

Multnomah County Library District Adopted Budget

FISCAL YEAR 2025–2026



Library patrons explore the newly-expanded Midland Library in October, 2024

Photo by Naim Hasan Photography/Multnomah County Library

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Budget Message

April 24, 2025

(revised June 2025)

It is my privilege to propose the Fiscal Year 2026 budget for the Multnomah County Library District. This is the thirteenth Library District budget since the adoption of Measure 26-143 in November 2012, which created the Library District with a permanent tax rate, limited to \$1.24 per \$1,000 of assessed property value.

The District tax is expected to generate \$115.4 million in Fiscal Year 2026; combined with other revenues (e.g. grants, interest), the District's total revenues are projected at \$119.3 million. The library's ongoing expenses exceeded forecasted ongoing revenues, and the library reduced ongoing expenses by \$1.4 million in order to balance the library budget for Fiscal Year 2026.

A total of \$125.2 million is budgeted for transfer to the County Library Fund to support library operations, which includes a \$5.9 million draw on District fund balance to support several time-limited operating projects and limited duration positions. The District budget includes a \$6.3 million set-aside for planned operating projects in Fiscal Year 2027 and beyond.

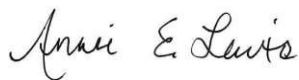
The library proposes to continue the levy rate of \$1.22 per \$1,000 of assessed value in Fiscal Year 2026. The Multnomah County Budget Office forecast showed a deficit for the Library District at this rate next fiscal year, but multiple years of forecasted deficits due to slowing property tax revenue growth and uncertainty about the library's post-bond expense landscape warrant a cautious approach to raising the levy rate to its maximum level.

In accordance with prior year updates to District financial policies, \$1.0 million is placed in contingency, and \$22.0 million in unappropriated fund balance is held in reserve to address future structural operating deficit issues.

The Multnomah County Library District Capital Fund totals \$76.7 million, which will support future infrastructure needs and the long-term financial health of the District. Fiscal Year 2026 expenditures include a \$3.5 million transfer to the Multnomah County Library Capital Construction Fund, which represents both external and District support for bond projects.

Exciting changes await for Fiscal Year 2026—including the reopening of several libraries after major renovations—as well as new challenges. Slowing revenue growth and rising costs will precipitate challenges in the years to come, but the District is well positioned to navigate these changes while serving the evolving needs of a vibrant and diverse community.

Respectfully,



Annie Lewis

Director of Libraries, Multnomah County Library District

A Time of Transformation and Transition

The library approaches an incredible milestone in Fiscal Year 2026 as it nears completion of the voter-approved bond work to modernize library spaces and services. Also in Fiscal Year 2026, the library will fully implement an updated staffing model in tandem with the opening of the new 95,000 square foot East County Library. The new staffing plan serves as the library's guide for ensuring adequate staffing and optimal library services for the new library spaces, and it aligns with the [MCL Service Statement and Priorities](#).

The District's revenue forecast for the coming year reflects slower than typical revenue growth, and total property tax revenue growth is forecasted at less than two percent for the first time in the history of the District. The impact of remote work and lower economic activity in the downtown core has depressed assessed value for commercial property values, which is acting as a detriment to overall property tax revenue growth. A set of newly-established urban renewal areas is also diverting property tax revenue to designated tax-increment-financing districts around the County. At the same time, multiple years of sustained inflation and rapid personnel cost growth since 2020 have set a higher cost baseline for the library's current level of service.

These financial conditions required budget reductions that impact the delivery of library services. Of particular note, the number of simultaneous e-book holds is being reduced from 20 to 10, and the library is discontinuing several online databases. While the staffing plan implementation resulted in net position adds, the reconfiguration of staffing across work units resulted in three programs being sunset: School Corps, Books2U, and Listos para el Kínder.

District budget planning remains focused on long-term financial sustainability including strategic use of fund balance to meet time-limited needs, aligning resources with the library's new Services and Priorities Statement, and planning for further trade-off discussions on the horizon.

