FFPS), an evidence-based case management model that has proven results in reducing recidivism and promoting accountability among juvenile offenders. Youth have increased success on supervision when family members are actively participating. RISE's use of FFPS increases parent participation in the youth's supervision and participation in treatment. Interventions that take place in this program include: intensive family-based counseling, specialized youth treatment, culturally appropriate services, employment training opportunities, positive peer influences, and community support systems.

This program offer also provides for contracted Intercept Program services, a comprehensive, holistic and intensive array of services provided to the families and medium-to-high risk youth involved in the juvenile justice system as an alternative to or a diversion from out-of-home placement such as foster care, residential treatment centers, or detention.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth supervised annually	367	300	320	320
Outcome	Percent of youth who received a new criminal referral within 12 months of probation start	42%	NEW	40%	35%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.
 Measure Changed: Alignment to State Reporting

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$286,573	\$874,684	\$439,349	\$890,264
Contractual Services	\$79,620	\$36,929	\$79,620	\$41,299
Materials & Supplies	\$9,733	\$1,300	\$8,032	\$1,300
Internal Services	\$19,282	\$95,274	\$30,781	\$102,906
Total GF/non-GF	\$395,208	\$1,008,187	\$557,782	\$1,035,769
Program Total:	\$1,403,395		\$1,593,551	
Program FTE	2.80	8.20	3.89	8.11

Program Revenues				
Indirect for Dept. Admin	\$74,302	\$0	\$77,626	\$0
Intergovernmental	\$0	\$1,008,187	\$0	\$1,035,769
Total Revenue	\$74,302	\$1,008,187	\$77,626	\$1,035,769

Explanation of Revenues

County General Fund plus 1) Federal Juvenile Accountability Block Grant \$25,120. The grant funds \$50,240 (anticipating same level funding as FY15), of which 50% goes to the DA. DCJ meets the required 10% CGF match with personnel costs; 2) Oregon Youth Authority Gang Transition Services (OYA GTS) funds \$752,529. This is the budgeted amount for the first half of the FY15-17 biennium; 3) Title IV-E reimbursement funds, \$258,120 based on FY 2015 projection of allowable activity.

Significant Program Changes

Last Year this program was: FY 2015: 50061 Juvenile High Risk Unit - RISE

This program offer reflects a net increase of 1.00 FTE; 1.50 FTE are due to transfers from other DCJ programs in FY 2015, In FY 2016 0.50 FTE Community Justice Manager is added and a vacant 1.00 FTE Juvenile Counseling Assistant is cut, .80 FTE of this position was funded by Title IV-e.

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Low Risk Unit promotes public safety and accountability by annually supervising over 100 youth, ages 12-18 years old. By appropriately classifying and supervising youth according to risk, low risk youth can be held accountable for their actions without penetrating further into the Juvenile Justice System. Best practices stipulate the need for low risk youth services to be separate from high risk youth services. The Low Risk caseload focuses on providing access to services and interventions such as community service and project payback for restitution.

Program Summary

The low risk caseload works in partnership with the youth, family, and the community in holding youth accountable, supporting efforts to repair harm, assisting the youth in creating a healthy identity, and reconnecting the youth to the community in ways that reduce recidivism and support the youth's success. The low risk caseload is designed for youth who are placed on formal probation but are assessed as low risk according to the Oregon Juvenile Crime Prevention Risk Assessment Tool (OJCP). The OJCP assessment tool measures a youth's risk to re-offend.

In addition to supervising low risk probation youth within the jurisdiction of Multnomah County, this unit also supervises low risk Interstate Compact and courtesy cases from other jurisdictions.

