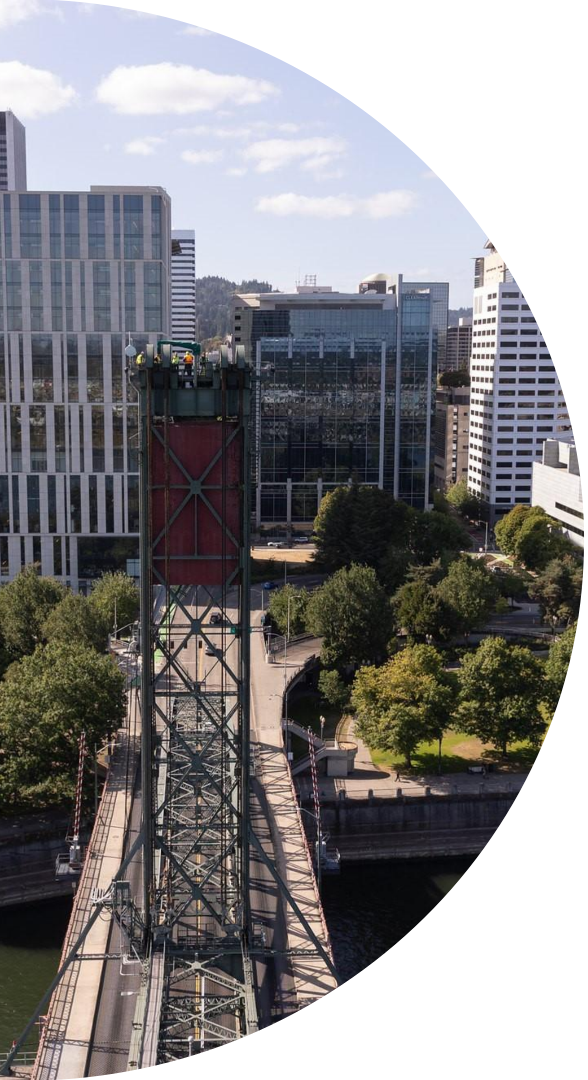
Multnomah County Budget Orientation

Presented to the New Members of the Community Advisory Budget Committees (CBAC)

October 8, 2025

Multnomah County



Agenda

1. Budget Process and Overview
2. Budget Facts and Program Offers
3. General Fund 5 Year Forecast
4. Questions and Resources

Why Budget?

Required by Oregon Law

A budget is one of the **most important policy** documents that the County produces. It tells our community what the County's **priorities** are and where the County is **investing** the communities resources.

Multnomah County

Annual Budget Process

Stages of Development

Prepare (Nov.-Feb.)
Chair releases budget guidance and **departments** start **budget prep**

Submit (Early Feb.)
Departments submit their requested budgets reflecting their strategy & expertise

Propose (Mid April)
Chair releases the **Executive Budget** to the public, Commissioners and departments

Approve (End April)
Commission conducts public meetings to deliberate, review, & **revise** the budget while keeping it balanced

Adopt (Early June)
Commission continues public deliberation and review in order to **adopt** the **final** balanced budget

CBAC's provide feedback to the County Chair before the Proposed budget is released

CBAC's present recommendations to the County Commissioners before the budget is Adopted

Balancing the Budget

The budget must be **balanced** each year. When **revenues are higher than expenses**, the County has the **flexibility to expand** or add more programs. However, when **revenue is lower than expenses**, the County is required by law to reduce expenses to balance the budget. Without more revenue, the Chair and the Board will have to make **difficult decisions about which programs to prioritize**.

FY 2026 Adopted Budget

by the Numbers

$4.0 billion
Total Adopted Budget

+$42 million
Increase from FY 2025 Adopted

+1.0% percent
Increase from FY 2025 Adopted

5,873 FTE
Decrease of -95 FTE

$65.7 million
One-Time-Only General Fund*

$98.9 million
GF Reserves & Un-earmarked Contingency

*For more information on One-Time-Only Resources and a further breakdown into categories, see page 58 of the Budget Director's Message and the appendix

Information Please!

www.multco.us/budget

BUDGETS

FORECASTS

CALENDARS

INTERACTIVE DASHBOARDS

Multnomah County

FY 2026 Budget Context

PRESS: Multnomah County Board of Commissioners approves $4 billion budget for Fiscal Year 2026

Multnomah County, Ore. (June 12, 2025) — The Board of County Commissioners today approved a $4 billion balanced budget that makes painful tradeoffs to preserve core health, homelessness and public safety programs in the face of Multnomah County's largest spending gap in a decade.

The adopted Fiscal Year 2026 budget ensures an increase in shelter beds and maintains housing and case management services to help people leave homelessness. It supports community safety by fully funding the Multnomah County Sheriff's Office, and adult parole and probation programs. It funds work to tackle our community's substance use crisis. And it invests in the strategic rebuilding of Multnomah County Animal Services.

"Our County must continue to be a safe haven for our values of democracy, equity, accountability, kindness, and support for one another," said **Chair Jessica Vega Pederson**. "Following months of public deliberations, I believe the budget we adopt today reflects the priorities of our board and the needs our community has shared. People can trust that Multnomah County will continue to serve our community with life-changing, life-saving care and support."

