



# **Multnomah County** **FY 2022 Approved Budget**

Policy and Equity Initiatives  
Financial Overview  
COVID-19 Response

**Board Worksession**  
**Tuesday April 27, 2021**  
**9:00-10:45am**  
[www.multco.us/budget](http://www.multco.us/budget)

# Agenda

01

**FY 2022 Equity Approach and Policy Guidance**

02

**Budget Process and Calendar**

Worksessions and Public Hearings

03

**Budget by the Numbers**

General Fund, Other Funds, FTE, Highlights

04

**Focusing on the General Fund**

Investments, Contingency & Reserves

05

**COVID-19 Public Health Emergency and Recovery**



# Equity in the Budget Process

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## Preparing the Budget with an Equity Lens - Ben Duncan, Office of Diversity & Equity Director

- Prepare the budget with equity impacts in mind
  - Budgets reflect the priorities of the organization
  - We should be aligned with the WESP
  - Departments engage their Equity Managers
  - Use your Community Budget Advisory Committees
- Be prepared to explain how you used equity to come to your decisions
- Give a fresh look to the program offer narratives



## Improvements for FY 2022

- **Department Transmittal Letter**
  - **NEW!** Detailed letter that community can use to navigate the Department's budget submittal.
  - Greater emphasis and requirements to talk about how equity was used to build and evaluate the department's budget proposals.
  - Includes COVID-19 impacts.
- **Budget Office: Increased Electronic Communication**
  - Added context to our website to explain the process and the available documents to help the community navigate the info.
  - Budget Office Newsletter for Departments.



## COVID-19 Impacts

- Explain anticipated impacts in Departments:
  - Transmittal Letter
  - NEW! Section in Department Narrative
  - Program Offers
    - Significant Changes: impact to services, increased costs, personnel impacts, etc.
    - Executive & Program Summaries: explain permanent operational or structural changes
    - Changes in revenue assumptions



# Budget Process

## COUNTYWIDE BUDGET PROCESS TIMELINE



# Worksessions

## FY 2022 Overview and General Government

County Management  
County Assets  
Community Services  
ODE & Complaints Unit  
Special Districts

01

## Public Safety and Human Services

Sheriff's Office  
District Attorney's Office  
Community Justice  
Joint Office of Homeless Svcs.  
NOND Offices

02

## Health and Human Services

County Human Services  
Behavioral Health  
Corrections Health  
Integrated Clinical Services  
Public Health

03

## Forecast, General Govt. TSCC Hearing

GF Forecast Update  
Library  
TSCC Hearing  
County Auditor  
Govt. Relations

04

## Board Deliberation Follow-up & Amendments

Department Amendments  
Board Amendments  
Budget Note Review  
Requested Follow-up

05

## Budget Adoption

Department Amendments  
Board Amendments  
Budget Note Review  
Requested Follow-up

06



# Public Hearings

All public hearings will be conducted virtually

**01** FY 2022 Approved Budget Hearing  
April 22nd

**02** Public Hearing #1  
May 5th 6-8pm

**03** TSCC OHS Levy Hearing  
May 6th 2-3pm

**04** Public Hearing #2  
May 12th 6-8pm

**05** Tax Supervising Hearing  
May 19th 9:30am

**06** FY 2022 Budget Adoption Hearing  
June 3rd 9:30am



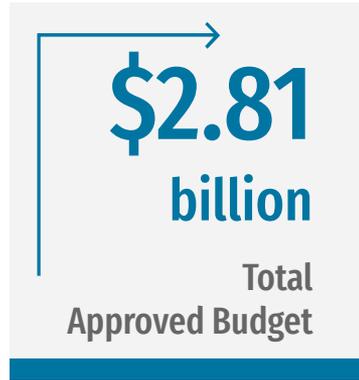
# Budget **Deliberation** and **Adoption**

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- During **any** Worksession, any member of the Board may:
  - Propose an amendment
  - Propose a budget note
  - Ask for additional information
- Budget Adoption includes:
  - Levying Property Taxes
  - Financial and Budget Policies
  - Multnomah Investment Policy
  - Fund Resolution
  - Salary Compensation Resolution



# FY 2022 Budget by the Numbers



# Budget Highlights

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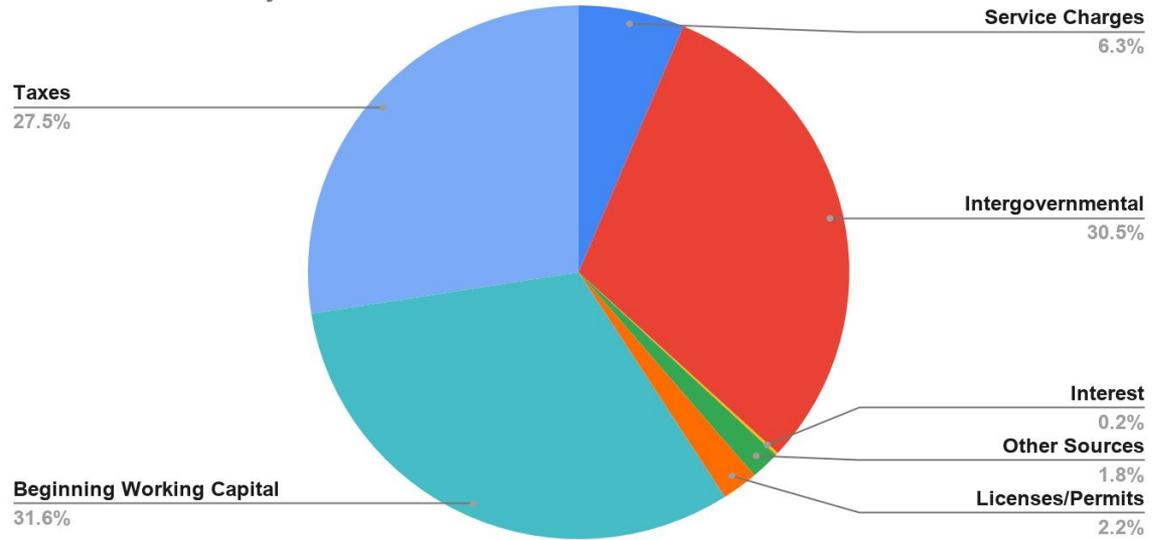
- Increases by **37%** and operationalizes three voter approved initiatives.
- Continues and expands the County's **COVID response and recovery support.**
- Maintains **Essential Services**
- Emphasis on **serving most vulnerable community members** through culturally-specific services, with particular focus on Behavioral Health.
- Invests in critical capital projects like **\$16 million** for the development of the **Behavioral Health Resource Center**



# All Funds Overview

## \$2.81 billion

Where the money comes from...



