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## Department Overview

The Homeless Services Department seeks to create an equitable community in which all people have safe, affordable, and accessible housing. It does this by working with community based organizations and governmental entities to provide participant-driven, coordinated, and equitable services focused on those who are experiencing, or at risk of, homelessness.

The department carries out this mission through five primary functions: Contracting and overseeing local, State and Federal funds to nonprofit providers delivering a continuum of homelessness and housing services to adults, veterans, youth, families with children, and survivors of domestic and sexual violence; overseeing the development and operations of the community's emergency and alternative shelter system; leading Multnomah County's planning and implementation of programming funded by the Metro Supportive Housing Services Measure; serving as the U.S. Department of Housing and Urban Development Continuum of Care "Lead Agency"; and supporting the involvement of community stakeholders in the development and implementation of policies and programs that help address and end homelessness. Homeless Services has five operating divisions that carry out core bodies of work that are essential in the deployment of the County's vision as a safety net organization: The Director's Office/Administration & Operations; System Support, Access & Coordination; Safety Off and On the Streets; Housing Placement and Retention; and Supportive Housing.

The services are based on the Housing First approach. Through this lens, and with years of participant-driven planning that includes the creation and implementation of the Multnomah County Local Implementation Plan (LIP) and the Homelessness Response Action Plan, the department has followed a clear road map that expands and builds upon services that reduce chronic and episodic homelessness. All work throughout the department is informed by strategies aimed at eliminating racial disparities while ending homelessness for individuals and families.

In FY 2026, the department will continue to realize the promise of the Supportive Housing Services Measure, serving even more people with the stabilization services they need to end their homelessness once and for all. We will be working closely with our County partners to achieve this success, building and leveraging behavioral health, justice and anti-poverty programs in a One County approach under the Homelessness Response Action Plan.



# \$304.2 million

### Total Proposed Operating Budget

Excludes cash transfers, contingencies, and unappropriated balances.

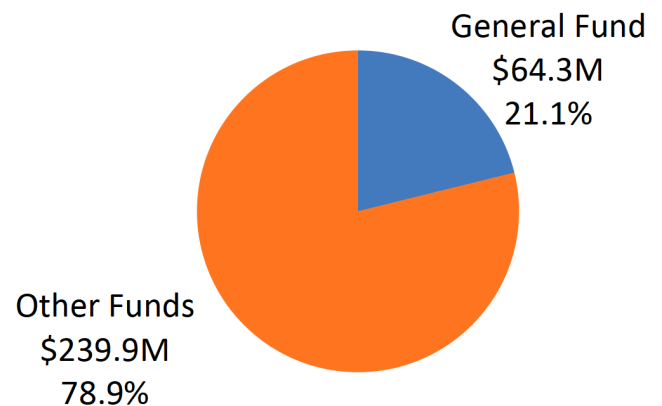
## 115.00 FTE

Total Proposed Staffing



## (7.00) FTE

Decrease from  
FY 2025 Adopted



## (\$87.0) million



All Funds decrease from  
FY 2025 Adopted

## (22%) Decrease

General Fund  
**\$10.0 million**  
New **One-Time-Only** Programs  
**\$16.7 million**  
New **Ongoing/Backfill** Programs

### Operating Budget by Category - \$304.2 million

Does not include cash transfers, contingencies, and unappropriated balances



### Mission, Vision, and Values

HSD's mission to create an equitable community in which all people have safe, affordable, and accessible housing is driven by the Multnomah County Local Implementation Plan (LIP) for the Metro Supportive Housing Services Measure. In FY 2026, the HSD will continue to be guided by the Homelessness Response Action Plan (HRAP). Guided by the LIP and the HRAP, HSD has and will continue to follow a clear road map that expands and builds upon services that reduce chronic and episodic homelessness. The 10-year plan outlined in the LIP and the two year HRAP include an array of supports including emergency shelters; rent assistance; housing placement supports; outreach and navigation services; and benefits assistance to help people achieve and keep permanent housing. .

Our guiding values are collaboration, equity, inclusion, integrity, creativity and quality.

- **Collaboration:** We recognize our interdependence as individuals and as an organization, and approach our work with a spirit of partnership and shared power with those experiencing homelessness and other stakeholders.
- **Equity:** We commit to achieving equity for all individuals. We acknowledge the existence of structural racism and develop, implement, and evaluate policies and practices that achieve equitable outcomes with a focus on eliminating the disparities that people of color experience. We believe that focusing on racial equity will allow us to more effectively serve all communities.
- **Inclusion:** We foster within our office and within the community that we serve a culture of safety and belonging that ensures that the voices of people who have been historically excluded, including people of color, women, people with disabilities and LGBTQIA2S+ people, are truly heard and shape the direction of our work.
- **Integrity:** We strive to be humble, honest and fair in our roles, function and actions. We are open and accountable to each other and to the community that we serve.
- **Creativity:** We are always open to approaching problems and solutions in new ways, taking calculated risks, and testing innovative ideas.
- **Quality:** We commit to doing the highest quality work, and to continuously evaluating and improving our internal operations, contracting and community planning efforts. We recognize that it is our responsibility to be good stewards of the public resources entrusted to us and to ensure that those resources achieve the best possible outcomes for our community.

### Diversity, Equity, and Inclusion

Equity and inclusion are two of the guiding values of HSD, as noted in the Mission, Vision, and Values. The HSD Equity Team is committed to ensuring equitable, anti-racist, gender-affirming and culturally responsive systems for our partners, workforce and community. The Equity Team supports the implementation of equity in our department through:

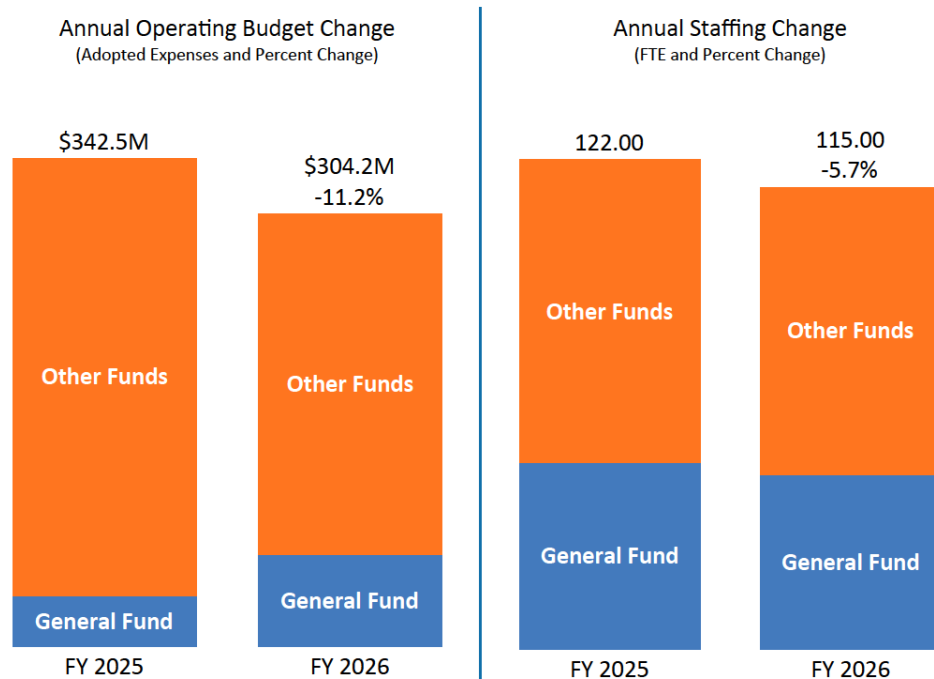
- monitoring and reviewing policies, practices and work plans;
- providing collaboration, project partnership and subject matter expertise to teams and processes across the department;
- coordinating training and tools internally and externally with our provider partners;
- managing all aspects of the department Workforce Equity Strategic Plan (WESP);
- facilitating the Equity Steering Committee;
- engaging community partners through training sessions and initiatives; providing capacity-building technical assistance to new and emerging culturally specific providers; and facilitating the Equity Advisory Committee.

Because so much of HSD's work is supporting contracted service providers, and because we are committed to inclusively leading with race in our work toward equity for people experiencing homelessness, much of the capacity of the HSD Equity Team supports our work with partners and the community. HSD requires contracted providers to submit equity work plans as part of the contracting process. The HSD Equity Team provides support, tools and technical assistance to providers as requested, and to our contract managers who are responsible to monitor equity work plans. In FY 2024, the HSD Equity Manager led a process engagement with contracted providers and internal staff to improve HSD's expectations and monitoring of provider equity work plans, hoping to increase support and resources in the coming fiscal year.

The HSD Equity Team also includes positions focused on equity internal to HSD. The Equity Manager sits on the executive team and provides subject matter expertise and support in the application of an equity lens to leadership decisions and processes. The Equity Manager partners with the Human Resources manager regarding all employee relations issues to ensure equitable process and consideration of cultural awareness. Further, in alignment with our guiding values, the expectation is that all decision-making in the HSD incorporates an equity lens. HSD also has an Equity Steering Committee (ESC) that is composed of representatives from every team/division of the Department. The ESC provides policy review and recommendations and acts as equity ambassadors on their team as a communication and collaboration channel between the Equity Team, Leadership and the divisions of the Department .

### Budget Overview

The FY 2026 Homeless Services Department (HSD) proposed operating budget is \$304.2 million a \$38.3 million decrease from the FY 2025 Adopted budget. Metro Supportive Housing Fund (SHS) \$147.7 million accounts for 49% of the total budget, County General Fund accounts for 22%, City of Portland General Fund 10% and Federal/State Fund accounts for 19%.



Total Metro Supportive Housing revenue for Multnomah County is \$182.2 million of which \$136.6 million is ongoing revenue (based on Metro's most recent forecast) and \$45.6 million of beginning working capital (BWC). The \$182.2 million figure includes contingency, stabilization reserves in program 30006A and the regional strategies implementation fund (program 30006B).

The County budget includes \$30.3 million of Metro Supportive Housing allocated to other County departments:

- Community Justice - \$2,355,415 (programs 50034, 50041),
- County Human Services - \$7,192,213 (programs 25000A, 25011, 25012, 25029, 25050, 25118, 25139, 25160),
- County Management - \$203,058 (program 72012B)
- Health - \$16,291,614 (programs 40069, 40084A, 40085, 40101, 40105A/B, 40112), and
- Nondepartmental - \$4,265,870 (programs 10000B, 10012B/C/D).

For additional information around Metro Supportive Housing funding and Homeless Services, please see the department transmittal letter.

The budget assumes the City of Portland is committed to continue to fund HSD services and includes \$29.6 million of City of Portland General Fund (reflects a 5% citywide constraint \$1.6 million). The majority of the

# Homeless Services Department

## FY 2026 Proposed Budget

funding is for Safety off Streets short term shelter options like Rosewood, Bud Clark Commons, navigation services and supportive housing services such as service coordination teams. The list below shows the City investments by division.

• System Support, Access, & Coordination	589,785
• Safety off and on the Streets	22,607,492
• Housing Placement & Retention	1,379,040
• Supportive Housing	<u>5,051,260</u>
<b>Total</b>	<b>\$29,627,577</b>

The following tables shows the new ongoing and one-time-only programs and programs that received General Fund backfill. This table, along with information on Homeless Services for FY 2026 can be found in the Overview of Additions, Reductions, and Reallocations section of the Budget Director's Message in Volume 1. In addition, the Budget Director's Message contains a list of one-time-only programs for all departments.

### *New Ongoing and One-Time-Only Programs*

Prog. #	Program Offer Name	General Fund		
		Ongoing	OTO	FTE
30202C	Safety off the Streets - City of Portland Alternative Shelter Sites	<u>0</u>	<u>10,000,000</u>	<u>0.00</u>
<b>Total</b>		<b>\$0</b>	<b>\$10,000,000</b>	<b>0.00</b>

### *General Fund Reduction/Backfill*

Prog. #	Program Offer Name or Reduction Description	General Fund Reductions	Backfill	Backfill	Net Reduction
			Ongoing General Fund	One-Time-Only General Fund	
30600	Employment Programs	(3,919,682)	284,442	2,448,828	(1,186,412)
30200	Safety off the Streets - Adult Shelter		7,922,249		
30203	Safety off the Streets - Family Shelter		1,013,640		
30302	Housing Placement & Retention - Placement out of Shelter		654,092		
30304	Emergency Rent Assistance			2,918,805	
30309	Housing Placement & Retention - Primary Leasing		845,310		
30406	Supportive Housing - Frequent Users Systems Engagement		325,035	200,000	
30500	Diversion Services		<u>49,658</u>		
<b>Total</b>		<b>(\$3,919,682)</b>	<b>\$11,094,426</b>	<b>\$5,567,633</b>	<b>(\$1,186,412)</b>



# Homeless Services Department

FY 2026 Proposed Budget

## Metro SHS Reductions

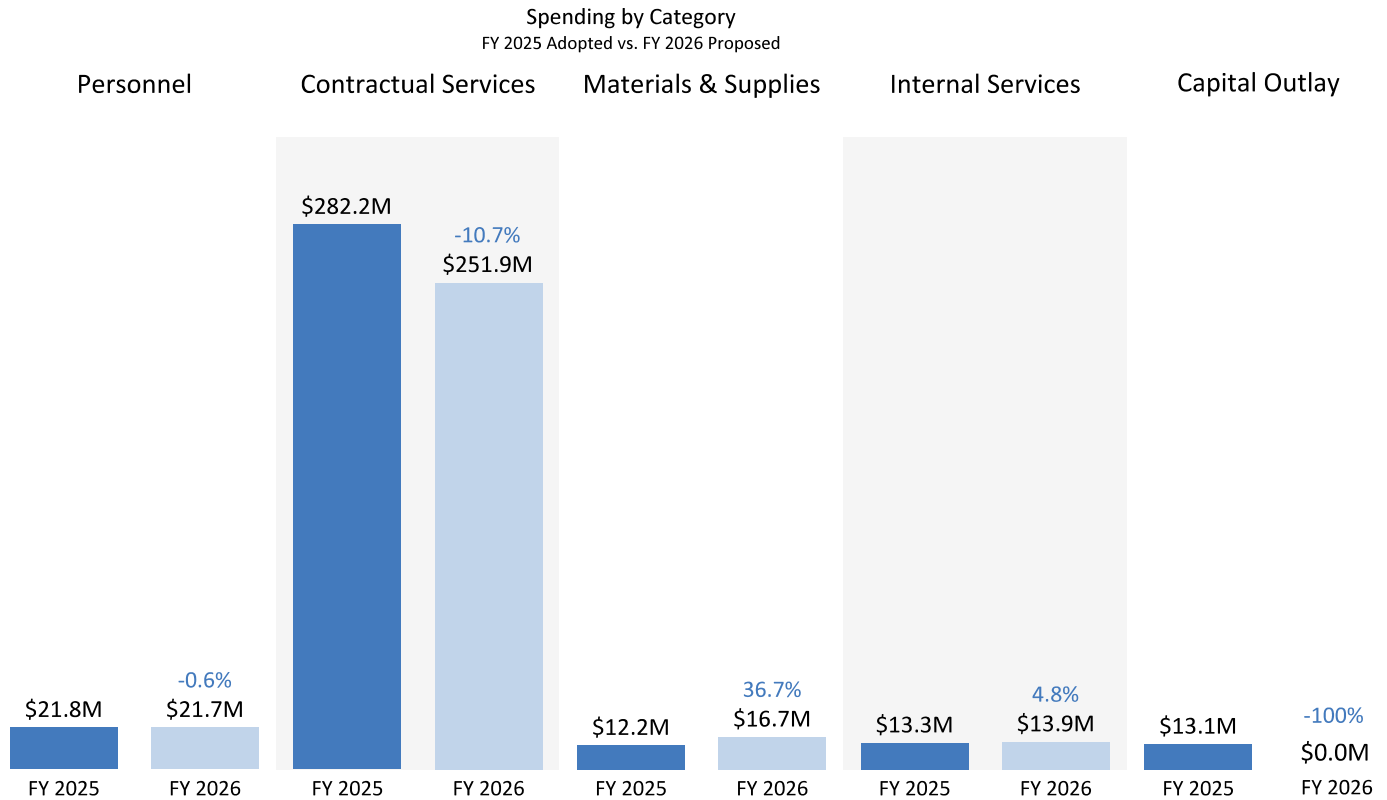
The following table shows the reduction split between reserves & contingency and operating programs due to the decline in estimated carryover and Metro's updated forecast.

Prog. #	Program Name	SHS Fund	FTE
<b>Reserves and Contingency</b>			
30006A	Regional Coordination - Reserve and Contingency	(17,195,030)	
30006B	Regional Coordination - Regional Strategies Implementation Fund	<u>(12,194,310)</u>	
	<b>Total Reserves and Contingency</b>	<b>(\$29,389,340)</b>	
<b>Operating</b>			
30000	Director Office, Administration and Operations	(177,994)	(1.00)
30004	Policy & Planning	(156,905)	(1.00)
30005	Equity-Focused System Development & Capacity Building	(1,145,760)	
30006C	Regional Coordination - Homeless Management Information System	(169,105)	(1.00)
30100	System Access, Assessment, & Navigation	(1,766,200)	
30200	Safety off the Streets - Adult Shelter	(1,661,235)	
30202A	Safety off the Streets - Alternative Shelter for Adults	(165,146)	(1.00)
30210A	Safety on the Streets	(1,961,926)	
30210B	Safety on the Streets - Navigation & Service Coordination	(697,754)	
30302	Housing Placement & Retention - Placement out of Shelter	(1,170,345)	
30309	Housing Placement & Retention - Primary Leasing	(429,660)	
30400A	Supportive Housing	(1,013,005)	
30400C	Supportive Housing - Local Bond Units and Site-Based Commitments	(4,117,650)	
30403	Supportive Housing - Families	(2,267,225)	
30404	Supportive Housing - Youth	(462,150)	
30406	Supportive Housing - Frequent Users Systems Engagement	(992,890)	
30600	Employment Programs	(809,915)	
30999	SHS Revenue for Other Departments	(9,751,972)	
	Supply Center (formally PO 30211)	<u>(215,459)</u>	<u>(2.00)</u>
	<b>Total Operating Reductions</b>	<b>(\$29,132,296)</b>	<b>(6.00)</b>
	<b>Total Reserves and Operating Reductions</b>	<b>(\$58,521,636)</b>	<b>(6.00)</b>

# Homeless Services Department

## FY 2026 Proposed Budget

The chart below provides a breakdown of the budget's expense categories from FY 2025 to FY 2026. Contractual Services is the largest component of the HSD budget for FY 2025 and FY 2026. The overall decrease in contractual services is driven by the reduction in Metro Supportive Housing revenue, while materials & supplies grew the most between FY 2025 and FY 2026. driven by rental expense.



# Homeless Services Department

## FY 2026 Proposed Budget

The Budget Trends table below details the changes in expense categories from FY 2024 Actual to FY 2026 Proposed. Contractual services decreased due to the reduction in Metro SHS resources.