Budget Tools

- Budget Monitoring Dashboards
- Adopted Budget Dashboards
- Department Transmittal Letters (roadmap to their budget)
- Program Offers
- Department Presentations
- Budget Notes

Volume 1

- FY 2026 Adopted Budget, Volume 1 (12.41 MB)
- Land Acknowledgment (2.69 MB)
- Structure of Budget Document (177.19 KB)
- Meet Multnomah County (3.2 MB)
- Chair's Executive Budget Message (1.42 MB)
- Budget Director's Message (1.6 MB)
- Budget Notes (239.71 KB)
- How Multnomah County Budgets (537.51 KB)
- Financial and Budget Policies (474.81 KB)
- Financial Summaries (1009.93 KB)
- Capital Budget (7.04 MB)
- Legal Detail by Dept by Fund (2.99 MB)
- Revenue Expenditures - All Funds (3.46 MB)
- Glossary of Terms (251.64 KB)

Volume 2

- FY 2026 Adopted Budget, Volume 2 (8.54 MB)
- Reader's Guide (291.66 KB)
- Community Justice (1.92 MB)
- Community Services (2.63 MB)
- County Assets (3.71 MB)
- County Management (2.91 MB)
- District Attorney's Office (2.01 MB)
- Sheriff's Office (2.86 MB)

Volume 3

- FY 2026 Adopted Budget, Volume 3 (8.56 MB)
- Reader's Guide (291.66 KB)
- County Human Services including Preschool for All (4
- Health Department (4.58 MB)
- Homeless Services Department (3.24 MB)
- Library (2.46 MB)
- Nondepartmental (2.93 MB)

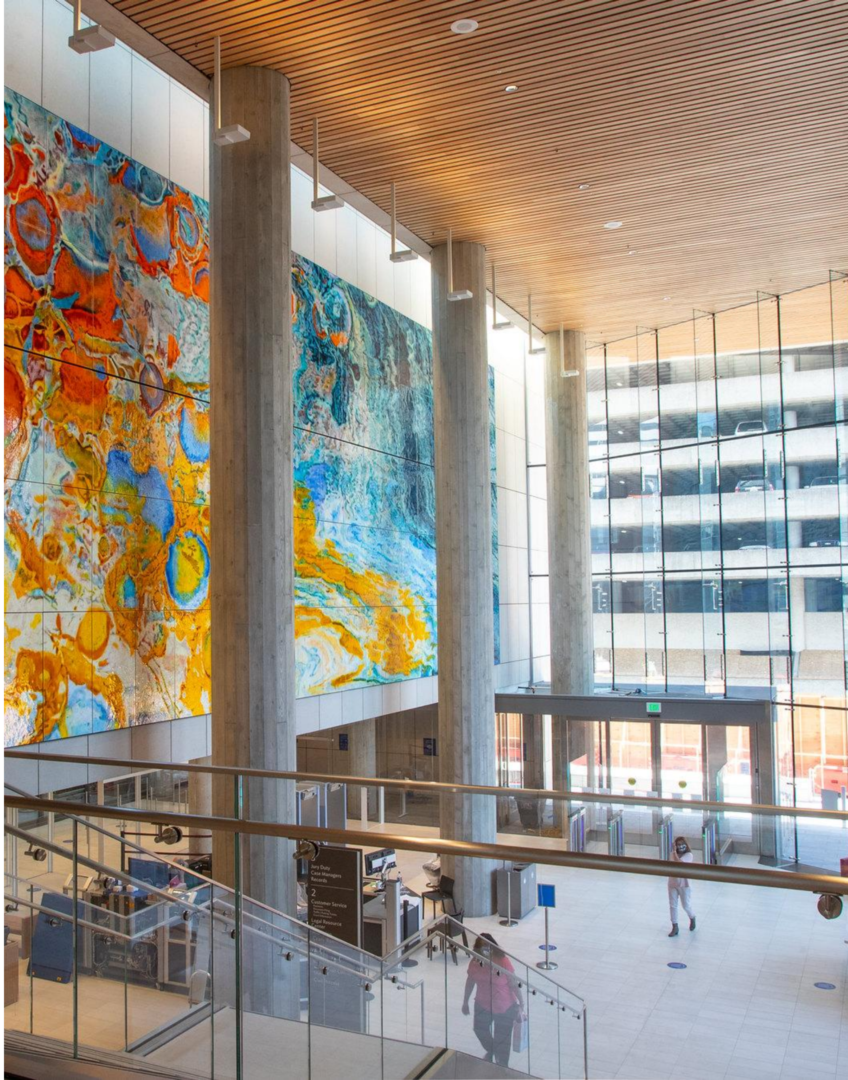
What is a Program Offer?

Program offers combine program **descriptions**, **budgets** and **output metrics** for a **set of services**.

Multnomah County

What should I look for when reviewing Program Offers?

- Do you understand what the program does & who it serves?
- How does it fit into the dept/county strategies?
- Have there been major changes?
- How is it funded?



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Sample Program Offer

Multnomah County

Program #25147A - YFS - Child & Family Hunger Relief FY 2026 Adopted

Department: County Human Services **Program Contact:** Lori Stegmann

Program Offer Type: Operating **Program Offer Stage:** Adopted

Related Programs:

Program Characteristics:

Program Description

ISSUE: Healthy nutrition is vital to brain development and learning. Child food insecurity and a lack of access to fresh and healthy foods are barriers to health and learning. In Multnomah County, children experience food insecurity at a rate of 20%. Communities of color also experience hunger at rates higher than the general population. This food insecurity has continued to skyrocket as a result of inflation. Despite Oregon's high hunger rate, millions of federal food funding dollars for children go unused.