FY 2022 - Department Spending (All Funds)



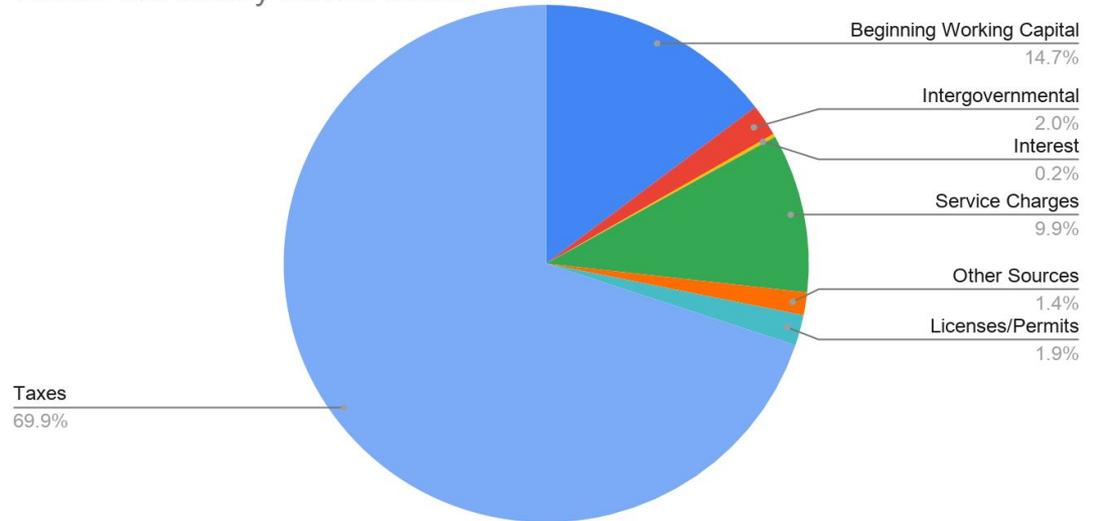
# FY 2022 **New Funding** Streams



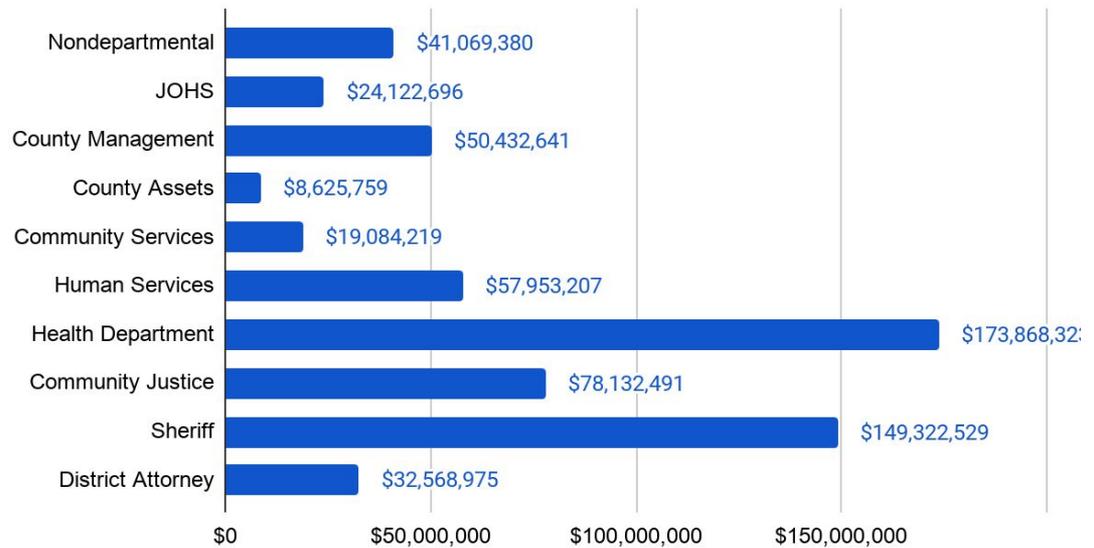
# General Fund Overview

## \$723 million

Where the money comes from...

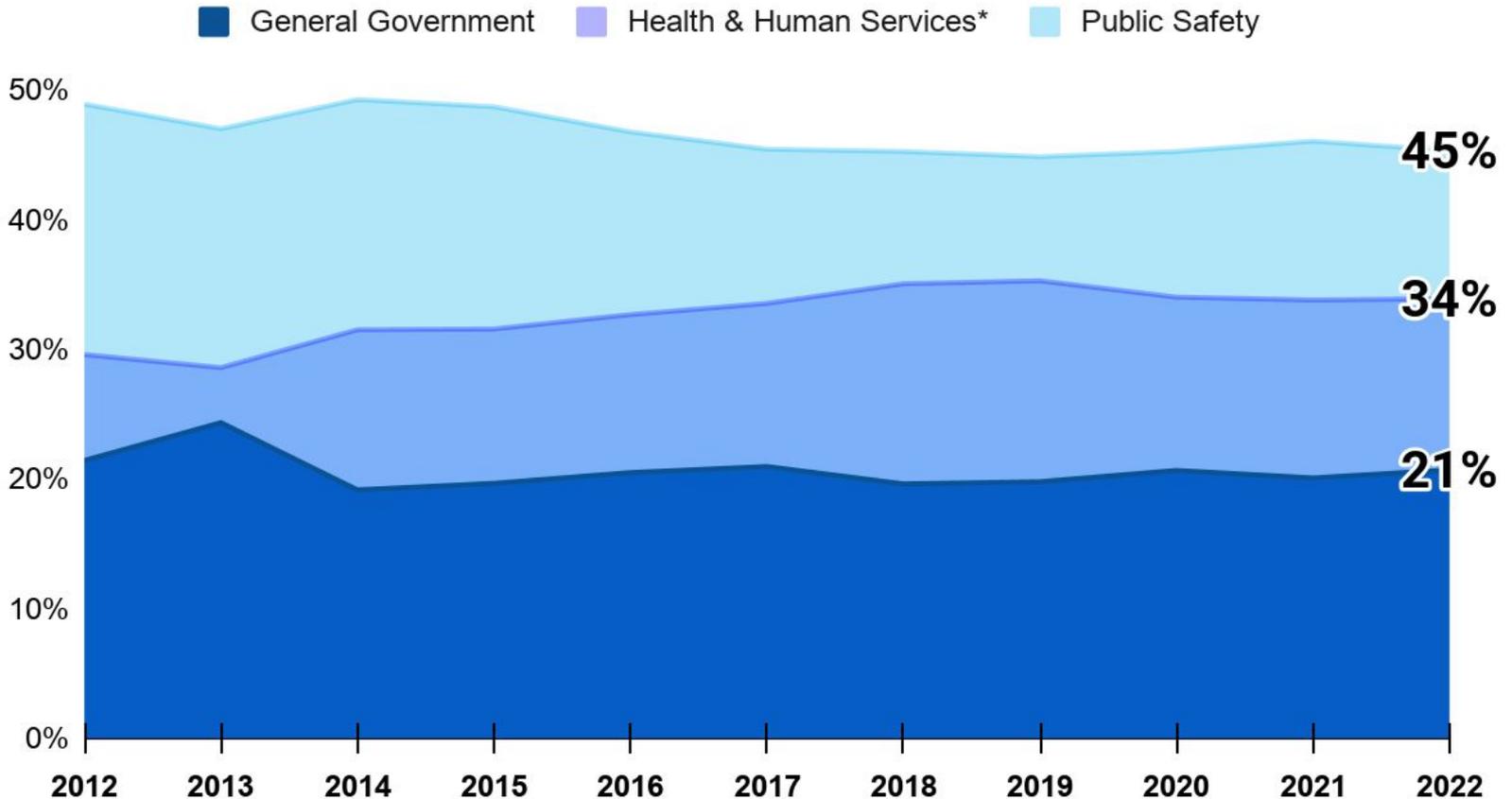


FY 2022 - Department Spending (General Fund)



# Where Do We Spend General Fund?

## General Fund by Service Area



Based on department appropriations.