FY 2026 Budget Trends: Homeless Services					
	FY 2024 Actual	FY 2025 Current Estimate	FY 2025 Adopted Budget	FY 2026 Proposed Budget	Difference
Staffing FTE	101.00	122.00	122.00	115.00	(7.00)
Personnel Services	19,510,653	21,699,979	21,808,147	21,667,690	(140,457)
Contractual Services	246,968,478	284,202,540	282,152,587	251,907,249	(30,245,338)
Materials & Supplies	8,387,469	12,180,318	12,193,241	16,672,500	4,479,259
Internal Services	11,410,313	13,285,580	13,286,132	13,923,274	637,142
Capital Outlay	<u>0</u>	<u>13,050,000</u>	<u>13,050,000</u>	<u>0</u>	<u>(13,050,000)</u>
<b>Total Operating Budget</b>	<b>\$286,276,913</b>	<b>\$344,418,417</b>	<b>\$342,490,107</b>	<b>\$304,170,713</b>	<b>(38,319,394)</b>
Contingency*	N/A	N/A	33,286,856	4,165,730	(29,121,126)
Internal Cash Transfers	3,808,611	19,500,000	19,500,000	0	(19,500,000)
Unappropriated Balances*	<u>N/A</u>	<u>N/A</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Budget</b>	<b>\$290,085,524</b>	<b>\$363,918,417</b>	<b>\$395,276,963</b>	<b>\$308,336,443</b>	<b>(\$86,940,520)</b>

\* In any given fiscal year, there is no spending of unappropriated balance; if contingency is spent, it will be reflected in the Operating expenditures.

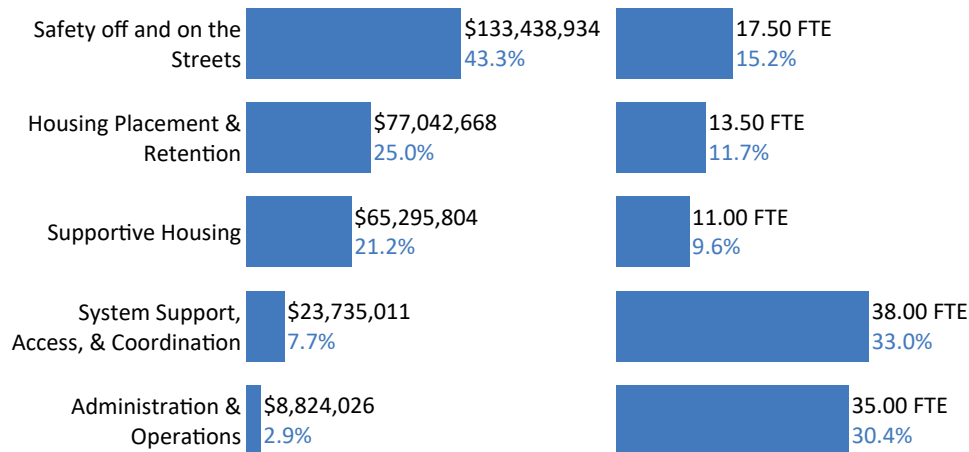
# Homeless Services Department

FY 2026 Proposed Budget

## Budget by Division

Division Name	General Fund	Other Funds	Total Division Cost	Total FTE
Administration and Operations	8,495,576	328,450	8,824,026	35.00
System Support, Access, and Coordination	3,037,907	20,697,104	23,735,011	38.00
Safety off and on the Streets	28,797,513	104,641,421	133,438,934	17.50
Housing Placement & Retention	21,590,440	55,452,228	77,042,668	13.50
Supportive Housing	<u>2,380,165</u>	<u>62,915,639</u>	<u>65,295,804</u>	<u>11.00</u>
<b>Total Homeless Services Department</b>	<b>\$64,301,601</b>	<b>\$244,034,842</b>	<b>\$308,336,443</b>	<b>115.00</b>

*Includes cash transfers, contingencies and unappropriated balances*



# Homeless Services Department

FY 2026 Proposed Budget

## Table of All Program Offers

The following table shows the programs by division that make up the department's total budget. The individual programs follow, grouped by division.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Administration and Operations</b>						
30000	Director Office, Administration and Operations		4,147,251	328,450	4,475,701	12.00
30001	Business Services		3,552,463	0	3,552,463	19.00
30002	Human Resources		<u>795,862</u>	<u>0</u>	<u>795,862</u>	<u>4.00</u>
<b>Total Administration and Operations</b>			<b>\$8,495,576</b>	<b>\$328,450</b>	<b>\$8,824,026</b>	<b>35.00</b>
<b>System Support, Access, and Coordination</b>						
30003	Data, Research, & Evaluation		392,795	3,221,796	3,614,591	10.50
30004	Policy & Planning		730,730	2,644,135	3,374,865	11.50
30005	Equity-Focused System Development & Capacity Building		0	976,030	976,030	4.00
30006A	Regional Coordination - Reserve and Contingency	X	0	3,914,304	3,914,304	0.00
30006B	Regional Coordination - Regional Strategies Implementation Fund	X	0	3,024,104	3,024,104	2.00
30006C	Regional Coordination - Homeless Management Information System		69,880	3,934,272	4,004,152	3.00
30006D	Regional Coordination - DCA IT HMIS Administration and Developer	X	0	734,207	734,207	0.00
30100	System Access, Assessment, & Navigation		<u>1,844,502</u>	<u>2,248,256</u>	<u>4,092,758</u>	<u>7.00</u>
<b>Total System Support, Access, Coordination</b>			<b>\$3,037,907</b>	<b>\$20,697,104</b>	<b>\$23,735,011</b>	<b>38.00</b>
<b>Safety off and on the Streets</b>						
30200	Safety off the Streets - Adult Shelter		12,857,732	54,307,996	67,165,728	6.50
30201	Safety off the Streets - Women's Shelter		208,063	3,143,150	3,351,213	0.00
30202A	Safety off the Streets - Alternative Shelter for Adults		0	9,057,206	9,057,206	5.00
30202B	Safety off the Streets - Outdoor Physical Distancing Shelters & Safe Rest Villages	X	0	13,361,365	13,361,365	0.00
30202C	Safety off the Streets - City of Portland Alternative Shelter Sites	X	10,000,000	0	10,000,000	0.00
30203A	Safety off the Streets - Family Shelter		1,305,388	8,828,242	10,133,630	1.00

# Homeless Services Department

## FY 2026 Proposed Budget

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
30203B	Safety off the Streets - Family Shelter Expansion		1,013,640	0	1,013,640	0.00
30204	Safety off the Streets - Domestic Violence Shelter		1,205,390	7,441,525	8,646,915	0.50
30205	Safety off the Streets - Youth Shelter		1,388,100	2,611,387	3,999,487	0.50
30206	Safety off the Streets - Winter Shelter & Severe Weather		819,200	117,785	936,985	0.00
30207	Safety off the Streets - Bridge Housing		0	2,974,280	2,974,280	0.00
30210A	Safety on the Streets		0	1,751,853	1,751,853	2.00
30210B	Safety on the Streets - Navigation & Service Coordination		0	1,046,632	1,046,632	2.00
	<b>Total Safety off and on the Streets</b>		<b>\$28,797,513</b>	<b>\$104,641,421</b>	<b>\$133,438,934</b>	<b>17.50</b>
<b>Housing Placement and Retention</b>						
30300	Housing Placement & Retention - Adults & Women Households		3,125,029	9,792,869	12,917,898	6.50
30301	Housing Placement & Retention - Families		6,098,806	7,284,437	13,383,243	3.00
30302	Housing Placement & Retention - Placement out of Shelter		654,092	17,301,838	17,955,930	0.00
30303	Housing Placement & Retention - Domestic Violence		2,653,450	5,481,372	8,134,822	2
30304	Housing Placement & Retention - Emergency Rent Assistance	X	2,918,805	0	2,918,805	0.00
30305	Housing Placement & Retention - Medical/ Aging		0	823,105	823,105	0
30306	Housing Placement & Retention - Youth Services		4,219,505	3,491,015	7,710,520	2.00
30307	Housing Placement & Retention - Veterans		565,785	391,649	957,434	0
30309	Housing Placement & Retention - Primary Leasing		1,305,310	1,273,195	2,578,505	0.00
30311	Housing Placement & Retention - State Rapid Rehousing Initiatives	X	0	6,740,576	6,740,576	0
30500	Diversion Services	X	49,658	138,902	188,560	0.00
30600	Employment Programs	X	0	2,733,270	2,733,270	0
	<b>Total Housing Placement and Retention</b>		<b>\$21,590,440</b>	<b>\$55,452,228</b>	<b>\$77,042,668</b>	<b>13.50</b>

# Homeless Services Department

## FY 2026 Proposed Budget

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Supportive Housing</b>						
30400A	Supportive Housing		657,140	15,165,355	15,822,495	10.00
30400C	Supportive Housing - Local Bond Units and Site-Based Commitments		0	14,790,640	14,790,640	0.00
30400D	Supportive Housing - Tenant-Based Commitments		0	14,866,965	14,866,965	0.00
30400E	Supportive Housing - System Support		0	2,175,425	2,175,425	0.00
30400F	Supportive Housing - Local Bond Units and Site-Based Commitments - SHS Expansion		0	1,862,360	1,862,360	0.00
30401A	Supportive Housing - Behavioral Health/ Medical Housing		0	4,373,750	4,373,750	0.00
30401B	Supportive Housing - Behavioral Health/ Medical Housing - Service Coordination Team		0	2,652,550	2,652,550	0.00
30402	Supportive Housing - Local Long Term Rental Vouchers		383,480	836,275	1,219,755	0.00
30403	Supportive Housing - Families		814,510	2,549,794	3,364,304	1.00
30404	Supportive Housing - Youth		0	1,648,465	1,648,465	0.00
30405	Supportive Housing - Domestic Violence		0	1,286,685	1,286,685	0.00
30406	Supportive Housing - Frequent Users Systems Engagement		525,035	707,375	1,232,410	0.00
30999	Supportive Housing Services Revenue for Other Departments		0	0	0	0.00
<b>Total Supportive Housing</b>			<b>\$2,380,165</b>	<b>\$62,915,639</b>	<b>\$65,295,804</b>	<b>11.00</b>
<b>Total Homeless Services Department<sup>1</sup></b>			<b>\$64,301,601</b>	<b>\$244,034,842</b>	<b>\$308,336,443</b>	<b>115.00</b>

<sup>1</sup> Includes cash transfers, contingencies, and unappropriated balances.

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### Administration and Operations

The Administration and Operations division is responsible for providing strategic direction for the Homeless Services Department. Working with elected leaders, community-based organizations, advisory bodies and stakeholders, this division develops, implements and supports the delivery of homeless services. The key components of the Administration and Operations division include:

- **Equity-Focused Executive Leadership:** This unit provides strategic direction for the department's programs and services with a focus on ensuring equity and inclusivity.
- **Fiscal Business Services:** This unit is responsible for the development, management and administration of the annual budget. This team also manages local, state and federal funding, and the procurement and contracting process. Additionally, the team handles the processing of invoices from and payments to contracted service providers.
- **Facilities & Operational Services:** This group supports administrative and in-office operations and oversees facilities asset planning, management and development to ensure smooth operations.
- **Human Resources:** This team conducts internal and external recruitments and provides a structured onboarding process for new employees. It also supports employee retention through training, employee relations, professional development, and ensuring a safe and inclusive work environment for all staff.
- **Communications:** This team manages both internal and external communications for the department. The Communications team utilizes various channels, including email, newsletters, social media, multimedia (audio and video) storytelling, and community outreach and engagement to communicate the work, success and challenges of the department and to provide informative content about the issue of homelessness. Additionally, this team supports the Director with departmental communications, reports and updates. It also coordinates with the County Central Communications team to ensure consistent messaging and framing when engaging with the public and the media.

The Administration and Operations division plays a crucial role in providing leadership, managing finances, maintaining facilities, supporting staff and facilitating effective communication within the department

# \$8.9 million

## Administration and Operations

Total Proposed Budget

Including cash transfers, contingencies, and unappropriated balances.



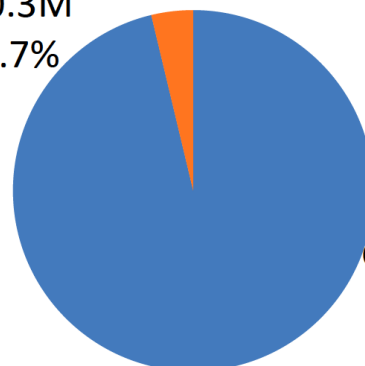
## 35.00 FTE

(full time equivalent)

Other Funds

\$0.3M

3.7%



General Fund

\$8.5M

96.3%

### Significant Division Changes

After a review of the Administration and Operations Division it was determined to eliminate the position of Shelter Strategy and Operations Manager Sr. This position oversaw two main bodies of work; the Supply Center and the Shelter Development Team. The Supply Center team is moving to Emergency Management (EM) and they will be merging the two warehouses of EM and HSD. The Shelter Development Team will move to the Program Division which will allow for closer alignment of the current body of work

### Table of Division Programs

The following table shows the programs that make up the division's budget, including cash transfers, contingencies, and unappropriated balances. The individual programs for this division follow in numerical order.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Administration and Operations</b>						
30000	Director Office, Administration and Operations		4,147,251	328,450	4,475,701	12.00
30001	Business Services		3,552,463	0	3,552,463	19.00
30002	Human Resources		<u>795,862</u>	<u>0</u>	<u>795,862</u>	<u>4.00</u>
<b>Total Administration and Operations</b>			<b>\$8,495,576</b>	<b>\$328,450</b>	<b>\$8,824,026</b>	<b>35.00</b>

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Administration

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program offer funds the Director's Office, administrative operations and the communications team, and partially funds the equity team for the Homeless Services Department (HSD). The department is the backbone supporting a collective impact approach to preventing and ending homelessness in the City of Portland and Multnomah County. The HSD manages resources from Multnomah County, the City of Portland, the regional Supportive Housing Services measure administered by Metro, the State of Oregon, and the U.S. Department of Housing and Urban Development (HUD) to fund community initiatives and programs to make homelessness a rare and brief experience.

Homelessness is an ongoing crisis in the City of Portland and Multnomah County. In the last several years, the community has come together and responded in unprecedented ways. The HSD represents a shared commitment between multiple local jurisdictions to expand, improve, and simplify access to the range of services needed to address homelessness in the community. The department administers contracts for homeless services, plans and manages systems of care, oversees system reporting and evaluation, conducts unsheltered homeless counts, and writes proposals to and monitors funds issued by HUD. These operations affect the lives of thousands of homeless individuals, youth, families, and survivors of domestic violence in the community. Through the HSD, funds are contracted to more than 70 nonprofit and public agencies to provide a comprehensive range of services to assist people experiencing or at-risk of homelessness. The department receives funding and policy direction from the Metro Supportive Housing Services Measure passed by the voters of the region, the State of Oregon, the City of Portland, and Multnomah County as well as the City of Gresham and Home Forward.

The Director's office is responsible for ensuring that the department meets its strategic objectives while furthering a culture that supports a diverse and qualified workforce. The office is a primary liaison to Federal, State, County, and local elected officials. The Director works with other County departments and community partners to further innovation in homeless services. The director also works with a wide range of local organizations, provider systems and other counties to implement homeless services across the region.

The Director's Office convenes the department's leaders to provide strategic direction, solve shared problems, ensure organizational alignment, and assume collective responsibility for the department's performance in service to its mission.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Lead community-based budget recommendation development	1	1	1	1
Output	Present Community Budget Advisory Committee budget recommendations	1	1	1	1

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$2,280,232	\$436,144	\$2,228,125	\$146,207
Contractual Services	\$0	\$108,465	\$0	\$111,070
Materials & Supplies	\$161,757	\$202,563	\$159,863	\$0
Internal Services	\$1,465,497	\$132,335	\$1,759,263	\$71,173
<b>Total GF/non-GF</b>	<b>\$3,907,486</b>	<b>\$879,507</b>	<b>\$4,147,251</b>	<b>\$328,450</b>
<b>Program Total:</b>	<b>\$4,786,993</b>		<b>\$4,475,701</b>	
<b>Program FTE</b>	12.00	2.00	11.00	1.00

Program Revenues				
Intergovernmental	\$0	\$603,689	\$0	\$328,450
Other / Miscellaneous	\$3,846,146	\$0	\$2,233,942	\$0
Beginning Working Capital	\$0	\$142,568	\$0	\$0
<b>Total Revenue</b>	<b>\$3,846,146</b>	<b>\$746,257</b>	<b>\$2,233,942</b>	<b>\$328,450</b>

## Explanation of Revenues

This program generates \$71,173 in indirect revenues.  
 \$328,450 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30000 Director Office, Administration and Operations

Per the organizational review, this program offer will include an additional 1.00 FTE Administrative Analyst, reorganization of 2.00 FTE (1.00 Executive Specialist, 1.00 Staff Assistant) which were moved to other program offers to better align with departmental and organizational goals, and a reduction of 3.00 FTE (1.00 FTE Office Assistant 2, 1.00 FTE Shelter Strategy and Operations Manager Senior, and 1.00 FTE Public Relations Coordinator).

**Department:** Homeless Services Department

**Program Contact:** Antoinette Payne

**Program Offer Type:** Administration

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Homeless Services Department (HSD) Business Services is responsible for the development, management, and administration of the annual budget; management of local, State, and Federal funding; procuring and contracting homeless services; and processing invoices from and payments to contracted service providers. The HSD participates in the annual budget process for both the City of Portland and Multnomah County. Business Services prepares annual budgets for both jurisdictions and completes related fiscal reporting throughout the year to ensure that spending occurs within the designated authority limits.

Business Services manages local, Federal, and State funding streams. This includes grant monitoring, reporting, and fiscal compliance. These services include procurement and managing contracts. Contracts staff support the initial development, mid-year updates and annual renewals. The department maintains more than 100 contracts with more than 70 community-based organizations. Business Services supports contract budget development. It processes more than 1,600 invoices each year totaling more than \$250 million.

Business Services prioritizes equity by supporting low-barrier procurements and contracting activities, being responsive to the cash management needs and providing financial technical assistance and grants management support to small and culturally specific organizations. It supports the program teams in the provision of services that prioritize Black, Indigenous, and other People of Color and the HSD commitment to eliminating racial disparities among people at risk of or experiencing homelessness.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of contracts managed, including culturally-specific organizations	116	100	120	115
Output	Number of invoices processed	1,625	1,500	1,782	1,600
Output	Funding passed to community-based organizations, including culturally-specific organizations	\$186.9 million	\$150.0 million	\$233.0 million	\$163.0 million
Output	Percent of financial reports submitted to the satisfaction of the grantor	90%	99%	99%	99%

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$3,277,411	\$0	\$3,552,463	\$0
Materials & Supplies	\$68,205	\$0	\$0	\$0
<b>Total GF/non-GF</b>	<b>\$3,345,616</b>	<b>\$0</b>	<b>\$3,552,463</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$3,345,616</b>		<b>\$3,552,463</b>	
<b>Program FTE</b>	18.00	0.00	19.00	0.00

Program Revenues				
Other / Miscellaneous	\$2,107,581	\$0	\$2,902,147	\$0
Beginning Working Capital	\$0	\$1,092,238	\$0	\$0
<b>Total Revenue</b>	<b>\$2,107,581</b>	<b>\$1,092,238</b>	<b>\$2,902,147</b>	<b>\$0</b>

## Explanation of Revenues

## Significant Program Changes

**Last Year this program was:** FY 2025: 30001 Business Services

This program offer contains an additional 1.00 FTE Procurement and Contracts Supervisor that will support the growth of the finance team's obligations. As well as the reorganization of 1.00 FTE Executive Specialist which was moved from another program offer to better align with departmental and organizational goals, and a reduction of 1.00 Limited Duration Assignment SHS Finance Project Manager.