By having a stand-alone caseload specifically designed for low risk youth offenders, the Department of Community Justice (DCJ) can focus on accountability measures for youth such as paying restitution and completing community service. A low risk juvenile unit allows DCJ to appropriately allocate limited resources while ensuring that all youth placed on formal probation receive supervision.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth supervised annually	123	120	110	110
Outcome	Percent of youth who received a new criminal referral within 12 months of probation start	4%	NEW	4%	4%

Performance Measures Descriptions

Recidivism measure reflects statewide definition in FY14.
 Measure Changed: Alignment to State Reporting

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$213,398	\$0	\$198,174	\$0
Materials & Supplies	\$520	\$0	\$520	\$0
Total GF/non-GF	\$213,918	\$0	\$198,694	\$0
Program Total:	\$213,918		\$198,694	
Program FTE	2.00	0.00	2.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 50062 Juvenile Low Risk Unit

Department: Community Justice **Program Contact:** Deena Corso
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Behavioral Rehabilitation Services (BRS) Assessment and Evaluation (A&E) Program is a short term residential program designed to provide temporary structure, stabilization and treatment readiness. The assessment and evaluation program serves youth who may otherwise be in detention awaiting a community placement. The goal of this program is to provide a safe place where youth and family can make longer term plans for the youth.

Program Summary

The BRS A&E program is a voluntary program for male and female youth, ages 13-17, who require a staff secured, out of home placement for assessment/evaluation, stabilization and transition planning. The average length of stay is 45 days, but youth may be enrolled for up to 90 days based on individual needs. Capacity for the program is 16 youth. This program serves approximately 80 youth per year. Participants receive a comprehensive assessment administered by a licensed mental health professional using the evidence-based Global Appraisal of Individual Needs (GAIN) tool, as well as a service plan that is developed by the Mental Health Consultant, parent (guardian) and the youth.

Each youth in the program has an individualized service plan that reflects how the program will address the youth's issues, describes anticipated outcomes, and is reviewed and approved by the youth and the parent/guardian. Additional assessments (alcohol and drug, psychological, psychiatric, psychosexual) may be provided as indicated. The core philosophy of the program is to provide holistic, trauma-informed, client- and family-focused services for young people and their families, engaging youth in an array of services with consideration given to their developmental levels, gender needs, cultural background, community support, parental involvement, and other social support. The program follows best practices for trauma-informed care and has adopted a model which emphasizes strength-based and cognitive-behavioral interventions. Services also include individual and group counseling in a culturally responsive environment, skill building, family counseling and parent training.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth assessed	NEW	NEW	70	80
Outcome	Percent of youth exited with a completed discharge plan	NEW	NEW	93%	100%

Performance Measures Descriptions

New program effective April 5, 2014.
 Measure Changed: New Program Goal

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$359,639	\$1,031,933	\$492,290	\$1,046,727
Contractual Services	\$165,912	\$102,291	\$141,331	\$69,967
Materials & Supplies	\$5,228	\$12,660	\$5,751	\$13,076
Internal Services	\$136,133	\$117,797	\$144,742	\$118,840
Total GF/non-GF	\$666,912	\$1,264,681	\$784,114	\$1,248,610
Program Total:	\$1,931,593		\$2,032,724	
Program FTE	3.22	10.28	4.54	10.46

Program Revenues				
Indirect for Dept. Admin	\$90,960	\$0	\$88,223	\$0
Intergovernmental	\$0	\$708,188	\$0	\$700,828
Service Charges	\$0	\$556,493	\$0	\$547,782
Total Revenue	\$90,960	\$1,264,681	\$88,223	\$1,248,610

Explanation of Revenues

County General Fund plus 1) Oregon Youth Authority Juvenile Crime Prevention (OYA JCP Diversion) funds \$700,828. This is the budgeted amount for the first half of the FY15-17 biennium. Funding must be allocated to evidence-based programs; 2) Behavioral Rehabilitation Services (BRS), a form of Medicaid \$396,774. Estimate based on an anticipated average of 12 beds filled/day @ \$90.34 per bed per day; 3) Department of Human Services funding of \$100,672 based on average of 2 beds filled/day @ \$137.53 per bed per day; 4) IGA with Clackamas County A&E \$50,336, anticipating same funding amount as FY15.

