



FY 2021 Capital Budget Briefing

Transportation,
Facilities & Property Management,
and Information Technology

Strategic Capital Planning Program

Department of Community Services

Ian Cannon, County Engineer

Department of County Assets

Bob Leek, Director and CIO

Naomi Butler, Interim Facilities Director

Tracey Massey, Deputy CIO



1

Capital
Planning

Agenda

- **Overview of County-Wide Capital Budget**

- Capital Expenditures
- Capital Costs and Schedule
- Departmental Capital Budgets

2

FY 2020
Status

3

FY 2021

- **Transportation**
- **Facilities and Property Management**
- **Information Technology**

4

FY 2021
Look-
Ahead

- **2021 Strategy**
- **Questions**



Capital Budget Briefing // County-Wide

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning	Introduction Division Agendas			
2 FY 2020 Status				
3 FY 2021				
4 FY 2021 Look-Ahead				



1
Capital Planning

Three Major County Capital Programs Focused on Infrastructure

2
FY 2020 Status

County-Wide	Transportation (DCS)	Facilities & Property Management (DCA)	Information Technology (DCA)
	Ian Cannon	Bob Leek Naomi Butler	Bob Leek Tracey Massey
<ul style="list-style-type: none"> Capital Planning Annual for Countywide Presentation 	<ul style="list-style-type: none"> Fish Passage Bike and Pedestrian Roads Willamette River Bridges 	<ul style="list-style-type: none"> Public Property Buildings 	<ul style="list-style-type: none"> Computers Networks Data Applications Telecom

3
FY 2021

4
FY 2021 Look-Ahead



Capital Budget Briefing // Transforming the Approach

1
Capital Planning

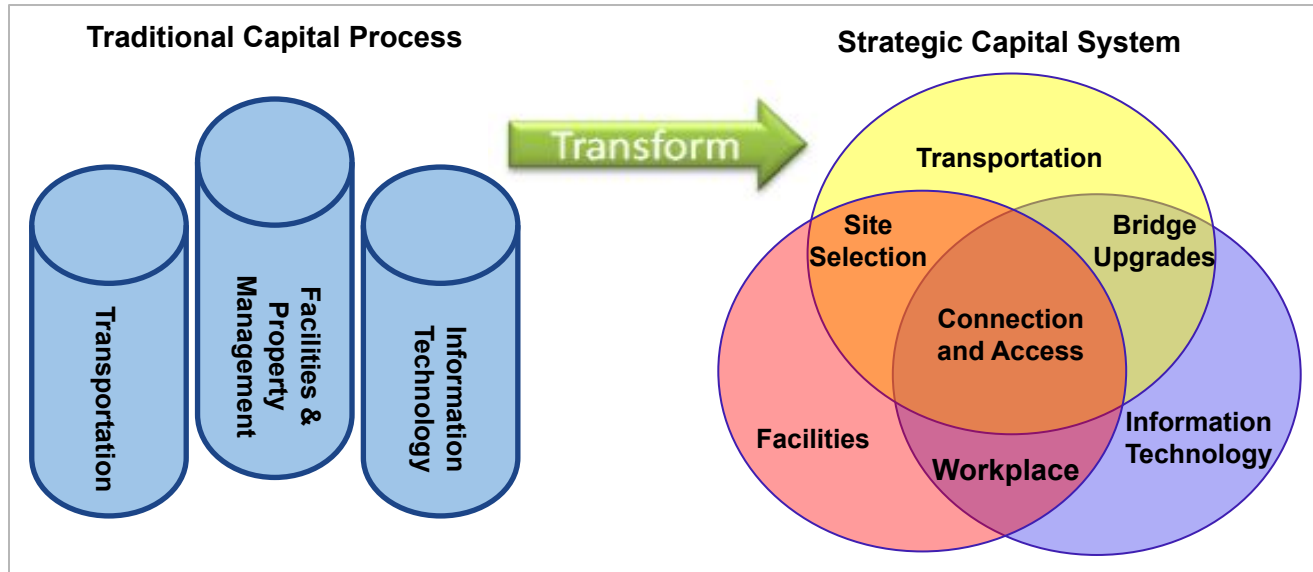
2
FY 2020 Status

3
FY 2021

4
FY 2021 Look-Ahead

Transforming Approach to Infrastructure Interdependent System

Added from 20 Year Plan for context



Developing a unified framework for future infrastructure development requires moving from a siloed approach to an interdependent approach.



Capital Budget Briefing // Transforming the Approach

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
2 FY 2020 Status	<p>Strategic Capital Planning Framework</p> <p>MISSION: Provide adaptable infrastructure that ensures safe, equitable, sustainable and timely access to County programs and services.</p> <p>STRATEGY #1 Implement a unified asset management framework</p> <p>STRATEGY #2 Invest in new infrastructure to address evolving needs</p> <p>STRATEGY #3 Manage community risk</p> <p>STRATEGY #4 Evaluate all potential resources</p> <p>STRATEGY #5 Engage our community</p>			
3 FY 2021				
4 FY 2021 Look-Ahead				

Added from 20 Year Plan for context



Capital Budget Briefing // Project Prioritization Values

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1	Capital Planning
2	FY 2020 Status
3	FY 2021
4	FY 2021 Look-Ahead

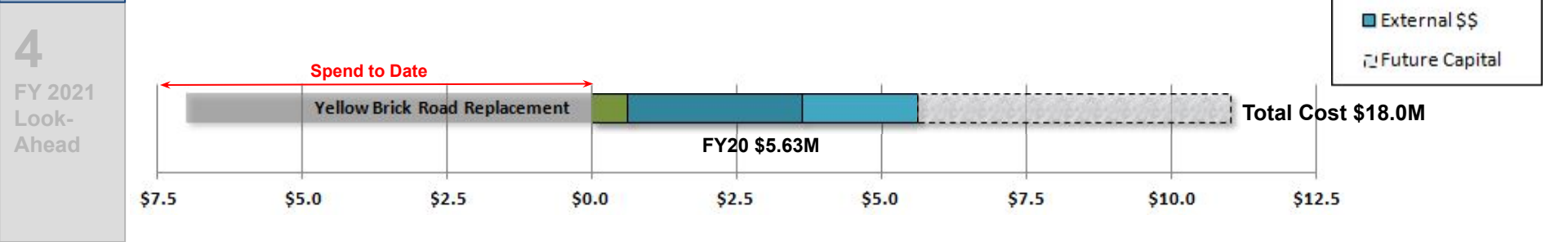
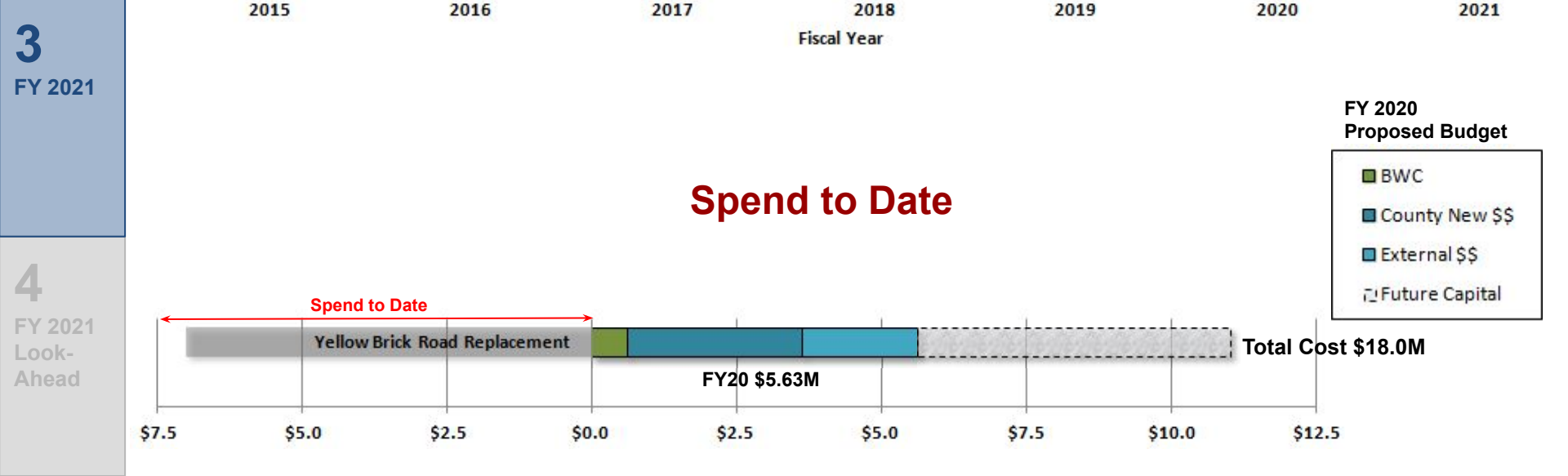
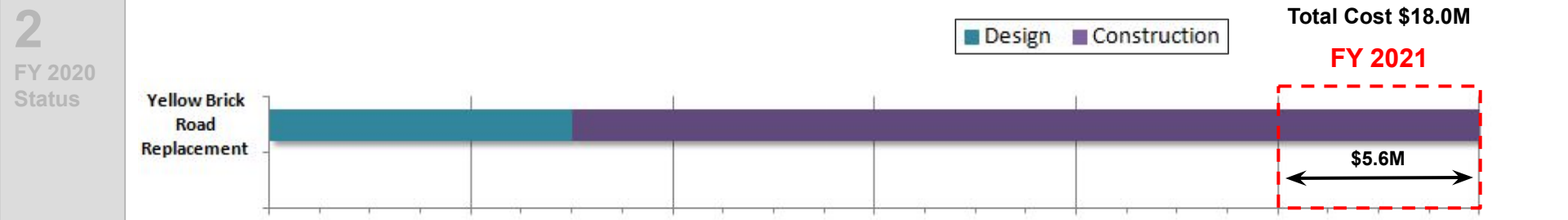
Board weighted project values

17%	ACCESS
17%	EQUITY
16%	SUSTAINABILITY
12%	SAFETY
10%	ADAPTABILITY
10%	COMPLIANCE
10%	RESILIENCY
8%	SCALABILITY



Capital Budget Briefing // FY 2021 Proposed Budget

Budget & Schedule Presentation Format



Capital Budget Briefing // FY 2021 Proposed Budget

County-Wide

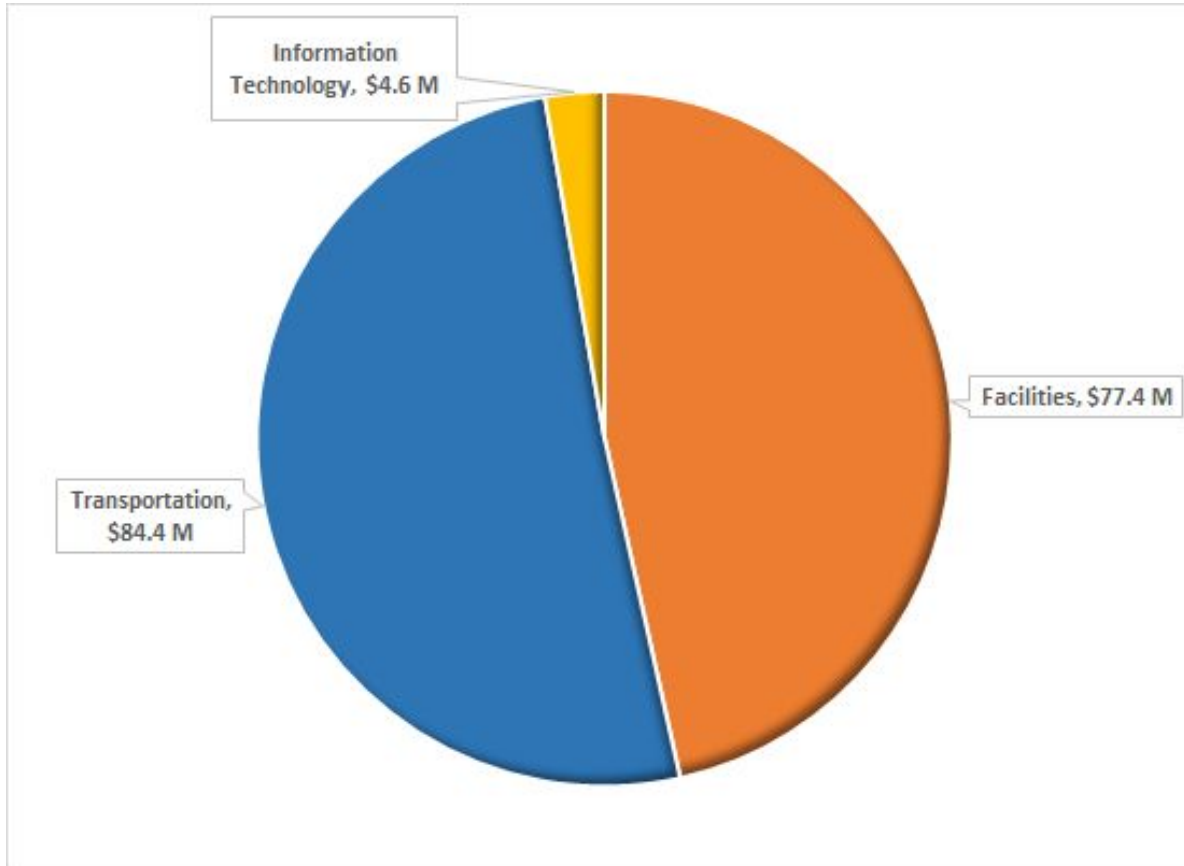
Transportation

Facilities & Prop Mgmt

Information Technology

FY 2021 Requested Capital Funds (in Millions)