**Department:** Homeless Services Department      **Program Contact:** Shannon Goulter

**Program Offer Type:** Administration      **Program Offer Stage:** Proposed

**Related Programs:**

**Program Characteristics:**

### Program Description

The Human Resources team provides the department with internal expertise, support, guidance, and leadership on all human resources functions, with a focus on equitable and inclusive practices.

The Homeless Services Department (HSD) workforce has grown from 32.00 FTE in FY 2022 to over 120.00 FTE in FY 2026. This growth requires human resources leadership and strategic organizational planning and development of staffing and recruitment plans. In partnership with the HSD Equity Committee and Equity Manager, the Human Resources team provides guidance on workforce diversity, equity, and inclusion to ensure fidelity to the department's equity values and the County's Workforce Equity Strategic Plan (WESP). The Human Resources team leads efforts to create safety, trust, and belonging for all staff.

The HR team serves represented, non-represented, limited-duration, and on-call employees. Support includes:

- conducting internal and external recruitments,
- providing a structured and engaging onboarding process, and
- supporting employee retention through training, employee relations, and professional development.

Other services include: position description development, position management, timekeeping, and data systems maintenance. This team interprets and ensures compliance with County Personnel Rules and Collective Bargaining Agreements.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Percent of recruitments that are successful	93%	90%	95%	95%
Output	Number of regular employees provided full range of HR services	127	120	137	130
Outcome	Percent of total recruitments that include candidates who identify as a person of color	100%	100%	100%	100%
Outcome	Percent of JOHS staff negativley impacted by avoidable Workday errors	3%	15%	10%	12%

### Performance Measures Descriptions

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$938,793	\$0	\$795,862	\$0
<b>Total GF/non-GF</b>	<b>\$938,793</b>	<b>\$0</b>	<b>\$795,862</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$938,793</b>		<b>\$795,862</b>	
<b>Program FTE</b>	5.00	0.00	4.00	0.00

Program Revenues				
Other / Miscellaneous	\$941,852	\$0	\$797,930	\$0
<b>Total Revenue</b>	<b>\$941,852</b>	<b>\$0</b>	<b>\$797,930</b>	<b>\$0</b>

## Explanation of Revenues

## Significant Program Changes

**Last Year this program was:** FY 2025: 30002 Human Resources

Per the organizational review this offer will include the reduction of 1.00 FTE Human Resources Analyst 2.



### System Support, Access, and Coordination

The System Support, Access & Coordination division of the Homeless Service Department is responsible for providing various types of support to ensure the effective delivery of services and promote equity-focused practices in addressing homelessness. The division consists of several teams with specific roles and responsibilities:

- **Data, Research, and Evaluation:** This team oversees the collection and quality assurance of data from contracted service providers. Additionally, the team develops and implements ongoing outcome reporting, and responds to requests for quantitative information from jurisdictional and community partners. This team also conducts evaluations of specific programs, strategies and systems of care.
- **Policy, Planning, and Regional Coordination:** This team supports community-led policy and planning initiatives, including the implementation of the Metro Supportive Housing Services (SHS) Measure. The team works closely with regional planning bodies associated with the SHS Measure and with Community Advisory Bodies including the Continuum of Care, Lived Experience Advisory Committee, and Equity Advisory Committee. The focus of these committees is to incorporate the perspectives of people with lived experience of homelessness, particularly from Black, Indigenous and People of Color (BIPOC) communities, in the development of policy recommendations.
- **Equity-Focused System Development:** This team ensures that community-based organizations, especially emerging and culturally specific organizations, have equitable opportunities to contract with the department and access critical resources for their work in the community. The goal is to support organizations that deliver services in an equitable manner and to expand the culturally-specific and culturally-responsive capacity of each system of care.
- **Access to Homeless and Housing Services:** This work includes various items aimed at improving access to homeless and housing services. This includes the Coordinated Access staff, who lead the development and implementation of processes for assessing and prioritizing individuals and families for Permanent Supportive Housing and certain rapid rehousing resources. This team also includes contracts for navigation support to services.

## \$23.7 million

### System Support, Access, and Coordination

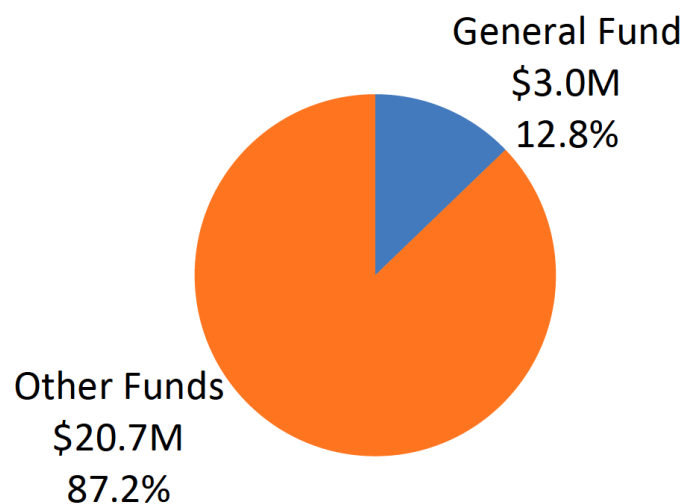
Total Proposed Budget

Including cash transfers, contingencies, and unappropriated balances.



## 38.00 FTE

(full time equivalent)



# Homeless Services Department

## FY 2026 Proposed Budget

### Division Outcomes

In FY 2026, the teams within this division will support the implementation of the Homelessness Response System that is creating a co-governance and accountability structure to effectively set goals and reach outcomes.

### Significant Division Changes

In FY 2024 the department assumed all Homeless Management Information System (HMIS) leadership responsibilities in the Continuum of Care, transferred from the Portland Housing Bureau. This transfer was delayed from the original intended transfer date in FY 2023. As part of this change, in FY 2026 Homeless Services will continue to lead, in partnership with the Department of County Assets, the implementation of HMIS for the tri-county region of Multnomah, Clackamas and Washington counties in keeping with the regional focus of the SHS Measure. This division includes the Regional Strategies Implementation Fund, which is the allocation of SHS Measure funding that supports the Tri-County Planning Body's regional plan

### Table of Division Programs

The following table shows the programs that make up the division's budget, including cash transfers, contingencies, and unappropriated balances. The individual programs for this division follow in numerical order.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>System Support, Access, and Coordination</b>						
30003	Data, Research, & Evaluation		392,795	3,221,796	3,614,591	10.50
30004	Policy & Planning		730,730	2,644,135	3,374,865	11.50
30005	Equity-Focused System Development & Capacity Building		0	976,030	976,030	4.00
30006A	Regional Coordination - Reserve and Contingency	X	0	3,914,304	3,914,304	0.00
30006B	Regional Coordination - Regional Strategies Implementation Fund	X	0	3,024,104	3,024,104	2.00
30006C	Regional Coordination - Homeless Management Information System		69,880	3,934,272	4,004,152	3.00
30006D	Regional Coordination - DCA IT HMIS Administration and Developer	X	0	734,207	734,207	0.00
30100	System Access, Assessment, & Navigation		<u>1,844,502</u>	<u>2,248,256</u>	<u>4,092,758</u>	<u>7.00</u>
	<b>Total System Support, Access, and Coordination</b>		<b>\$3,037,907</b>	<b>\$20,697,104</b>	<b>\$23,735,011</b>	<b>38.00</b>

**Department:** Homeless Services Department

**Program Contact:** Lori Kelley

**Program Offer Type:** Administration

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Data, Research, and Evaluation data team is responsible for data management and analytics. The team produces useful information for internal and external stakeholders. Reports and analyses show how the system and programs are performing and promote transparency and accountability. Research and evaluation projects also help advance racial equity and inform policy and budget decisions.

The team provides quarterly and annual system performance reports and supports dynamic dashboard development for the Homeless Services Department as well as Homelessness Response Action Plan. The team also leads the biannual reporting process for the Point-in-Time (PIT) Count of Homelessness.

The data team builds and maintains data sets which are used to create and update reports showing baseline data on homelessness. The team also builds and maintains systems to collect data during outreach and improve how people find shelter. In addition to these products, the team develops and manages a variety of analytic tools. These are shared and informed by community engagement. These tools promote and track goals toward racial and demographic equity as well as inform community leaders about program and system outcomes.

The team includes research and evaluation specialists who support outcomes-oriented projects. This includes a research repository and shelter evaluation activities. Team project managers lead collaborations such as Built for Zero, Frequent Users Systems Engagement and Medical Case Conferencing. The program also funds pilot cross-disciplinary (healthcare) case conferencing and outreach data collection projects.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of end-user trainings	237	450	918	450
Output	Number of ad hoc data requests completed	44	40	40	40
Output	Number of outcomes-related presentations delivered	12	8	8	8
Output	Number of quarterly reports that disaggregate system performance by race and ethnicity	4	4	4	4

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$367,586	\$1,688,561	\$392,795	\$1,821,288
Contractual Services	\$0	\$1,312,945	\$0	\$513,906
Internal Services	\$0	\$839,730	\$0	\$886,602
<b>Total GF/non-GF</b>	<b>\$367,586</b>	<b>\$3,841,236</b>	<b>\$392,795</b>	<b>\$3,221,796</b>
<b>Program Total:</b>	<b>\$4,208,822</b>		<b>\$3,614,591</b>	
<b>Program FTE</b>	2.00	9.00	2.00	8.50

Program Revenues				
Intergovernmental	\$0	\$1,794,580	\$0	\$2,313,853
Beginning Working Capital	\$0	\$1,644,836	\$0	\$907,943
<b>Total Revenue</b>	<b>\$0</b>	<b>\$3,439,416</b>	<b>\$0</b>	<b>\$3,221,796</b>

## Explanation of Revenues

This program generates \$886,602 in indirect revenues.

\$907,943 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,724,068 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$589,785 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30003 Data, Research, & Evaluation

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Administration

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This funding supports staffing dedicated to developing system-wide policy. Staff also engage the community in planning through the Homeless Services Department's established advisory structure. The department is dedicated to reducing homelessness through strategies focused on racial equity. The policy and planning work prioritizes structures and processes that maximize the participation of Black, Indigenous, and other People of Color, LGBTQIA2S+ people, and those with lived experience of homelessness, behavioral health challenges, disabling conditions, and other intersecting marginalized identities.

The department supports homeless system governance and planning as the lead agency for the U.S. Department of Housing and Urban Development (HUD) Continuum of Care (CoC). A CoC includes a local planning body which develops and oversees a community plan. The plan describes housing and services to meet the specific needs of the community. Multnomah County's plan is maintained by the department in collaboration with its jurisdictional and community-based partners. Each year, the department coordinates an application to HUD that results in over \$37 million in annual funding to the system of care. The department convenes and staffs the oversight bodies for each population-specific system of care: domestic violence, youth, adults, families with children, and veterans.

The County's Local Implementation Plan (LIP) for the Supportive Housing Services (SHS) Measure sets out a range of strategies to reduce homelessness by increasing permanent housing and wrap-around services for those experiencing, or at risk of, chronic homelessness and episodic homelessness. This offer supports the policy and planning work to: (1) facilitate the department's community advisory structure, including the local and regional Measure advisory bodies; (2) represent the department in regional Measure advisory structure development efforts; (3) organize and lead community-engaged planning in areas identified in the LIP and elsewhere as needed; and (4) ensure that Measure-related planning aligns with planning efforts underway with HUD, the State of Oregon, other county departments, and in each of the population-specific systems of care.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Lead biannual Continuum of Care (CoC) application, facilitate CoC Board, and oversee HUD funding	1	1	1	N/A
Output	Secure CoC funding from the U.S. Department of Housing and Urban Development	\$31 million	\$35 million	\$35 million	\$37 million
Outcome	Lead advisory structure for ending homelessness initiatives and Measure implementation	1	1	1	1

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$318,966	\$1,487,879	\$336,920	\$1,750,190
Contractual Services	\$256,035	\$600,000	\$393,810	\$0
Materials & Supplies	\$43,170	\$3,854	\$0	\$41,950
Internal Services	\$0	\$763,804	\$0	\$851,995
<b>Total GF/non-GF</b>	<b>\$618,171</b>	<b>\$2,855,537</b>	<b>\$730,730</b>	<b>\$2,644,135</b>
<b>Program Total:</b>	<b>\$3,473,708</b>		<b>\$3,374,865</b>	
<b>Program FTE</b>	1.50	7.50	1.50	10.00

Program Revenues				
Intergovernmental	\$0	\$1,621,983	\$0	\$2,055,684
Beginning Working Capital	\$0	\$1,302,435	\$0	\$588,451
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,924,418</b>	<b>\$0</b>	<b>\$2,644,135</b>

## Explanation of Revenues

This program generates \$851,995 in indirect revenues.

\$588,451 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,431,315 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$624,369 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30004 Policy & Planning

Per the organizational review this offer will include the reorganization of 2.00 FTE Community Engagement Program Specialist Seniors and 1.00 FTE Staff Assistant. Also, reduces 1.00 FTE East County Homeless Service System Liaison Program Specialist Senior.

**Department:** Homeless Services Department

**Program Contact:** Emily Nelson

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

The Multnomah County Local Implementation Plan (LIP) for the Metro's Supportive Housing Services (SHS) Measure sets out a range of strategies to reduce homelessness by increasing permanent housing and wrap around services for those experiencing, or at risk of, chronic homelessness and episodic homelessness, with a focus on disproportionately impacted Black, Indigenous, and other People of Color (BIPOC). The LIP specifically prioritizes expanding the network of culturally specific providers and culturally specific services. The Homeless Services Department (HSD) recognizes that homelessness is caused and exacerbated by structural and systemic inequities for BIPOC communities, LGBTQIA2S+ communities, and other communities experiencing historic and current marginalization. Marginalized communities continue to be over-represented in populations of people experiencing homelessness. Equity is a core value of the HSD and a necessary tool to meaningfully address our homelessness crisis.

Training, technical assistance, and capacity building are key supports the HSD provides to support the culturally responsive and culturally specific capacity of the homeless services system. This program offer funds capacity dedicated to coordinating, developing, and delivering equity-focused training to contracted provider agencies and to HSD staff. Through this capacity, HSD partners with the Department of County Human Services to deliver Assertive Engagement training to providers. Assertive Engagement (AE) is a social service approach that recognizes individuals as experts in their own lives, applicable across all levels of a system. It integrates person centered practices, equity frameworks, and diverse liberatory approaches to navigate power dynamics and foster empathy. The HSD also develops, delivers, and coordinates access to training for racial equity, culturally responsive and specific practices, trauma informed care, de-escalation, and other areas, with the goal of creating ongoing communities of practice among contracted agencies.

This program offer works to support an increase in the number of culturally specific providers, and the range of culturally specific supportive housing services offered in the homeless response system, by (1) developing and administering training opportunities and technical assistance that builds racial equity competencies; (2) organizing and leading community-engaged planning efforts to expand the network of culturally specific organizations providing supportive housing services, including identifying capacity-building and organizational development needs of those organizations; (3) liaising between the HSD and the network of culturally specific providers regarding matters related to services planning, policy development, organizational capacity building and trainings.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Percentage of trainees reporting increased understanding in best practice training areas	89%	75%	90%	75%
Output	Number of trainings delivered to providers and partners	72	74	115	129
Output	Number of engaged culturally-specific, not yet JOHS contracted providers	38	25	25	25

### Performance Measures Descriptions

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$155,198	\$615,070	\$0	\$656,461
Contractual Services	\$0	\$1,115,640	\$0	\$0
Internal Services	\$0	\$268,724	\$0	\$319,569
<b>Total GF/non-GF</b>	<b>\$155,198</b>	<b>\$1,999,434</b>	<b>\$0</b>	<b>\$976,030</b>
<b>Program Total:</b>	<b>\$2,154,632</b>		<b>\$976,030</b>	
<b>Program FTE</b>	1.00	4.00	0.00	4.00

Program Revenues				
Intergovernmental	\$0	\$883,794	\$0	\$272,951
Beginning Working Capital	\$0	\$1,115,640	\$0	\$703,079
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,999,434</b>	<b>\$0</b>	<b>\$976,030</b>

## Explanation of Revenues

This program generates \$319,569 in indirect revenues.

\$703,079 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$272,951 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30005A Equity-Focused System Development & Capacity Building

The year-over-year decrease in funding is the result of a reduction in one-time funds for system development grants to new and emerging culturally specific providers. Additionally, this offer reflects a reduction of 1.00 FTE Program Specialist.



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Revenue/Fund Level/Tech

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** One-Time-Only Request

**Program Description**

The Supportive Housing Services (SHS) program and the intergovernmental agreement (IGA) that governs SHS Measure funding require each county to contribute to a stabilization reserve. The aim is to maintain the growth of these reserved funds.

The reserve is a protective measure against financial instability, shielding programs and their objectives from significant fluctuations in revenue. In particular, this protects the historically overrepresented communities that the measure was designed to serve, from being more severely and negatively impacted. The target reserve level is set at 10% of the budgeted program funds for a given fiscal year.

In addition, the Contingency account provides resources for emergency situations or unplanned expenditures that, if left unaddressed, could have a negative impact on service delivery. The contingency account is equivalent to 5% of the budgeted program funds for a given fiscal year.

Due to significant reductions in SHS tax collections (revenue) in both FY 2025 and FY 2026, the department will be using the 15% of funds typically budgeted in this program offer to mitigate reductions in services described in other program offers. In FY 2026, the department will have 3% of Stabilization Reserve.