Significant Program Changes

Last Year this program was: FY 2015: 50063 Juvenile Behavioral Rehabilitation (BRS) Assessment & Evaluation

This program offer adds a 0.50 FTE Community Justice Manager and 1.00 FTE Juvenile Custody Services Specialist in FY 2016. Increase in OYA JCP Diversion funding is not sufficient to cover current service level - reduced funding for residential treatment for uninsured youth \$32k.

Department: Community Justice **Program Contact:** Deena Corso
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics: Backfill State/Federal/Grant

Executive Summary

Assessment and Treatment for Youth and Families (ATYF) is a unique public safety program serving medium and high risk probation youth with substance abuse, mental health and/or behavioral problems who cannot be effectively treated in community-based programs because of severe delinquency. ATYF provides clinical assessments and outpatient treatment to approximately 140 probationers per year. In conjunction with these services, this program also provides mental health care coordination and intervention to over 300 detained youth each year.

Program Summary

ATYF therapists administer an evidence-based clinical assessment, the Global Appraisal of Individual Needs (GAIN) which provides a comprehensive analysis of the youth's risks and needs, including specialized assessment and screening for youth adjudicated for fire setting charges. The therapists also develop and provide clinical recommendations to help the courts with dis-positional planning. This increases the likelihood that youth will receive appropriate treatment without compromising community safety.

ATYF therapists provide outpatient individual and family treatment using an evidence-based model, Multidimensional Family Therapy (MDFT). Services are provided in the youth's home, the clinic office, school and other community settings and focus on changing anti-social behaviors and reducing drug and alcohol use. Additionally, ATYF provides two Mental Health Consultants (MHC) for youth held in detention. Many of the youth served by these MHCs exhibit an array of mental health issues that require specialized care. The two MHCs in detention also assess for levels of intensity for youth at risk of suicide. They are essential qualified mental health professionals required to assess and recommend any reduction in a suicide watch or transfer to a hospital upon release from detention.

Research shows that youth with untreated substance abuse issues are nearly ten times more likely to become chronic re-offenders. Delinquent youth who receive substance abuse treatment have fewer re-arrests, convictions and detention visits (Cuellar, Markowitz and Libby 2004). ATYF keeps at-risk youth from re-offending and penetrating deeper into the justice system by linking them to treatment services that change their delinquent thinking and behaviors.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth served annually	145	140	140	140
Outcome	Percent of youth who reduced usage or were not using A/D at the end of treatment	70%	80%	70%	70%
Outcome	Percent of youth who improved problem-solving, self-management, anger management and/or coping skills	80%	80%	80%	80%
Outcome	Percent of youth who made academic progress and/or improved attendance	73%	75%	74%	75%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$78,755	\$957,910	\$110,223	\$964,133
Contractual Services	\$0	\$48,252	\$4,000	\$53,010
Materials & Supplies	\$0	\$20,908	\$2,325	\$9,713
Internal Services	\$16,159	\$103,220	\$16,457	\$103,657
Total GF/non-GF	\$94,915	\$1,130,290	\$133,005	\$1,130,513
Program Total:	\$1,225,205		\$1,263,518	
Program FTE	0.61	8.39	0.89	8.11

Program Revenues				
Indirect for Dept. Admin	\$84,432	\$0	\$80,337	\$0
Intergovernmental	\$0	\$1,027,290	\$0	\$1,039,620
Service Charges	\$70,000	\$103,000	\$59,097	\$90,893
Total Revenue	\$154,432	\$1,130,290	\$139,434	\$1,130,513

Explanation of Revenues

County General Fund plus 1) Oregon Youth Authority Juvenile Crime Prevention (OYA JCP Basic) funds \$637,025. This is the budgeted amount for the first half of the FY15-17 biennium. Funding must be allocated to evidence-based programs; 2) State Youth Development Division funds \$402,595. This assumes the same funding as FY 2015. Funding must be allocated to evidence-based programs; 3) Medicaid insurance reimbursement for FQHC eligible services from Verity, CareOregon, and DMAP \$90,893; 4) additional \$59,097 in FQHC wraparound payments that post to the general fund. Revenue based on prior 3 year average.