\*Health does not include FQHC expenditures.

Joint Office of Homeless Services is shown as Health & Human Services.



# General Fund Reserves - Fully Funded

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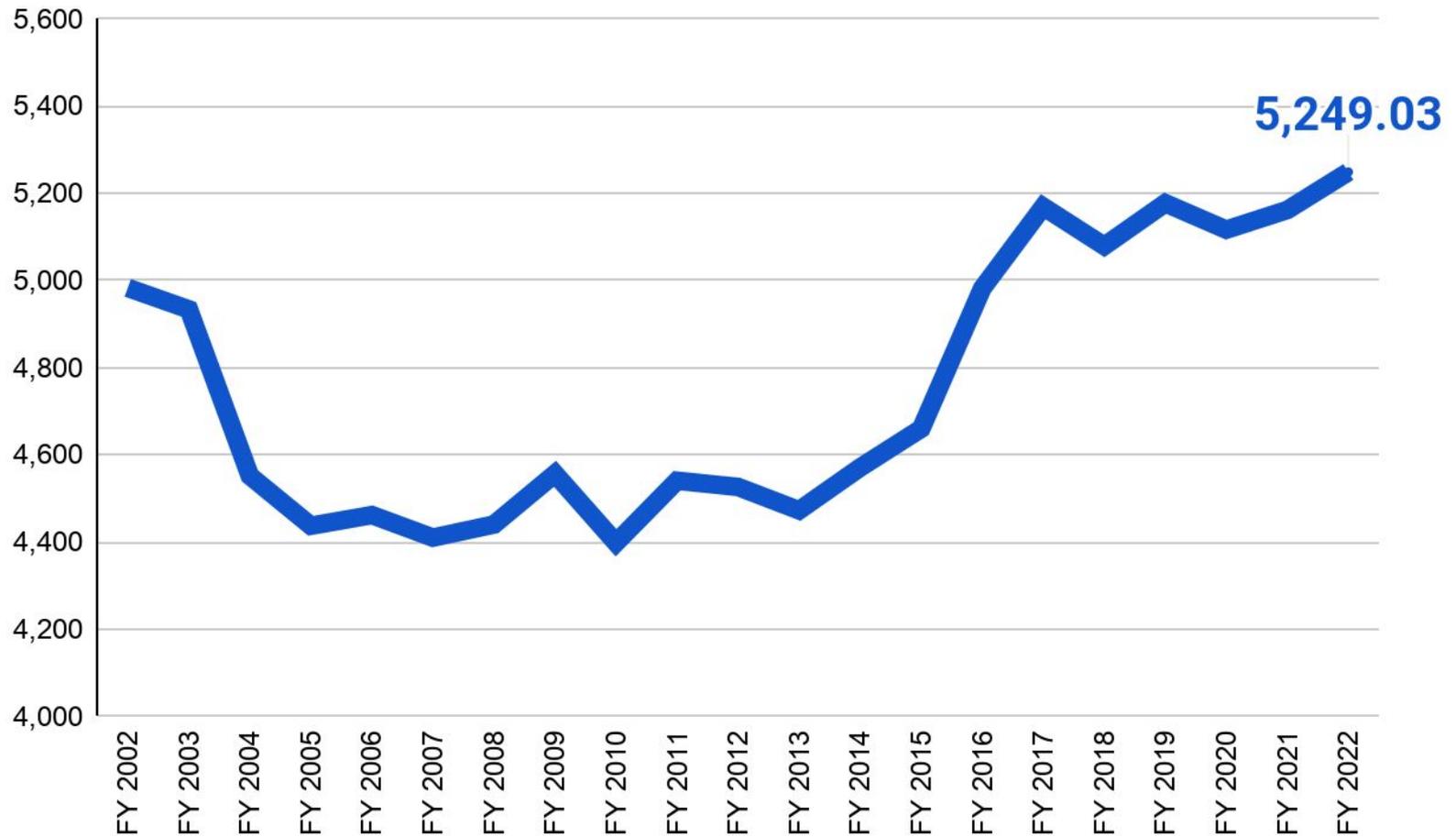
- General Fund **Reserve** @ 10% of corporate revenues or **\$48.9 million**
- **General Fund Contingency \$13.8 million**
  - Regular - \$1.5 million
  - BIT Reserve @ 10% - \$11.3 million
  - COVID-19/Financial Risk Mitigation - \$1.0 million
- **General Fund Contingency Set Asides**
  - Behavioral Health Resource Center - \$16.0 million
  - SE Health Center Repairs - \$2.7 million\*

\*Remainder of existing \$5.12 million is in the DCA project fund in FY 2022 Proposed Budget