PROGRAM GOAL: The Child & Family Hunger Relief Program improves access to fresh and healthy foods by being located at schools. It increases food security by providing summer meals and food assistance programs via SUN Community School so that all children can reach their full potential. Children must have their basic needs met to be ready and able to learn. The program has two goals. First, to reduce child and family food insecurity and hunger so children can be healthy and learn. Second, to increase collaboration and use of available funds to meet hunger needs.

PROGRAM ACTIVITY: The Child & Family Hunger Relief program is a partnership with the Oregon Food Bank, six school districts, Portland Parks & Recreation, Multnomah County Library, Portland Children's Levy, and Partners for a Hunger-Free Oregon. The program provides summer meals and food assistance programs via SUN Community Schools. This ensures an environment for families that is accessible and non-stigmatizing. For 8-12 weeks, underserved communities in Mid and East County receives summer meals. Summer meals is a combination of 10 SUN CS sites and 3 County libraries. Food assistance programs include 23 school-based food pantries and 7 Free Food Markets. The program also engages in policy work, including supporting the Child & Family Food Security Coalition. The Coalition leverages community partnerships to increase food security and food access, with a focus on culturally specific populations.

PROGRAM OUTPUTS:
• Supports 23 school-based food pantries and 7 Free Food Markets at SUN Community School sites across Multnomah County.
• Offers additional weeks in the summer months for engaging activities during lunch, in order to support mid and East County students to receive free summer meals.
• Partners collaboratively to leverage funds to pay for food, staffing and transportation so that food is available to families in the 30 pantries and Free Food Markets.

Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of meals provided to children and families	1,161,625	1,500,000	1,500,000	1,500,000
Output	Retail dollar equivalent for every $1 County General Fund invested in SUN Food Distribution sites	$8.73	$10	$10	$10

Legal / Contractual Obligation

Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Adopted General Fund	Adopted Other Funds
Program Expenses	**2025**	**2025**	**2026**	**2026**
Personnel	$160,291	$0	$171,267	$0
Contractual Services	$345,240	$0	$570,504	$0
Materials & Supplies	$1,710	$0	$4,145	$0
Internal Services	$21,497	$0	$21,440	$0
Total GF/non-GF	**$528,738**	**$0**	**$767,356**	**$0**
Program Total:	**$528,738**		**$767,356**	
Program FTE	1.00	0.00	1.00	0.00

Program Revenues				
Total Revenue	**$0**	**$0**	**$0**	**$0**

Explanation of Revenues

Significant Program Changes

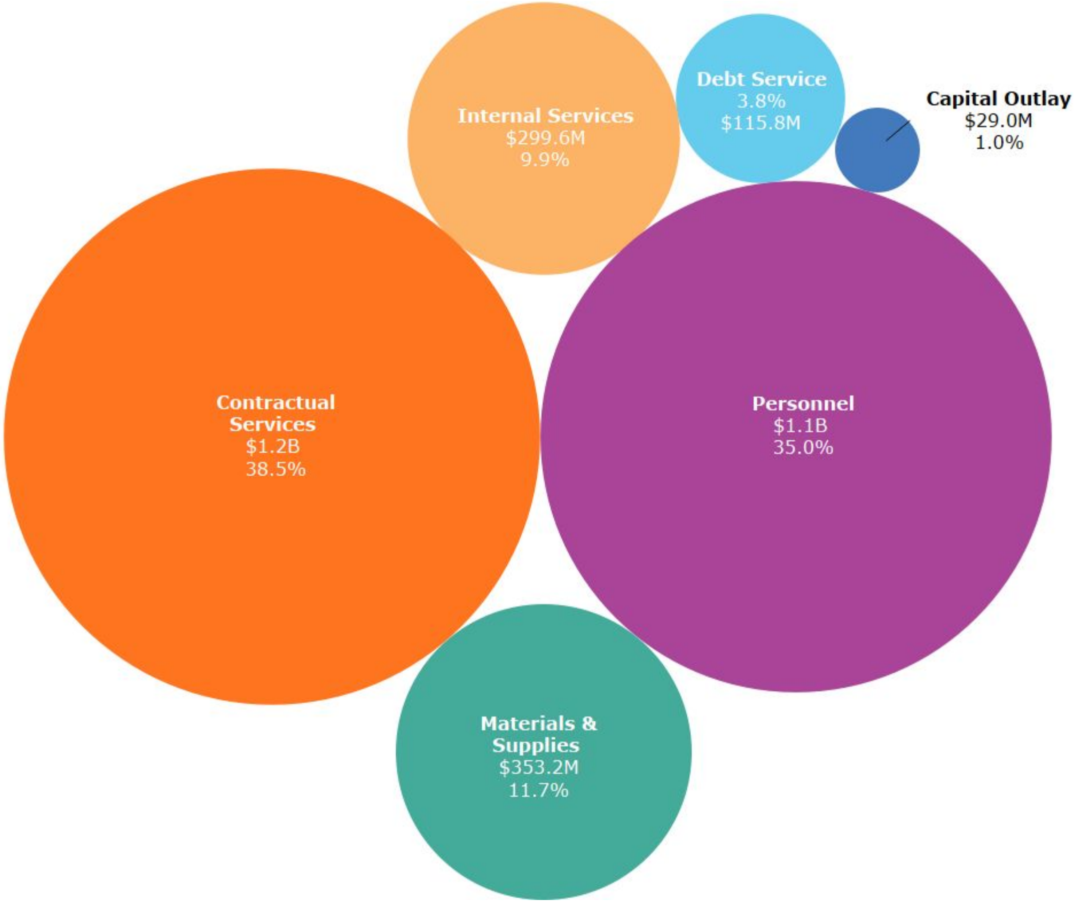
Last Year this program was: FY 2025: 25147A YFS - Child & Family Hunger Relief

Reallocated $184,860 in ongoing General Fund from program YFS - SUN Parent & Child Development Services (25151) to program YFS - Child & Family Hunger Relief (25147). This funds FY 2025 one-time-only program 25147B YFS - Food Security / Pantry Enhancement with ongoing General Fund.