Significant Program Changes

Last Year this program was: FY 2015: 50064 Juvenile Assessment & Treatment for Youth & Families (ATYF)

Increase in OYA JCP Basic funding is not sufficient to cover current service level. This program offer includes \$49k in general fund backfill.

Department: Community Justice **Program Contact:** Tracey Freeman

Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

Culturally Specific Intervention Services (CSIS) provides culturally specific services to medium and high risk African American and Latino youth and their families through the Community Healing Initiative (CHI). CHI is a family- and community-centered collaboration designed to stop youth and gang violence in Multnomah County by addressing its root causes.

Program Summary

This collaborative paradigm between the County's Department of Community Justice (DCJ), Department of County Human Services (DCHS) and community based providers is a joint system responsibility that entails shared financial resources and investments, shared system outcomes and shared risk. CHI applies supervision/suppression, intervention, and prevention strategies to youth and families who have recent involvement with high risk activities and behaviors relevant to violence/gun violence. This program serves approximately 90 families annually. Within CHI, each family receives a comprehensive assessment and individualized family service plan. Services are tailored to meet a family's individual needs and integrated in a manner that reduces and prevents gang violence.

A network of public safety and social service agencies, and community-based organizations known as the Youth, Family and Community Team build service capacity, promote integrated case management, increase connection to ethnic communities in the metropolitan area, and augment community safety. The Team focuses on sustainability through fostering family and community ownership and empowerment. Team services are evidence-based, culturally specific and family oriented. The family service plans address criminogenic needs that most closely link with recidivism and youth violence.

The goals of CHI are to prevent high risk youth of color from committing new crimes and penetrating further into the justice system. Culturally competent, strength-based programs that are delivered in homes, schools and the community are shown to be most effective with disenfranchised youth. All the work conducted through CHI prevents unnecessary and expensive detainment in correctional facilities.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of African-American and Latino youth referred through Juvenile service	113	100	110	100
Outcome	Percent of African American and Latino youth who avoided new criminal referrals after entering services	62%	65%	63%	65%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$304,003	\$137,705	\$313,721	\$137,705
Internal Services	\$0	\$14,638	\$0	\$15,409
Total GF/non-GF	\$304,003	\$152,343	\$313,721	\$153,114
Program Total:	\$456,346		\$466,835	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Indirect for Dept. Admin	\$11,416	\$0	\$11,677	\$0
Intergovernmental	\$0	\$152,343	\$0	\$153,114
Total Revenue	\$11,416	\$152,343	\$11,677	\$153,114

Explanation of Revenues

County General Fund plus Oregon Youth Authority Gang Transition Services (OYA GTS) funds \$153,114. This is the budgeted amount for the first half of the 2015-2017 biennium Governor's budget.

Significant Program Changes

Last Year this program was: FY 2015: 50065 Juvenile Culturally Specific Intervention

Department: Community Justice **Program Contact:** Christina McMahan

Program Offer Type: Innovative/New Program **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

In our community, there is a significant need to reduce racial and ethnic disparities in the juvenile justice system. The recently completed Office of Juvenile Justice and Delinquency Prevention (OJJDP) Comprehensive Community Gang Model Assessment Report for Multnomah County revealed the need for increased delinquency prevention and intervention, family support to help combat youth and gang violence and engage at the first sign of risk for future delinquency as well as the importance of educational attainment.