Despite this difficult financial picture, the library's work to expand library spaces and evolve library services continues apace. In the next fiscal year, the library will continue to focus resources on meeting the goals articulated in the [MCL Strategic Plan](#), and begin work on planning for the next phase of strategic planning.

Multnomah County Library is proud to continue its long tradition of service to our community. The role of the library continues to change as community needs dictate and that evolution will continue with purpose and intention, driven by community voices. The library will continue to provide world-class library services to this diverse and growing community in the present and for the future.

About the Budget

By charter, members of the Multnomah County Board of County Commissioners serve as the governing body of the District. The Budget Committee consists of the members of the Board, convening as the Multnomah County Library District Board.

The Multnomah County Library District was approved by voters in 2012 in order to fund library services on an ongoing basis for the use of the people of Multnomah County. The Multnomah County Library Fund budget is adopted each year by the Multnomah County Board of County Commissioners, and funds library services via an intergovernmental agreement with the Multnomah County Library Department.

The Fiscal Year 2026 budget is proposed at a tax rate of \$1.22 per \$1,000 of assessed value. That rate is a continuation of the level set for the current fiscal year. This rate will generate enough revenue to maintain current hours and general level of services. The current five-year forecast for the Library District assumes that the levy rate will be raised to its maximum, \$1.24 per \$1,000 of assessed value, in Fiscal Year 2028.

This budget continues a practice of maintaining the Library Department budget in the current County Library Fund and using the Library District Fund to receive the Library District tax as well as any non-tax revenues for Fiscal Year 2026. This will ensure that the District's taxes and revenues are received and accounted for separately. As instituted in the prior year, one-time spending for special projects within the Library Department budget is matched with a sub-fund in the Library District Fund to improve communication and transparency around District fund balance utilization.

The Library District budget is based on an intergovernmental agreement between Multnomah County and the Library District. The District contracts with Multnomah County to provide library services. The District regularly reimburses the County from the Library District Fund as expenses are incurred.

Structural Operating Deficit

The Library District was established in 2012, with the intent to provide a stable funding source for the provision of library services for 10 years. It has long been understood that the District faces a structural operating deficit, with the pace of expenses—especially personnel costs—eventually expected to exceed the stable but constrained growth of dedicated property taxes over a long enough period. The coming year will be the fourteenth year of the Library District.

Library financial policies and budget practices are geared toward delaying this issue well into the future. But eventually, the library will experience an inflection point where year-over-year service level reductions will be required to balance the budget.

In the near term, the library will look to staffing and resource reallocations to meet its highest priority service commitments and baseline operating needs. Smart utilization of the District's fund balance can be employed to support infrastructure-related expenses and other one-time-only expenses, extending this issue out even further into the future.

There is not an imminent risk to overall library services, but initial discussions about the long-term funding strategy for library services may be warranted in the next several years if property tax revenue growth remains sluggish for the foreseeable future.

Multnomah County Library District's Financial Policies

On June 12, 2025, the Multnomah County Library District Board passed Resolution 2025-035, adopting Multnomah County Library District financial and budget policies.

**FORM
LB-20**

**RESOURCES
General Fund**
(Fund)

Multnomah County Library District
(Name of Municipal Corporation)