# Full Time Equivalents (All Funds) - 5,249.03

*FY 2002 Adopted to FY 2022 Approved*



# Full Time Equivalents by Department

**+87.10**

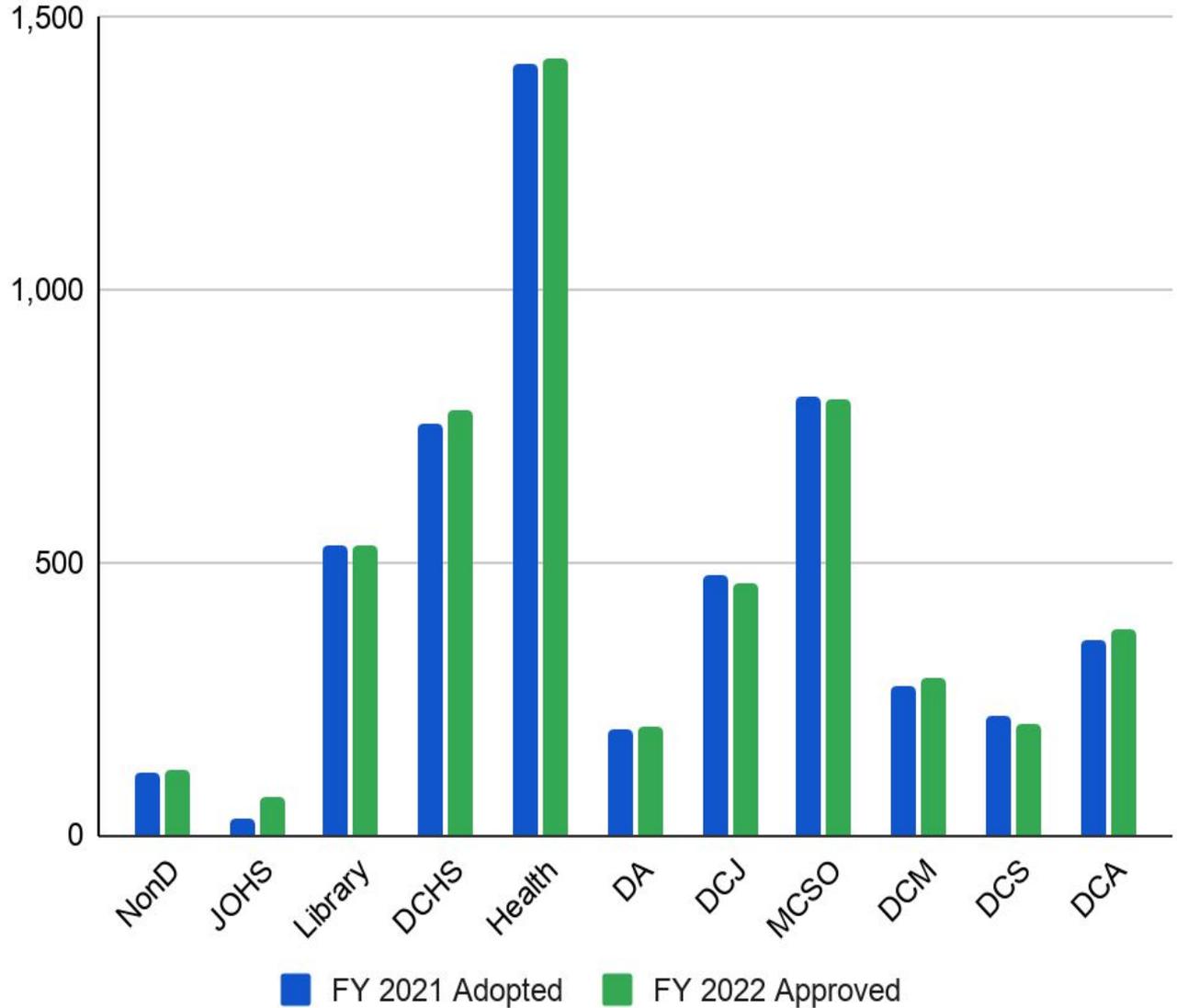
total FTE increase  
all funds

NonD *increased* by 41.04 largely due to an increase in JOHS from Metro SHS Measure

DCHS *increased* by 27.30 mostly due to adding the Preschool and Early Learning Division

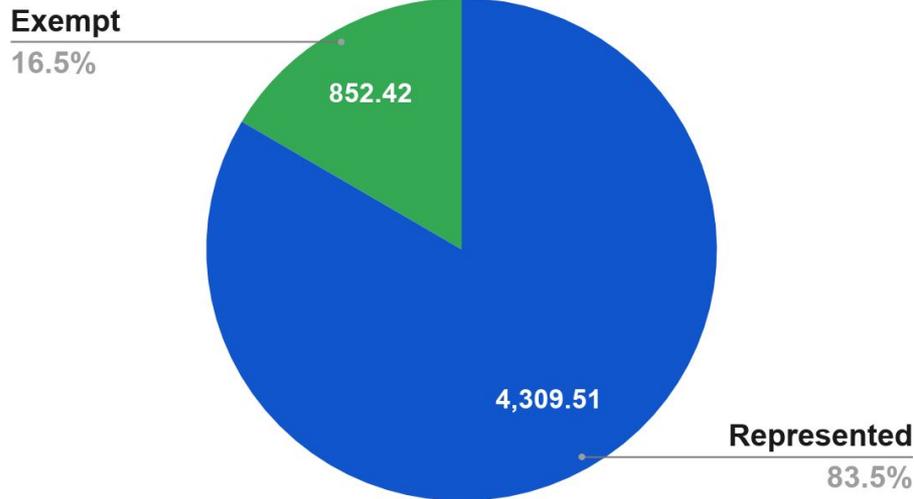
DCJ *decreased* by -16.20 mostly due to State reductions

DCS *decreased* by -11.00 FTE due to midyear reductions in Transportation.