Program Summary

The proposed funding will support the countywide expansion of a pilot in which law enforcement diverts first-time offenders to community-based providers instead of bringing them into contact with the formal Multnomah County juvenile justice system. This effort is an early intervention opportunity for community connection, accountability and support of protective factors for first-time, low-level offenders and their families. It builds on our existing Community Healing Initiative (CHI) model by bringing culturally-responsive case management and pro-social programming together with referrals to needed services (health care, counseling, therapy, etc.) and builds on the need to make stronger connections between police, youth and communities, which was a theme of the OJJDP Gang Assessment Report.

The Coalition of Communities of Color’s report Communities of Color in Multnomah County: An Unsettling Profile found “In every system we looked at, there are significant disparities” (Stevens, Cross-Hemmer 2010). These inequities contribute to an inter-generational cycle of justice system involvement and poor outcomes. Youth of color are over-represented; they are arrested, charged, and incarcerated more than their white counterparts, even for the same behaviors. The referral to juvenile services is the decision point where the greatest disparities exist in the Multnomah County juvenile justice system. In 2013, of 3,288 referrals to Multnomah County Juvenile Services Division (JSD), 1,812 or 55% were for youth of color (African American, Hispanic, Native American and Asian youth). African Americans youth aged 10-17 were nearly five times more likely than their white counterparts to be given a referral by law enforcement; nearly 1 in 6 African American youths in this age bracket were referred to JSD. Adjudicated Latino youth in Multnomah County are three times more likely to be committed to a secure correctional facility than Caucasian youths.

Youth of color experience exclusionary school discipline at disproportionate rates in Multnomah County. Disconnection from school and a lack of educational attainment were also cited in the OJJDP Gang Assessment Report as being contributors to the gang problems in our community. This proposed funding also supports a School Advocacy program to provide legal representation in school discipline administrative hearings for youth who are involved in the juvenile system and a community collaborative pilot project to deliver services using a networked approach. This approach builds on the strengths and dedication of helping agencies already working in the community.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth served	NEW	NEW	NEW	500
Outcome	Percent of youth engaging in community-based support services	NEW	NEW	NEW	75%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$0	\$0	\$500,000	\$0
Total GF/non-GF	\$0	\$0	\$500,000	\$0
Program Total:	\$0		\$500,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was:

Department: Community Justice **Program Contact:** Tracey Freeman
Program Offer Type: Innovative/New Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics: One-Time-Only Request

Executive Summary

The Youth & Gang Violence Steering Committee of the Multnomah County Local Public Safety Coordinating Council recently completed the assessment phase of the Office of Juvenile Justice and Delinquency Prevention (OJJDP) Comprehensive Community Gang Model. A key theme found in the resulting assessment report was the need for “mentors that get it,” meaning mentors who have lived the experience of gangs, to work with youth who are already involved with gangs or at risk of becoming involved.

Program Summary

Gang Violence has been a growing concern in Multnomah County and traditional efforts at suppression have not stopped gang violence. Providing mentoring services designed to serve the juvenile justice population is a strategy for addressing the gang issues in our community. Programs that provide mentoring for youth serve not only to establish positive nurturing relationships with adults, but also to provide pathways to increased opportunities in education and employment in the community. In addition, research has shown that juvenile justice youth who have participated in various mentoring programs had a reduction in recidivism compared to youth who did not receive mentoring services (Clayton 2009). Mentors help disconnected youth reintegrate back into their communities and stay focused on positive aspects of their lives.

Community Healing Initiative (CHI) Mentoring Services is a prevention and intervention strategy aimed at reducing youth involvement in gangs. CHI Mentoring Services will target gang involved youth or youth who are at risk for gang involvement ages 11-18 years. Mentoring will be delivered as an additional service component within the existing Community Healing Initiative program of the Juvenile Services Division, with youth who are on probation being the first priority. CHI is a family and community centered collaboration designed to stop youth and gang violence in Multnomah County by addressing its root causes. CHI provides culturally specific and evidence based services to medium and high risk youth and their families. It is anticipated mentoring services will be for the duration of approximately one year, as research has shown that relationships that persist over a longer period of time produce more positive outcomes (Clayton 2009).