	Historical Data			RESOURCE DESCRIPTION	Budget for Next Year 2025-2026		
	Actual		Adopted Budget This Year 2024 - 2025		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024					
1				1. Available cash on hand* (cash basis) or			1
2	\$36,995,058	\$31,292,670	\$41,265,422	2. Beginning working capital (accrual basis)	\$40,074,272	\$40,074,272	\$40,074,272
3	\$1,119,972	\$1,283,557	\$1,039,928	3. Previously levied taxes estimated to be received	\$1,071,126	\$1,071,126	\$1,071,126
4	\$157,740	\$173,845	\$282,503	4. Interest	\$204,000	\$204,000	\$204,000
5				5. Transferred IN, from other funds			5
6				6 OTHER RESOURCES			6
7	\$18,073	\$20,369	\$15,000	7 Fines & Fees	\$15,000	\$15,000	\$15,000
8	\$1,682,560	\$2,386,273	\$900,000	8 Interest	\$900,000	\$900,000	\$900,000
9	\$1,931,886	\$3,830,091	\$3,227,238	9 Grants & Gifts	\$1,005,160	\$1,005,160	\$2,946,220
10	\$4,153	\$756	\$8,500	10 Sales To The Public	\$2,500	\$2,500	\$2,500
11	\$108,781	\$89,233		11 Heavy Equipment Rental Tax			11
12	\$200	\$28		12 Miscellaneous			12
13				13			13
14							14
15				15			15
16				16			16
17				17			17
18				18			18
19				19			19
20				20			20
21				21			21
22				22			22
23				23			23
24				24			24
25				25			25
26				26			26
27				27			27
28				28			28
29	\$42,018,423	\$39,076,821	\$46,738,591	29. Total resources, except taxes to be levied	\$43,272,058	\$43,272,058	\$45,213,118
30			\$111,659,046	30. Taxes estimated to be received	\$114,117,545	\$114,117,545	\$114,117,545
31	\$100,532,942	\$108,191,772		31. Taxes collected in year levied			31
32	\$142,551,365	\$147,268,593	\$158,397,637	32. TOTAL RESOURCES	\$157,389,603	\$157,389,603	\$159,330,663

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**FORM
LB-30**

REQUIREMENTS SUMMARY
NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM
Multnomah County Library District General Fund
(name of fund)

	Actual		Adopted Budget This Year 2024 - 2025	REQUIREMENTS DESCRIPTION	Budget For Next Year 2025 - 2026		
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
				PERSONNEL SERVICES NOT ALLOCATED			
1				1			
2				2			
3	0	0	0	3 TOTAL PERSONNEL SERVICES	0	0	
4				Total Full-Time Equivalent (FTE)			
				MATERIALS AND SERVICES NOT ALLOCATED			
5	92,801,481	96,109,474	117,039,930	Contract with Multnomah County	117,315,331	117,315,331	118,892,291
6	245	54	1,452,985	Library District 1520 subfund	5,932,198	5,932,198	6,296,298
7	92,801,727	96,109,528	118,492,915	7 TOTAL MATERIALS AND SERVICES	123,247,529	123,247,529	125,188,589
				CAPITAL OUTLAY NOT ALLOCATED			
8				8			
9				9			
10	0	0	0	10 TOTAL CAPITAL OUTLAY	0	0	
				DEBT SERVICE			
11				11			
12				12			
13	0	0	0	13 TOTAL DEBT SERVICE	0	0	
				SPECIAL PAYMENTS			
14				14			
15				15			
16	0	0	0	16 TOTAL SPECIAL PAYMENTS	0	0	
				INTERFUND TRANSFERS			
17	18,456,969	2,311,202	16,141,902	17 Multnomah County Library District Capital Fund	4,850,050	4,850,050	4,850,050
18				18			
19				19			
20				20			
21				21			
22	18,456,969	2,311,202	16,141,902	22 TOTAL INTERFUND TRANSFERS	4,850,050	4,850,050	4,850,050
				OPERATING CONTINGENCY			
23			1,000,000	23 TOTAL OPERATING CONTINGENCY	1,000,000	1,000,000	1,000,000
24	111,258,696	98,420,730	135,634,817	24 Total Requirements Not Allocated	129,097,579	129,097,579	131,038,639
25				25 Total Org./Prog. Requirements			
26			4,254,267	26 Reserved for future expenditure	6,253,645	6,253,645	6,253,645
27	31,292,670	48,847,863		27 Ending balance (prior years)			
28			18,508,553	28 UNAPPROPRIATED ENDING FUND BALANCE	22,038,379	22,038,379	22,038,379
29	142,551,365	147,268,593	158,397,637	29 TOTAL REQUIREMENTS	157,389,603	157,389,603	159,330,663