Reallocated $32,735 in General Fund from program YFS - Successful Families (25137) to this program to support wage increases at community-based organizations that support the SUN Service System.

Operating* Expenses: All Funds Overview

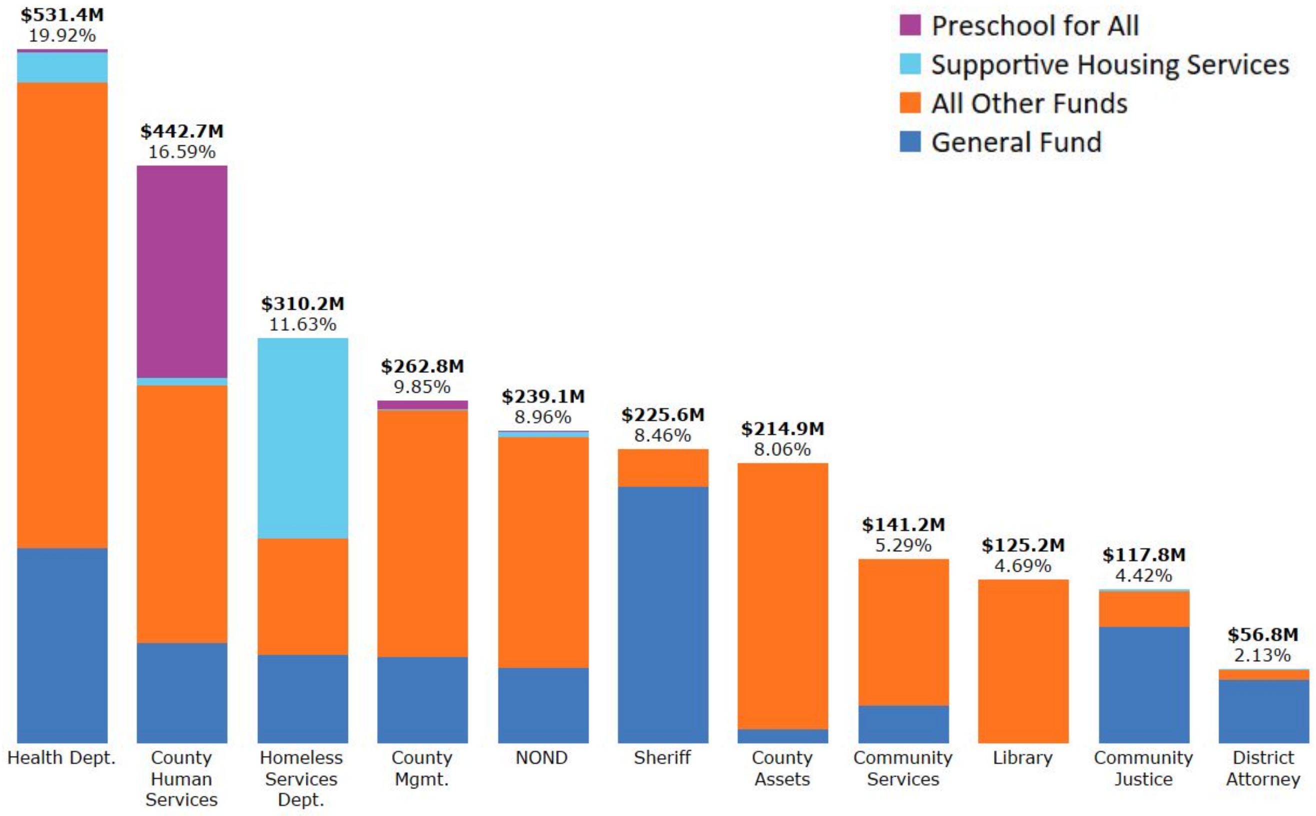
$3.0 billion



*Excludes Cash Transfers, Contingency, and Unappropriated Balance

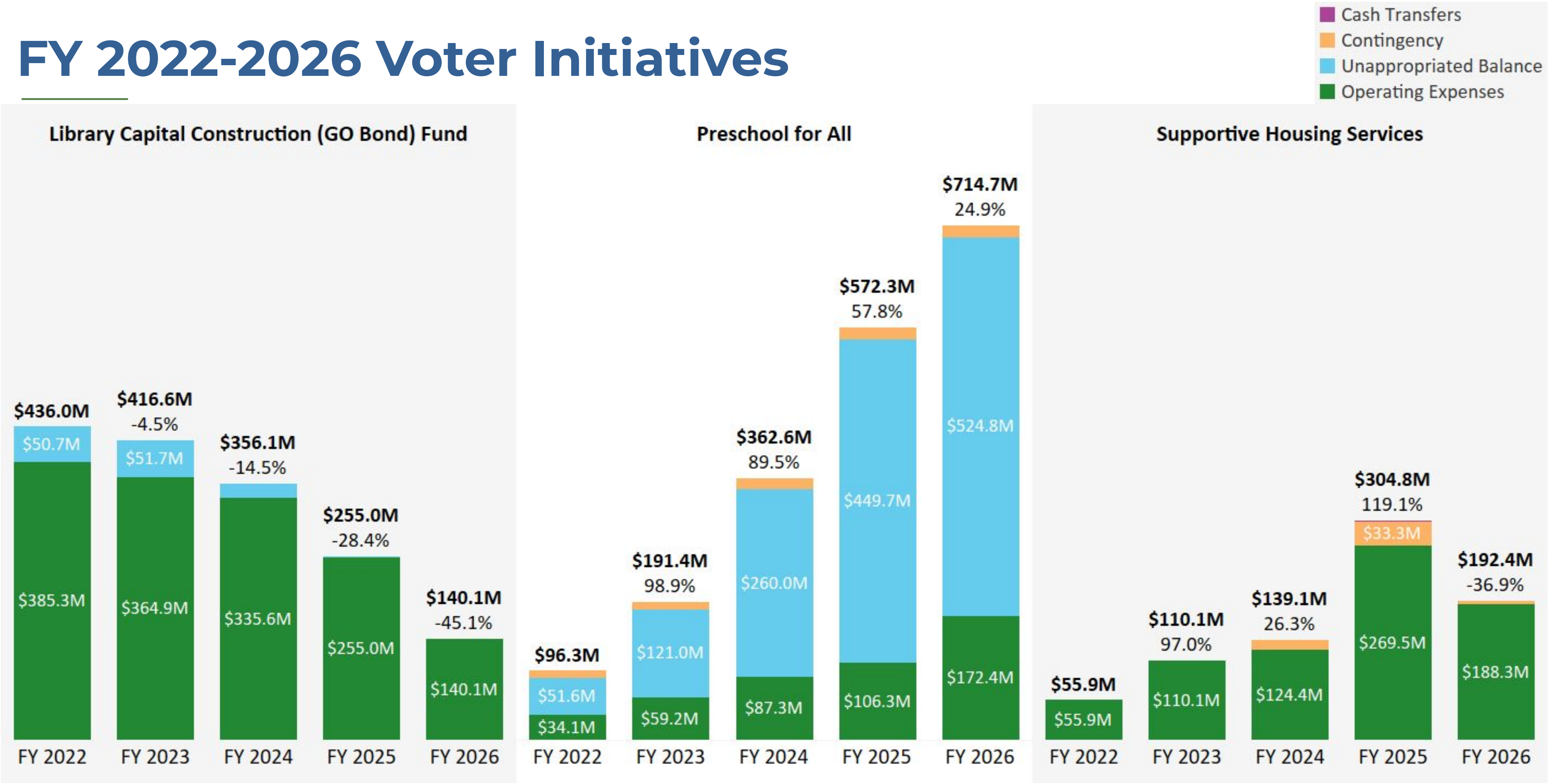
Operating* Expenses Non-Capital Funds Overview

$2.6 billion



*Excludes Cash Transfers, Contingency, and Unappropriated Balance

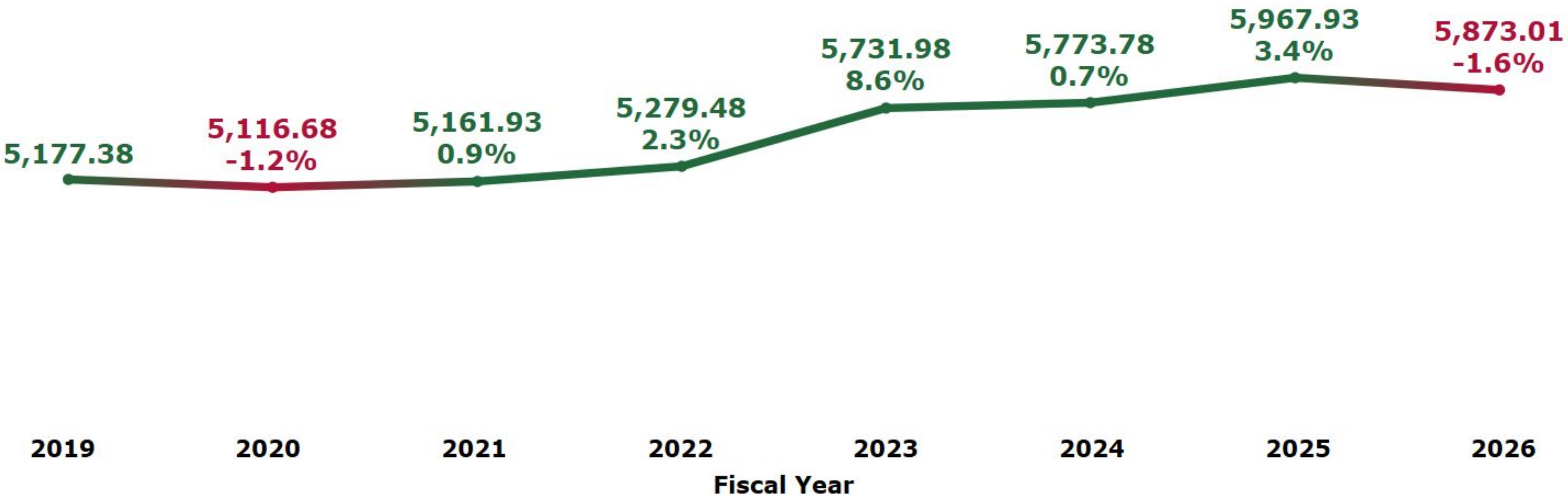
FY 2022-2026 Voter Initiatives



FTE All Funds - 5,873.01 / (94.92) FTE

FY 2019 Adopted to FY 2026 Adopted

+ 695.63 FTE (13.4%)
Total Change, FY 2019 - FY 2026



Process Improvement Focus Areas for FY 2027

- Aligning the budget process with the strategic plan
- Budget Dashboards and Budget Monitoring
- Updated Department Transmittal Letters (roadmap to their budget)
- Updated Program Offers
- Department Presentations continued focus on Outcomes and links to the Strategic Plans

General Fund and Forecast

Why do a Forecast?