Mentors with life experiences similar to mentees can help establish bonds between mentors and the youth with whom they are paired. In addition to being culturally responsive it is crucial to have mentors that represent positive adults the youth can identify with. CHI Mentoring Services will recruit mentors that match these factors. Culturally competent, strength-based services that are delivered in the community are shown to be most effective with disenfranchised youth. All the work currently conducted through CHI prevents unnecessary and expensive detainment in correctional facilities. Adding mentoring services will enhance CHI’s ability to effectively work with and engage this population.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth served	NEW	NEW	NEW	60
Outcome	Percentage of youth demonstrating increased involvement in prosocial activities	NEW	NEW	NEW	70%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$0	\$0	\$220,000	\$0
Total GF/non-GF	\$0	\$0	\$220,000	\$0
Program Total:	\$0		\$220,000	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was:

Department: Community Justice **Program Contact:** Tracey Freeman

Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted

Related Programs:
Program Characteristics:
Executive Summary

The Community Healing Initiative (CHI) supports community-based, culturally, and gender-specific prevention services to Asian and Native American young people and their families at highest risk of gang membership, and intervention services to African American and Latino young people and their families who are already involved with the juvenile justice system.

Program Summary

Approximately 245 young people and their families will be served. It is expected that 50% of youth served increase their academic achievement, and avoid or reduce subsequent juvenile justice system involvement.

In FY 2014, approximately 107 Asian and Native American families received prevention services, and 138 African American and Latino families on supervision with the juvenile division received intervention services. Referrals are managed directly by the Department of Community Justice, Juvenile Justice Division.

CHI is a proven best practice successful in intervening with these young people and families. By utilizing a specific, proven best practice model that provides intensive family-focused support and intervention, services are culturally and gender specific, as well as tailored to individual client needs. Services include:

Mental health assessment and addictions treatment; school re-entry and retention; pro-social skill building activities; employment readiness and placement; basic needs; case management; linkage to support services; and flexible client service funds. Monthly system/joint case staffing meetings ensure seamless referrals between the juvenile justice system and community-based providers.

Intensive family support and intervention has been proven effective in successfully reducing or eliminating gang-related behaviors. OSU research indicates that 20% of youth offenders commit 80% of juvenile offenses, and that most of this 20% are "early bloomers" who committed crimes before the age of 15. CHI prioritizes this specific population in relationship to gang involvement, youth violence, and juvenile delinquency.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of Asian and Native American families served	107	120	120	120
Outcome	Percentage of Asian and Native American families	94%	75%	75%	75%
Output	Number of African American and Latino families served	138	73	73	73
Outcome	Percentage of African American and Latino families served who avoid subsequent felony or arrest	80%	50%	50%	50%

Performance Measures Descriptions

Number of African American and Latino families served reflects proportion of total funding. Balance is reflected in PO #50065A.

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Contractual Services	\$1,215,359	\$0	\$1,208,797	\$0
Materials & Supplies	\$1,578	\$0	\$1,221	\$0
Total GF/non-GF	\$1,216,937	\$0	\$1,210,018	\$0
Program Total:	\$1,216,937		\$1,210,018	
Program FTE	0.00	0.00	0.00	0.00

Program Revenues				
Total Revenue	\$0	\$0	\$0	\$0

Explanation of Revenues

County General Fund

Significant Program Changes

Last Year this program was: FY 2015: 25123 Community Healing Initiative

Program transferred from DCHS less the one FTE.

Department: Community Justice **Program Contact:** Deena Corso
Program Offer Type: Existing Operating Program **Program Offer Stage:** As Adopted
Related Programs:
Program Characteristics:

Executive Summary

The Department of Community Justice (DCJ) Juvenile Services Division (JSD) Community Interface Services seeks to strengthen and improve our connections with community partners. The goal is to improve services to youths and families, restore victims, and reduce recidivism.