This program offer now includes an investment toward a rent guarantee for a 15-unit site-based supportive housing unit project. This guarantee will provide an additional layer of security for the property owner, ensuring consistent rental income and facilitating the creation of much-needed supportive housing units.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Percent of Stabilization Reserve fund met	100%	100%	0%	19.5%
Output	Percent of Contingency Fund met	100%	100%	0%	0%

**Performance Measures Descriptions**

## Legal / Contractual Obligation

The Supportive Housing Services Intergovernmental Agreement (IGA) made by and between Multnomah County, a political subdivision of the state of Oregon, and Metro Regional Government, a municipal corporation of the state of Oregon.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
<b>Program Expenses</b>	<b>2025</b>	<b>2025</b>	<b>2026</b>	<b>2026</b>
Unappropriated & Contingency	\$0	\$23,942,304	\$0	\$3,914,304
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$23,942,304</b>	<b>\$0</b>	<b>\$3,914,304</b>
<b>Program Total:</b>	<b>\$23,942,304</b>		<b>\$3,914,304</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

<b>Program Revenues</b>				
Beginning Working Capital	\$0	\$23,476,045	\$0	\$3,914,304
<b>Total Revenue</b>	<b>\$0</b>	<b>\$23,476,045</b>	<b>\$0</b>	<b>\$3,914,304</b>

## Explanation of Revenues

Carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30006A Regional Coordination - Reserve and Contingency

The year-over-year decrease in funding is the result of partially the SHS 3% Stabilization Reserve and not funding 5% Contingency Fund. Due to significant reductions in SHS tax collections (revenue) in both FY 2025 and FY 2026, the department will be using the 15% of funds typically budgeted in this program offer to mitigate reductions in services described in other program offers.

**Department:** Homeless Services Department      **Program Contact:** Daniel Field  
**Program Offer Type:** Operating      **Program Offer Stage:** Proposed  
**Related Programs:** 30005, 30006A, 30006C  
**Program Characteristics:** One-Time-Only Request

### Program Description

The Supportive Housing Services (SHS) measure and the intergovernmental agreement (IGA) that governs SHS Measure funding require that each county contributes to a regional strategy implementation fund.

Each county contributes not less than 5% of program funds to the Regional Strategies Implementation Fund (RSIF). Funding is used to achieve regional investment strategies. The Measure's Tri-County Planning Body (TCPB) is tasked with strengthening coordination among the counties and Metro in addressing homelessness in the region. The TCPB identifies regional goals, strategies, and outcome metrics in a work plan. The TCPB prioritizes the use of RSIF funds. In accordance with the IGA and following guidance from the TCPB, these funds are used to address goals in the following categories:

(1) Coordinated Entry (2) Regional Landlord Recruitment (3) Healthcare System Alignment (4) Training (5) Technical Assistance, and (6) Employee Recruitment and Retention

In FY 2026, this program addresses the critical shortage of affordable housing for individuals and families experiencing or at risk of homelessness. Some landlords are hesitant to rent to this population due to perceived financial risks, including property damage and unpaid rent. This reluctance limits housing options and perpetuates cycles of homelessness. The program can incentivize landlord participation by mitigating these financial risks, thereby increasing the availability of safe and affordable housing.

The program's goal is to expand housing opportunities for individuals and families experiencing or at risk of homelessness by reducing the financial risks faced by partnering landlords. Expected outcomes include:

- Increased landlord participation in programs serving individuals experiencing homelessness.
- Expanded housing options for vulnerable populations.
- Reduced returns to homelessness.
- Improved housing stability.
- Demonstrated cost-effectiveness compared to emergency interventions.

The program will achieve these goals through the following activities:

- Landlord Recruitment and Outreach: Targeted outreach to recruit landlords, highlighting program benefits.
- Application and Screening: A clear application process and screening to ensure suitable landlords and housing.
- Risk Mitigation Reimbursement: Timely reimbursement for eligible expenses

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Work w/Tri-County Planning Body to identify investment priorities for Regional Strategies Implementation Fund	1	2	4	6
Output	Percent of Regional Strategies Implementation Fund met	100%	100%	100%	100%

### Performance Measures Descriptions

## Legal / Contractual Obligation

The Supportive Housing Services Intergovernmental Agreement (IGA) made by and between Multnomah County, a political subdivision of the state of Oregon, and Metro Regional Government, a municipal corporation of the state of Oregon.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
<b>Program Expenses</b>	<b>2025</b>	<b>2025</b>	<b>2026</b>	<b>2026</b>
Personnel	\$0	\$302,166	\$0	\$308,979
Contractual Services	\$0	\$14,062,945	\$0	\$2,313,288
Internal Services	\$0	\$132,017	\$0	\$150,411
Unappropriated & Contingency	\$0	\$9,344,552	\$0	\$251,426
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$23,841,680</b>	<b>\$0</b>	<b>\$3,024,104</b>
<b>Program Total:</b>	<b>\$23,841,680</b>		<b>\$3,024,104</b>	
<b>Program FTE</b>	0.00	2.00	0.00	2.00

<b>Program Revenues</b>				
Intergovernmental	\$0	\$7,166,488	\$0	\$0
Beginning Working Capital	\$0	\$16,675,192	\$0	\$3,024,104
<b>Total Revenue</b>	<b>\$0</b>	<b>\$23,841,680</b>	<b>\$0</b>	<b>\$3,024,104</b>

## Explanation of Revenues

This program generates \$150,411 in indirect revenues.

\$3,024,104 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30006B Regional Coordination - Regional Strategies Implementation Fund

The year-over-year change in funding is due to a reduction in landlord recruitment programming and organizational health grants in this offer, and moving portions of the Regional Strategies Implementation Fund to program offers 30005, 30006A and 30006C to fund FTE and the Homeless Management Information System replacement project.

**Department:** Homeless Services Department      **Program Contact:** Lori Kelley  
**Program Offer Type:** Operating      **Program Offer Stage:** Proposed  
**Related Programs:** 30004  
**Program Characteristics:**

### Program Description

The U.S. Department of Housing and Urban Development (HUD) requires all recipients of Continuum of Care (CoC) funding to have a Homeless Management Information System (HMIS). All recipients of CoC funding are required to record data related to certain system performance measures in HMIS, so that the outputs and outcomes of those investments can be reported on at the system level.

Multnomah, Clackamas and Washington Counties have agreed to a tri-county HMIS implementation led by Multnomah County. This will allow local oversight over data collection and reporting standards, and help ensure alignment with emerging regional and local metrics. In FY 2026, all three Counties are partnering to procure a new HMIS system, a key aspect of ongoing data modernization efforts within the HSD.

Federal grant funds cover a portion of the costs associated with HMIS, including licensing, professional services, and conference attendance.

This program also supports the administration of HMIS and the development and maintenance of infrastructure supported by the Department of County Assets (DCA). This includes the secure transmission of data and the build and maintenance of a data mart. This effort will increase the ability to provide useful analytics to internal, cross-department, external partners, and to the tri-county community at large. This program offer also supports the development of technology-based modules that will support increased program coordination across systems.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Administer Homeless Management Information System (HMIS) for Multnomah County (OR-501)	1	1	1	1
Output	Finalize procurement and begin implementation of new HMIS for Multnomah County*	N/A	N/A	N/A	1

### Performance Measures Descriptions

\*This is a new measure in FY 2026.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$65,508	\$809,353	\$69,880	\$859,045
Contractual Services	\$0	\$75,000	\$0	\$1,223,125
Materials & Supplies	\$57,560	\$297,417	\$0	\$372,932
Internal Services	\$660,320	\$459,323	\$0	\$1,479,170
Capital Outlay	\$0	\$0	\$0	\$0
Cash Transfers	\$0	\$2,000,000	\$0	\$0
<b>Total GF/non-GF</b>	<b>\$783,388</b>	<b>\$3,641,093</b>	<b>\$69,880</b>	<b>\$3,934,272</b>
<b>Program Total:</b>	<b>\$4,424,481</b>		<b>\$4,004,152</b>	
<b>Program FTE</b>	0.50	2.50	0.50	2.50

Program Revenues				
Intergovernmental	\$0	\$529,010	\$0	\$1,453,916
Beginning Working Capital	\$0	\$3,354,050	\$0	\$2,480,356
<b>Total Revenue</b>	<b>\$0</b>	<b>\$3,883,060</b>	<b>\$0</b>	<b>\$3,934,272</b>

## Explanation of Revenues

This program generates \$418,186 in indirect revenues.

\$2,480,356 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,189,882 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$264,034 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with Metro Supportive Services (Federal)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30006C Regional Coordination - Homeless Management Information System

This program offer will include an additional 1.00 FTE Program Specialist, and reorganization of 1.00 FTE Program Specialist and 1.00 FTE Data Analyst. This offer also reflects a reduction of 1.00 FTE Program Specialist.

**Department:** Homeless Services Department      **Program Contact:** Lori Kelley  
**Program Offer Type:** Operating      **Program Offer Stage:** Proposed  
**Related Programs:**  
**Program Characteristics:** One-Time-Only Request

**Program Description**

The Department of County Assets Information Technology (IT) Division provides overall support for the Homeless Management Information System (HMIS) software, infrastructure, and integrated technologies for the Tri-Counties (Multnomah, Clackamas, and Washington). Through a contractual agreement between the three Counties, Multnomah County IT staffs the Primary System Administrator role which ensures overall HMIS system integrity. Program staff lead projects, changes, system evaluation, security, and governance.

The Senior Business Intelligence Development Analyst position supports the long term need to enhance the reporting and analytics infrastructure of the department, which includes extracting data from the HMIS, building supporting databases, and enabling the integration of data with other systems of care such as Behavioral and physical health. This position also supports the data mart infrastructure that allows greater analytics and reporting capabilities. Staff provide the technical coding, development, design and support to the cloud infrastructure. This effort will increase the ability to provide useful analytics to internal, cross-department, external partners, and to the tri-county community at large.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Number of Homeless Management Information System (HMIS) procurement completed	N/A	1 to 5	0	1
Outcome	Number of new reports developed in datamart tool*	N/A	N/A	N/A	4

**Performance Measures Descriptions**

\*This is a new measure in FY 2026.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$458,528	\$0	\$493,817
Internal Services	\$0	\$0	\$0	\$240,390
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$458,528</b>	<b>\$0</b>	<b>\$734,207</b>
<b>Program Total:</b>	<b>\$458,528</b>		<b>\$734,207</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Beginning Working Capital	\$0	\$0	\$0	\$734,207
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$734,207</b>

## Explanation of Revenues

This program generates \$240,390 in indirect revenues.

\$734,207 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30006D Regional Coordination - DCA IT HMIS Administration and Developer



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:** 30210A, 30210B

**Program Characteristics:**

### Program Description

This program offer funds support for system access and needs assessment. The goal is to make critical homeless services equitably accessible to the communities experiencing homelessness in Multnomah County. Ensuring system coordination and access is a core strategy to connect people to shelter, long-term housing, and other critical services.

This program offer funds information and referral resources.

This program offer funds the Coordinated Access system, which works to identify, assess, and prioritize households experiencing homelessness and connect them to shelter, housing, and support services. The goal of Coordinated Access is to provide streamlined and equitable access to housing interventions.

The offer includes culturally-specific mobile supportive housing assessment services. Services connect people experiencing chronic homelessness with supportive housing opportunities. Additionally, it provides vital housing problem-solving resources.

Ending homelessness is a community-wide effort. This requires partnerships that leverage resources in other systems of care and in the private sector. The program develops partnerships including recruiting and supporting landlords. Landlords provide housing units for households exiting homelessness.

The program also includes Coordinated Access (CA) for adults and families. The redesigned process incorporates housing problem solving into the CA process. System resources are limited and the majority of households will not receive CA resources. Housing problem solving ensures all households have in-depth problem-solving conversations. A trained assessor explores personal and community housing solutions that might be available. Assistance may include coaching, conflict resolution, mediation, connections to mainstream services, and housing search and planning. Limited financial assistance may be provided for immediate needs.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Number of participants placed in housing	484	350	532	200
Outcome	Number of unduplicated participants assessed for Coordinated Access*	4,853	2,500	5,005	1,500
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	2	Yes**	1	2

### Performance Measures Descriptions

\*Measure wording changed from "Number of unsheltered people served with system navigation", to clarify the measure includes all participants assessed for coordinated access, and not just unsheltered participants.

\*\*Measure methodology changed from "BIPOC assessed at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$113,657	\$956,551	\$221,477	\$899,455
Contractual Services	\$1,663,565	\$4,720,005	\$1,623,025	\$893,775
Materials & Supplies	\$14,390	\$15,595	\$0	\$17,171
Internal Services	\$0	\$432,367	\$0	\$437,855
<b>Total GF/non-GF</b>	<b>\$1,791,612</b>	<b>\$6,124,518</b>	<b>\$1,844,502</b>	<b>\$2,248,256</b>
<b>Program Total:</b>	<b>\$7,916,130</b>		<b>\$4,092,758</b>	
<b>Program FTE</b>	0.70	6.30	1.40	5.60

Program Revenues				
Intergovernmental	\$0	\$5,263,139	\$0	\$2,163,661
Beginning Working Capital	\$0	\$677,975	\$0	\$84,595
<b>Total Revenue</b>	<b>\$0</b>	<b>\$5,941,114</b>	<b>\$0</b>	<b>\$2,248,256</b>

## Explanation of Revenues

This program generates \$437,855 in indirect revenues.

\$84,595 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,677,828 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$485,833 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with Metro Supportive Services and County General Fund (Federal)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30100 System Access, Assessment, & Navigation

The year-over-year decrease is the result of a reduction in information and referral resources, and navigation teams with outreach workers to assist people experiencing homelessness in navigating to a range of services, including shelter, substance use and addiction services, primary medical care, and permanent housing. As well as a reduction of civil legal services that help remove barriers to housing access for people who are currently living unsheltered, in shelter, or are otherwise experiencing homelessness.

This program offer will include a reorganization of 1.00 FTE Program Specialist.

### Safety off and on the Streets

The Safety off and on the Streets division works to provide short-term shelter options for those experiencing homelessness, as well as services to support basic survival and service access for people living outside, helping to fill the gap between unsheltered homelessness and permanent housing.

Safety on the streets encompasses various types of shelters, such as year-round 24/7 facilities, severe weather shelters, alternative shelters including “village-style” shelters, and daytime resource centers.

Emergency shelters play a vital role in safeguarding the basic health and safety of individuals who are experiencing homelessness, with a particular focus on those with disabilities, veterans, women, survivors of domestic and sexual violence, youth, and older adults.

Alternative and other non-congregate shelters offer a secure place to sleep and access to resources for individuals who are not currently served by traditional emergency shelters. Daytime resource centers provide essential safety off the streets, along with hygiene services, temporary storage, and access to a range of basic services during daytime hours for individuals who do not use 24/7 emergency shelters.

Safety on the street includes outreach and engagement efforts to people living outside. These efforts are coordinated, person-centered, and directly connect people experiencing homelessness with shelter, housing placement and other support services. This includes addressing basic needs, connecting individuals and families to housing placement and retention services, providing mental health outreach for those with severe and persistent mental illness, offering substance use screening and assessment, delivering culturally-specific outreach services, and providing assistance with housing readiness

### Division Outcomes

The FY 2026 budget will maintain funding for the currently funded 2,863 shelter units as outlined in the Community Shelter Strategy. Additionally, 50 new shelter units will be funded by HSD specifically for LGBTQIA2S+ adults. Over 9,700 people will be served. This initiative fulfills a commitment of the Community Sheltering Strategy and addresses a gap in the current system for communities experiencing disparities

# \$133.4 million

### Safety off and on the Streets

Total Proposed Budget

Including cash transfers, contingencies, and unappropriated balances.



## 17.50 FTE

(full time equivalent)

Other Funds

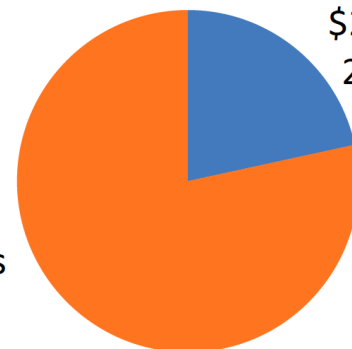
\$104.6M

78.4%

General Fund

\$28.8M

21.6%



# Homeless Services Department

## FY 2026 Proposed Budget

### Significant Division Changes

Due to current funding constraints, the system cannot currently support both a major increase in shelter units and adequate funding for the continuum of services and rent assistance that are essential for transitioning people from homelessness into permanent housing. Therefore, in FY 2026 the HSD is focusing on maintaining existing shelter units and ensuring that these units are effective pathways to housing

### Table of Division Programs

The following table shows the programs that make up the division's budget, including cash transfers, contingencies, and unappropriated balances. The individual programs for this division follow in numerical order.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Safety off and on the Streets</b>						
30200	Safety off the Streets - Adult Shelter		12,857,732	54,307,996	67,165,728	6.50
30201	Safety off the Streets - Women's Shelter		208,063	3,143,150	3,351,213	0.00
30202A	Safety off the Streets - Alternative Shelter for Adults		0	9,057,206	9,057,206	5.00
30202B	Safety off the Streets - Outdoor Physical Distancing Shelters & Safe Rest Villages	X	0	13,361,365	13,361,365	0.00
30202C	Safety off the Streets - City of Portland Alternative Shelter Sites	X	10,000,000	0	10,000,000	0.00
30203A	Safety off the Streets - Family Shelter		1,305,388	8,828,242	10,133,630	1.00
30203B	Safety off the Streets - Family Shelter Expansion		1,013,640	0	1,013,640	0.00
30204	Safety off the Streets - Domestic Violence Shelter		1,205,390	7,441,525	8,646,915	0.50
30205	Safety off the Streets - Youth Shelter		1,388,100	2,611,387	3,999,487	0.50
30206	Safety off the Streets - Winter Shelter & Severe Weather		819,200	117,785	936,985	0.00
30207	Safety off the Streets - Bridge Housing		0	2,974,280	2,974,280	0.00
30210A	Safety on the Streets		0	1,751,853	1,751,853	2.00
30210B	Safety on the Streets - Navigation & Service Coordination		0	1,046,632	1,046,632	2.00
<b>Total Safety off and on the Streets</b>			<b>\$28,797,513</b>	<b>\$104,641,421</b>	<b>\$133,438,934</b>	<b>17.50</b>

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** Backfill Other Funds

### Program Description

Emergency shelter and associated emergency services are vital to protecting the basic health and safety of individuals experiencing homelessness, particularly older adults and those with disabling conditions. In addition to providing a safe place to stay, these shelters are essential locations for people to learn about and access services. Services may include finding permanent housing, acquiring an income, and receiving healthcare. Contracted providers center equitable service delivery using principles of assertive engagement and trauma-informed care.

Achieving racial equity is a core goal. Programming is designed to end disparate rates of homelessness on the basis of race and ethnicity. All shelters, regardless of size and configuration, must provide trauma-informed, racially equitable, and culturally responsive or specific programming. Many adult shelters have priority access for women, veterans, those with disabilities and those ages 55 and older.