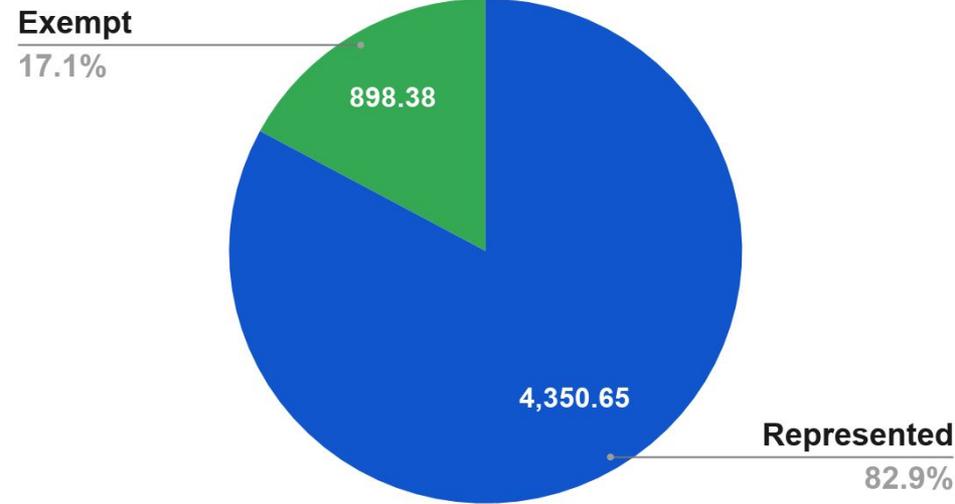


# FTE Represented and Non Represented

FY 2021 Adopted



FY 2022 Approved



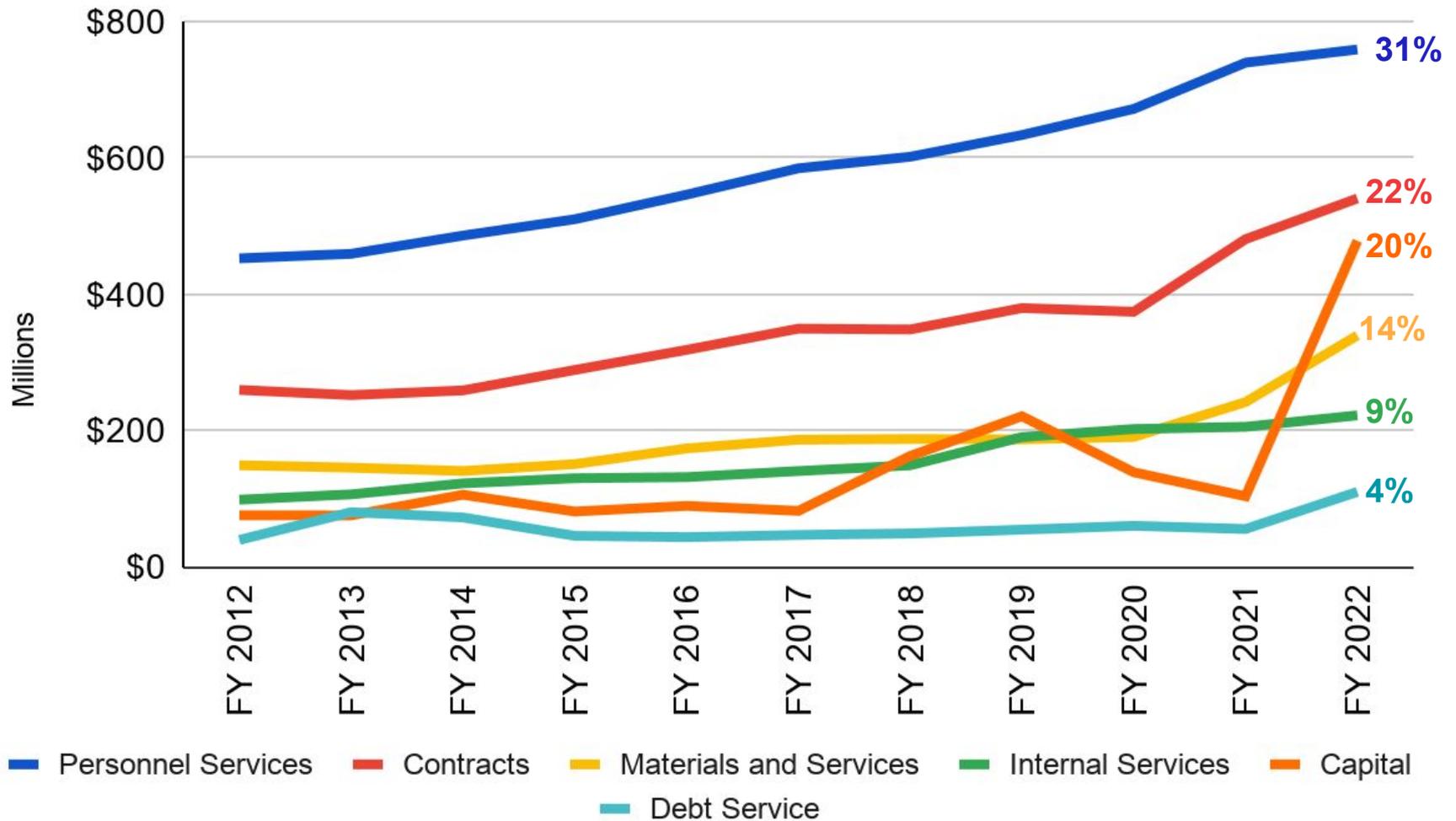
# FTE by Labor Group Year-over-Year

	FY 2021 Adopted	FY 2022 Approved	Difference	% Increase/ Decrease
Painters & Allied Trades	1.00	1.00	0.00	0.0%
Operating Engineers	17.00	17.00	0.00	0.0%
Electrical Workers	28.00	28.00	0.00	0.0%
Physicians	18.10	17.90	(0.20)	-1.1%
Juvenile Custody Svcs. Spec.	59.00	58.00	(1.00)	-1.7%
Prosecuting Attorneys	70.95	73.95	3.00	4.2%
Deputy Sheriff's	123.90	123.90	0.00	0.0%
Parole/Probation Officers	118.50	115.50	(3.00)	-2.5%
Oregon Nurses	162.89	157.06	(5.83)	-3.6%
Corrections Deputies	426.72	410.16	(16.56)	-3.9%
Dentist	25.25	25.45	0.20	0.8%
Exempt/Management*	852.42	898.38	45.96	5.4%
AFSCME Local 88	3,258.20	3,322.73	64.53	2.0%
	<b>5,161.93</b>	<b>5,249.03</b>	<b>87.10</b>	<b>1.7%</b>



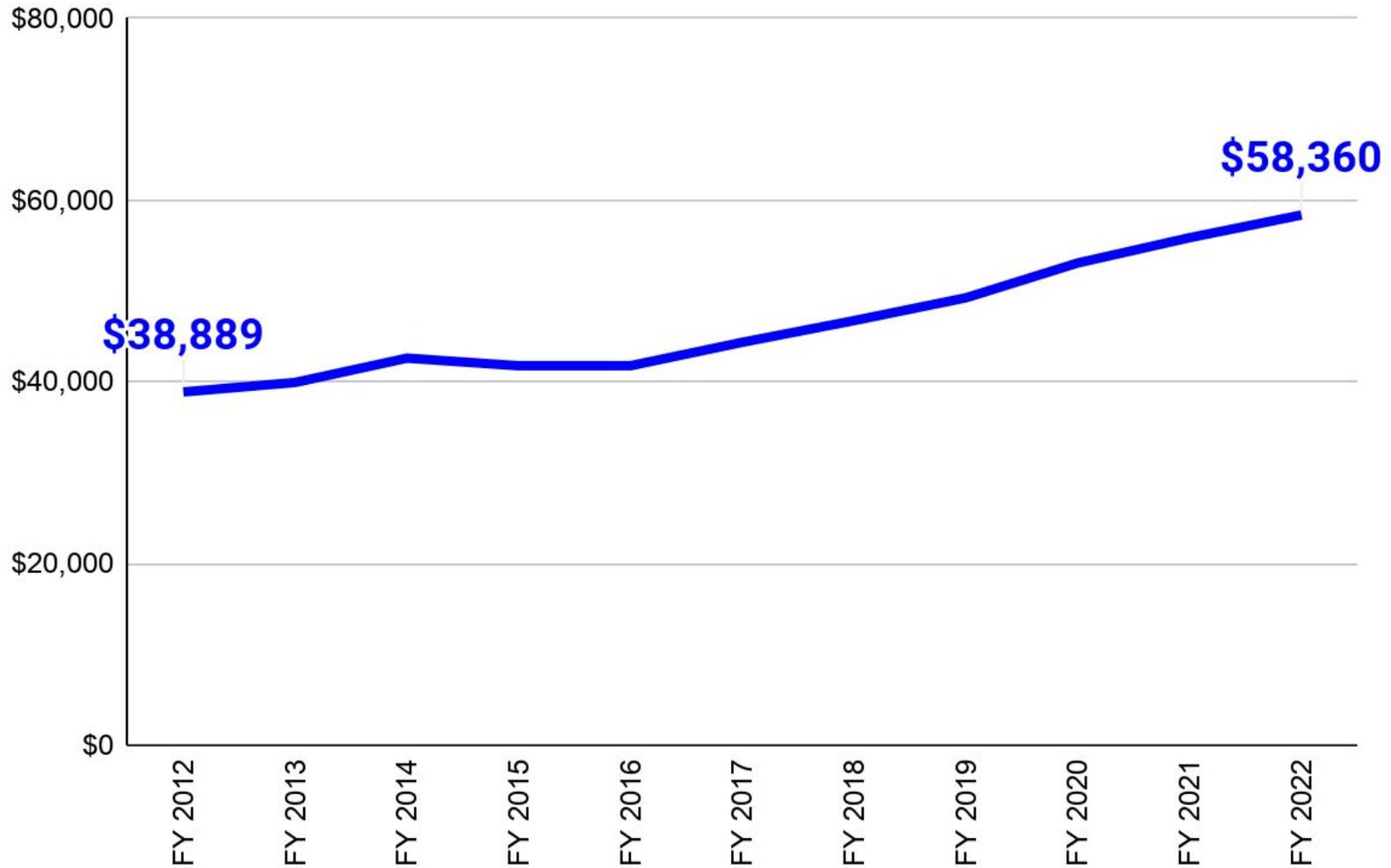
# What We Spend our Resources on...