- Total Proposed Capital Budget: **\$166.4 Million**



Capital Budget Briefing // Transportation

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning		Ian Cannon		
2 FY 2020 Status		<ul style="list-style-type: none">• Fish Passage• Bike and Pedestrian• Roads• Willamette River Bridges• Seismic Liabilities		
3 FY 2021				
4 FY 2021 Look-Ahead				

Transportation



Department Strategies - Transportation

- **Transportation Capital Improvement Plan & Program**
 - Road CIP major update (Jan 2020) - \$1.9B
 - Americans with Disabilities Act (ADA) - ~\$90M
 - Willamette River Bridge CIP refresh - \$1.5B
- **Funding**
 - Current funding inadequate for Capital needs
 - Current funding causes deferred maintenance
 - HB 2017 not a panacea
- **Earthquake Ready Burnside Bridge**
 - Environmental review phase (Draft Pref. Alt. summer 2020)
 - Robust stakeholder and community involvement
 - Strong collaboration with partner agencies
 - \$37 increase to VRF effective January 2021
- **Capital Project Delivery Process Improvement**
- **COVID-19 Uncertainty**



Capital Budget Briefing // FY 2020 Status

FY 2020 Project Updates



2
FY 2020
Status

Project	FY 2020 Revised Budget	Est. FY 2020 Spend	FY 2020 Status
Cochran Road Culvert Replacement	2.7 M	2.7 M	Construction Complete
Burnside Bridge Maintenance	5.0 M	5.0 M	Construction Complete
Bridge Programmable Logic Controllers (PLCs)	0.4 M	0.4 M	Morrison Bridge Complete. Broadway Bridge scheduled for FY 2020
Rock Creek Culvert Replacement	0.5 M	0.6 M	Emergency Response - Complete
Tier I ADA	0.5M	0.5M	Design of approximately 54 ramps will be completed in FY2020

3
FY 2021

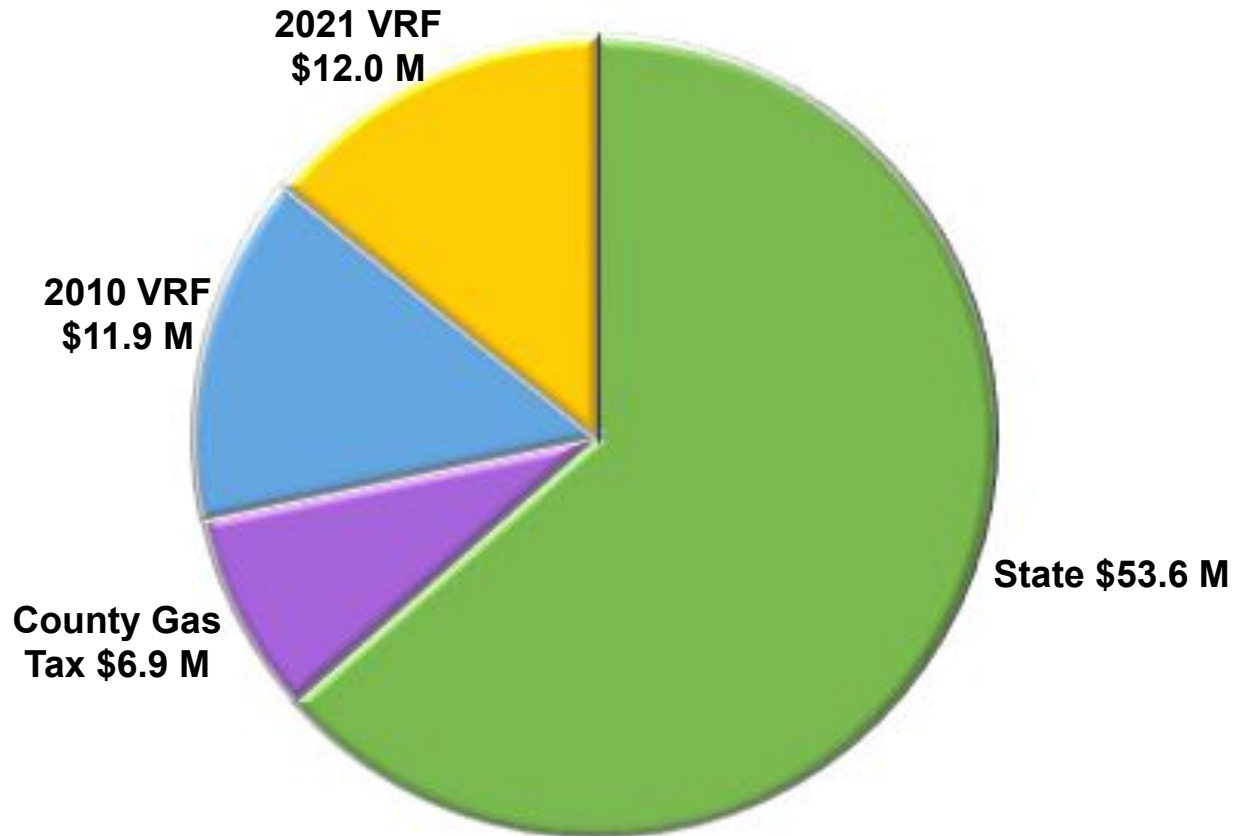
4
FY 2021
Look-Ahead



Capital Budget Briefing // FY 2021 Proposed Budget

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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FY 2021 Proposed Revenue - \$84.4 M



3 FY 2021

4 FY 2021 Look-Ahead

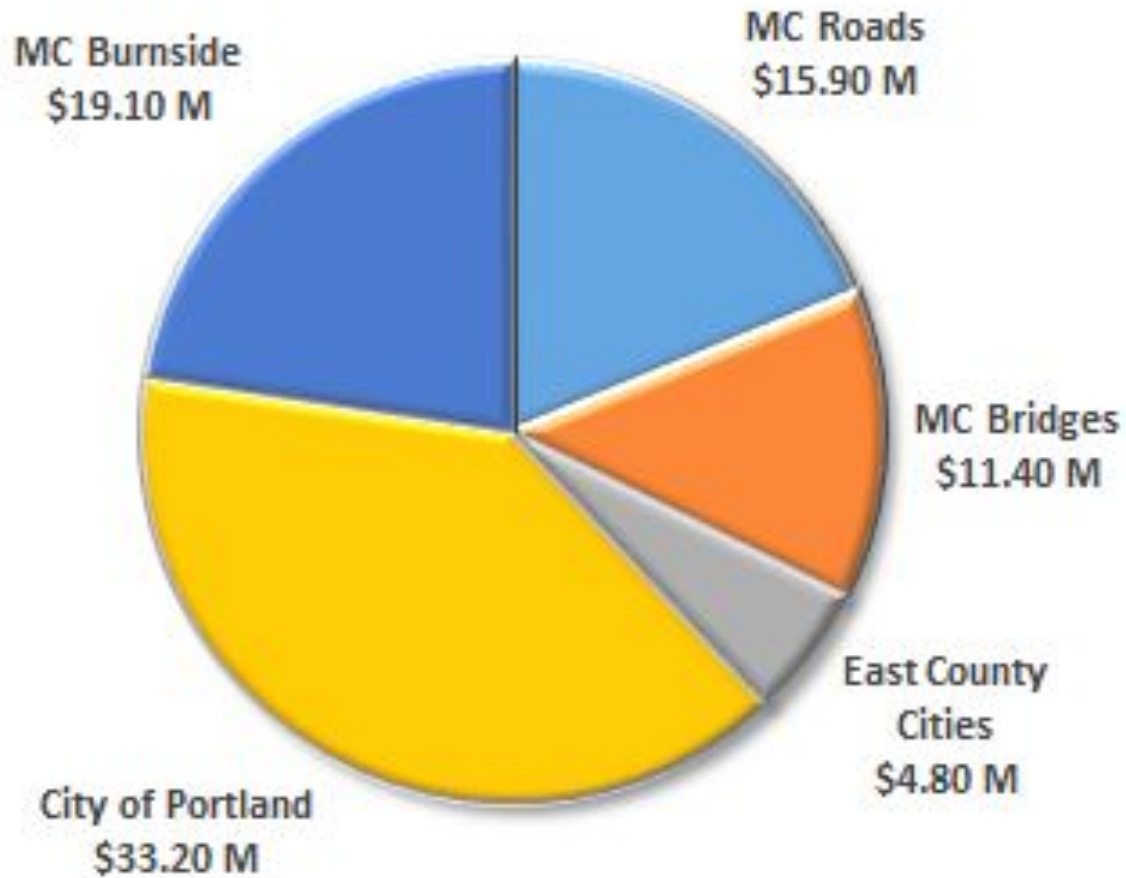


Capital Budget Briefing // FY 2021 Proposed Budget

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1 Capital Planning
2 FY 2020 Status
3 FY 2021
4 FY 2021 Look-Ahead