This program offer includes the following:

- **Emergency shelter:** Provides programs for women, men, all-gender and couples (including veteran-specific or veteran-prioritized programming). Shelters are low-barrier and operate year-round. Funds are contracted to nonprofit providers to pay the operating expenses for shelter, including maintenance, staffing, supplies, and on-site services. This shelter type includes congregate shelter and non-congregate motel shelter sites.
- **Day Centers:** Day centers serve a dual purpose of providing a safe place to be out of the elements during the day and a vital point of access to the services needed to enter stable housing. Day centers function as resource centers. They bring together many providers at one location who offer a variety of services. Service can include employment, healthcare, education and more.
- **Recuperative Care shelter beds:** Offers care and support to people who are sick or recovering from illness or injury. Participants need ongoing care after exiting hospitals or other medical settings. Funds support on-site services and staffing.
- **Shelter beds with enhanced behavioral health supports:** Shelter space and programming for 30 short-term shelter beds for individuals regularly accessing other crisis mental health services in the community. Connecting these individuals to appropriate shelter will provide a safe space to maintain psychiatric stability through mental health support services and a transition to ongoing behavioral health treatment and other essential services and supports. Funds help cover shelter operating expenses including rent, staffing, materials/supplies, and on-site services.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	1,608	1,603	1,608	1,632
Outcome	Number of unduplicated participants served	4,864	4,820	4,900	5,000
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	1	Yes*	0	5
Output	Percentage of exits to permanent housing	17%	N/A**	12%	30%

### Performance Measures Descriptions

\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

\*\*This is a new measure in FY 2026

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$172,282	\$952,812	\$88,995	\$1,013,181
Contractual Services	\$820,280	\$58,457,323	\$11,052,894	\$38,762,113
Materials & Supplies	\$280,990	\$9,024,910	\$0	\$12,500,111
Internal Services	\$1,558,882	\$2,803,142	\$1,715,843	\$2,032,591
<b>Total GF/non-GF</b>	<b>\$2,832,434</b>	<b>\$71,238,187</b>	<b>\$12,857,732</b>	<b>\$54,307,996</b>
<b>Program Total:</b>	<b>\$74,070,621</b>		<b>\$67,165,728</b>	
<b>Program FTE</b>	1.00	6.00	0.50	6.00

Program Revenues				
Intergovernmental	\$0	\$43,313,278	\$0	\$46,452,591
Beginning Working Capital	\$0	\$27,644,673	\$0	\$7,498,344
<b>Total Revenue</b>	<b>\$0</b>	<b>\$70,957,951</b>	<b>\$0</b>	<b>\$53,950,935</b>

## Explanation of Revenues

This program generates \$493,218 in indirect revenues.

\$3,044,090 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$7,498,344 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$23,726,187 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$858,710 State Housing Assistance Program (SHAP) allocated through the Oregon Housing and Community Services (OHCS) to provide operational support for emergency shelters and supportive services to shelter residents (State)

\$18,823,604 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

\$357,061 Video Lottery Funds (State)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30200 Safety off the Streets - Adult Shelter

In FY 2026, this program offer reduced funding for day centers by half. In the FY 2025 Adopted budget, this program was funded across two program offers, Safety off the Streets - Adult Shelter (30200) and Safety off the Streets - Motel Shelters (30209). This program offer will include a reorganization of 1.00 FTE Program Specialist. \$7,922,249 of services were previously funded with One-Time-Only Metro SHS funding are now funded with General Fund.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

Emergency shelter is vital to protecting the basic health and safety of individuals while they are experiencing homelessness. This program funds emergency shelter programs that are specifically designed to serve adults who identify as women. Funds are contracted to nonprofit providers to pay the operating expenses for shelter, including maintenance, staffing, materials and supplies, and on-site services.

In addition to providing a safe place to stay, these shelters are essential locations for women to learn about and access services. Services may include finding permanent housing, acquiring an income, and receiving healthcare. Contracted providers center equitable service delivery using principles of assertive engagement and trauma-informed care.

Achieving racial equity is a core goal. Programming is designed to end disparate rates of homelessness on the basis of race and ethnicity. All shelters, regardless of size and configuration, must provide trauma informed, racially equitable, and culturally responsive or specific programming.

The shelter units funded in this program offer includes one of only two publicly funded year-round shelters for adults in Gresham. The shelter is Domestic Violence (DV) informed and designed to ease pressure points in the DV system. This shelter partners with other organizations to screen for eligibility and coordinate intake.

A second shelter is funded in inner NE Portland. This shelter provides a more structured environment for women. It is a sober transitional living option for up to 60 women and offers both shared and semi-private units.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	150	150	150	154
Output	Number of unduplicated participants served	759	830	1,007	852
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	1	Yes*	1	5
Output	Percentage of exits to permanent housing	13%	N/A**	9%	30%

**Performance Measures Descriptions**

\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

\*\*This is a new measure in FY 2026

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$1,256,760	\$1,387,275	\$0	\$3,143,150
Internal Services	\$186,182	\$0	\$208,063	\$0
<b>Total GF/non-GF</b>	<b>\$1,442,942</b>	<b>\$1,387,275</b>	<b>\$208,063</b>	<b>\$3,143,150</b>
<b>Program Total:</b>	<b>\$2,830,217</b>		<b>\$3,351,213</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$1,316,310	\$0	\$2,930,340
Beginning Working Capital	\$0	\$70,965	\$0	\$212,810
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,387,275</b>	<b>\$0</b>	<b>\$3,143,150</b>

## Explanation of Revenues

\$1,582,440 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)  
 \$212,810 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$1,347,900 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30201 Safety off the Streets - Women's Shelter

The year-over-year increase for shelter operations previously budgeted in Safety off the Streets - Adult Shelter (30200). This change was made to allow for greater visibility into the investments being made in shelter operations specifically designed for women.



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

Alternative shelters are a small but growing component of the current emergency shelter system. Alternative shelters provide a safe environment for individuals who may not be able to access or thrive in traditional shelter settings. Achieving racial equity is a core goal. Programming is designed to end disparate rates of homelessness on the basis of race and ethnicity. Regardless of their size and configuration, all shelters must provide trauma-informed, racially equitable, and culturally responsive programming. Programs are designed to reduce barriers and focus on the immediate health and safety needs of participants. Alternative Shelters generally use individual shelter units in a village style setting rather than relying on a facility (either congregate or motel based) setting.

This program funds six currently operational programs currently serving up to 106 participants in pod shelters per night:

- Two 10-unit sites for all adults
- 19 units for adult women prioritizing those experiencing long-term homelessness
- 19 units for adult men prioritizing Veterans.
- 10 units prioritizing adults who identify as LGBTQIA2S+
- 29 units prioritizing adults experiencing vehicular homelessness

This program offer includes two sites in East Multnomah County. One of those sites hosts a day shelter which will open in FY 2026.

This program offer funds department staffing to work with organizations who plan to provide alternative shelter. These organizations may have limited experience in service delivery or public contracting. Staff provide enhanced support including planning, site and program development, and contract management.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	70	235	70	193
Output	Percentage of exits to permanent housing	45%	50%*	34%	30%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	0	Yes**	0	5
Outcome	Number of unduplicated participants served	101	N/A***	101	400

**Performance Measures Descriptions**

\*Measure changed from "Percentage of people exiting alternative shelters to transitional and permanent housing" to indicate permanent housing as shelter program participants exit destination. \*\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably. \*\*\*This is a new measure in FY 2026.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$914,713	\$0	\$782,498
Contractual Services	\$0	\$6,577,045	\$0	\$7,435,520
Materials & Supplies	\$0	\$0	\$0	\$163
Internal Services	\$0	\$662,232	\$0	\$839,025
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$8,153,990</b>	<b>\$0</b>	<b>\$9,057,206</b>
<b>Program Total:</b>	<b>\$8,153,990</b>		<b>\$9,057,206</b>	
<b>Program FTE</b>	0.00	6.00	0.00	5.00

Program Revenues				
Intergovernmental	\$0	\$5,269,408	\$0	\$5,196,474
Beginning Working Capital	\$0	\$2,871,612	\$0	\$3,860,732
<b>Total Revenue</b>	<b>\$0</b>	<b>\$8,141,020</b>	<b>\$0</b>	<b>\$9,057,206</b>

## Explanation of Revenues

This program generates \$380,920 in indirect revenues.

\$601,675 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$3,860,732 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$2,701,161 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,893,638 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30202 Safety off the Streets - Alternative Shelter for Adults

The year-over-year increase for shelter operations previously budgeted in Safety off the Streets - Motel Shelters (30209). This change was made to allow for greater visibility into the investments being made in shelter operations specifically designed for alternative shelter. Additionally, this offer reflects anticipated openings of new alternative shelter sites. This program offer will include a reorganization of 1.00 FTE Program Specialist Senior and 3.00 FTE Program Specialist. Additionally, this offer reflects a reduction of 1.00 FTE Program Specialist Senior.

**Program #30202B - Safety off the Streets - Outdoor Physical Distancing Shelters & Safe Rest Villages**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** One-Time-Only Request

**Program Description**

This program offer partially funds non-congregate shelter options for people experiencing homelessness. Initially sites were created in response to pandemic social-distancing requirements. These sites continue to serve as an alternative to congregate shelters. The sites are each outfitted with prefabricated, insulated hard wall shelters with beds, climate controls, safety features, and electricity. Sites provide guests each night with food, clean water, sanitation, social service navigation, mental health supports, and more. In the department's efforts to end disparities in homelessness, two sites are designed to specifically serve members of the LGBTQIA2S+ community and Black, Indigenous and People of Color (BIPOC).

This funding includes support for the operations of a few Safe Rest Villages (SRV) and Temporary Alternative Shelter Site (TASS). These shelters offer immediate safety off the streets for people living in encampments. Each SRV/TASS provides individual sleeping structures and common area structures for gathering, eating, and hygiene. SRVs provide wrap-around services to support transitions to permanent housing.

This program offer includes funding to support staff capacity to continue work on the expansion of alternative shelter options.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	222	208	222	185
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	1	N/A*	0	5
Output	Percentage of exits to permanent housing	33%	N/A**	19%	30%
Output	Number of unduplicated participants served	434	350	406	546

**Performance Measures Descriptions**

\*Measure methodology changed from "Overrepresented BIPOC and LGBTQIA2S+ supported at a rate as high or higher than percent of population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

\*\*This is a new measure in FY 2026

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$13,032,424	\$0	\$13,361,365
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$13,032,424</b>	<b>\$0</b>	<b>\$13,361,365</b>
<b>Program Total:</b>	<b>\$13,032,424</b>		<b>\$13,361,365</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$13,032,424	\$0	\$13,361,365
<b>Total Revenue</b>	<b>\$0</b>	<b>\$13,032,424</b>	<b>\$0</b>	<b>\$13,361,365</b>

## Explanation of Revenues

\$13,361,365 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30905 ARP - COVID-19 Emergency Response - Outdoor Physical Distancing

This program offer previously included operations of Safe Rest Village funded through the City of Portland's American Rescue Plan Act (ARPA) funding. With the exhaustion of ARPA funding, Safe Rest Villages and TASS will be funded through State revenue.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:** 30202B

**Program Characteristics:** One-Time-Only Request

### Program Description

As described in 30302A, alternative shelters are a small but growing component of the current emergency shelter system. Alternative shelters provide a safe environment for individuals who may not be able to access or thrive in traditional shelter settings.

This program partially funds non-congregate shelter options for people experiencing homelessness via the City of Portland's Alternative Shelter Sites. The sites are each outfitted with prefabricated, insulated hard wall shelters with beds, climate controls, safety features, and electricity. Sites provide guests each night with food, clean water, sanitation, social service navigation, mental health supports, and more. In the department's efforts to end disparities in homelessness, two sites are designed to specifically serve members of the LGBTQIA2S+ community and Black, Indigenous and People of Color (BIPOC).

This funding includes support for the operations of a few Safe Rest Villages (SRV) and Temporary Alternative Shelter Site (TASS). These shelters offer immediate safety off the streets for people living in encampments. Each SRV/TASS provides individual sleeping structures and common area structures for gathering, eating, and hygiene. SRVs provide wrap-around services to support transitions to permanent housing. This offer, when combined with 30202B, results in funding for approximately 50% of the City of Portland's Alternative Shelter sites.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	N/A	N/A	N/A	130
Outcome	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	N/A	N/A	N/A	5
Output	Number of unduplicated participants served	N/A	N/A	N/A	260
Output	Percentage of exits to permanent housing	N/A	N/A	N/A	30%

### Performance Measures Descriptions

The number of units reflects 24% of the City Alternative Shelter units, due to this offer funding approximately one quarter of the cost of all existing units. The number of unduplicated participants served reflects a 2.0 annual unit turnover rate.

Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$0	\$10,000,000	\$0
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000,000</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$0</b>		<b>\$10,000,000</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

<b>Program Revenues</b>				
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Explanation of Revenues

Significant Program Changes

Last Year this program was:

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** New Request, Backfill Other Funds

### Program Description

Emergency shelter and associated emergency services are vital to protecting the basic health and safety of families experiencing homelessness. In addition to providing a safe place to stay, these shelters are essential locations for families to learn about and access services. This program funds three (3) family shelters in East Portland. This unit also funds approximately 50 units of new family motel shelter as part of the Community Shelter Strategy.

Achieving racial equity is a core goal. Programming is designed to end disparate rates of homelessness on the basis of race and ethnicity. All shelters, regardless of size and configuration, must provide trauma-informed, racially equitable, and culturally responsive or specific programming. Families from communities of color are served at a higher rate compared to their representation among homeless families.

Families in need of shelter are screened and referred through the Coordinated Access Shelter Intake Line. Families receive services to support their transition into permanent housing. These services include housing placement through the Homeless Family System of Care (HFSC) and resources to help families avoid entering homelessness.

Shelters are designed so that each family has its own room. The shelters are strategically located in areas where there is a high demand for shelter and where families have existing support networks.

These shelters are designed to create a stable environment for school-aged children. Transportation is provided to local schools. The program offers healthy and engaging activities both within the shelters and off-site during non-school hours, evenings, spring break, and summer break. This ensures that children have opportunities for growth and enrichment beyond their academic responsibilities.

The family shelter system leverages resources from the Federal, State, and local levels, as well as partnerships with faith-based organizations and nonprofits. Volunteers play a significant role in the shelters. They help expand activities for children and allow for culturally-specific services and neighborhood involvement.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	106	218	106	159
Output	Number of unduplicated participants served**	1,014	1,320	937	1,165
Output	Percentage of exits to permanent housing	68%	N/A*	76%	70%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	2	Yes***	3	5

### Performance Measures Descriptions

\*This is a new measure in FY 2026. \*\*The FY 2025 Estimate reflects a closure of temporary family units. \*\*\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$355,956	\$164,396	\$191,766	\$186,924
Contractual Services	\$1,035,860	\$6,554,455	\$423,401	\$7,144,924
Materials & Supplies	\$14,390	\$0	\$0	\$1,405,400
Internal Services	\$637,690	\$71,825	\$690,221	\$90,994
<b>Total GF/non-GF</b>	<b>\$2,043,896</b>	<b>\$6,790,676</b>	<b>\$1,305,388</b>	<b>\$8,828,242</b>
<b>Program Total:</b>	<b>\$8,834,572</b>		<b>\$10,133,630</b>	
<b>Program FTE</b>	2.00	0.00	1.00	0.00

Program Revenues				
Intergovernmental	\$0	\$6,122,175	\$0	\$7,287,469
Beginning Working Capital	\$0	\$668,501	\$0	\$1,540,773
<b>Total Revenue</b>	<b>\$0</b>	<b>\$6,790,676</b>	<b>\$0</b>	<b>\$8,828,242</b>

## Explanation of Revenues

This program generates \$90,994 in indirect revenues.

\$1,134,630 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$1,540,773 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$5,057,760 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$974,293 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

\$120,786 Emergency Solutions Grant (ESG) Program allocated through the Oregon Housing and Community Services (OHCS) to assist low or very-low income persons who are homeless or are unstably housed and at risk of becoming homeless. The ESG required match is 100% match per § 576.201, which is met with County General Fund (State)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30203 Safety off the Streets - Family Shelter

Services were previous funded with One-Time-Only Metro SHS funding are now funded with General Fund.



**Program #30203B - Safety off the Streets - Family Shelter Expansion**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:** 30203A

**Program Characteristics:**
**Program Description**

Emergency shelters and the critical services they offer are essential for safeguarding the health and well-being of families experiencing homelessness. These shelters provide a safe environment and connect families with vital resources.

To expand these efforts, funding will be utilized to support 40 new family shelter units, aligning with the Homelessness Response Action Plan (HRAP) initiated in FY 2024 by Multnomah County and the City of Portland. The HRAP encompasses a Community Sheltering Strategy that seeks to add and replace emergency shelter units by the end of 2025. These additional units, along with 159 other family units funded in other offers, are part of a broader initiative to transform the publicly funded emergency shelter system, elevating the standard of care and providing crucial housing transition services.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	N/A	N/A	N/A	40
Output	Number of unduplicated participants served	N/A	N/A	N/A	295
Outcome	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	N/A	N/A	N/A	5

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$0	\$1,013,640	\$0
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,013,640</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$0</b>		<b>\$1,013,640</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

<b>Program Revenues</b>				
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Explanation of Revenues

## Significant Program Changes

**Last Year this program was:** FY 2025: 30203 Safety off the Streets - Family Shelter

This program funds operations of approximately 40 of the 90 units of new family shelter as part of the Community Shelter Strategy that was funded in Safety off the Streets - Family Shelter (30203) in FY 2025.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program offer supports four (4) shelters serving survivors of domestic or sexual violence (DSV). The shelters use two models: facility-based emergency shelters and primary-leased units. Three facility-based shelters offer 24-hour security and staff support seven days a week. The fourth shelter utilizes scattered site primary-leased apartments. In primary-leased apartments, the organization is the official tenant. These scattered-site units allow multi-generational and larger families impacted by DSV to access services. All four shelters offer a 90-day length of stay, with the possibility of extension. These services are vital for protecting the health and safety of survivors. This program offer includes funding for an additional 45 units (beds) of shelter as part of the Community Shelter Strategy, originally funded in FY 2025 and continued into this fiscal year as the shelter is anticipated to open in late FY 2025 or early FY 2026.

To ensure that survivors in greater danger are prioritized for shelter beds, all shelters use a coordinated triage system and a locally-developed screening tool to articulate survivors' needs and match them with available shelter space. These services include intensive DSV advocacy and support, safety planning, provision of basic needs, co-advocacy within the DSV service provider network, and referrals to community-based services and housing programs.

Additionally, the program offer funds emergency motel vouchers to assist survivors in staying safe when shelter beds are full. These vouchers may also act as a bridge to housing for homeless survivors in the process of obtaining permanent housing. Furthermore, they provide respite for survivors and their dependents who cannot safely stay in shelters.

Achieving racial equity is a core goal. All shelters, regardless of size and configuration, must provide trauma-informed, racially equitable, and culturally responsive or specific programming. The department prioritizes equitable access to confidential emergency shelter services for vulnerable populations with a focus on eliminating disparate rates of homelessness, on the basis of race and ethnicity.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	140	185	185	185
Output	Number of unduplicated participants served	274	250	275	400
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	2	Yes*	1	5
Output	Percentage of exits to permanent housing	65%	N/A**	65%	65%

### Performance Measures Descriptions

\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

\*\*This is a new measure in FY 2026

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$166,482	\$0	\$88,846
Contractual Services	\$1,378,645	\$5,421,820	\$1,205,390	\$6,285,428
Materials & Supplies	\$0	\$390	\$0	\$1,024,000
Internal Services	\$0	\$36,368	\$0	\$43,251
<b>Total GF/non-GF</b>	<b>\$1,378,645</b>	<b>\$5,625,060</b>	<b>\$1,205,390</b>	<b>\$7,441,525</b>
<b>Program Total:</b>	<b>\$7,003,705</b>		<b>\$8,646,915</b>	
<b>Program FTE</b>	0.00	1.00	0.00	0.50

Program Revenues				
Intergovernmental	\$0	\$2,122,274	\$0	\$6,118,330
Beginning Working Capital	\$0	\$3,324,220	\$0	\$1,323,195
<b>Total Revenue</b>	<b>\$0</b>	<b>\$5,446,494</b>	<b>\$0</b>	<b>\$7,441,525</b>

## Explanation of Revenues

This program generates \$43,251 in indirect revenues.