FY 2012 Actuals – FY 2022 Approved (All Funds)



# Avg. Benefits & Insurance Cost per FTE

*FY 2012 Adopted to FY 2022 Approved*

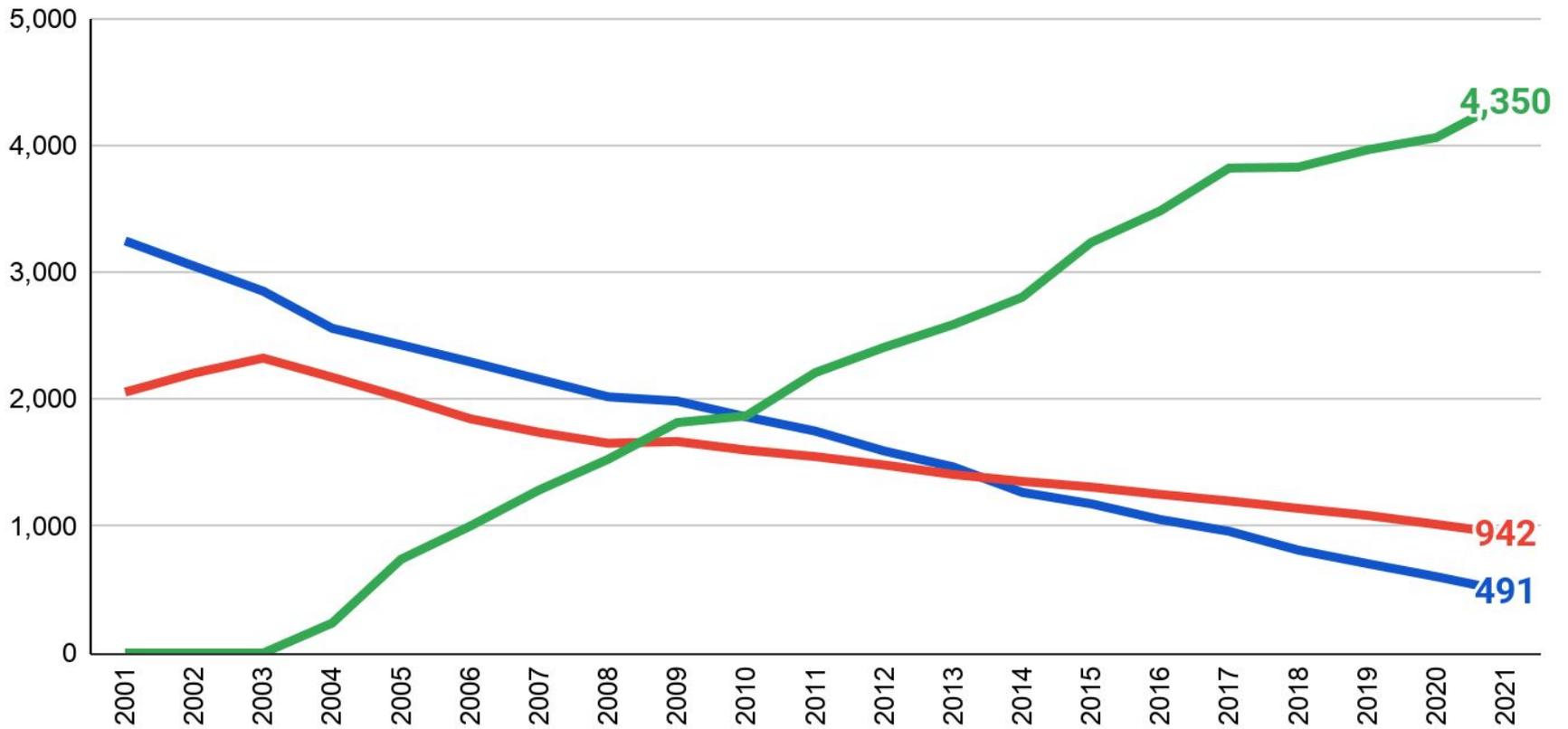


# Employees by PERS Tier

Based on Actual People on January 1st

## Multnomah County Active Employees by Tier

— Tier 1 — Tier 2 — Tier 3 (OPSRP)



# State and Federal Funding

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- **State funding** and operational decisions or financial decisions independent of the County General Fund
  - Most **Health and Human Services Programs** were Held Harmless in the Governor's Budget.
  - Governor's Budget reduces **Public Safety** Community Corrections funding by \$23 million statewide primarily due to the passage of Ballot Measure 110:
    - The County's FY 2022 budget assumed its share of the funding would decrease by \$3.0M
    - This reduction assumes the County's share of the statewide SB 1145 population will go from 18.12% to 17.75%
- **Federal COVID-19 Support & Recovery - \$145.1 million**
  - Direct allocation to County - \$78.8 million
  - Emergency Rent Assistance - \$48.8 million
  - Public Health & Clinical Services - \$17.5 million

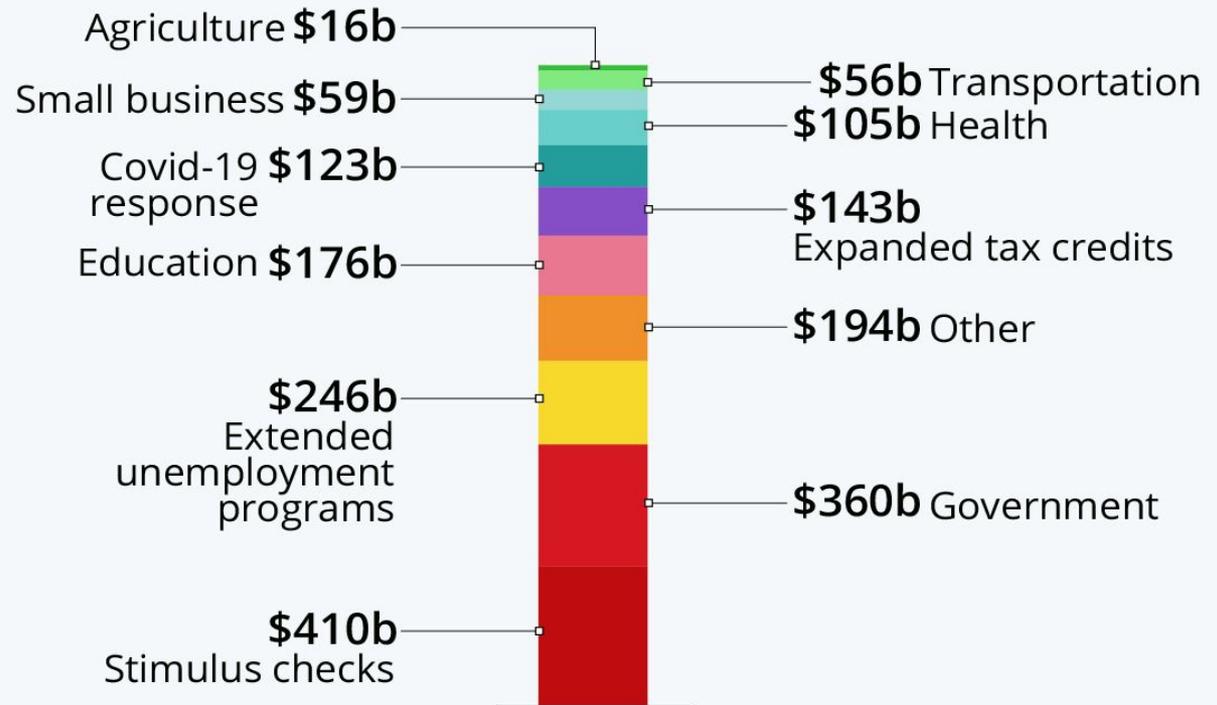


# American Rescue Plan



## What's In The \$1.9 Trillion Stimulus Package?

Composition of the American Rescue Plan Act  
(in billion U.S. dollars)