FY 2021 Proposed Budget - \$84.4 M



Capital Budget Briefing // FY 2021 Major Project Proposed

1
Capital Planning

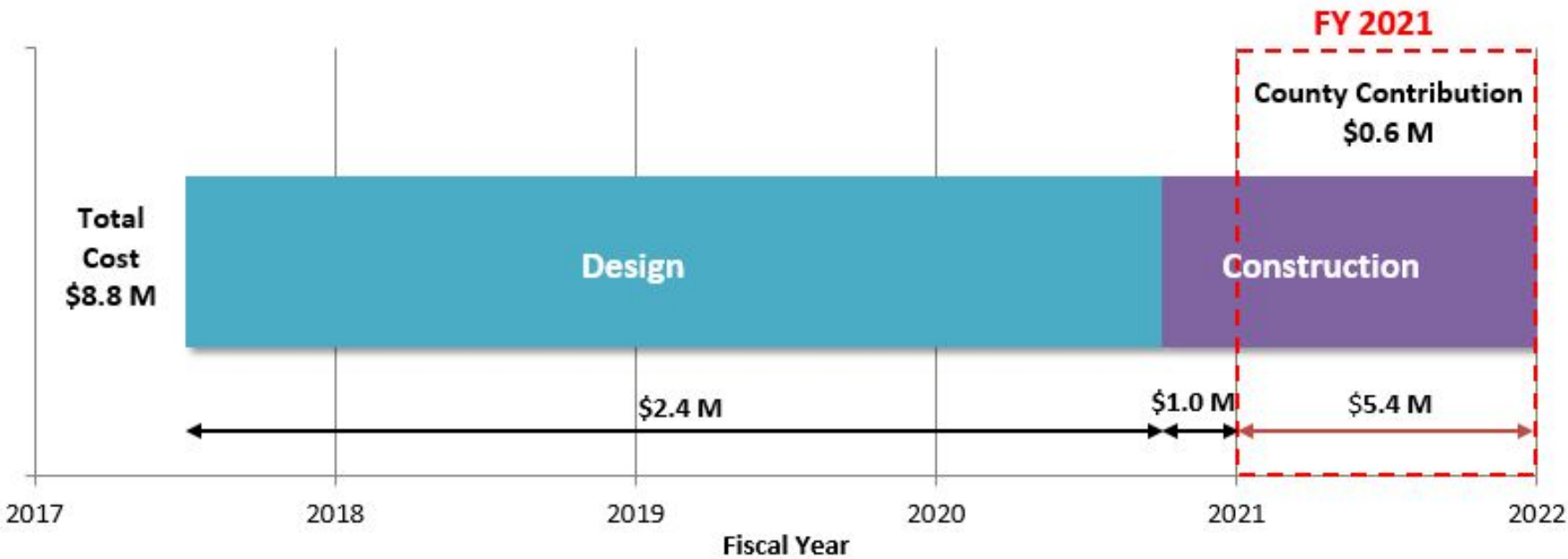
238th Drive - Schedule

- Total FY 2021 Budget = \$5.4 M
- Program Offer # 90018A

2
FY 2020 Status



3
FY 2021



4
FY 2021 Look-Ahead



Capital Budget Briefing // FY 2021 Major Project Proposed

1
Capital
Planning

County-Wide

Transportation

Facilities & Prop Mgmt

Information Technology

238th Drive - Funding Strategy

- Total FY 2021 Budget = \$5.4 M
- Program Offer # 90018A

2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead

- Spend to Date
- FY 2021 Road Fund
- FY 2021 Federal

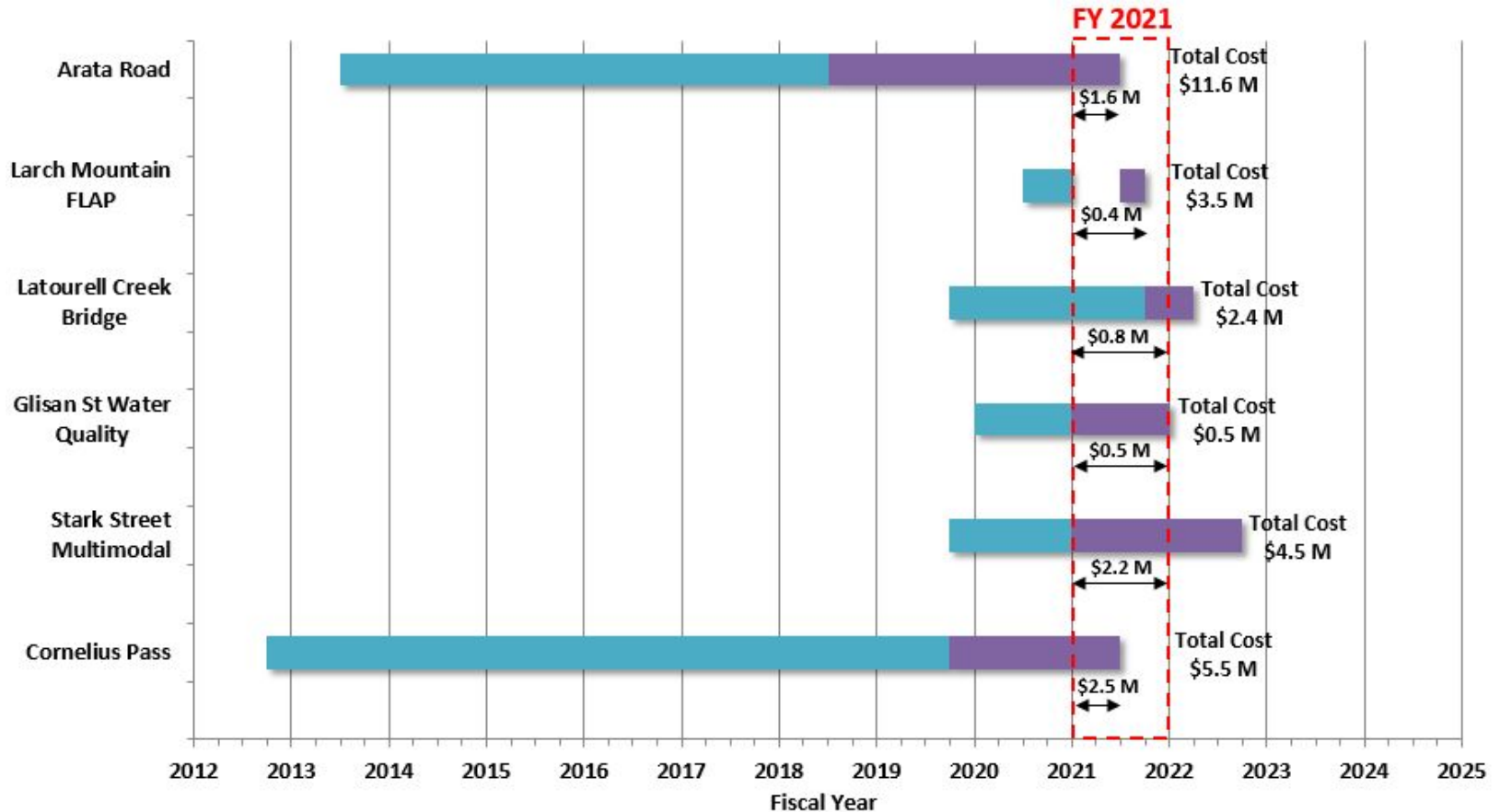


Capital Budget Briefing // FY 2021 Proposed Budget

Roads Fund 1501 - Schedule Overview

- Total FY 2021 Program Offer Budget = \$13.6 M
- Program Offer # 90018A

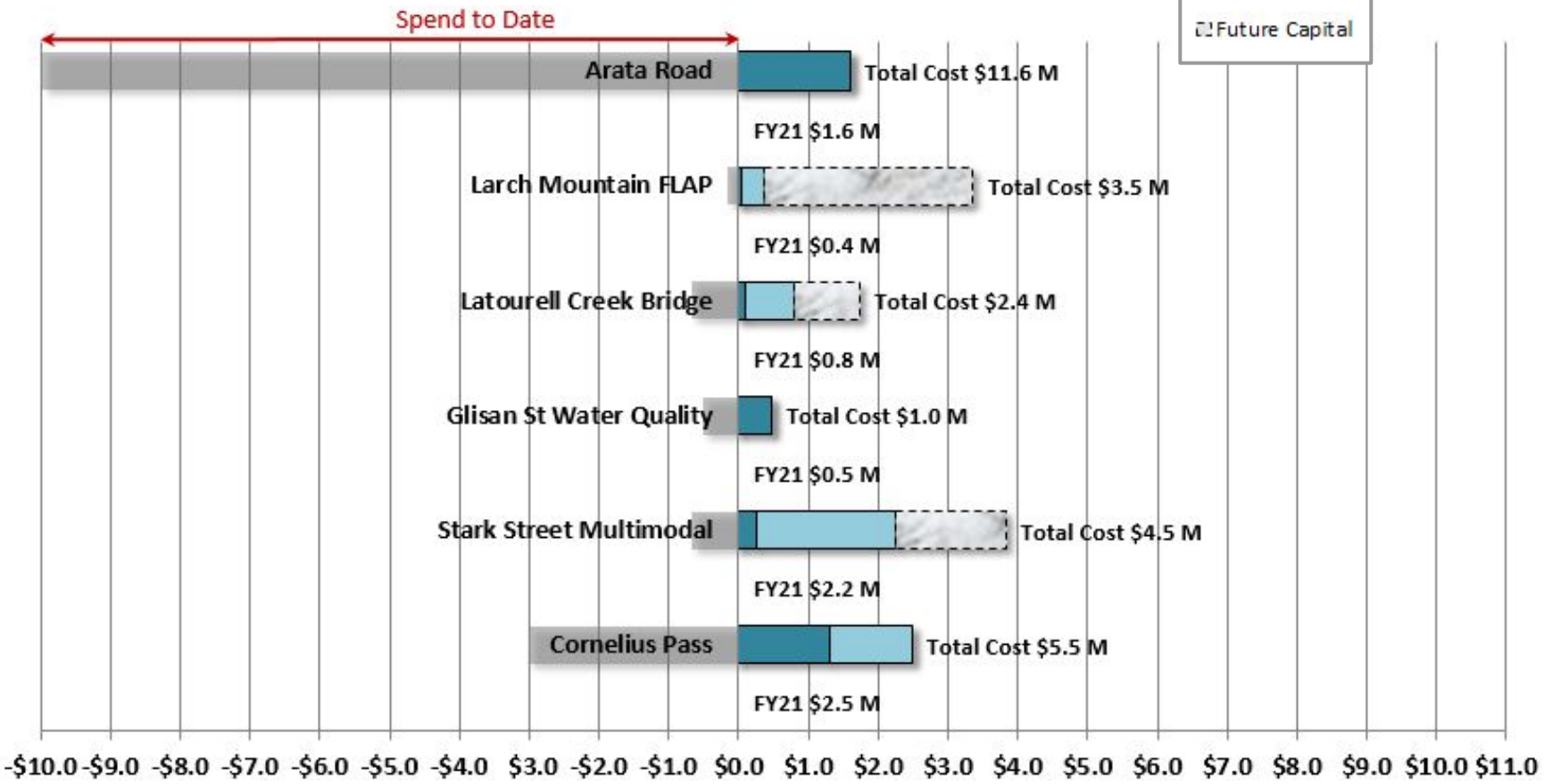
■ Design ■ Construction



Capital Budget Briefing // FY 2021 Proposed Budget

Roads Fund 1501 - Budget Overview

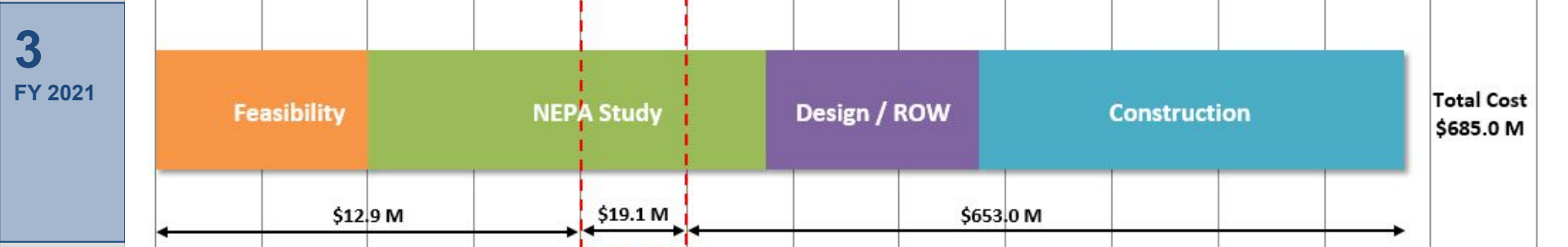
- Total Proposed FY 2021 Capital Budget = \$13.6 M
- Program Offer # 90018A