\$622,405 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$1,323,195 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$4,809,915 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$553,913 State Housing Assistance Program (SHAP) allocated through the Oregon Housing and Community Services (OHCS) to provide operational support for emergency shelters and supportive services to shelter residents (State)

\$132,097 in HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30205 Safety off the Streets - Youth Shelter

The year-over-year increase is due to capturing estimated occupancy expenditures for 45 units (beds) of shelter as part of the Community Shelter Strategy.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

The Homeless Youth Continuum (HYC) is a collaborative and coordinated system. It consists of nonprofit organizations including those who provide culturally specific services. Its goal is to provide a comprehensive range of services to youth up to age 25 who are experiencing homelessness. These services include screening, crisis intervention, safety services, shelter, engagement, housing, education, employment, behavioral health support, substance use disorder services and health services.

Homeless youth are especially vulnerable as they navigate the challenges of living on the streets. Many of them have had previous involvement with the Department of Human Services (DHS) or the Juvenile Justice system, and a significant number have experienced complex trauma. Additionally, around 40% of homeless youth identify as LGBTQIA2S+.

To ensure the well-being of these youth, it is vital to have a 24-hour safety net in place. The HYC provides a centralized Access Center where screening is conducted by mobile and stationary staff. These staff members determine eligibility and refer youth to appropriate HYC programs or other systems of care. Emergency shelter is available at a downtown facility. The facility can accommodate up to 60 individuals, with capacity increasing to 70 during the winter months. Youth in emergency shelters have access to meals, hygiene resources, information/referral services, and case management.

Day Programs are offered at three locations and provide safety off the streets. Services include meals, hygiene resources, computer access, transportation assistance, service needs assessment, and opportunities for further engagement with the system.

The HYC service model is based on assertive engagement and follows the principles of Positive Youth Development. It ensures that services are client-directed, strength-based, nonjudgmental, and provide relational continuity.

Achieving racial equity is a core goal. All shelters, regardless of size and configuration, must provide trauma-informed, racially equitable, and culturally responsive or specific programming. The department prioritizes equitable access to confidential emergency shelter services for vulnerable populations with a focus on eliminating disparate rates of homelessness, on the basis of race and ethnicity.

Services are integrated with public safety and other service systems to ensure joint planning and coordination in addressing the unique needs of homeless youth.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of youth screened via the Access Center	401	585	513	585
Output	Number of unduplicated participants served	679	505	539	530
Outcome	Number of emergency shelter units	60	85	60	85
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	1	Yes*	2	5

### Performance Measures Descriptions

\*Measure methodology changed from "BIPOC served in emergency shelter at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$184,494	\$0	\$95,592
Contractual Services	\$1,994,505	\$2,156,605	\$1,388,100	\$2,469,260
Materials & Supplies	\$0	\$390	\$0	\$0
Internal Services	\$0	\$40,303	\$0	\$46,535
<b>Total GF/non-GF</b>	<b>\$1,994,505</b>	<b>\$2,381,792</b>	<b>\$1,388,100</b>	<b>\$2,611,387</b>
<b>Program Total:</b>	<b>\$4,376,297</b>		<b>\$3,999,487</b>	
<b>Program FTE</b>	0.00	1.00	0.00	0.50

Program Revenues				
Intergovernmental	\$0	\$1,771,175	\$0	\$2,611,387
Beginning Working Capital	\$0	\$518,370	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,289,545</b>	<b>\$0</b>	<b>\$2,611,387</b>

## Explanation of Revenues

This program generates \$46,535 in indirect revenues.

\$1,445,260 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Oregon's statewide system of shelters, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$1,024,000 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$142,127 in HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

## Significant Program Changes

Last Year this program was: FY 2025: 30205 Safety off the Streets - Youth Shelter

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program provides funding for the department's Family Winter Shelter Strategy, and for coordination support during winter and severe weather.

The Homeless Services Department (HSD) family winter shelter strategy provides additional spaces for safety off the streets for families experiencing unsheltered homelessness from November to March each year. This offer funds temporary motel room block agreements for families in need of winter shelter during these months.

The HSD also funds a provider to help families access the motel program. During a declared severe weather emergency, this provider supports referrals and transportation to severe weather shelters, including the family program.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of families that receive the safety of shelter	292	100	100	100
Output	Percentage of those who seek shelter during a declared severe weather event that receive it	100%	100%	100%	100%
Output	Peak number of people accessing severe weather shelter per night	1,356	1,000	1,000	1,000

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$2,396,440	\$819,200	\$117,785
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$2,396,440</b>	<b>\$819,200</b>	<b>\$117,785</b>
<b>Program Total:</b>	<b>\$2,396,440</b>		<b>\$936,985</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$258,575	\$0	\$117,785
Beginning Working Capital	\$0	\$2,137,865	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,396,440</b>	<b>\$0</b>	<b>\$117,785</b>

## Explanation of Revenues

\$7,850 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$109,935 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30206 Safety off the Streets - Winter Shelter & Severe Weather

The year-over-year decrease is due to reduced funding for adult winter and severe weather shelter strategy that provided temporary shelter and essential services to mitigate the risks faced by individuals experiencing unsheltered homelessness during challenging weather conditions.



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Rockwood 8 Bridge Shelter, a 42-unit motel, provides a specialized function in the overall shelter system, providing bridge shelter beds for people who are prioritized for permanent supportive housing. These guests are waiting to move into their new homes. A bridge shelter, a nationally recognized best practice, is a supportive housing program connected with shelter. Households are prioritized based on factors such as behavioral health needs, disabling conditions, and length of homelessness.

The bridge shelter is a 24-hour, fully staffed shelter that assists in the safety and support of these highly vulnerable individuals. Many guests have experienced extended periods of homelessness and are living with significant disabling conditions.

This shelter prioritizes policies and practices designed to help people successfully remain in the shelter while they prepare to move into permanent housing.

This program model aligns with the goal of the Metro Supportive Housing Services measure to use 75% of SHS funds to serve Population A households.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of emergency shelter units	42	42	42	42
Output	Number of unduplicated participants served	233	150	273	250
Output	Percentage of exits to permanent housing	61%	80%	53%	75
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless population	3	Yes*	1	5

**Performance Measures Descriptions**

\*Measure methodology changed from "BIPOC served in Bridge Housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$1,780,635	\$0	\$1,823,370
Materials & Supplies	\$0	\$1,127,370	\$0	\$1,150,910
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$2,908,005</b>	<b>\$0</b>	<b>\$2,974,280</b>
<b>Program Total:</b>	<b>\$2,908,005</b>		<b>\$2,974,280</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$2,908,005	\$0	\$2,974,280
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,908,005</b>	<b>\$0</b>	<b>\$2,974,280</b>

## Explanation of Revenues

\$2,974,280 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30207 Safety off the Streets - Bridge Housing

**Program #30210A - Safety on the Streets**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:** 30100, 30210B

**Program Characteristics:**
**Program Description**

Individuals with lived experience of unsheltered homelessness have called out the importance of distinguishing “safety off the streets” shelter strategies from those activities that help people who remain unsheltered stay as safe as possible, known as Safety On the Streets. This program offer funds these Safety On the Streets strategies, including survival-focused street outreach, such as the distribution of essential gear, food, and water for people living in encampments.

This program offer requires outreach providers to use assertive engagement and trauma-informed care in identifying harm reduction strategies, and helping individuals living outside in accessing behavioral and mental health services, navigating primary and specialty healthcare clinics, and accessing survival gear, transportation vouchers and other needs as available and identified.

This program offer specifically supports: (1) outreach teams specific to East Multnomah County and Gresham, and (2) a program that provides culturally specific outreach services throughout the County.

This program offer, when considered in conjunction with its related program offers, represents a significant outreach and services system focused on assisting people who remain unsheltered to meet their basic needs and navigate to shelter and housing. The Safety on the Streets program is designed to reach folks who might not be accessing other services, and, as such, is intended to help reduce disparities in who is able to access homeless services.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Number of unsheltered individuals engaged with health-related services through mobile medical team	13,090	2,200	4,872	1,540
Output	Number of people receiving culturally specific outreach assistance to access services	721	1,000	3,052	1,260

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$286,838	\$0	\$295,984
Contractual Services	\$0	\$2,558,005	\$0	\$1,311,784
Materials & Supplies	\$43,170	\$0	\$0	\$0
Internal Services	\$0	\$125,320	\$0	\$144,085
<b>Total GF/non-GF</b>	<b>\$43,170</b>	<b>\$2,970,163</b>	<b>\$0</b>	<b>\$1,751,853</b>
<b>Program Total:</b>	<b>\$3,013,333</b>		<b>\$1,751,853</b>	
<b>Program FTE</b>	0.00	2.00	0.00	2.00

Program Revenues				
Intergovernmental	\$0	\$822,238	\$0	\$872,484
Beginning Working Capital	\$0	\$2,147,925	\$0	\$879,369
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,970,163</b>	<b>\$0</b>	<b>\$1,751,853</b>

## Explanation of Revenues

This program generates \$144,085 in indirect revenues.

\$879,369 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$440,069 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$432,415 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30210A Safety on the Streets

Funding for this offer was reduced in FY 2026, resulting in a lower number of people reached by outreach services. However, an upcoming redesign of outreach services may limit impact on the number of participants served.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

Multnomah County has a large number of people experiencing unsheltered homelessness who are living in places including vehicles, encampments and other places not meant for habitation. These individuals have lacked sufficient routine engagement with outreach workers to establish trust and become engaged in services they need to transition out of homelessness and back into permanent housing.

This program funds 7 navigation outreach workers and an outreach coordinator to provide service navigation and de-escalation services to people who are living unsheltered. It funds the capacity to coordinate outreach teams, including existing teams that already provide treatment, navigation, housing and survival supplies, and work better with volunteer teams. The department Outreach Coordinator will work in partnership with the jurisdictional partners and nonprofit service providers, to help outreach workers better support people living in places including vehicles, encampments and other places not meant for habitation.

This program offer, when considered in conjunction with the following other program offers, represents a significant outreach and services focused on assisting people who remain unsheltered to meet their basic needs and navigate to shelter and housing: Safety on the Streets - Navigation & Service Coordination (30210A) and System Access, Assessment, & Navigation (30100). The Safety on the Streets program is designed to reach folks who might not be accessing other services, and, as such, is intended to help reduce disparities in who is able to access homeless services.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Expanded navigation outreach capacity	10	10	10	7
Output	BIPOC successfully referred to shelter at rates as high or higher than non-Hispanic whites	No	Yes	No	Yes

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$324,148	\$0	\$340,424
Contractual Services	\$0	\$1,360,975	\$0	\$540,491
Internal Services	\$0	\$0	\$0	\$165,717
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$1,685,123</b>	<b>\$0</b>	<b>\$1,046,632</b>
<b>Program Total:</b>	<b>\$1,685,123</b>		<b>\$1,046,632</b>	
<b>Program FTE</b>	0.00	2.00	0.00	2.00

Program Revenues				
Intergovernmental	\$0	\$465,768	\$0	\$506,141
Beginning Working Capital	\$0	\$1,360,975	\$0	\$540,491
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,826,743</b>	<b>\$0</b>	<b>\$1,046,632</b>

## Explanation of Revenues

This program generates \$165,717 in indirect revenues.

\$540,491 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$506,141 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30210B Safety on the Streets - Navigation & Service Coordination

### Housing Placement and Retention

The Housing Placement and Retention Division funds services that assist individuals and families experiencing or at risk of homelessness in obtaining and maintaining housing stability. Services include housing placement and retention support, limited-duration rent assistance, and income acquisition support.

Rapid Rehousing (RRH) provides flexible short- and medium-term rental assistance. Funds may also cover move-in expenses and address other financial barriers. Participants may participate in housing case management. Case managers assist with housing searches and landlord negotiation. Post-placement stabilization services include a broad array of retention support, including support managing household finances, support addressing maintenance issues and help resolving landlord disputes. Participants may work with case managers to identify income opportunities and connect with education, job training and public benefits.

The division works closely with a network of community-based organizations, including those that serve specific communities such as Black, Indigenous and other People of Color (BIPOC) who are disproportionately represented in the homeless population.

#### Division Outcomes

Programs support the goals of the Metro Supportive Housing Services Measure Local Implementation Plan (LIP). This includes increasing the number of individuals placed into housing each year and facilitating placements out of shelter. In total, in FY 2026 the Housing Placement and Retention Division funds an estimated 2,295 people newly placed and 3,474 people sustained in housing. When combined with the Supportive Housing Division (393 people newly placed and 2,465 sustained), the full budget supports 2,688 people newly placed and 5,939 sustained in housing. Note, eviction prevention services are also provided by the Department of County Human Services.

# \$77.0 million

## Housing Placement and Retention

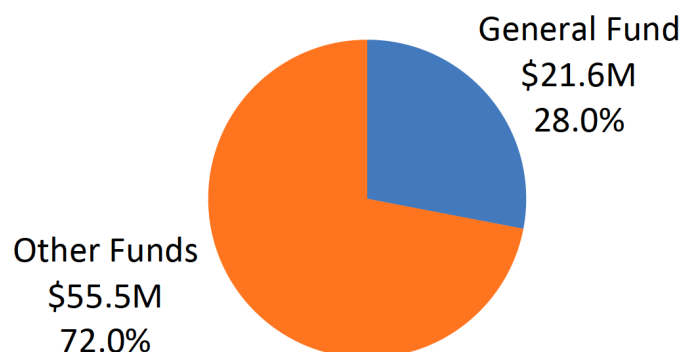
Total Proposed Budget

Including cash transfers, contingencies, and unappropriated balances.



## 13.50 FTE

(full time equivalent)



# Homeless Services Department

## FY 2026 Proposed Budget

### Significant Division Changes

In FY 2026, this division's budget preserved \$18M out of \$19.1M in funding for placement out of shelter as part of the Community Shelter Strategy. This includes placements across all systems of care (Adult, Youth, Families with Children, and Survivors of Domestic and Sexual Violence)..

### Table of Division Programs

The following table shows the programs that make up the division's budget, including cash transfers, contingencies, and unappropriated balances. The individual programs for this division follow in numerical order.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Housing Placement and Retention</b>						
30300	Housing Placement & Retention - Adults & Women Households		3,125,029	9,792,869	12,917,898	6.50
30301	Housing Placement & Retention - Families		6,098,806	7,284,437	13,383,243	3.00
30302	Housing Placement & Retention - Placement out of Shelter		654,092	17,301,838	17,955,930	0.00
30303	Housing Placement & Retention - Domestic Violence		2,653,450	5,481,372	8,134,822	2
30304	Housing Placement & Retention - Emergency Rent Assistance	X	2,918,805	0	2,918,805	0.00
30305	Housing Placement & Retention - Medical/ Aging		0	823,105	823,105	0
30306	Housing Placement & Retention - Youth Services		4,219,505	3,491,015	7,710,520	2.00
30307	Housing Placement & Retention - Veterans		565,785	391,649	957,434	0
30309	Housing Placement & Retention - Primary Leasing		1,305,310	1,273,195	2,578,505	0.00
30311	Housing Placement & Retention - State Rapid Rehousing Initiatives	X	0	6,740,576	6,740,576	0
30500	Diversion Services	X	49,658	138,902	188,560	0.00
30600	Employment Programs	X	0	2,733,270	2,733,270	0
	<b>Total Housing Placement &amp; Retention</b>		<b>\$21,590,440</b>	<b>\$55,452,228</b>	<b>\$77,042,668</b>	<b>13.50</b>



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program offer funds housing placement and retention programs that help adult-only households return to permanent housing.

For many people experiencing homelessness, returning to permanent housing requires a combination of services. This includes limited duration flexible rent assistance, housing placement and retention support staffing, and flexible client assistance, and other case management services. This housing placement and retention strategy, often referred to as "rapid rehousing (RRH)", is a recognized best practice and critical element of the housing placement strategies. This offer funds rapid rehousing programs for adults, including programs specifically designed for women.

Services are delivered by skilled nonprofit partners including culturally-specific providers serving communities of color. This assistance is accessed via shelter programs, day centers, and street outreach programs, including targeted outreach in Gresham and East County. Programs emphasize strategies that reduce racial disparities.

The investments in this program offer leverage significant Federal, State and local resources. This offer includes the Short Term Rent Assistance (STRA) program that consolidates multiple Federal, State and local funding streams in a fund administered by Home Forward, which in turn contracts the funds to nearly 20 nonprofit partners who offer prevention and rapid rehousing programs throughout the County.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	345	N/A*	469	400
Outcome	Number of participants receiving ongoing retention support (sustained)	717	N/A*	638	650
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	4	Yes**	3	5
Output	Percentage of participants retained in permanent housing 12 months post-subsidy	89%	90%	94%	90%

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of new and ongoing participants provided rent assistance (PH or HP) including STRA and non-STRA" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$161,674	\$740,478	\$262,774	\$779,553
Contractual Services	\$1,964,022	\$13,201,822	\$2,862,255	\$8,633,830
Internal Services	\$0	\$0	\$0	\$379,486
<b>Total GF/non-GF</b>	<b>\$2,125,696</b>	<b>\$13,942,300</b>	<b>\$3,125,029</b>	<b>\$9,792,869</b>
<b>Program Total:</b>	<b>\$16,067,996</b>		<b>\$12,917,898</b>	
<b>Program FTE</b>	1.00	5.00	1.50	5.00

Program Revenues				
Intergovernmental	\$0	\$3,150,910	\$0	\$4,722,477
Beginning Working Capital	\$0	\$10,373,085	\$0	\$5,070,392
<b>Total Revenue</b>	<b>\$0</b>	<b>\$13,523,995</b>	<b>\$0</b>	<b>\$9,792,869</b>

## Explanation of Revenues

This program generates \$379,486 in indirect revenues.

\$18,806 funding allocated through Oregon Housing and Community Services (OHCS) to maintain current efforts to transition Oregonians out of homelessness and into housing, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$5,070,392 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$3,324,631 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,379,040 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30300 Housing Placement & Retention - Adults & Women Households

This program offer includes a portion of provider rent assistance staffing previously budgeted in Housing Placement & Retention - Emergency Rent Assistance (30304), and housing placement, and stabilization, rent assistance programming previously budgeted in Supportive Housing (30400A). This change was made to allow for greater visibility into the investments being made in housing placement and retention specifically designed for adults. This program offer includes a reorganization of 3.00 FTE Program Specialist and 2.00 FTE Program Specialist Senior.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program offer provides families with children with housing placement and retention services. This includes limited duration flexible rent assistance, housing placement and retention support staffing, and flexible client assistance, and other case management services. Eligible families may be living in shelter, doubled-up, experiencing domestic violence, living on the streets or in cars, or other places not meant for human habitation. A broader definition of homelessness allows the system to serve families that are most vulnerable in a variety of living situations. On average, 60% of the families served identify as being from communities of color, achieving the goal of improving access and outcomes for these communities.