Required by Oregon Law

A forecast provides **context for decision making**, identifies community needs and describes the **economic environment** that the Board is facing when making decisions. Finally, it helps **tell the story** of the County.

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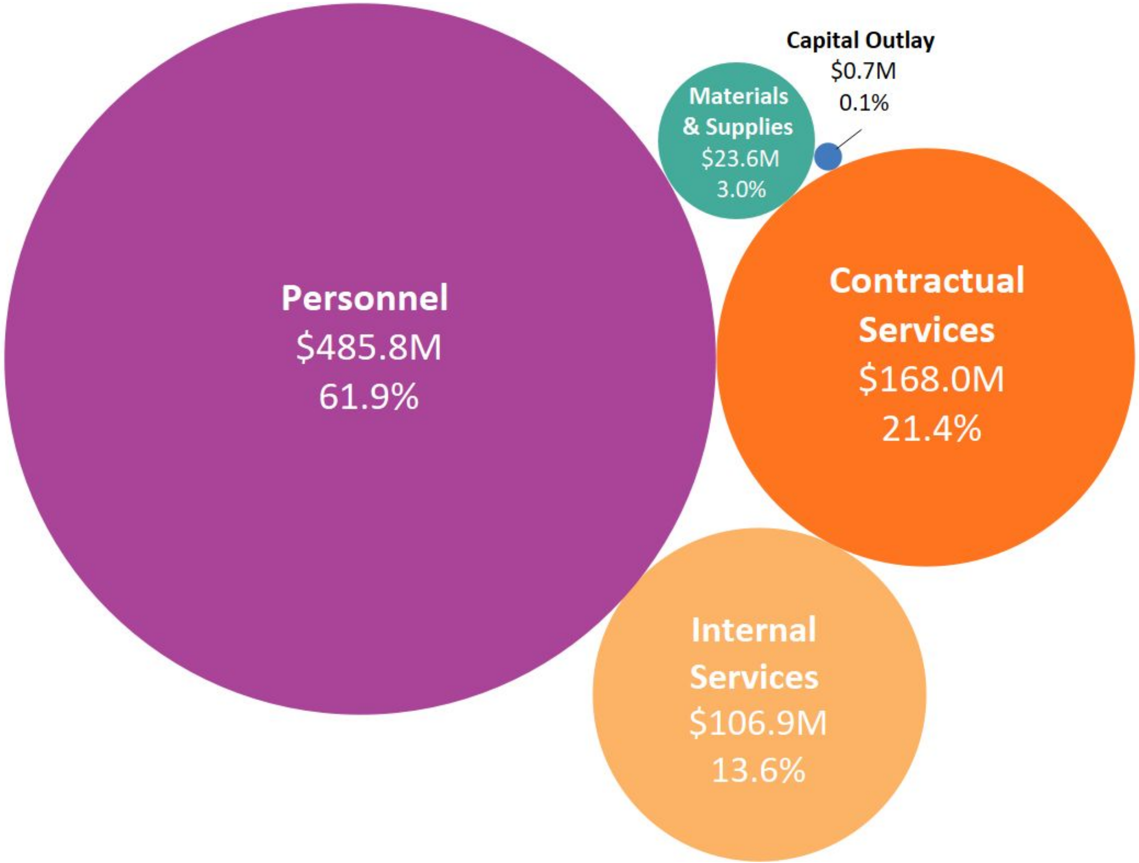
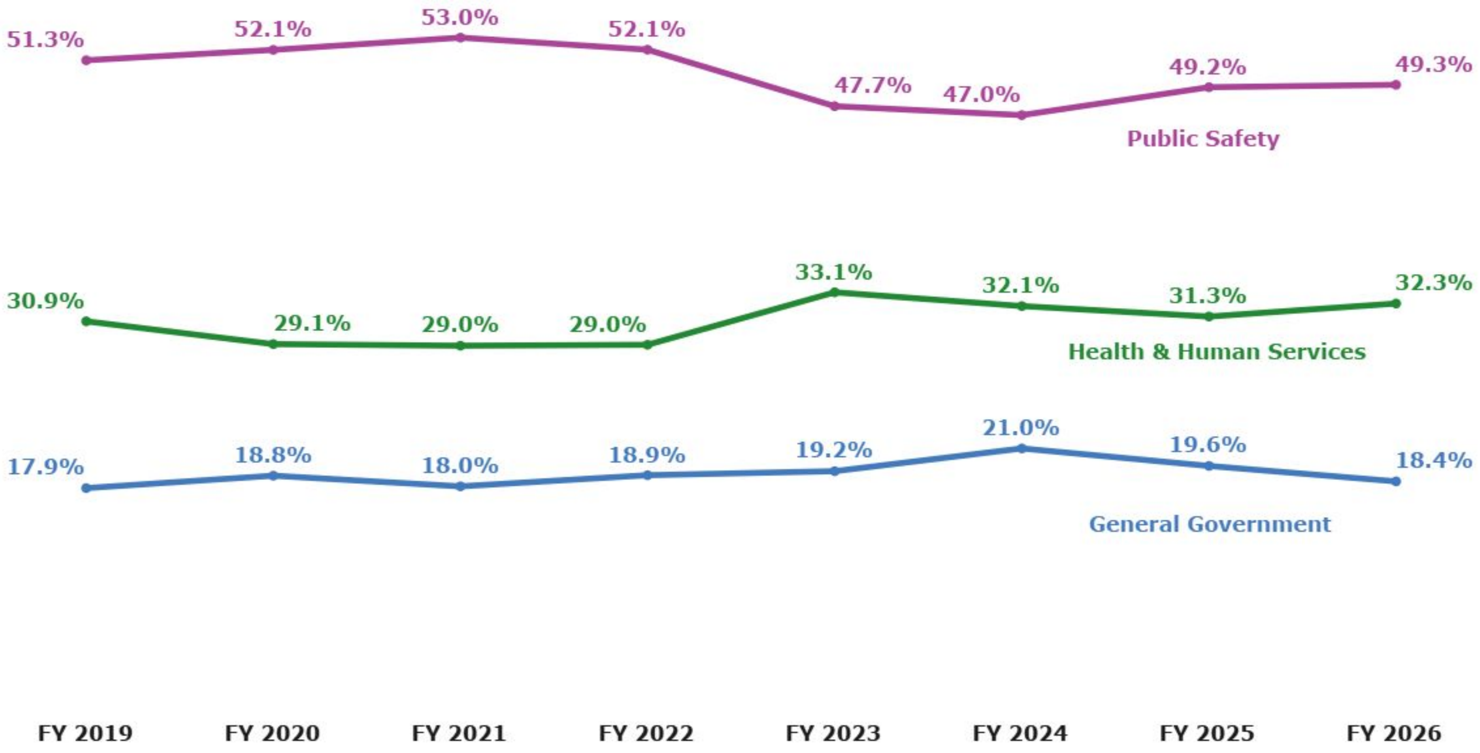
General Fund Operating Expenses