Capital Budget Briefing // FY 2021 Major Project

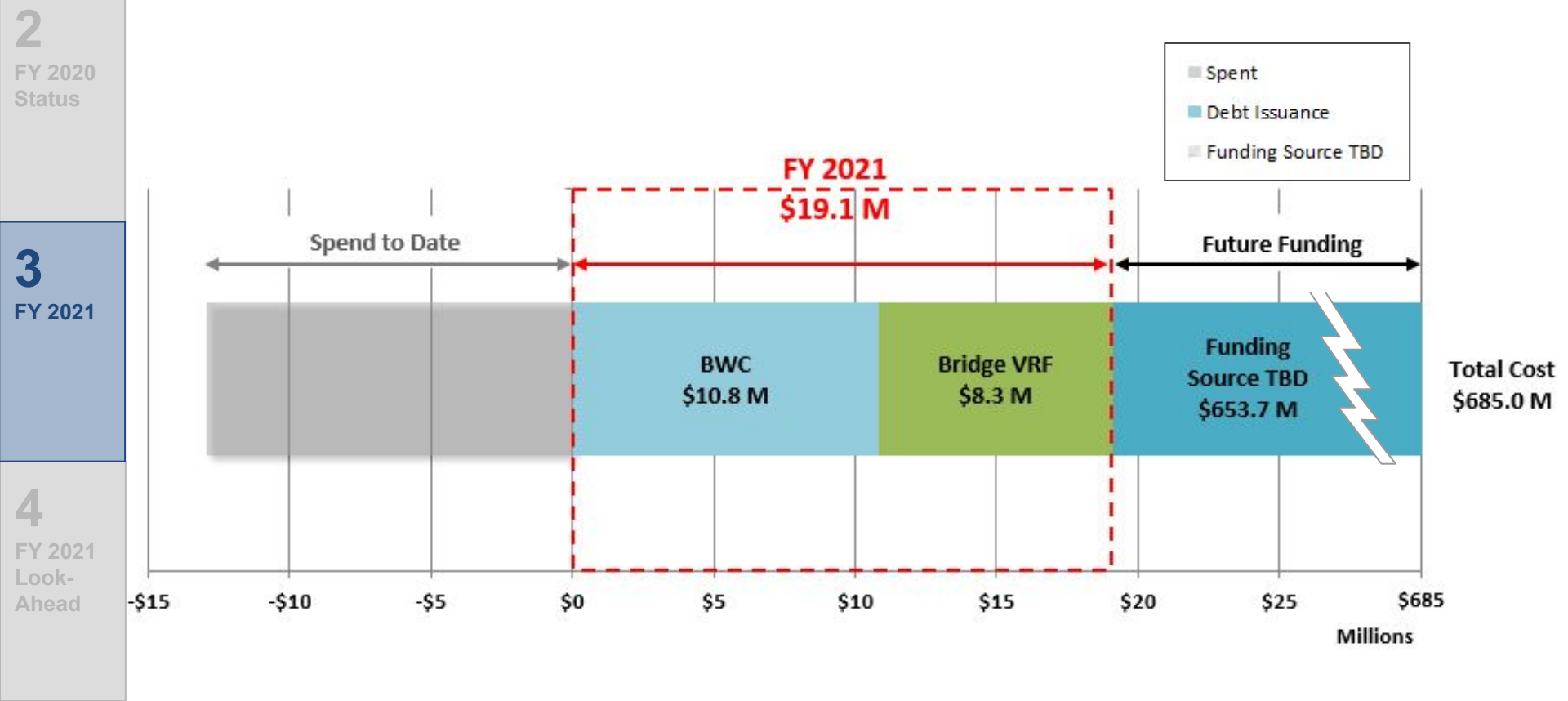
Burnside Bridge - Schedule

- Total FY 2021 Budget = \$19.1 M
- Program Offer # 90018A



Burnside Bridge - Funding Strategy

- Total FY 2021 Budget = \$19.1 M
- Program Offer # 90018A



1
Capital
Planning

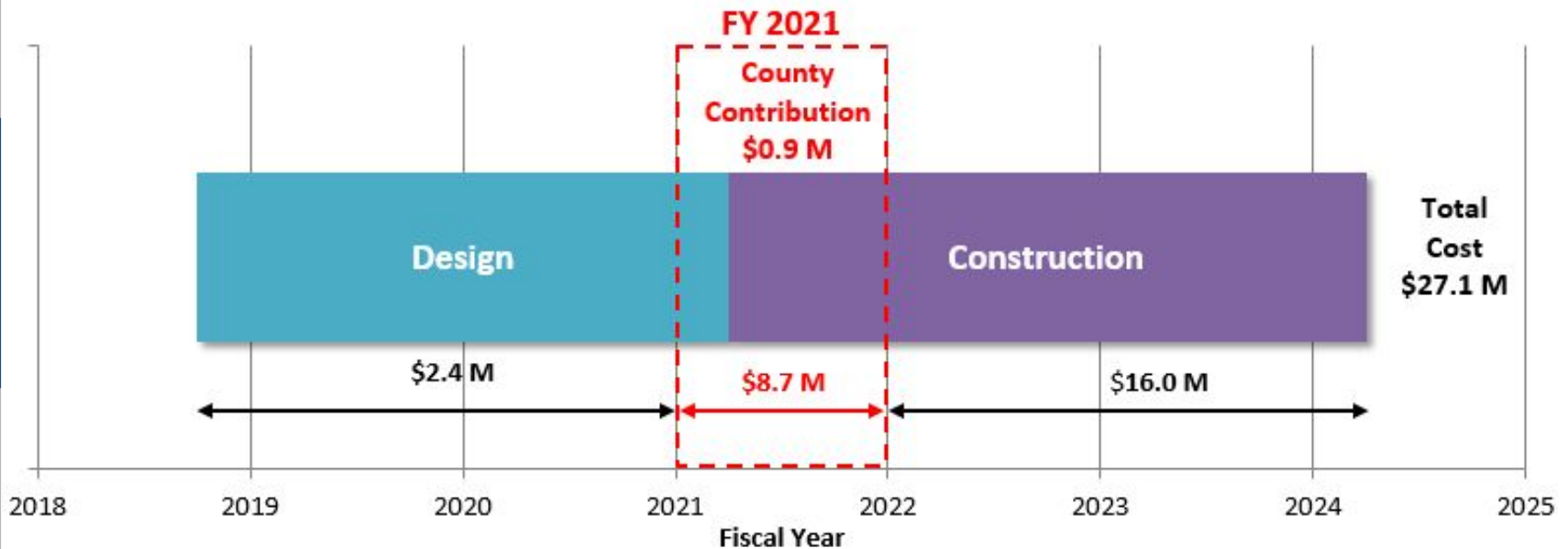
Morrison Paint - Schedule

- Total FY 2021 Budget = \$8.7 M
- Program Offer # 90018A

2
FY 2020
Status



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FY 2021

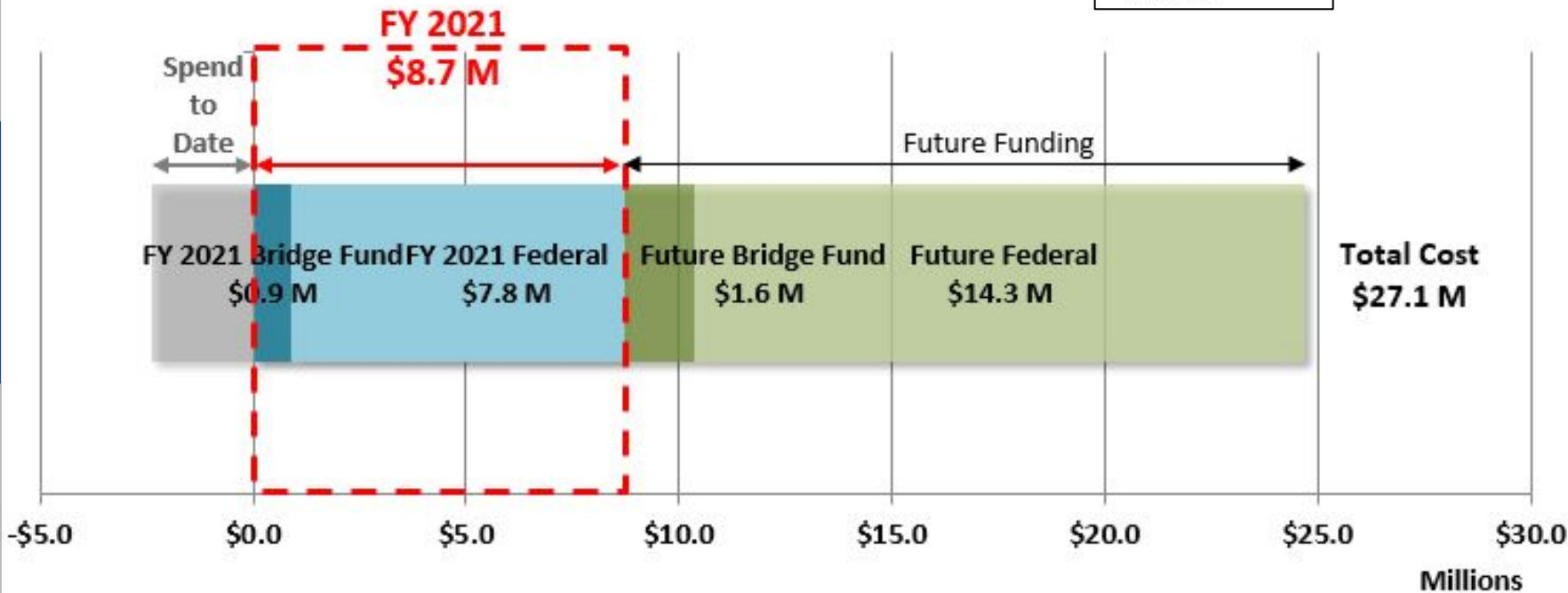
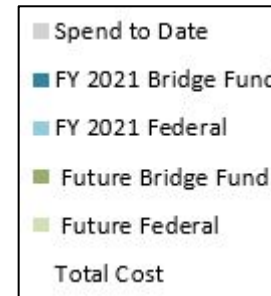


4
FY 2021
Look-
Ahead



Morrison Paint - Funding Strategy

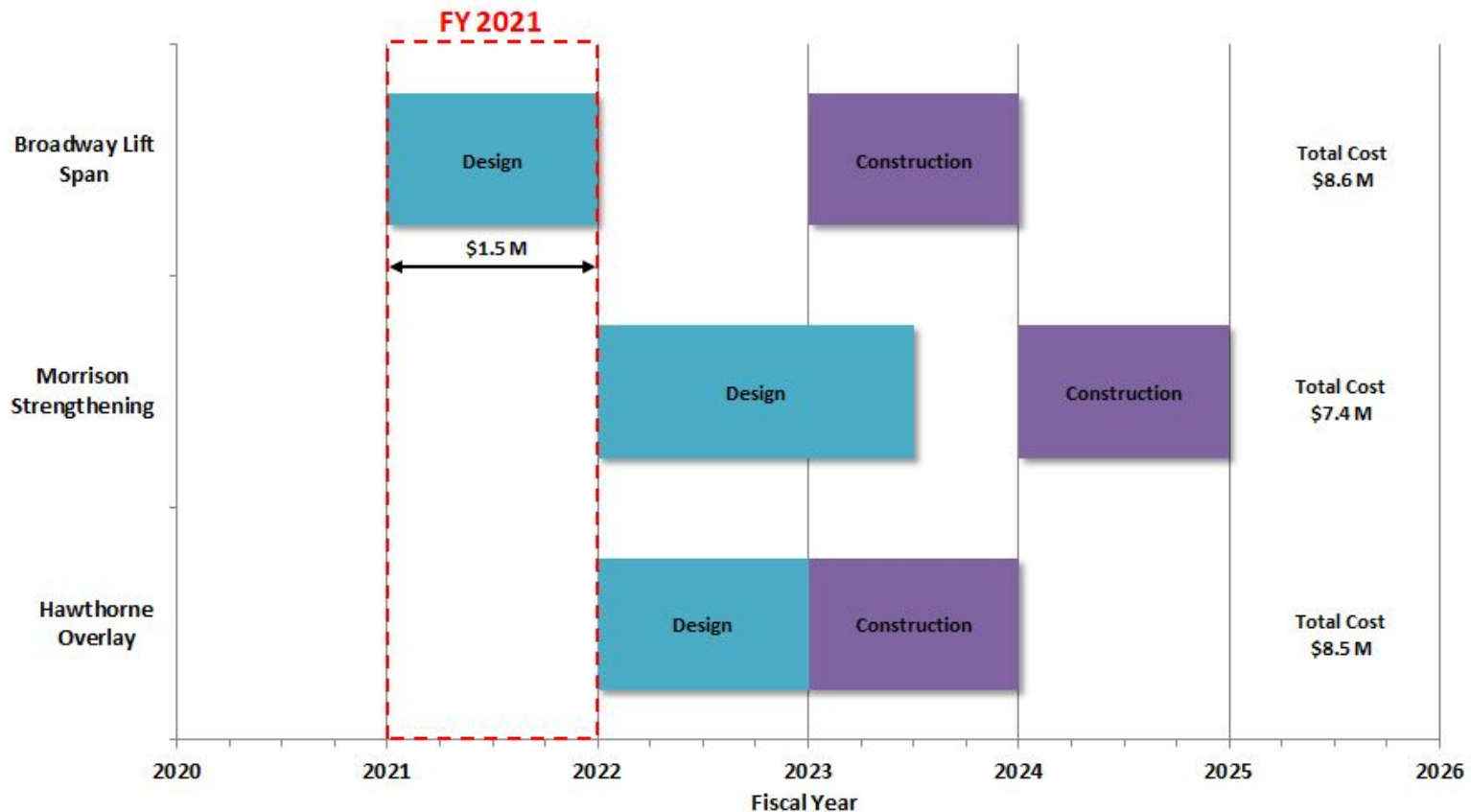
- Total FY 2021 Budget = \$8.7 M
- Program Offer # 90018A