Families experiencing homelessness access services through a Coordinated Access system. Families are screened for immediate safety and overall vulnerability. Because many more families are seeking housing assistance than can be provided, families are prioritized based on vulnerability, housing opportunity, and provider capacity.

The department convenes the Homeless Family System of Care, which collaborates as a leadership/direct service team to address the unique housing needs of homeless families throughout the County. The Homeless Family System of Care is the primary coordinated effort to assist families experiencing homelessness to make a rapid and sustainable transition back into permanent housing. It is a collaboration of agency leaders and direct service staff that practice leveraging of resources, shared accountability, case consultation, and ongoing process improvement. The system has shared values that include the practice of assertive engagement, using an equity lens to advance racial and social justice, and a shared commitment that all families should be housed. The majority of agencies in the collaborative are culturally-specific providers.

This program leverages Federal and State funding including U.S. Department of Housing and Urban Development grants.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	526	N/A*	383	385
Outcome	Number of participants receiving ongoing retention support (sustained)	1,318	N/A*	601	600
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	4	Yes**	3	5
Output	Percentage of participants retained in permanent housing 12 months post-subsidy	87%	90%	89%	70%

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of participants (new and ongoing) provided rent assistance (PH or HP)" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$306,330	\$191,766	\$296,060
Contractual Services	\$2,699,808	\$8,784,802	\$5,907,040	\$6,844,255
Internal Services	\$0	\$71,176	\$0	\$144,122
<b>Total GF/non-GF</b>	<b>\$2,699,808</b>	<b>\$9,162,308</b>	<b>\$6,098,806</b>	<b>\$7,284,437</b>
<b>Program Total:</b>	<b>\$11,862,116</b>		<b>\$13,383,243</b>	
<b>Program FTE</b>	0.00	2.00	1.00	2.00

Program Revenues				
Intergovernmental	\$0	\$3,942,489	\$0	\$4,179,207
Beginning Working Capital	\$0	\$5,076,400	\$0	\$3,105,230
<b>Total Revenue</b>	<b>\$0</b>	<b>\$9,018,889</b>	<b>\$0</b>	<b>\$7,284,437</b>

## Explanation of Revenues

This program generates \$144,122 in indirect revenues.

\$3,105,230 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$4,179,207 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30301A Housing Placement & Retention - Homeless Families

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** New Request, Backfill Other Funds

### Program Description

This program offer funds housing placement and retention programs focused on helping adults and families with minor children exit shelter into housing. Strategies emphasize reducing racial disparities.

For many people experiencing homelessness, returning to permanent housing requires a combination of limited duration flexible rent assistance, case management focused on housing placement and retention, and access to income acquisition assistance. This housing placement and retention strategy, often referred to as "rapid rehousing (RRH)", is a recognized best practice and critical element of the housing placement strategies.

Prioritizing rapid rehousing resources to people in emergency shelters serves two critical purposes. First, it provides individuals and families in shelter the opportunity to end their homelessness by returning to permanent housing with the support needed to retain that housing. Second, each individual who moves out of a shelter unit and into permanent housing creates capacity in the shelter system to serve an additional individual or family who is still unsheltered.

Services funded through this program are delivered by highly skilled nonprofit partners. Services prioritize Communities of Color, women, families with minor children and other vulnerable adults experiencing homelessness accessing traditional and non-traditional shelter sites. The services include flexible rent assistance, staffing accessed through emergency shelters, day centers, and multi-agency mobile inreach teams that engage with people in shelters that do not have their own housing placement programs. The inreach teams include staff from culturally-specific, domestic violence and behavioral health providers to assist adults.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	1,050	N/A	747	1,050
Outcome	Number of participants receiving ongoing retention support (sustained)	474	N/A	400	650
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes**	0	5
Output	Percentage of participants retained in housing at 12 months	89%	85%	87%	90%

### Performance Measures Descriptions

\*These are new measures in FY 2026, to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$884,490	\$17,495,375	\$654,092	\$17,301,838
<b>Total GF/non-GF</b>	<b>\$884,490</b>	<b>\$17,495,375</b>	<b>\$654,092</b>	<b>\$17,301,838</b>
<b>Program Total:</b>	<b>\$18,379,865</b>		<b>\$17,955,930</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$3,746,265	\$0	\$17,301,838
Beginning Working Capital	\$0	\$12,285,920	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$16,032,185</b>	<b>\$0</b>	<b>\$17,301,838</b>

## Explanation of Revenues

\$17,301,838 funding allocated through Oregon Housing and Community Services (OHCS) to maintain current efforts to transition Oregonians out of homelessness and into housing, estimate based on receiving 20% of State funding which follows historical patterns (State),

## Significant Program Changes

**Last Year this program was:** FY 2025: 30302 Housing Placement & Retention - Placement out of Adult Shelter

In FY 2025, placement out of shelter was expanded, and distributed across two program offers Housing Placement & Retention - Placement out of Adult Shelter (30302A) and Housing Placement & Retention - Placement out of Shelter (30302B). \$1,824,437 of services were previous funded with One-Time-Only Metro SHS funding are now funded with General Fund.

**Program #30303 - Housing Placement & Retention - Domestic Violence**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program offer funds housing and support services for survivors of domestic and sexual violence using a combination of flexible rent and client assistance and innovative, multi-agency case management focused on housing placement and retention, including culturally specific services. This program offer leverages State and Federal funding to support housing services for survivors of domestic and sexual violence.

Rapid rehousing (RRH) is a nationally recognized best practice model to address homelessness for individuals and families fleeing domestic violence, who are in need of financial assistance and support, the majority of whom identify as Black, Indigenous, and other People of Color (BIPOC). This program offer funds culturally responsive and culturally specific advocacy support and financial assistance rooted in racial equity to help survivors and their dependents quickly establish safe and permanent housing after fleeing domestic violence. Advancing racial equity is a core goal, and eliminating disparate rates of homelessness on the basis of race and ethnicity is a focus of all programming.

This program offer funds case management and supportive services for survivors of Domestic Violence (DV)/Sexual Violence (SV) and their children/dependents. Services include:

- HUD CoC Rapid Rehousing - Housing placements and support services, including advocacy, case management, client assistance, and rent assistance.
- Long-Term RRH - Supportive Services and Rental assistance to ensure housing placement/retention for up to 5 years, prioritizing immigrant and refugee survivors engaging in U-Visa or T-Visa processes.
- Emergency Housing Vouchers (EHV) - Case Management services supporting housing retention. The program operates in partnership with Home Forward and leverages EHV (HUD) Vouchers.
- DV Housing Advocates - culturally-specific DSV housing advocates, prioritizing services for Black, Latin, Native, and Immigrant & Refugee survivors.
- Shared Housing - Supportive Services for households living in democratically run "shared" homes.
- DSV In-Reach - DSV case management and housing placement services for DSV survivors in non-DSV emergency shelter, across all systems of care (Adult, Youth, and Family)
- Mobile DV Community Advocacy - Connects survivors in need of DV-specific services with safety planning, barrier removal, flexible client assistance, and referrals to DV housing programs and community resources.
- DSV Coordinated Access Navigation - Supports the rapid transition of survivors from homelessness to available shelter and housing resources.
- DSV Diversion - Diverts DSV survivors and their children from shelters and/or street homelessness through eviction prevention, housing placement, and support with Section-8 Violence Against Women Act (VAWA) Emergency Transfers.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	330	N/A*	300	300
Outcome	Number of participants receiving ongoing retention support (sustained)	531	N/A*	775	750
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	4	Yes*	4	5
Output	Percentage of exits to permanent housing	89%	85%	90%	85%

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of households placed or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$312,197	\$0	\$329,928
Contractual Services	\$1,750,667	\$5,767,531	\$2,653,450	\$4,990,834
Materials & Supplies	\$21,585	\$390	\$0	\$0
Internal Services	\$0	\$199,514	\$0	\$160,610
<b>Total GF/non-GF</b>	<b>\$1,772,252</b>	<b>\$6,279,632</b>	<b>\$2,653,450</b>	<b>\$5,481,372</b>
<b>Program Total:</b>	<b>\$8,051,884</b>		<b>\$8,134,822</b>	
<b>Program FTE</b>	0.00	2.00	0.00	2.00

Program Revenues				
Intergovernmental	\$0	\$4,382,893	\$0	\$4,161,307
Beginning Working Capital	\$0	\$2,164,985	\$0	\$1,320,065
<b>Total Revenue</b>	<b>\$0</b>	<b>\$6,547,878</b>	<b>\$0</b>	<b>\$5,481,372</b>

## Explanation of Revenues

This program generates \$160,610 in indirect revenues.

\$1,320,065 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,493,106 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$2,668,201 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

## Significant Program Changes

Last Year this program was: FY 2025: 30303A Housing Placement & Retention - Domestic Violence



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program offer funds rental assistance and staffing at culturally-specific community-based organizations. Rental assistance is provided to individuals and families who are at risk of eviction. These culturally-specific community-based organizations provide Black, Indigenous, and other People of Color (BIPOC) households vital emergency rental assistance resources. Focusing this funding on a network of community based organizations, especially culturally specific organizations, maintains the network of service providers and culturally specific service offerings in the County.

Many funding streams for Emergency Rent Assistance are too restrictive to allow community based-organizations, including culturally specific providers to meet the needs of those requesting support. The resources in this offer allow the Homeless Services Department (HSD) and the Department of County Human Services to address identified gaps and increases the amount of flexible rental assistance funding available to community based organizations serving BIPOC and other marginalized and hard to reach communities.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of households prevented from losing their housing	334	278	300	278
Outcome	Number of FTE in culturally specific organizations supported to distribute emergency rental assistance fund	15	15	15	15
Outcome	Participant BIPOC groups (out of 5) proportionately >= to those among low income population	2	Yes*	1	5

**Performance Measures Descriptions**

\*Measure methodology changed from "BIPOC households served at rates as high or higher than their percentage of eligible households (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$2,850,380	\$2,918,805	\$0
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$2,850,380</b>	<b>\$2,918,805</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$2,850,380</b>		<b>\$2,918,805</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Beginning Working Capital	\$0	\$3,268,845	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$3,268,845</b>	<b>\$0</b>	<b>\$0</b>

## Explanation of Revenues

## Significant Program Changes

**Last Year this program was:** FY 2025: 30304 Housing Placement & Retention - Emergency Rent Assistance

This program offer reflects a reduction in funding for provider eviction prevention program staffing.

**Program #30305 - Housing Placement & Retention - Medical/Aging**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program offer funds housing placement and retention strategies to meet the permanent housing needs of seniors. These targeted investments substantially leverage other Federal, State and local resources, including Medicaid, affordable housing units, and permanent rental subsidies to support the needs of seniors experiencing homelessness. Services are delivered by a nonprofit organization that specializes in serving the senior population.

People over the age of 55 make up one of the fastest growing segments of the population experiencing homelessness, and the most recent Point In Time Count (FY 2023) reflects an increase in the number of individuals 55+ years old who were experiencing homelessness. This program offer funds housing placement, retention support services and staffing, rental assistance, and benefits acquisition assistance.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	20	N/A*	29	25
Outcome	Number of participants receiving ongoing retention support (sustained)	211	N/A*	242	250
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes**	0	5
Output	Percentage of participants retained in permanent housing 12 months post-subsidy	98%	90%	100%	90%

**Performance Measures Descriptions**

\*These are new measures in FY 2026, to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$728,165	\$0	\$823,105
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$728,165</b>	<b>\$0</b>	<b>\$823,105</b>
<b>Program Total:</b>	<b>\$728,165</b>		<b>\$823,105</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$0	\$0	\$77,465
Beginning Working Capital	\$0	\$728,165	\$0	\$745,640
<b>Total Revenue</b>	<b>\$0</b>	<b>\$728,165</b>	<b>\$0</b>	<b>\$823,105</b>

## Explanation of Revenues

\$745,640 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$77,465 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30305 Housing Placement & Retention - Medical/Aging

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Homeless Youth Continuum (HYC) is a collaborative and coordinated system. It consists of nonprofit organizations including those who provide culturally specific services. Its goal is to provide a comprehensive range of services to youth up to age 25 who are experiencing homelessness. These services include screening, crisis intervention, safety services, shelter, engagement, housing, education, employment, behavioral health support, substance use disorder services and health services, including pregnancy and parenting support. This program offer maintains capacity to provide these essential housing and developmental supports for youth. With services both on-site and at mobile locations, HYC staff provide culturally responsive services to best meet the developmental needs of homeless youth throughout Multnomah County

This program offer leverages federal long-term rent assistance vouchers to support housing navigation, placement and retention services for 200 youth. To reduce racial disparities in the experience of homelessness, Black, Indigenous, and other People of Color (BIPOC) communities are prioritized.

This program offer funds:

- Case management that provides linkages to education, employment, health, behavioral health and substance use disorder treatment, housing services, and on-going housing stability supports. This program also funds education and resource access for pregnant and parenting youth.
- Behavioral health and substance use disorder services provided by certified staff and peer mentors who engage youth in recovery supports, conduct assessments, and connect youth to formal treatment programs, provide follow up care, on-going supports, and healthy recreation alternatives. Approximately 93% of youth served have substance use or behavioral health issues, with 53% reporting co-occurring issues.
- A range of developmentally appropriate housing options, which include onsite transitional housing with 24-hour staffing, scattered-site housing, rapid rehousing, and shared housing. Housing navigators assist youth to access the housing options that best fit the youth's needs and provide retention support.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of unduplicated participants served	300	N/A*	153	300
Output	Participant BIPOC groups (of 5) proportionately >= to those among youth homeless services population	3	Yes**	2	5
Outcome	Number of participants newly placed in housing	37	N/A*	14	40
Outcome	Number of participants receiving ongoing retention support (sustained)	228	N/A*	134	250

**Performance Measures Descriptions**

\*These are new measures in FY 2026, to clearly differentiate between participants served, those receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$143,419	\$0	\$342,142
Contractual Services	\$2,683,221	\$3,978,270	\$4,219,505	\$2,982,318
Materials & Supplies	\$21,585	\$390	\$0	\$0
Internal Services	\$0	\$138,875	\$0	\$166,555
<b>Total GF/non-GF</b>	<b>\$2,704,806</b>	<b>\$4,260,954</b>	<b>\$4,219,505</b>	<b>\$3,491,015</b>
<b>Program Total:</b>	<b>\$6,965,760</b>		<b>\$7,710,520</b>	
<b>Program FTE</b>	0.00	1.00	0.00	2.00

Program Revenues				
Intergovernmental	\$0	\$3,651,535	\$0	\$3,010,218
Beginning Working Capital	\$0	\$783,865	\$0	\$480,797
<b>Total Revenue</b>	<b>\$0</b>	<b>\$4,435,400</b>	<b>\$0</b>	<b>\$3,491,015</b>

## Explanation of Revenues

This program generates \$166,555 in indirect revenues.

\$480,7797 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,738,383 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$166,605 Emergency Housing Assistance (EHA) allocated through the Oregon Housing and Community Services (OHCS) to assist low or very-low income persons who are homeless or are unstably housed and at risk of becoming homeless (State)

\$1,105,230 of HUD Continuum of Care (CoC) Program awarded to Multnomah County. The CoC Program requires a 25 percent match of the awarded grant amount, which is met with County General Fund (Federal)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30306 Housing Placement & Retention - Youth Services

This program offer includes transitional housing for youth previously budgeted in Safety off the Streets - Youth Shelter (30205). This change was made to allow for greater visibility into the investments being made in housing placement and retention specifically designed for youth.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

Many veterans experiencing or at risk of homelessness face significant barriers to securing stable housing. Although federal programs like Veterans Affairs Supportive Housing (VASH) and Supportive Services for Veteran Families (SSVF) are available, funding is restrictive. Barriers for veterans include lack of funds for security deposits, utilities, past property debts, legal fees, and moving costs. Federal funding also has limitations on eviction prevention assistance.

The program aims to reduce veteran homelessness by providing flexible financial assistance and culturally-specific support services that address the critical gaps not covered by existing federal programs. This will enable veterans to overcome barriers to securing and maintaining stable housing.

The program will provide funding to nonprofit organizations to deliver a range of housing services to veterans. These services include:

- Financial assistance for security deposits, utility payments, past property debts, legal fees, and moving expenses.
- Short-term rent assistance.
- Operational support for veteran engagement, assessment, and referral for housing services.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	5	N/A*	2	3
Outcome	Number of participants receiving ongoing retention support (sustained)	37	N/A*	58	50
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	1	Yes**	1	5
Output	Percentage of participants retained in permanent housing 12 months post-subsidy	No data	N/A*	No data	90%

### Performance Measures Descriptions

\*These are new measures in FY 2026 to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained in housing at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$348,850	\$506,810	\$565,785	\$391,649
<b>Total GF/non-GF</b>	<b>\$348,850</b>	<b>\$506,810</b>	<b>\$565,785</b>	<b>\$391,649</b>
<b>Program Total:</b>	<b>\$855,660</b>		<b>\$957,434</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$303,135	\$0	\$304,609
Beginning Working Capital	\$0	\$203,675	\$0	\$87,040
<b>Total Revenue</b>	<b>\$0</b>	<b>\$506,810</b>	<b>\$0</b>	<b>\$391,649</b>

## Explanation of Revenues

\$87,040 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$76,740 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$107,437 State Housing Assistance Program (SHAP) allocated through the Oregon Housing and Community Services (OHCS) to provide operational support for emergency shelters and supportive services to shelter residents (State)

\$120,432 Emergency Housing Assistance (EHA) for Veterans allocated through the Oregon Housing and Community Services (OHCS) to assist low or very-low income persons who are homeless or are unstably housed and at risk of becoming homeless (State)

## Significant Program Changes

Last Year this program was: FY 2025: 30307 Housing Placement & Retention - Veterans



**Program #30309 - Housing Placement & Retention - Primary Leasing**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** One-Time-Only Request

**Program Description**

This program addresses the significant challenge of limited access to private market housing for individuals experiencing homelessness, particularly those with significant barriers. These barriers often prevent them from securing housing independently, even with rental assistance. The existing housing market can be difficult to navigate, and landlords may be hesitant to rent to individuals with complex needs or histories of homelessness. This lack of access contributes to the ongoing problem of chronic and episodic homelessness.

This program offer funds agency leasing programs that increase access to private market units for households with significant barriers to housing. Agency leasing is a supportive housing strategy in which service providers lease housing units in the private rental market and then sublease those units to program participants. Agency leasing is efficient and effective because it quickly increases access to housing through the private rental market, minimizes barriers that typically prevent people from accessing those units, and helps people access housing units in their communities. This program offer funds scattered site and project-based agency leasing models, as well as shared housing models focused on serving youth and individuals seeking a recovery community.