FORM
LB-20

RESOURCES
Capital Fund
(Fund)

Multnomah County Library District
(Name of Municipal Corporation)

	Historical Data			RESOURCE DESCRIPTION	Budget for Next Year 2025-2026		
	Actual		Adopted Budget This Year 2024 - 2025		Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024					
1				1. Available cash on hand* (cash basis) or			1
2	\$34,946,778	\$52,721,320	\$55,978,508	2. Beginning working capital (accrual basis)	\$71,841,035	\$71,841,035	2
3				3. Previously levied taxes estimated to be received			3
4				4. Interest			4
5	\$18,456,969	\$2,311,202	\$16,141,902	5. Transferred IN, from other funds	\$4,850,050	\$4,850,050	5
6				6 OTHER RESOURCES			6
7				7 Fines & Fees			7
8	\$879,879	\$2,068,544		8 Interest			8
9	\$1,500,000		\$100,000	9 Grants & Gifts			9
10				10 Sales To The Public			10
11				11			11
12				12			12
13				13			13
14							14
15				15			15
16				16			16
17				17			17
18				18			18
19				19			19
20				20			20
21				21			21
22				22			22
23				23			23
24				24			24
25				25			25
26				26			26
27				27			27
28				28			28
29	\$55,783,626	\$57,101,066	\$72,220,410	29. Total resources, except taxes to be levied	\$76,691,085	\$76,691,085	29
30				30. Taxes estimated to be received			30
31				31. Taxes collected in year levied			31
32	\$55,783,626	\$57,101,066	\$72,220,410	32. TOTAL RESOURCES	\$76,691,085	\$76,691,085	32

*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

**FORM
LB-30**

NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM
REQUIREMENTS SUMMARY
 Multnomah County Library District Capital Fund
 (name of fund)

	Actual		Adopted Budget This Year 2024 - 2025	REQUIREMENTS DESCRIPTION	Budget For Next Year 2025 - 2026		
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024			Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
				PERSONNEL SERVICES NOT ALLOCATED			
1				1			
2				2			
3	1,041		0	3 TOTAL PERSONNEL SERVICES	0	0	
4		0		Total Full-Time Equivalent (FTE)			
				MATERIALS AND SERVICES NOT ALLOCATED			
5	130,339			Contract with Multnomah County			
6	1,223,051	1,070,000	3,800,000	6 Multnomah County Library Capital Construction Fund	3,530,000	3,530,000	3,530,000
7	1,353,390	1,070,000	3,800,000	7 TOTAL MATERIALS AND SERVICES	3,530,000	3,530,000	3,530,000
				CAPITAL OUTLAY NOT ALLOCATED			
8	7,875			8			
9				9			
10	7,875	0	0	10 TOTAL CAPITAL OUTLAY			
				DEBT SERVICE			
11				11			
12				12			
13	0	0	0	13 TOTAL DEBT SERVICE	0	0	0
				SPECIAL PAYMENTS			
14				14			
15				15			
16	0	0	0	16 TOTAL SPECIAL PAYMENTS	0	0	0
				INTERFUND TRANSFERS			
17	1,700,000						
18				18			
19				19			
20				20			
21				21			
22	1,700,000	0	0	22 TOTAL INTERFUND TRANSFERS	0	0	0
				OPERATING CONTINGENCY			
23			68,420,410	23 TOTAL OPERATING CONTINGENCY	73,161,085	73,161,085	73,161,085
24	3,062,306	1,070,000	72,220,410	24 Total Requirements Not Allocated	76,691,085	76,691,085	76,691,085
25				25 Total Org./Prog. Requirements			
26				26 Reserved for future expenditure			
27	52,721,320	56,031,066		27 Ending balance (prior years)			
28				28 UNAPPROPRIATED ENDING FUND BALANCE			
29	55,783,626	57,101,066	72,220,410	29 TOTAL REQUIREMENTS	76,691,085	76,691,085	76,691,085