Capital Budget Briefing // FY 2021 Budget

Willamette Bridges Fund 1509 - Schedule Overview

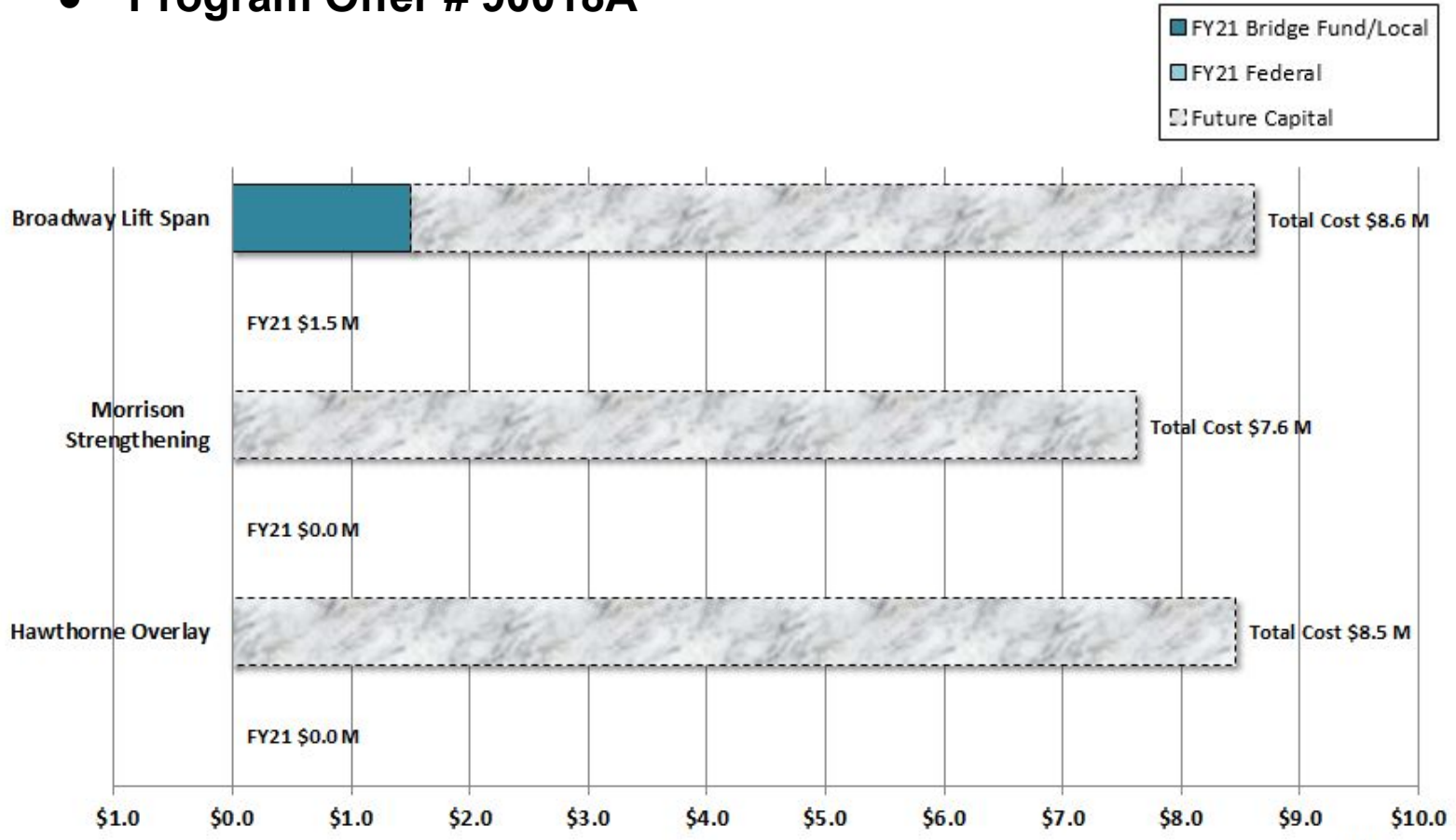
- Proposed Projects FY 2021 Capital Budget = \$10.2 M
- Program Offer # 90018A



Capital Budget Briefing // FY 2021 Proposed Budget

Willamette Bridges Fund 1509 - Budget Overview

- Proposed Projects FY 2021 Budget = \$10.2 M
- Program Offer # 90018A



Seismic Liabilities

Project Name	Seismic Liability
Burnside Seismic Resiliency (Feasibility Study, Environmental Impact Study, Final Design and Construction)	\$685.0 M
Hawthorne Bridge Limited Seismic Retrofit	\$51.0 M
Broadway Bridge Limited Seismic Retrofit	\$52.6 M
Morrison Bridge Limited Seismic Retrofit	\$97.0 M
Total Estimated Seismic Liability	\$885.6 M*

*Represents estimated total cost at target construction time



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Capital
Planning

Major Milestones

- **Work Planned for Completion:**
 - Arata Road
 - Cornelius Pass Road
 - Tier 1 ADA Design
- **Work in Progress:**
 - Earthquake Ready Burnside
 - Morrison Paint
 - Glisan St Water Quality Project
 - Stark Street Multi-Modal
 - Latourell Falls Bridge
 - 238th Drive - revised timing
 - Larch Mountain Federal Lands Access
- **Work Planned to Start:**
 - Broadway Lift Span
 - Germantown ARTS

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FY 2020
Status

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FY 2021

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FY 2021
Look-
Ahead



1

Capital Planning

Risks

2

FY 2020 Status

- COVID-19
- Future Funding for Road Fund
- Funding for Earthquake Ready Burnside Bridge Construction Phase

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FY 2021

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FY 2021 Look-Ahead



Capital Budget Briefing // FY 2021

County-Wide

Transportation

Facilities & Prop Mgmt

Information Technology

1

Capital
Planning

2

FY 2020
Status

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FY 2021

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FY 2021
Look-
Ahead

Questions?



Capital Budget Briefing // Facilities & Property Management

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology	
2 FY 2020 Status	 <h1 data-bbox="266 706 1816 1049">Facilities & Property Management</h1>				
3 FY 2021				Bob Leek Naomi Butler	
4 FY 2021 Look-Ahead				<ul style="list-style-type: none">• Land• Buildings• Routine Capital• Major Capital Projects	



1

Capital
Planning

Department Strategies - Facilities

Guiding Principle

Provide access to safe, functional and adaptable facilities in a financially responsible, socially equitable and environmentally sustainable manner.

Strategic Goals

- Enhance department/agency service delivery
- Optimize capital reinvestments to meet long-term objectives
- Maintain a current asset management plan

2

FY 2020
Status

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FY 2021

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FY 2021
Look-
Ahead



1

Capital
Planning

Planning Process - Facilities

- **Assess Current Building Portfolio**
 - Seismic Studies
 - Building Condition Assessments
 - Functionality for Programmatic Needs
 - Utilization Rates
- **Identify Future Needs**
 - Lifecycle Replacements
 - Changes in Department Service Delivery
 - Incorporate Community Equity
 - Workplace Evolution due to COVID-19
- **Prioritize for Capital Planning**
 - 20 Year Strategic Capital Plan
 - 5 year Capital Improvement Plan
 - Annual Capital Improvement Budget

2

FY 2020
Status

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FY 2021

4

FY 2021
Look-
Ahead



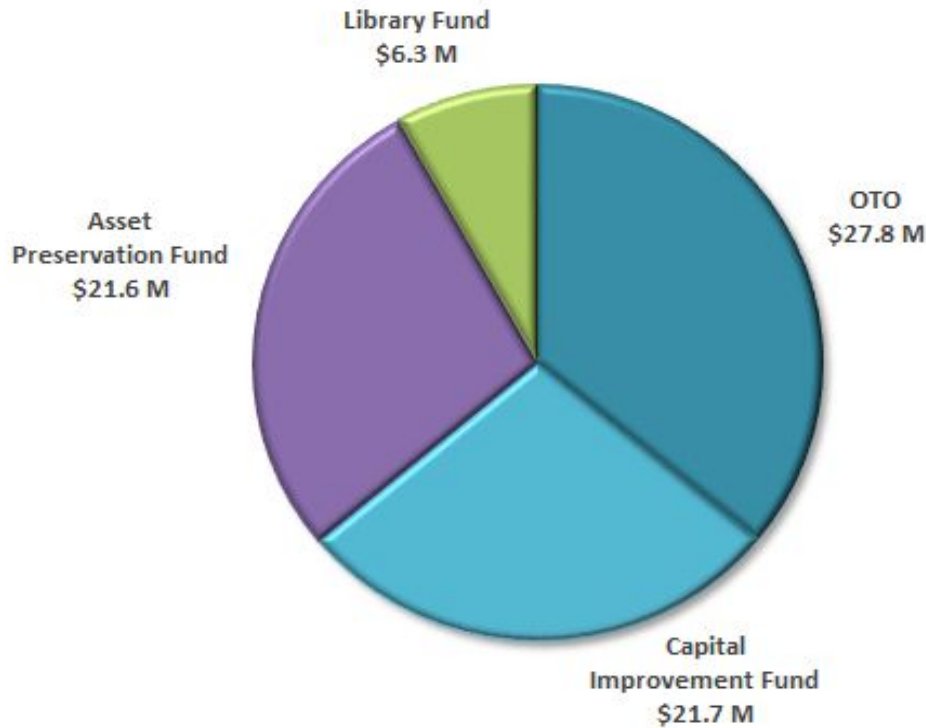
Capital Budget Briefing // FY 2020 Status

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
	FY 2020 Project Updates			
	Project	FY 2020 Revised Budget	Est. FY 2020 Spend	FY 2020 Status
2 FY 2020 Status	Multnomah County Central Courthouse	\$111,742,337	\$88,373,433	Construction Phase - All funds have been received from State as part of their \$125M match with the exception of the retainage of \$926k. Electrical, mechanical systems are being commissioned. Stone installation and Jefferson Station reconstruction is wrapping up and Frontage Improvements have started.
	MCSO Facilities Relocation and Reconfiguration	\$3,305,896	\$1,102	Planning Phase - MCSO has developed a draft space-fit plan based on a proposal to lease an additional 22,578 sf near their existing Columbia Gorge location. This new lease is the key element to the MCSO Consolidation plan.
3 FY 2021	MCDC Detention Electronics	\$4,998,997	\$794,918	Construction Phase - The temporary control space is under construction in preparation for the primary construction effort. Detention floors will be taken off-line in phases starting in July 2020. Construction is anticipated being complete in summer of 2021.
	DCJ Mid County (East Campus)	\$8,446,499	\$7,339,292	Construction Phase: Construction is 90% complete. Looking to reach substantial complete by mid May. Staff are scheduled to move back at the end of May.
4 FY 2021 Look-Ahead	Behavioral Health Resource Center	\$2,200,000	\$500,000	Design Phase - Structural design is 100% complete and being prepared to submit for permit. The design of the interior, building systems, and plaza design are 60% complete and will be submitted for permit following Design Review approval.
	MCSO River Patrol Boat Houses Capital Improvement	\$1,163,748	\$103,373	Construction Phase - Essential electrical repairs are nearing completion. Willamette Landing and Bonneville project work is in the design review and permit process. Final completion is anticipated to be August 2021.