$785.1 million*

*Excludes Cash Transfers, Contingency, and Unappropriated Balance



Where Do We Spend General Fund? (as % of Expenses)



Public Safety:
-Sheriff
-Community Justice
-District Attorney
-Corrections Health
-State Courts
-LPSCC

Health & Human Services
-Health Department
-County Human Services
-Homeless Services Department

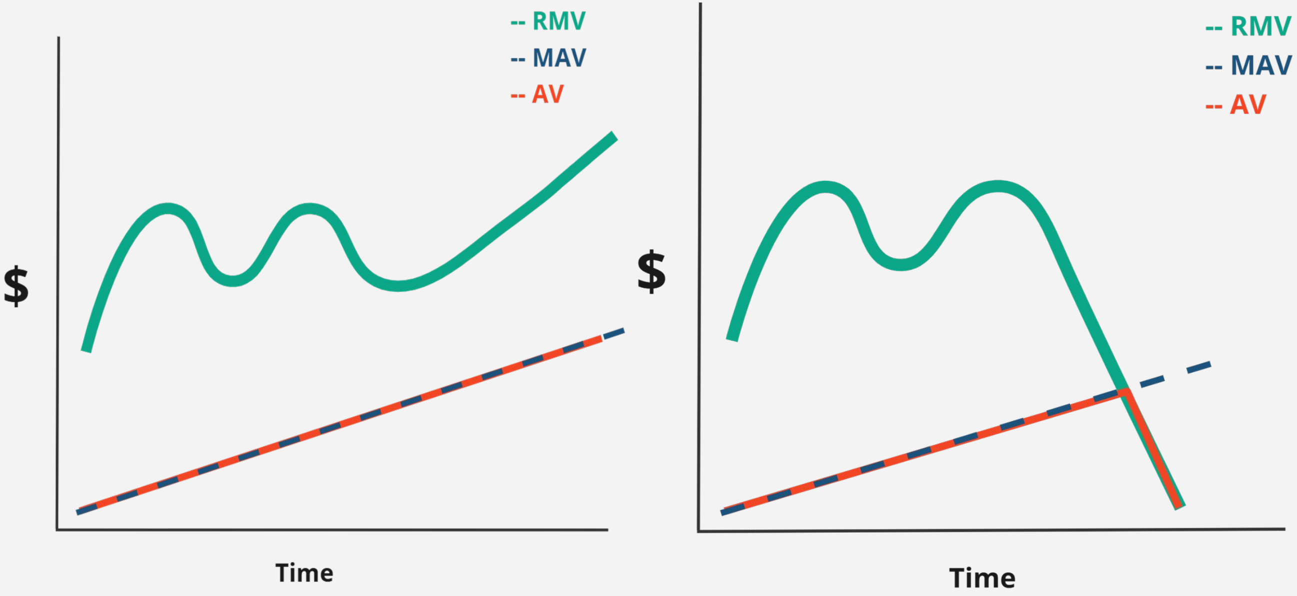
General Government
-County Management
-NonDepartmental
-County Assets
-County Services