Source: The Wall Street Journal



statista



# American Rescue Plan



## *Direct State and Local Funding*

**\$4.109B**

Oregon Allocation

**\$2.56B**

State of Oregon

**\$217M**

City of Portland

**\$157M**

Multnomah County

City of Gresham - \$27.1M

City of Troutdale - \$3.3M

City of Fairview - \$2.9M

Wood Village - \$0.83M



# American Rescue Plan



Multnomah  
County

**\$157M**

State and  
Local Funding

## *known provisions:*

- Funding in two tranches
- \$78.7M budgeted in FY 2022
- Deadline: **December 31, 2024**

## *federal strategies:*

- **Provide Direct Relief to Americans**  
*\$1,400 per-person checks to households, housing & nutrition assistance, and access to safe/reliable childcare and affordable healthcare. Extends unemployment insurance, support for the hardest hit small businesses, and gives families with kids and childless workers an emergency financial boost.*
- **National vaccination program to contain COVID-19**  
*Funding to set up community vaccination sites nationwide, scale up testing and tracing, eliminate supply shortage problems, invest in high-quality treatments, distribute vaccines equitably, and address health disparities.*
- **Safely reopen Schools**  
*Provides the funding needed to get children back in school and parents back to work.*



# COVID-19 Response & Recovery: Guiding Principles

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- **Inclusively lead with race** in order to best serve people and populations who have been disproportionately impacted by inequities. We honor the expertise, relationships, and resilience within communities of color through our partnerships and co-create solutions.
- **Using an equity and racial justice approach** helps us take into consideration inequities, current disease trends and a deeply held belief that there is tremendous value and positive impact in services provided in the language and cultural traditions of our diverse communities.
- Providing excellent service and supporting people in our community is a hallmark of what we do as a government, safety net system and Local Public Health Authority. County employees and our community partners are the heart of this work. Our work is at its best when we **engage and listen to the expertise and insight of those who are in and working with our community each day.**



# COVID-19 Response & Recovery: Guiding Principles (cont.)

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- **Embedding a public health approach within our priorities** allows us to consider opportunities to impact the health and wellness of our community at an individual, community and population level, using data and making investments that can have short-term and long-term benefits.
- **Partnership with our jurisdictional partners, community leaders and community-based organizations** is a key component to increasing the effectiveness and impact of the millions of dollars being deployed throughout the county, region and state.



# COVID-19 Response & Recovery: County Priorities



## Public Health Emergency Response

Testing, tracing, outbreak response, vaccination, call center, emergency ops, communication, education & engagement.



## Core Services Supporting People in our Care

Uphold the welfare of people in our direct care, particularly those in congregate settings like shelter, jail and juvenile detention.



## Restore Services Impacted by Budget Reductions

Restore and continue important services that are impacted by budget cuts at the local, state or federal level.



## Crisis Response & Community Recovery

Maintain the social service safety net, and make investments that address the negative impacts of the pandemic to help our community recover.



## Critical County Infrastructure

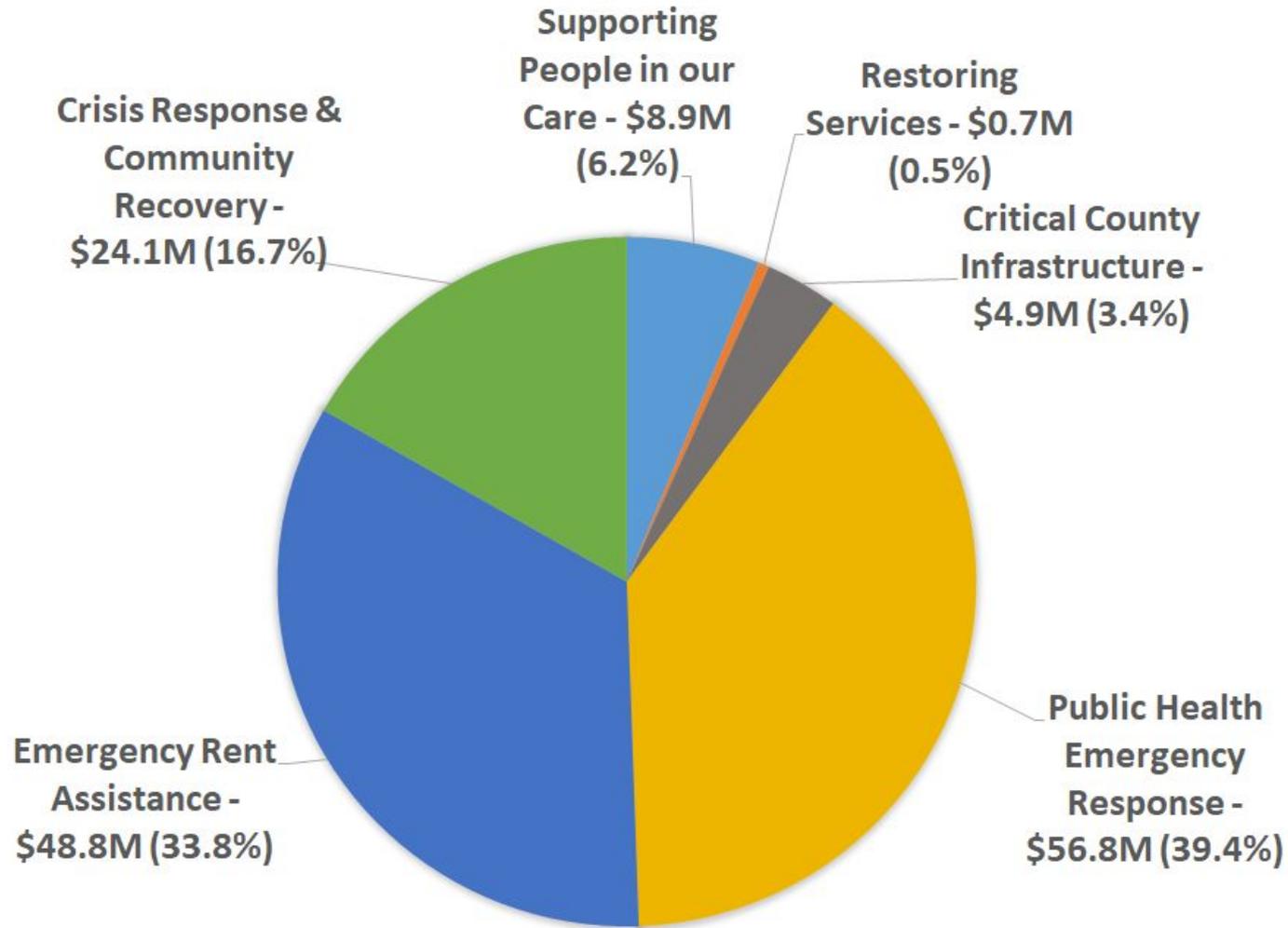
Investments in key County infrastructure like improved air quality in our buildings and expanded technology.