FY 2021 Proposed Capital Funds

- Total Proposed FPM Capital Budget: **\$77.4 M**



OTO:	
Central Courthouse	\$9.0 M
HDHQ	\$5.5 M
MCDC Detention Electronics	\$4.5 M
MCSO Facilities Relocation	\$3.4 M
Behavioral Health Resource Center	\$1.7 M
MCSO River Patrol Boat House	\$1.4 M
CIP Replenish for Detention Electronics	\$1.0 M
JC Critical Electrical System Upgrade	\$0.9 M
DCJ Mid-County East	\$0.5 M
Total OTO	\$27.8M



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Capital
Planning

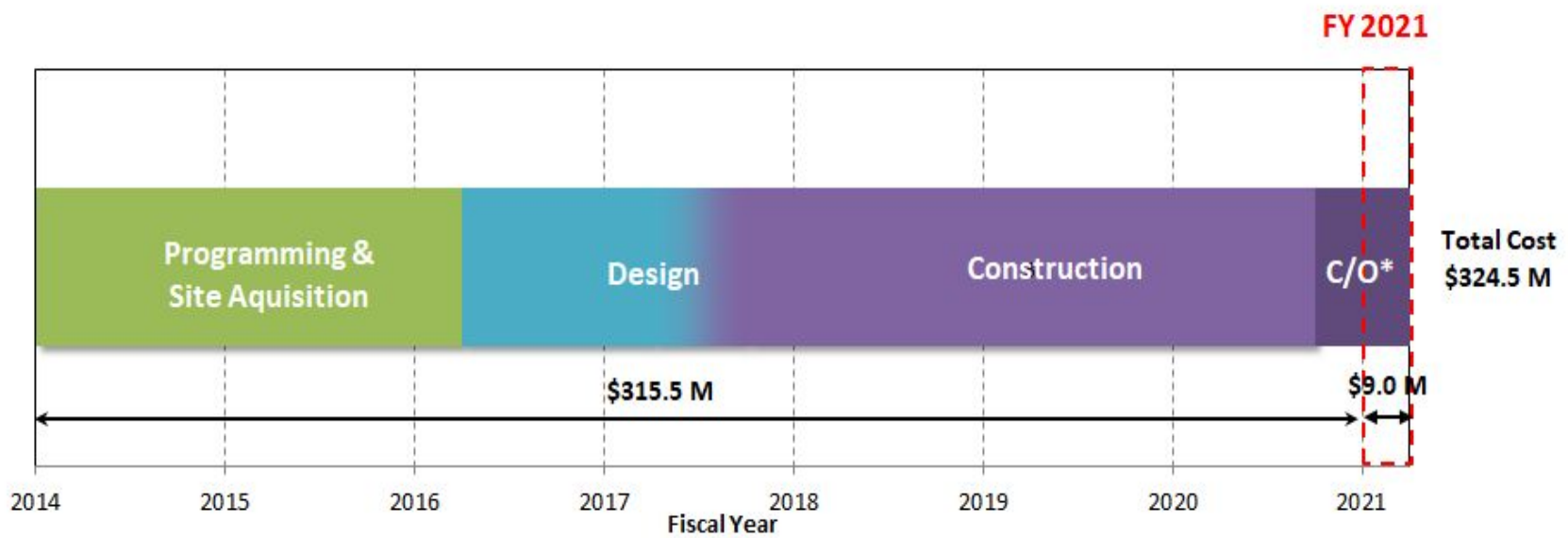
Multnomah County Central Courthouse - Fund 2500 Schedule

Proposed FY 2021 Budget = \$9.0 M
Program Offer # 78212

2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead



*Close-Out phase



1
Capital
Planning

Multnomah County Central Courthouse - Fund 2500 Funding Strategy

Proposed FY 2021 Budget = \$9.0M*
Program Offer # 78212

2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead



*BWC Estimated as of March 2020



	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1
Capital Planning

Asset Preservation Fund 2509

- **Fund goal**
 - To adequately invest in key building systems in Tier 1 buildings
- **Fund Status**
 - Beginning Working Capital: \$12.7 M
 - FY 2021 Proposed Budget: \$21.6 M
- **Top 3 Projects Proposed for FY 2021**
 - Multnomah Bldg B503 Rplc Lghtng/Controls Flrs 3-6: \$0.9 M
 - Inverness Jail B314 Add Load Bank Docking Station: \$0.4 M
 - Multnomah County East B437 Upgrade Electrical Power Distribution: \$0.3 M

2
FY 2020 Status

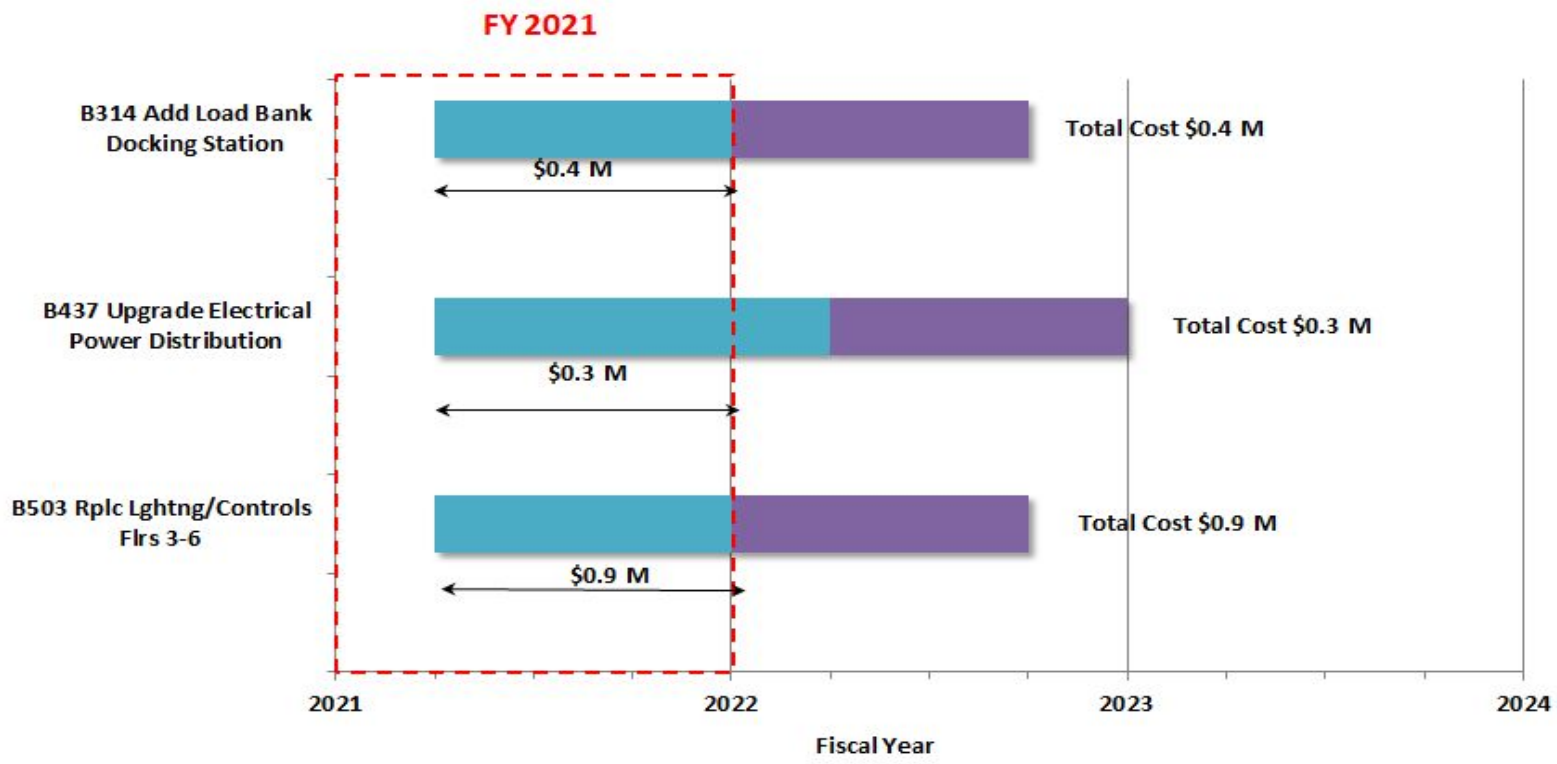
3
FY 2021

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FY 2021 Look-Ahead



Asset Preservation Fund 2509 - Schedule Overview

- Top 3 Projects Proposed for FY 2021 \$1.6 M
- Program Offer # 78206



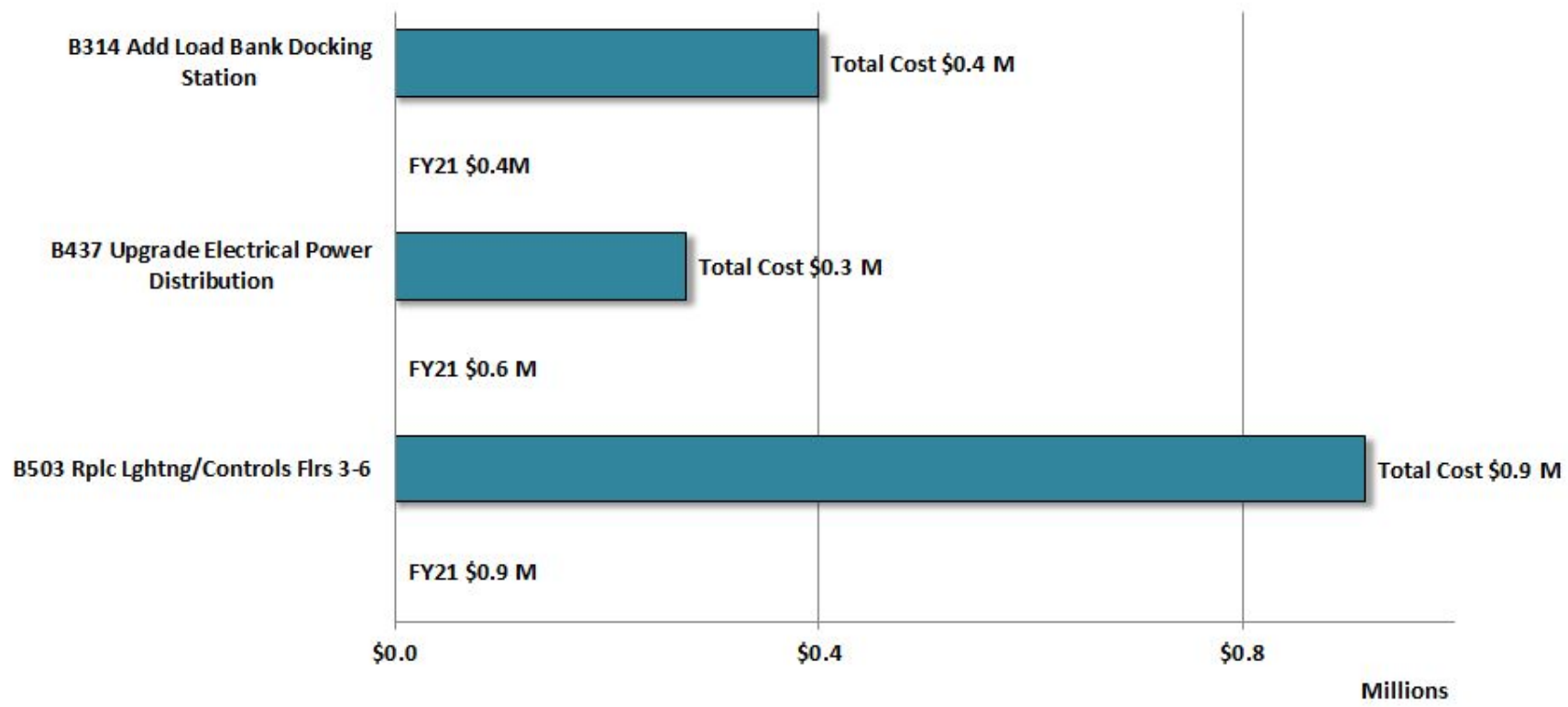
Asset Preservation Fund 2509 - Budget Overview