Program Summary

Community Interface Services consists of the following:

EDUCATION AND EMPLOYMENT ACCESS COORDINATOR serves as a liaison between JSD and the education and youth workforce development communities to improve school connectivity and career development.

RESTORATIVE JUSTICE COORDINATOR identifies and implements strategies for increasing restorative opportunities for youth in the juvenile justice system as well as those in the community who have not yet been referred to the system. JSD also contracts with Resolutions NW to provide School-Based Restorative Justice training and technical assistance to school districts throughout the County.

TREATMENT EXPEDITER serves as the liaison between JSD and treatment providers to improve outcomes for delinquent youth and their families through effective collaboration. This position coordinates referrals to Youth Villages Intercept program, an evidenced-based in-home family therapy model. DCJ contracts with Youth Villages to serve approximately 30 youth and their families each year.

PORTLAND POLICE BUREAU (PPB) JCC joins the PPB Youth Services Division (YSD) School Resource Officers (SRO) in their mission to reduce truancy and increase graduation rates. This position works to intervene prior to formal system involvement and to reduce Racial and Ethnic Disparities (RED).

PORTLAND PUBLIC SCHOOLS (PPS) JCCs - JSD and PPS share two JCCs who provide services to PPS students exhibiting behaviors that place them at risk for suspension and/or expulsion

WRAPAROUND FACILITATOR CASE MANAGER2 is part of a team responsible for service coordination planning and facilitates communication between the family, natural supports, community resources, involved providers and agencies to provide a more coordinated response and continuity of care.

Performance Measures

Measure Type	Primary Measure	FY14 Actual	FY15 Purchased	FY15 Estimate	FY16 Offer
Output	Number of youth and family connections made in the community for diversion from juvenile system	159	200	150	150
Outcome	Percent of youth on probation actively engaged in school	NEW	NEW	85%	85%
Output	Number of youth served by Youth Villages Intercept Program	NEW	NEW	45	35
Outcome	Percent of youth exiting Youth Villages demonstrating improved problem-solving, anger control and coping skill	NEW	NEW	67%	75%

Performance Measures Descriptions

Revenue/Expense Detail

	Proposed General Fund	Proposed Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2015	2015	2016	2016
Personnel	\$538,650	\$106,056	\$653,923	\$110,074
Contractual Services	\$242,351	\$530,944	\$381,397	\$443,077
Materials & Supplies	\$3,430	\$0	\$10,650	\$0
Internal Services	\$13,832	\$67,713	\$12,913	\$61,897
Total GF/non-GF	\$798,263	\$704,713	\$1,058,883	\$615,048
Program Total:	\$1,502,976		\$1,673,931	
Program FTE	5.00	1.00	6.00	1.00

Program Revenues				
Indirect for Dept. Admin	\$52,807	\$0	\$46,906	\$0
Intergovernmental	\$0	\$704,713	\$0	\$615,048
Total Revenue	\$52,807	\$704,713	\$46,906	\$615,048

Explanation of Revenues

County General Fund plus 1) Title IV-E reimbursement funds, \$374,799 based on FY 2015 projection of allowable activity; 2) \$61,196 funding from Portland Public School (PPS) for Delayed Expulsion Program; 3) \$61,196 funding from PPS for Major Suspension Program; 4) Oregon Youth Authority (OYA) Flex Fund Grant \$117,857. This is the budgeted amount for the first half of the FY2015-2017 biennium.

Significant Program Changes

Last Year this program was: FY 2015: 50066 Juvenile Community Interface Services

This program offer reflects an increase of 1.00 FTE Juvenile Counselor that will transfer from another DCJ program in FY 2016 (refer # 50057-16). Reduced Title IV-E funding for Youth Villages contracted services \$79k.