# COVID-19 Response & Recovery \$145\* Million: by Priority Area



\*Does not include the \$18.4 million of JOHS CARES carryover



**01**

**Public Health Emergency Response**

**\$56.8M**

NOND Emergency Management - Logistics/Community & County PPE	\$4,090,000
NOND Communication focus on Culturally Specific Communities	\$300,000
DCJ Enhanced Cleaning Juvenile Justice/Adult Transportation Services	\$140,000
DCHS ADVSD Home Assessments & Infection Prevention/IDD Support	\$280,000
DCHS Eviction Moratorium Support	\$100,000
HD Public Health COVID-19 Contact Tracing & Case Investigation	\$4,913,480
HD Public Health COVID-19 Testing and Vaccination Distribution	\$10,416,410
HD Public Health COVID-19 Isolation & Quarantine	\$20,399,000
HD Behavioral Health COVID-19 Response	\$1,611,040
HD Health Officer COVID-19 Response	\$191,300



01

# Public Health Emergency Response (cont...)

HD Director’s Office Department Wide Emergency Response and COVID-19 Support Services	\$851,160
HD Human Resources COVID-19 Response	\$508,790
HD Integrated Clinical Services COVID-19 Vaccine Access & Addressing Health Disparities	\$13,000,000



**02**

## Supporting People in our Care

**\$8.9M**

JOHS Portland Street Medicine & Expanded Access to Hygiene Services	\$675,000
JOHS Social Distancing Shelters, Supplies, and Isolation Motels	\$5,100,000
MCSO Physical Distancing Dorms, phone access for clients, supplies	\$1,593,420
HD Corrections Health Restoration and Expanded Services for COVID-19	\$1,035,275
DCJ Expanded Rent Assistance of Justice Involved Individuals	\$500,000

**03**

## Restoring Services

**\$710,955**

DA Domestic Violence Backlog created by COVID-19 restrictions	\$242,360
HD Public Health Nurse Family Partnerships Restoration	\$468,595



**04**

**Crisis Response & Community Recovery**

**\$72.9M**

Countywide: Direct Client Assistance	\$9,150,000
DCJ Community Violence Prevention: HEAT, ELEVATE, Gun Violence Prevention	\$1,273,000
NOND Food Access - CROPS focused on BIPOC Farmers	\$200,000
Library Tech Mobile	\$500,000
DCHS Expanded DV including Case Management, Victims Advocates	\$755,000
DCHS SUN Summer School Support and Resource Navigators	\$5,529,000
DCHS Baby Bonds and Multnomah Mother’s Trust - Pilot	\$625,000
DCHS Expanded Housing Stability & Eviction Prevention/Dept. Infrastructure	\$1,120,000
DCHS Culturally Specific Renter Support focusing on East County	\$515,000
DCHS/JOHS Emergency Rent Assistance Program	\$48,800,000



**04**

# Crisis Response & Community Recovery (cont...)

HD Public Health Community Partnerships & REACH Expansion	\$1,166,000
HD Public Health Communicable Disease Prevention, Intervention and Surveillance	\$1,038,000
HD Behavioral Health Trauma Healing & Recovery Program	\$170,000
HD Behavioral Health Telehealth & In Person Access Expansion for Immigrant & Refugee Populations	\$200,000
HD Behavioral Health Gun Violence Response and Services for Gang Impacted Youth and Families	\$1,214,400
HD Behavioral Health Peer Recovery Support Services	\$250,000
HD Health Officer Health Data Exchange	\$400,000



**05**

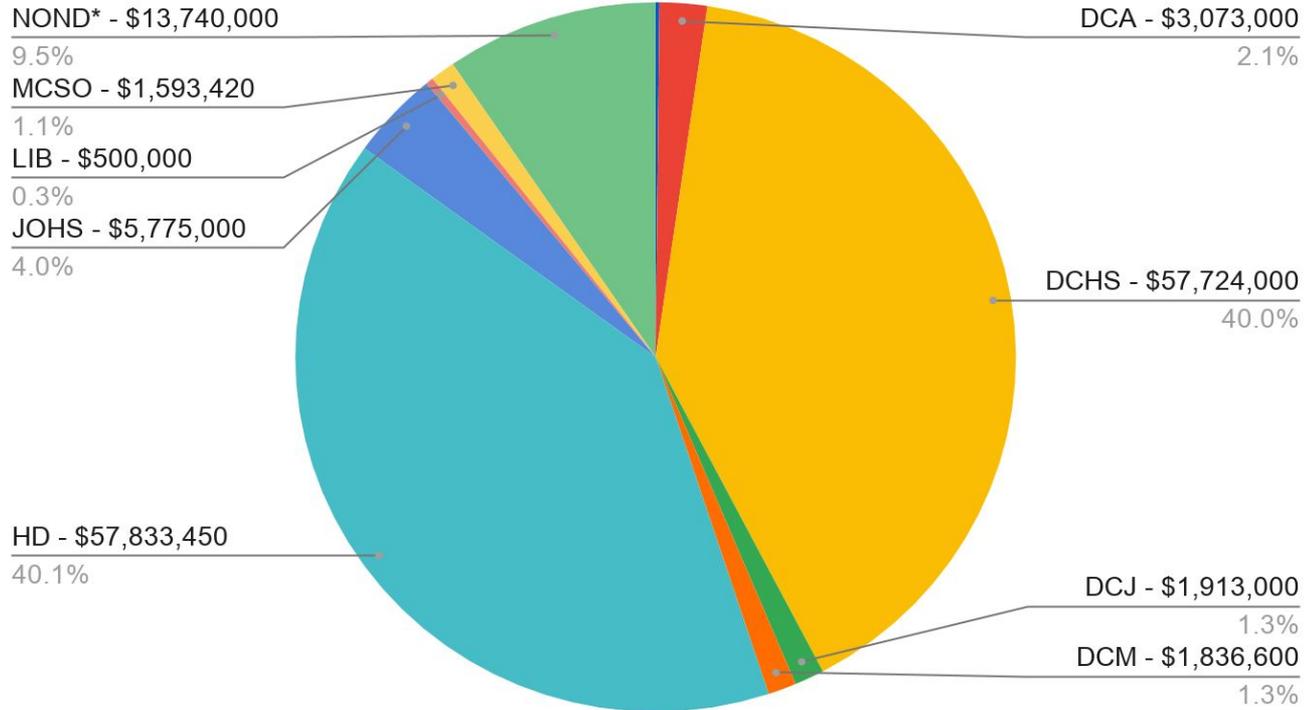
# Critical County Infrastructure

**\$4.90M**

DCM Federal Grant Compliance and Monitoring	\$160,000
DCM Return to Work Coordinator	\$200,000
DCM Labor Relations Expanded Support	\$226,600
Countywide Federal Leave	\$1,250,000
DCA Air Quality Improvements for County Buildings	\$1,000,000
DCA Remote Work/Telework Software	\$2,073,000



# COVID-19 Response & Recovery \$145 million: by Department



\*NOND includes \$9.15 million of countywide client assistance



## COVID-19 Response and Recovery: Next Steps

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- Departments will provide more in depth information during their Worksessions
- Continue to review and analyze additional ARP allocations for specific programmatic areas, ensuring the highest and best use of every dollar available
- Adopted budget will include amendments to transfer approved funding from NOND to specific departments



# Summary

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- **Balanced Budget**
- **Goals for Planning**
  - Focus on Essential Services
  - Maintain financial flexibility: fully funded reserves & contingencies
- **Implement and Operationalize 3 new voter initiatives**
- **Respond and recover from the pandemic by:**
  - Providing a vaccine and public health response as the Local Health Authority;
  - Preserving and strengthening Safety Net Services to help the community recover;
  - Continuing to provide Emergency Rent Assistance;
  - Supporting people in our care; and
  - Supporting the County and our employees with critical infrastructure.



# Questions

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