- Top 3 Projects Proposed for FY 2021 = \$1.6 M
- Program Offer # 78206

2
FY 2020
Status

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FY 2021

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FY 2021
Look-
Ahead



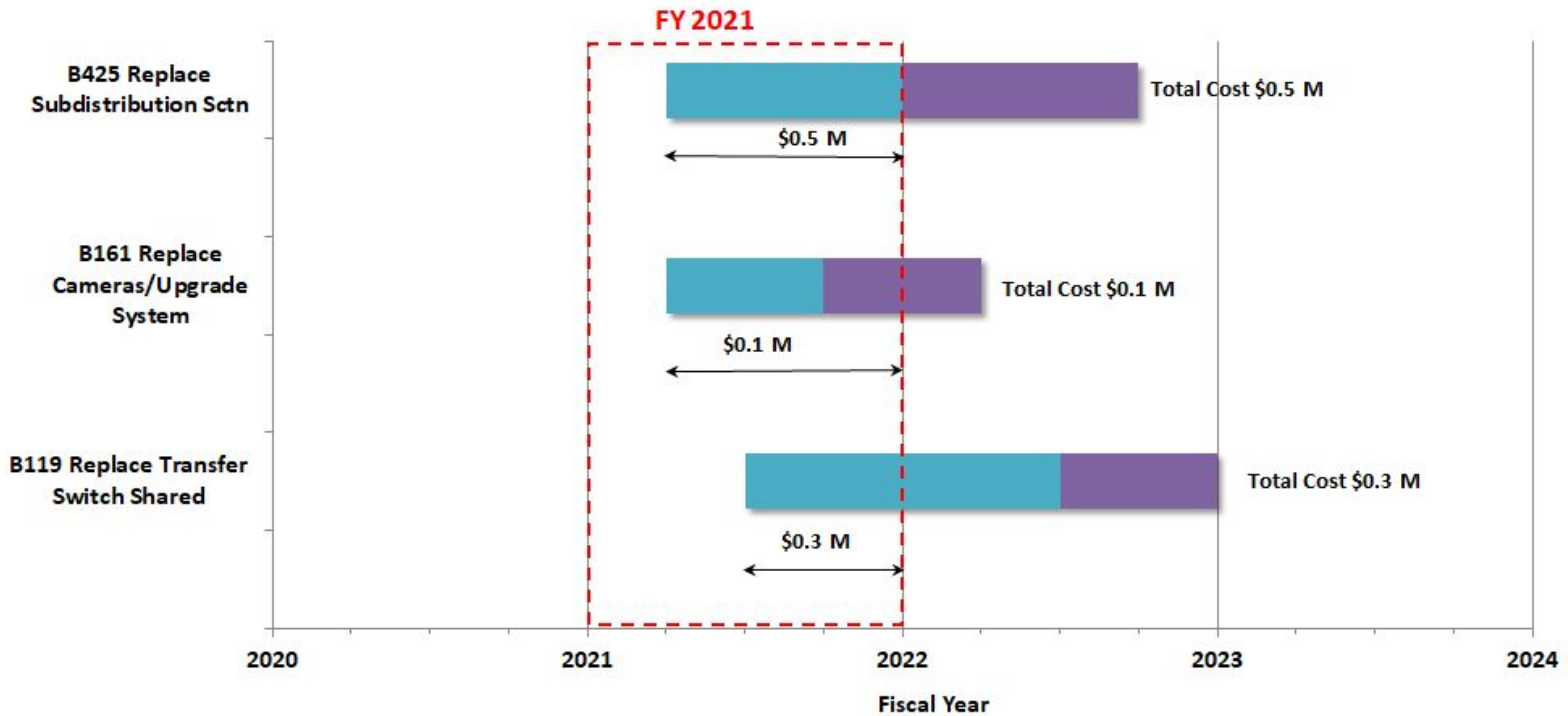
Capital Improvement Fund 2507

- **Fund goal**
 - To maintain and improve the building systems of Tier 2 and Tier 3 buildings
- **Fund Status**
 - Beginning Working Capital: \$18.1M
 - 2021 Proposed Budget: \$29.9M
 - Capital Projects \$21.7M
 - OTO Projects \$8.2M
- **Top 3 Projects for FY 2021**
 - Yeon B425 Replace Subdistribution Sctn: \$0.5 M
 - Justice Center B119 Replace Transfer Switch Shared: \$0.3 M
 - Mead B161 Replace Cameras/Upgrade System: \$0.1 M



Capital Improvement Fund 2507 - Schedule Overview

- Top 3 Projects Proposed for FY 2021 = \$0.9 M
- Program Offer # 78205



1
Capital
Planning

Capital Improvement Fund 2507 - Budget Overview

- Top 3 Projects Proposed for FY 2021 \$0.9 M
- Program Offer # 78205

2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead



*BWC estimated as of February 2020



Capital Budget Briefing // Seismic Liability

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning	Owned Buildings		FY 2021* \$M	FY 2017 \$M
	Gladys McCoy		\$0.0	\$13.0
2 FY 2020 Status	Inverness Jail		\$2.9	\$2.2
	Justice Center		\$52.8	\$40.4
	Juvenile Justice Complex		\$5.5	\$4.2
	Mead		\$13.1	\$10.0
3 FY 2021	Multnomah Building and Garage		\$45.1	\$34.5
	Multnomah County Courthouse		\$0.0	\$57.0
	Yeon		\$19.7	\$15.0
4 FY 2021 Look-Ahead	All other buildings**		\$24.2	\$18.5
	Total		\$163.3	\$194.8

*Estimated adjustment for construction inflation only (x1.0269) from FY 2020. Source: RSMeans City Cost Index - 2019 for Portland, Oregon **Estimated total seismic liability of all remaining County owned buildings combined.



	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1	Capital Planning
2	FY 2020 Status
3	FY 2021
4	FY 2021 Look-Ahead

Library Operating Capital Summary



- **Central Library Seismic**
 - \$13.85 M (Estimated FY 2021)
- **Fund Status**
 - Beginning Working Capital: \$3.3 M
 - FY 2021 Proposed Budget: \$6.3 M
- **FY 2021 Project Highlights**
 - Woodstock Library B618 Restore Roof: \$0.3 M
 - Central Library B601 Renovate Int Ph 3-High Density Shelving: \$0.2 M
 - Holgate Library B609 Repair Roof & Skylights: \$0.2 M
- **Library Capital Bond**
 - Board approved resolution for 2020 ballot measure
 - Planning underway to support starting projects in 2021



1
Capital
Planning

Library Fund 2506 - Schedule Overview

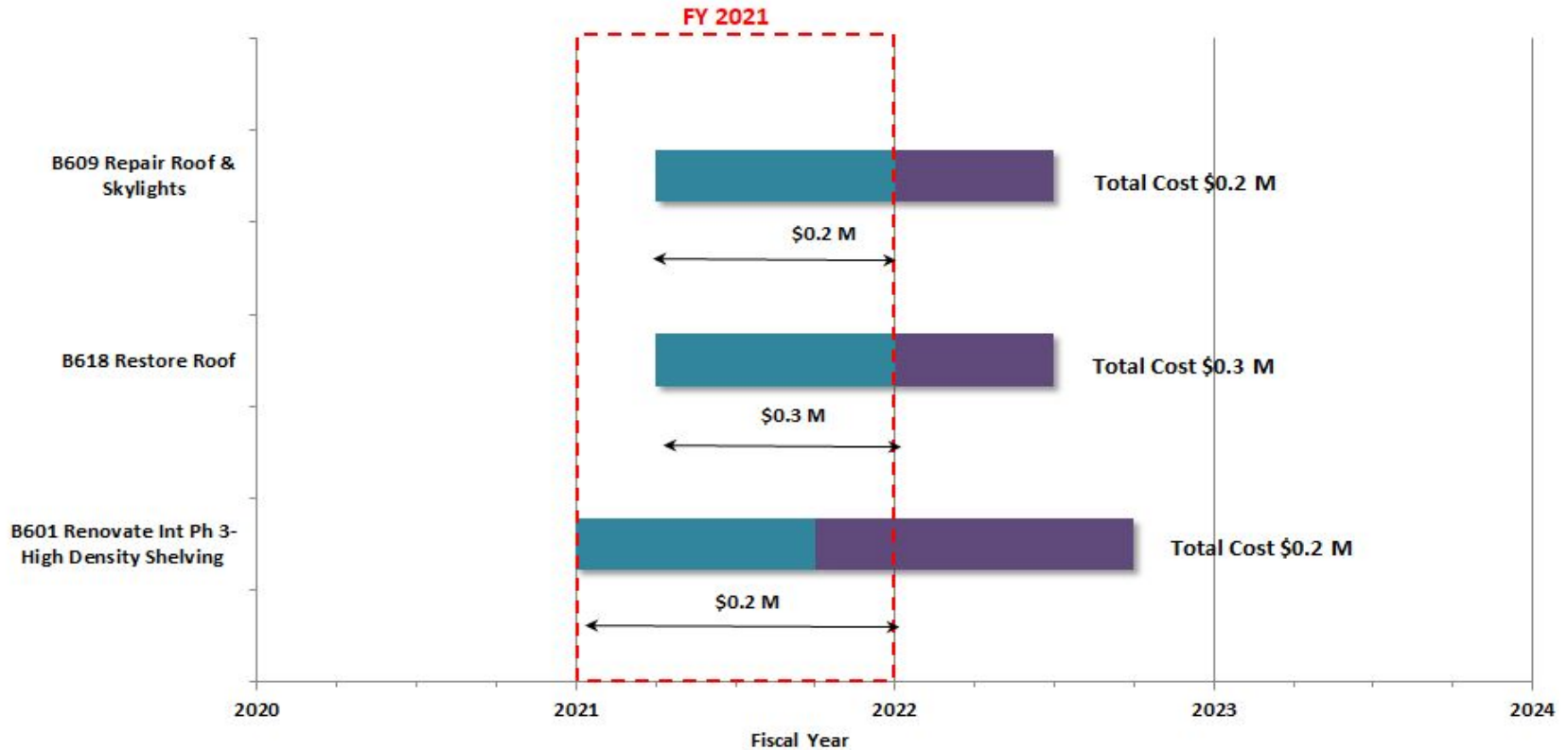
- Top 3 Projects Proposed for FY 2021 \$0.7 M
- Program Offer # 78213



2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead



Library Fund 2506 - Budget Overview

- Top 3 Projects Proposed for FY 2021 = \$0.7 M
- Program Offer # 78213



*BWC estimated as of February 2020



1

Capital
Planning

FY 2021 Risks

- Impacts of COVID-19
 - FY20/FY21 project delays
 - Availability of resources
 - Availability of funds
 - Countywide operational changes
- Supporting Library Capital Bond and ongoing capital projects
- Economic conditions
- Real estate market

2

FY 2020
Status

3

FY 2021

4

FY 2021
Look-
Ahead



	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1 Capital Planning
2 FY 2020 Status
3 FY 2021
4 FY 2021 Look-Ahead

FY 2021 Look Ahead

- Complete Central Courthouse Construction for Summer 2020 Opening
- Collaborate with County programs on space needs post COVID-19
- Continue condition, functional and risk assessments
- Assess capital rates and fund structure



1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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Questions

2 FY 2020 Status

3 FY 2021

4 FY 2021 Look-Ahead



	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning	 <h1>Information Technology</h1>			Bob Leek Tracey Massey
2 FY 2020 Status				<ul style="list-style-type: none">• Computers• Networks• Data• Applications• Websites• Telecom
3 FY 2021				
4 FY 2021 Look-Ahead				



Department Strategies for Technology Investments

- **Guiding Principles**

- Access
- Safety and Security
- Adaptable
- Resilient
- Risk-based
- Equitable
- Sustainable
- Functional



Department Strategies - Information Technology

- **Selection Criteria**

- Improved service quality to the community
- Reduced County risk or liability
- Regulatory requirement
- Return on investment
- Return on mission
- Significant and sustainable cost savings or revenue
- Amount and availability of IT resources
- Department readiness



1

Capital Planning

2

FY 2020 Status

3

FY 2021

4

FY 2021 Look-Ahead

Planning Process - Information Technology

- **Assess Current Technology Portfolio**
 - Technology Improvement Program
 - Customer feedback
 - Mandates
- **Identify Future Needs**
 - Lifecycle replacements
 - Departmental service delivery needs / COVID-19 impacts
 - Technology trends
 - Digital Equity
 - Digital Strategy output
- **Prioritize for Capital Planning**
 - 20 Year Capital Plan
 - 5 year Technology Improvement Plan
 - Annual Capital Budget