Property Tax

Downtown Property Values

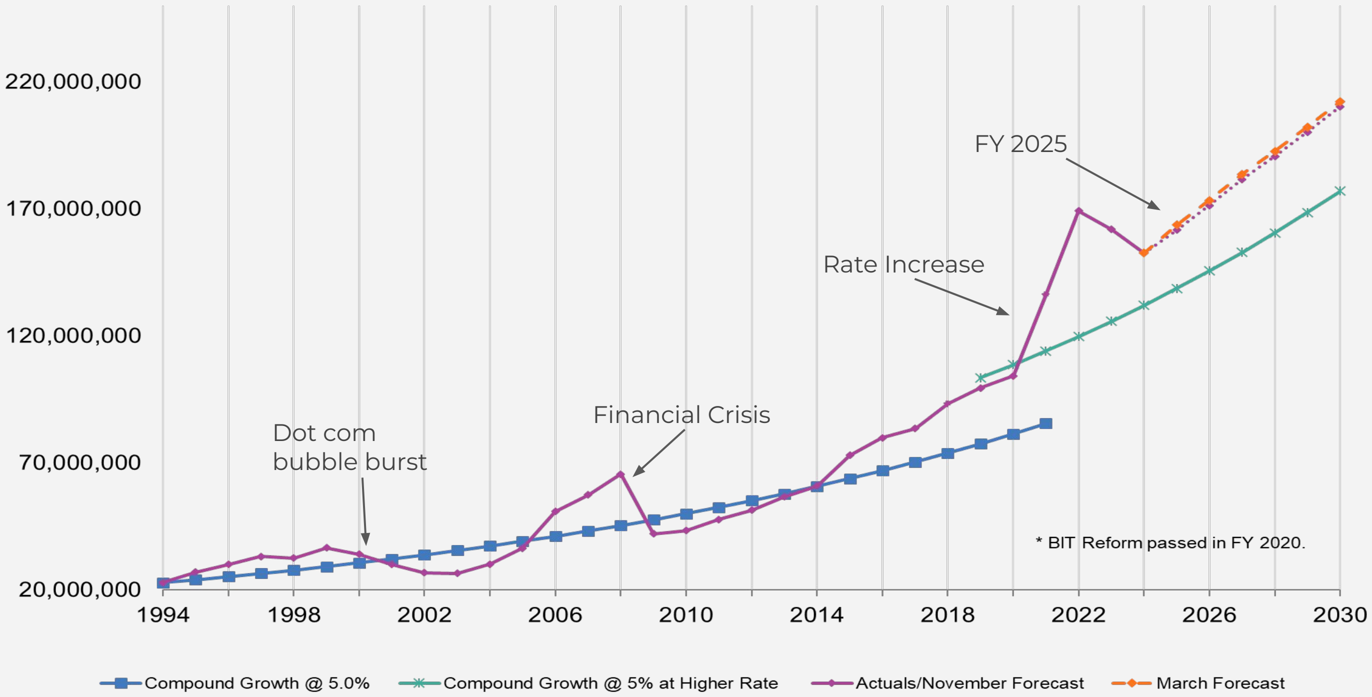
Tax Rate is applied to Assessed Value (AV). AV is the lesser of Real Market Value (RMV) and Maximum Assessed Value (MAV). MAV = AV for the vast majority of Multnomah County properties.

Rapid decline in Downtown RMVs is (in some cases) enough to pull down AV.



Business Income Tax (BIT)

Annual BIT Collections: History and Forecast



No change to forecast assumptions.

Significant uncertainty going forward.

Business Income Tax (BIT) (26.0% of Discretionary CGF)

US Corporate Profits

BIT payments are based on Net Income and correlated with US Corporate Profits.

Source: St. Louis Federal Reserve (FRED), Bureau of Economic Analysis

Table 1: Forecasted Ongoing General Fund Expenditures, Revenues, and Balance

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Revenues	753,001,418	781,171,978	814,986,507	843,236,951	872,625,422
Expenditures	773,464,287	805,319,921	848,615,296	881,002,260	919,034,619
Ongoing Surplus/(Deficit)	(20,462,869)	(24,147,942)	(33,628,789)	(37,765,309)	(46,409,196)
TIF District Foregone Revenue	(763,707)	(1,890,325)	(3,445,179)	(4,663,154)	(6,012,770)
Nov. Forecast with TIF Impact	**(21,226,576)**	**(26,038,267)**	**(37,073,968)**	**(42,428,463)**	**(52,421,966)**
Returning TIF Schedule Change	0	5,700,000	0	0	0
Motor Vehicle Rental Tax Increase	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Business Income Tax (BIT) Increase	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Net COLA Change	1,219,687	186,212	193,661	201,407	209,464
USM Decrease	(337,625)	(337,625)	(337,625)	(337,625)	(337,625)
Post-Submittal Validation	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
March/May Forecast	**(15,544,514)**	**(15,689,680)**	**(32,417,932)**	**(37,764,681)**	**(47,750,128)**

Expected Deficit After Balancing FY 2026	**0**	**476,615**	**(15,604,986)**	**(20,279,216)**	**(29,565,245)**

Weblinks to Resources

- Multco Budget Office - www.multco.us/budget
- FY 2026 Adopted Budget Overview
  https://multco.us/file/fy_2026_adopted_budget_overview/download
- FY 2026 Department Transmittal Letters
  https://multco.us/info/fy-2026-department-requested-budgets
- Budget Dashboards
  https://multco.us/info/budget-office-dashboards-reports
- FY 2026 Budget Director's Message
  https://multco.us/file/budget_director%27s_message/download

Questions?