Capital Budget Briefing // FY 2020 Investment Status

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
	Project	FY 2020 Revised Budget	Est. FY 2020 Spend	FY 2020 Status
2 FY 2020 Status	DA: Crimes Replacement Assessment	\$1,219,286	\$14	On Hold, ongoing planning discussions with Tyler Technologies.
	ENT: Technology Improvement Program	\$495,574	\$151,433	Implementation - This program is ongoing. It represents multiple projects to address obsolete technology. In FY20, we addressed multiple systems within the Health and Human Services portfolios.
	DCM: Budget System Implementation	\$234,486	\$5,890	Implementation - This project carried over improvements for Questica. A system upgrade occurred in FY20. This project will be closed at the end of the fiscal year.
3 FY 2021	DCM: Enterprise Resource Planning System (Multco Align)	\$6,500,000	\$3,930,031	Implementation - All software systems have gone live. During FY20, project resources focused on decommissioning legacy systems, improving business processes, and completing outstanding project tasks. This program will be closed at the end of the fiscal year.
	MCHD/DCHS/DCJ Health System Transformation	\$424,419	\$241,489	Implementation - Data from several additional programs were added this year including MHASD Intensive Transition Team, DCJS Intellectual and Developmental Disability and DCJ Assessment and Referral Unit. Additional work to address data governance (privacy/legal) structures were addressed to expand SCoPE to prepare to include the Joint Office of Homeless Services. This program will be closed at the end of the fiscal year.
4 FY 2021 Look-Ahead				



Capital Budget Briefing // FY 2020 Investment Status

1 Capital Planning	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
	Project	FY 2020 Revised Budget	Est. FY 2020 Spend	FY 2020 Status
2 FY 2020 Status	DCA: Cybersecurity	\$468,020	\$200,439	Implementation - This program addressed ongoing investments in cybersecurity. In FY20, the County rolled out DUO allowing multi-factor authentication, developed detailed documentation and playbooks. This program will be closed in FY20.
	Municipal Broadband	\$150,000	\$150,000	Planning - This project represents the creation of a feasibility study to understand the possibilities of a shared municipal broadband network in partnership with the cities of Portland, Troutdale, Gresham, Wood Village, and Fairview. The report is expected in June which will inform future planning.
3 FY 2021	Corporate Broadband	\$1,000,000	\$0	Suspended. While initially included in DCA's capital requests, this project has been suspended due to the COVID-19 impact on the County and the City.
	Electronic Medical Records Corrections Health Juvenile Detention	\$1,000,000	\$22,075	Planning - This project initiated in late FY20. The project team will implement Epic. Due to the COVID-19 impact on County resources, this project is progressing slowly, and will continue into FY21.
4 FY 2021 Look-Ahead	Capital Project Management Software	\$1,000,000	\$129,775	Planning - This project is underway. Currently the project in procurement. This project continues through FY21.

FY20 Estimated spend as of February 2020.



1
Capital
Planning

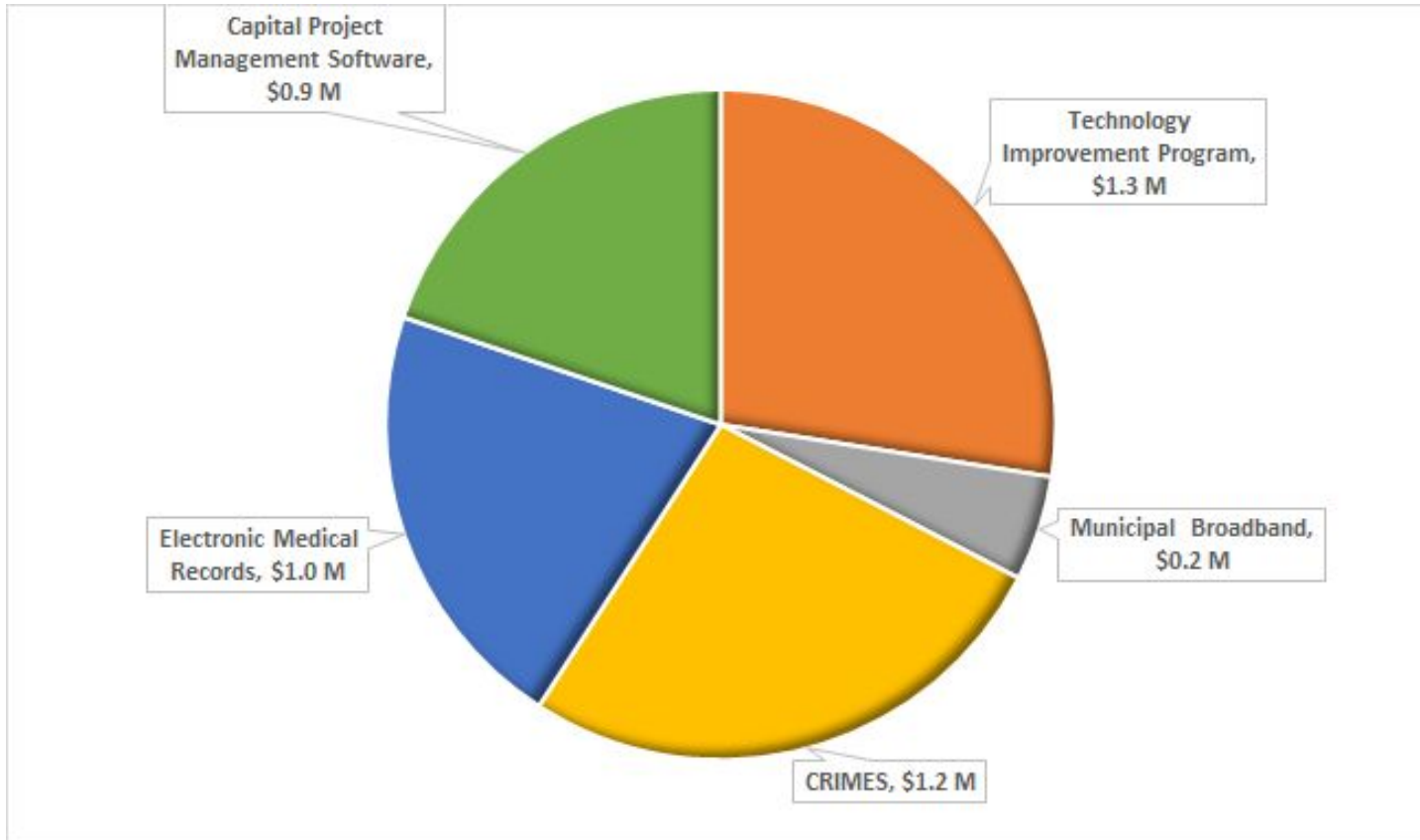
FY 2021 Capital Funding

- Total Proposed IT Capital Budget: \$4.6M

2
FY 2020
Status

3
FY 2021

4
FY 2021
Look-
Ahead



1

Capital
Planning

FY 2021 Risks

2

FY 2020
Status

- The COVID-19 response support impacts our ability to deliver on key projects because key stakeholders are unavailable.

3

FY 2021

- The financial impact of the decision to pause work on Corporate Broadband causes longer-term financial exposure.

4

FY 2021
Look-
Ahead

- The limited funding for technology replacement and new technology impacts the advancement of service delivery.



1	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1
Capital
Planning

FY 2021 Look Ahead

2
FY 2020
Status

- Continue the work in the Technology Improvement Program
- Complete the priority capital projects
- Transition to “new-normal” operations following COVID-19
- Carry out the plans associated with the Digital Strategy

3
FY 2021



4
FY 2021
Look-
Ahead



	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
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1
Capital Planning

Questions

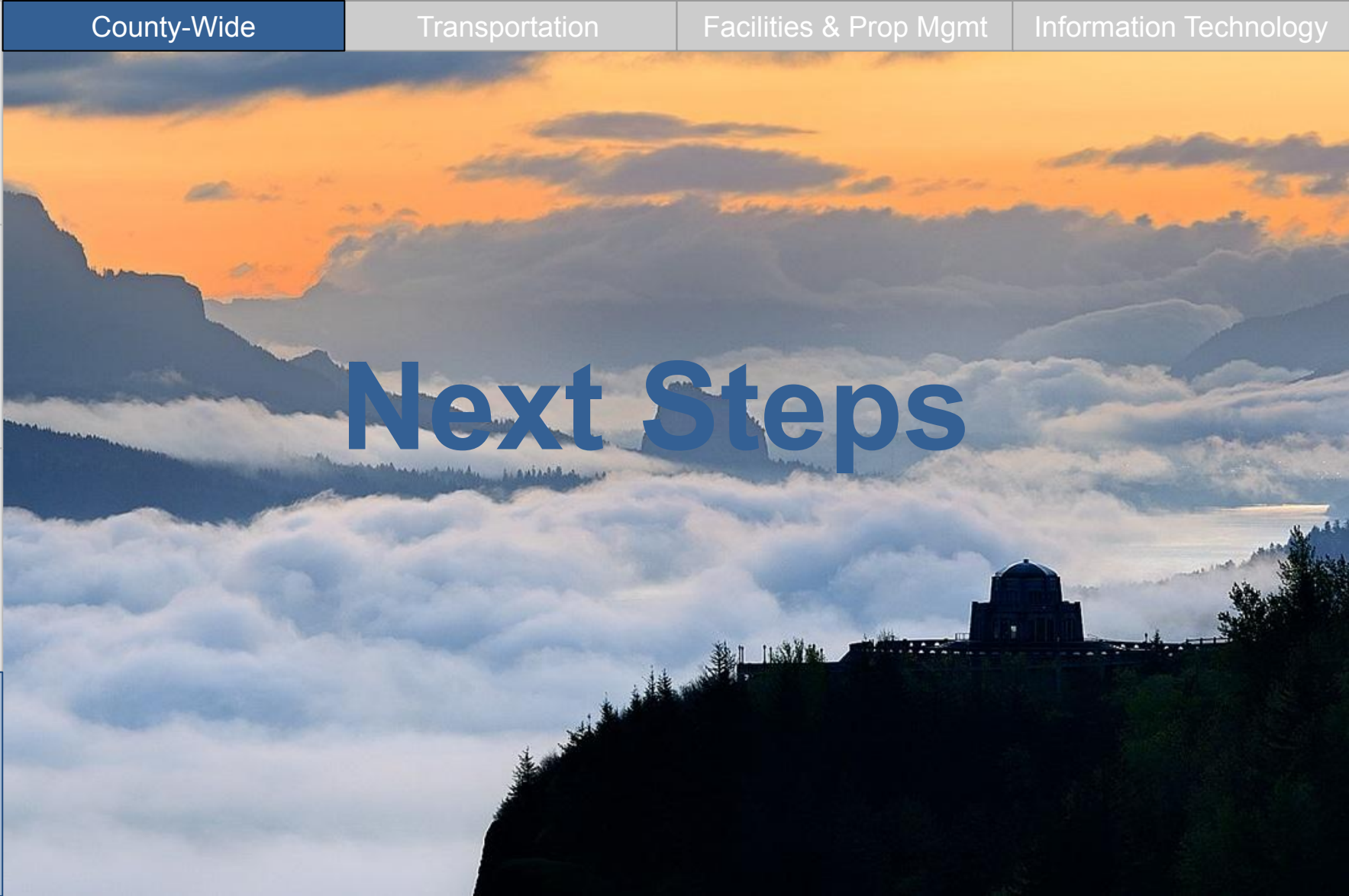
2
FY 2020 Status

3
FY 2021

4
FY 2021 Look-Ahead



Capital Budget Briefing // County-Wide

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning	 <h2>Next Steps</h2>			
2 FY 2020 Status				
3 FY 2021				
4 FY 2021 Look-Ahead				



Strategic Capital Planning - Next Steps

- Focus on maintaining the existing infrastructure to ensure safe, secure and timely access to community programs and services
- Update 20-year capital needs based on FY 2021 Budget
- Evaluate capital priorities based upon capital constraints
- Complete administrative processes for central plan

1

Capital Planning

2

FY 2020 Status

3


FY 2021

4

FY 2021 Look-Ahead



Capital Budget Briefing // Questions

	County-Wide	Transportation	Facilities & Prop Mgmt	Information Technology
1 Capital Planning	 <p><i>© Louise Edwards</i></p>			
2 FY 2020				
3 FY 2021 Status				
4 FY 2021 Look-Ahead				

Questions?