The Multnomah County Supportive Housing Services (SHS) Local Implementation Plan (LIP) sets out a range of strategies to reduce homelessness by increasing permanent housing and wrap around services for those experiencing, or at risk of, chronic homelessness and episodic homelessness. In alignment with priorities outlined in the LIP, this program offer funds a range of agency leasing models by partnering with landlords and property managers to increase access to private market units for individuals experiencing homelessness who face significant barriers to housing, and provide those individuals with the necessary rental assistance and support services to retain their housing. This program offer also aligns with the Homelessness Response Action Plan (HRAP) action item to secure primary-leased units to support rapid rehousing placement.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	25	N/A*	30	24
Outcome	Number of participants receiving ongoing retention support (sustained)	0	N/A*	0	30
Output	Percentage of participants retained in permanent housing 12 months post-subsidy	No data	80%	100%	80%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	1	Yes**	1	5

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of people placed into or maintained housing through primary leasing program" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*Measure methodology changed from "Overrepresented People of Color lease up successfully at rates as high or higher than all households (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being accessed equitably.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$2,967,805	\$1,305,310	\$1,273,195
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$2,967,805</b>	<b>\$1,305,310</b>	<b>\$1,273,195</b>
<b>Program Total:</b>	<b>\$2,967,805</b>		<b>\$2,578,505</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Beginning Working Capital	\$0	\$2,967,805	\$0	\$1,273,195
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,967,805</b>	<b>\$0</b>	<b>\$1,273,195</b>

## Explanation of Revenues

\$1,273,195 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30309 Housing Placement & Retention - Primary Leasing Program

This offer was reduced in FY 2026, resulting in fewer new placements.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

The Oregon Governor's statewide emergency declaration and investments in shelter, rehousing, and homelessness prevention programs started in January 2023. The need for housing assistance for youth, families, and other vulnerable populations experiencing homelessness continues to exceed available resources. There is a gap in long-term rental assistance to ensure housing stability for those rehoused through these initial efforts, as well as a need to house additional households.

The program will reduce homelessness by providing additional rehousing opportunities for youth and families, and by offering long-term rental assistance to households already rehoused through the initial executive order.

The program will consist of two primary activities:

- Oregon Rehousing Initiative (ORI): This component will focus on the youth and families placed into permanent housing by June 30, 2025. Funding will be available through FY 2027 to provide up to 24 months of rental assistance per household.
- Long Term Rental Assistance (LTRA): This component will provide rental subsidies for up to 150 households that were rehoused as part of the initial executive order, but require ongoing support to maintain their housing.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Participant BIPOC groups (out of 5) in proportions $\geq$ to those among homeless services population	1	Yes*	0	5
Outcome	Number of participants newly placed in housing**	351	286	436	0
Outcome	Number of participants receiving ongoing retention support (sustained)***	N/A	N/A	316	250
Output	Percentage of participants retained in permanent housing 12 months post-subsidy**	N/A	N/A	90%	70%

### Performance Measures Descriptions

\*Measure methodology changed from "BIPOC assessed at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed. \*\*FY 2024 Actual and FY 2025 Estimate reflect an increase in State funding after Adopted. FY 2026 Offer reflects be completed in FY 2025, and program shifts focus on retention of placed households. \*\*\*This is a new measure in FY 2026.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$9,318,022	\$0	\$6,740,576
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$9,318,022</b>	<b>\$0</b>	<b>\$6,740,576</b>
<b>Program Total:</b>	<b>\$9,318,022</b>		<b>\$6,740,576</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$9,318,022	\$0	\$6,740,576
<b>Total Revenue</b>	<b>\$0</b>	<b>\$9,318,022</b>	<b>\$0</b>	<b>\$6,740,576</b>

## Explanation of Revenues

\$849,588 SB 5701 funding allocated through Oregon Housing and Community Services (OHCS) to provide continued support for rehousing initiatives through the Oregon Rehousing Initiative (ORI) in accordance with Executive Order (EO) 24-02 (State)

\$5,236,896 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Long-Term Rental Assistance, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$654,092 funding allocated through Oregon Housing and Community Services (OHCS) to maintain current efforts to transition Oregonians out of homelessness and into housing, estimate based on receiving 20% of State funding which follows historical patterns (State)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30311 Housing Placement & Retention - State Executive Order 24-02

The funding of this program offer is reduced due to the sunset of State funding for the Oregon All In (OAI) program. No new households will be placed in FY 2026. Funding in FY 2026 will be used to support households placed in FY 2025. As well as moving State funding for shelter operations to program offers 30200, 30201, 30202A, 30202B, 30203, 30204, and 30205.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** Backfill Other Funds, One-Time-Only Request

**Program Description**

Diversion programs vary by implementation, but have in common the assessment of an individual who is facing homelessness or already in shelter to identify modest, one-time, investments to allow for rehousing. Diversion is recognized nationally and locally as a critical tool in reducing street and shelter homelessness.

This program offer funds a transportation assistance program that diverts individuals from the streets and shelter through one-time transportation assistance to a location where they have a verified housing option. Most commonly this program reunites individuals with family in other communities.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of unduplicated participants served	869	1,170	665	250
Outcome	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	2	Yes*	1	5

**Performance Measures Descriptions**

\*Measure methodology changed from "BIPOC participate in program at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$526,288	\$1,091,182	\$49,658	\$138,902
<b>Total GF/non-GF</b>	<b>\$526,288</b>	<b>\$1,091,182</b>	<b>\$49,658</b>	<b>\$138,902</b>
<b>Program Total:</b>	<b>\$1,617,470</b>		<b>\$188,560</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$490,705	\$0	\$0
Beginning Working Capital	\$0	\$1,100,850	\$0	\$138,902
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,591,555</b>	<b>\$0</b>	<b>\$138,902</b>

## Explanation of Revenues

\$138,902 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local).

## Significant Program Changes

**Last Year this program was:** FY 2024: 30500 Diversion Services

This program offer reflects a reduction in Benefit Assistance programming that served homeless and formerly homeless individuals with assistance in securing Supplemental Security Income, Social Security Disability Income, and/or Medicaid and Medicare benefits that provided critical financial and healthcare resources that allow recipients to retain or secure housing. Additionally, this offer reflects a reduction in funding for the hospital diversion program, which collaborated with hospitals, mental health, and substance abuse treatment facilities to provide rental assistance and care coordination to individuals upon discharge, ensuring participants transitioned into housing rather than to the streets or shelter. \$49,658 of service were previous funded with One-Time-Only Metro SHS funding are now funded with General Fund.

**Program #30600 - Employment Programs**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:** One-Time-Only Request

**Program Description**

People who experience homelessness or housing instability often face barriers to employment. There is a need for integrated programs that address both housing and employment needs simultaneously to promote long-term stability. This program addresses the intersection of these challenges. It combines housing assistance with culturally specific workforce development services. These programs prioritize populations facing racial disparities in housing and employment.

The program aims to stabilize housing and improve economic opportunities for families, youth, and Communities of Color experiencing or at risk of homelessness.

The program supports several interconnected initiatives, all focused on the integration of housing and employment services. This offer includes funding for community needs employment programs that provide entry-level employment opportunities that allow individuals experiencing or at risk of homelessness to earn income, develop work skills, and establish a work history. In some cases, these program also include rent assistance for support with housing placement and/or eviction prevention. These programs are operated by nonprofit organizations and provide services to individuals accessing employment services.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of individuals receiving employment services and supports*	1,388	750	1,746	200
Output	Number of employment placements	599	360	572	200
Output	Number of households receiving rent assistance or eviction prevention	195	150	156	160
Output	BIPOC participate in program at rate as high or higher than percent of HUD homeless population	Yes	Yes	Yes	Yes

**Performance Measures Descriptions**

\*FY 2025 Estimate is higher due to an enrollment increase reported in the first two quarters.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$5,628,070	\$0	\$2,733,270
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$5,628,070</b>	<b>\$0</b>	<b>\$2,733,270</b>
<b>Program Total:</b>	<b>\$5,628,070</b>		<b>\$2,733,270</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Beginning Working Capital	\$0	\$3,408,970	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$3,408,970</b>	<b>\$0</b>	<b>\$0</b>

## Explanation of Revenues

\$2,733,270 Video Lottery Fund allocated to Multnomah County to be used for the purpose of furthering economic development in accordance with ORS 461.512 (Local/State). \$2,448,828 Is One-Time-Only funding, service were previous funded with One-Time-Only Metro SHS funding.

## Significant Program Changes

**Last Year this program was:** FY 2025: 30600 Employment Programs

This program offer reflects a reduction in programs that provided economic opportunity to opportunities for families, youth, and Communities of Color experiencing or at risk of homelessness, while at the same time addressing community needs for trash collection, public space maintenance services and the provision of mobile hygiene services. These employment programs provided entry-level opportunities to earn income, develop various work skills and establish a recent work history.



### Supportive Housing

Supportive Housing (SH) is a program that aims to assist individuals with severe temporary or long-term disabilities who are experiencing long-term homelessness and have extremely low income. SH can take the form of both permanent supportive housing and recovery-oriented transitional housing.

Permanent Supportive Housing (PSH) is a type of deeply affordable permanent housing that provides supportive services to individuals with long-term disabilities, including chronic health conditions, mental illness and addictions. PSH is designed for those who have experienced or are at risk of long-term or cyclical homelessness. It combines long-term rent assistance with ongoing wrap-around support services, such as behavioral and physical health services, benefits and income-related services, and in-home housing retention support. These services are intensive, voluntary, individualized and aimed at helping participants achieve and maintain long-term housing stability. PSH can be provided in site-based buildings dedicated to Permanent Supportive Housing, clusters of units within a single building, or scattered across multiple sites. It can also be integrated into both private market and non-profit/publicly owned housing. Long-term supportive housing that is not considered PSH also combines long-term rent assistance with support services, but in these programs the supportive services may be less intensive, or relatively shorter-term.

Recovery-oriented transitional housing (TH) offers temporary housing and supportive services for individuals experiencing homelessness who have a substance use disorder and are seeking this type of program. The housing and services provided in TH are short-term, typically lasting 24 months or less, and are designed to support participants in transitioning to permanent housing through case management and life skills building.

### Division Outcomes

In total, in FY 2026 the Supportive Housing Division funds an estimated 393 people newly placed and 2,465 people sustained in supportive housing. When combined with the Housing Placement and Retention Division (2,295 people newly placed and 3,474 sustained), the full budget supports 2,688 people newly placed and 5,939 sustained in housing

## \$65.3 million

### Supportive Housing

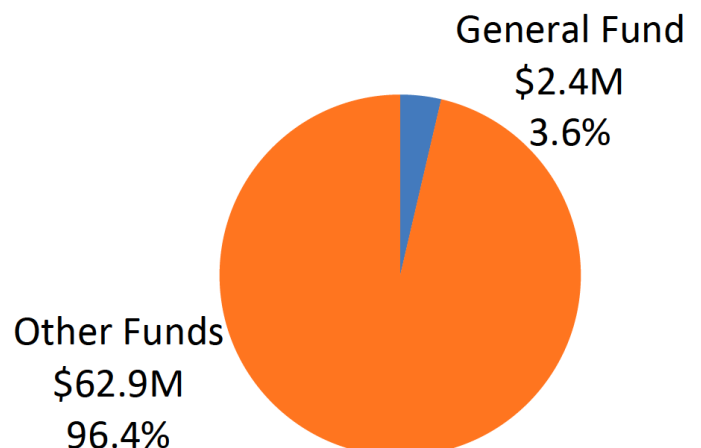
Total Proposed Budget

Including cash transfers, contingencies, and unappropriated balances.



## 11.00 FTE

(full time equivalent)



# Homeless Services Department

## FY 2026 Proposed Budget

### Significant Division Changes

The FY 2025 budget provided funding for 401 new Permanent Supportive Housing (PSH) units through the Supportive Housing Services (SHS) Measure. Of these, 200 were allocated to existing projects already underway, while the remaining 201 were left unassigned. In FY 2026, HSD will proceed with funding the 200 units committed to specific projects, as these projects rely on the PSH services and rent assistance. However, due to budget constraints, the 201 unassigned units will not be funded. Additionally, 10 units each have been removed from the FUSE and Move On programs. These units, like those in the PSH, have not yet been assigned to a specific individual or project.

### Table of Division Programs

The following table shows the programs that make up the division's budget, including cash transfers, contingencies, and unappropriated balances. The individual programs for this division follow in numerical order.

Prog. #	Program Name	One-Time-Only	General Fund	Other Funds	Total Cost	FTE
<b>Supportive Housing</b>						
30400A	Supportive Housing		657,140	15,165,355	15,822,495	10.00
30400C	Supportive Housing - Local Bond Units and Site-Based Commitments		0	14,790,640	14,790,640	0.00
30400D	Supportive Housing - Tenant-Based Commitments		0	14,866,965	14,866,965	0.00
30400E	Supportive Housing - System Support		0	2,175,425	2,175,425	0.00
30400F	Supportive Housing - Local Bond Units and Site-Based Commitments - SHS Expansion		0	1,862,360	1,862,360	0.00
30401A	Supportive Housing - Behavioral Health/ Medical Housing		0	4,373,750	4,373,750	0.00
30401B	Supportive Housing - Behavioral Health/ Medical Housing - Service Coordination Team		0	2,652,550	2,652,550	0.00
30402	Supportive Housing - Local Long Term Rental Vouchers		383,480	836,275	1,219,755	0.00
30403	Supportive Housing - Families		814,510	2,549,794	3,364,304	1.00
30404	Supportive Housing - Youth		0	1,648,465	1,648,465	0.00
30405	Supportive Housing - Domestic Violence		0	1,286,685	1,286,685	0.00
30406	Supportive Housing - Frequent Users Systems Engagement		525,035	707,375	1,232,410	0.00
30999	Supportive Housing Services Revenue for Other Departments		0	0	0	0.00
<b>Total Supportive Housing</b>			<b>\$2,380,165</b>	<b>\$62,915,639</b>	<b>\$65,295,804</b>	<b>11.00</b>

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program addresses the critical need for supportive housing, particularly for individuals experiencing long-term or cyclical homelessness who also have long-term disabilities (including chronic health conditions, mental illness, and substance use disorders). It also addresses the need for transitional supportive housing for those in early recovery from a substance use disorder who are at high risk of chronic homelessness. The program specifically targets populations with disproportionately high rates of homelessness, including:

- Black, Indigenous, and other People of Color (BIPOC)
- People in recovery from a substance use disorder
- People with severe and persistent mental illness

The program provides supportive housing options in partnership with the Portland Housing Bureau and Home Forward. This includes permanent supportive housing for those with long-term disabilities and chronic homelessness, and recovery-oriented transitional supportive housing.

The "Moving On" program facilitates the transition of individuals from intensive supportive housing to more independent living while maintaining necessary rental assistance. This frees up capacity in intensive supportive housing programs for those with the highest needs.

Supportive housing is intended for those who would not be successful in their housing without supportive services, and for whom services would be less effective without stable housing. The goal of supportive housing services is to help individuals and families experiencing homelessness, particularly those with complex needs, achieve and maintain stable, permanent housing. Many people will need ongoing support to remain housed. Therefore, supportive housing combines affordable housing with a range of voluntary support services tailored to individual needs.

The program funds two primary types of supportive housing programs:

- Supportive Housing Programming: Provides permanent supportive housing for individuals with long-term disabilities and chronic homelessness, and recovery-oriented transitional supportive housing for those in early recovery from a substance use disorder. These programs offer a combination of stable housing and supportive services tailored to individual needs.
- "Moving On" Programming: Supports individuals who no longer require intensive supportive services to transition to more independent housing. This includes continued rental assistance and other support services as needed, facilitating a smooth transition and freeing up space in intensive supportive housing programs.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	95	N/A*	104	100
Output	Number of participants receiving ongoing retention support (sustained)	694	N/A*	704	900
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes**	0	5
Output	Percentage of participants retained in housing at 12 months	93%	85%	86%	85%

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of people newly placed into or retained in permanent housing or served in transitional housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$0	\$1,604,302	\$0	\$1,700,567
Contractual Services	\$726,035	\$14,334,935	\$657,140	\$12,636,953
Materials & Supplies	\$43,170	\$0	\$0	\$0
Internal Services	\$0	\$965,608	\$0	\$827,835
<b>Total GF/non-GF</b>	<b>\$769,205</b>	<b>\$16,904,845</b>	<b>\$657,140</b>	<b>\$15,165,355</b>
<b>Program Total:</b>	<b>\$17,674,050</b>		<b>\$15,822,495</b>	
<b>Program FTE</b>	0.00	10.00	0.00	10.00

Program Revenues				
Intergovernmental	\$0	\$17,542,981	\$0	\$14,789,165
Beginning Working Capital	\$0	\$0	\$0	\$376,190
<b>Total Revenue</b>	<b>\$0</b>	<b>\$17,542,981</b>	<b>\$0</b>	<b>\$15,165,355</b>

## Explanation of Revenues

This program generates \$827,835 in indirect revenues.

\$2,657,610 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Long-Term Rental Assistance, estimate based on receiving 20% of State funding which follows historical patterns (State)

\$376,190 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$10,847,785 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

\$1,283,770 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30400A Supportive Housing

The year-over-year reduction reflects housing placement, and stabilization, rent assistance programming previously budgeted in this offer to Housing Placement & Retention - Adults & Women Households (30300). This change was made to allow for greater visibility into the investments being made in housing placement and retention specifically designed for adults. This program offer includes a reorganization of 1.00 FTE Program Specialist Senior and 3.00 FTE Program Specialist to other program offers.

**Department:** Homeless Services Department      **Program Contact:** Daniel Field

**Program Offer Type:** Operating      **Program Offer Stage:** Proposed

**Related Programs:**

**Program Characteristics:**

### Program Description

This program addresses the critical need for supportive housing in Multnomah County. This is described in the Local Implementation Plan (LIP) for Supportive Housing Services (SHS). Specifically, it targets the following issues:

- The overall shortage of permanent supportive housing for individuals experiencing or at risk of chronic and episodic homelessness. The LIP aims to create over 2,200 units in ten years.
- Racial disparities within the homeless population. The LIP prioritizes eliminating these disparities.
- The need for wrap-around services to support individuals in maintaining their housing and improving their well-being.

The program will increase the availability of site-based supportive housing units and associated services, with a focus on equity. In site-based supportive housing, the supportive services and rental assistance are connected to a particular building or complex. The units within that building are designated for supportive housing. This program's goal is to fund support services and rental subsidies for over 800 new supportive housing units and 50+ Homeless Preference Units within affordable housing projects. These units are intended for Metro priority populations, with a specific focus on Black, Indigenous, and other People of Color (BIPOC) households experiencing or at imminent risk of homelessness.

The intended outcomes include:

- Increased permanent housing options for chronically and episodically homeless individuals and families.
- Reduced racial disparities in homelessness.
- Improved housing stability and overall well-being for program participants through access to supportive services.

The program leverages various funding sources, including the Portland Housing Bond, Metro Housing Bond, and State of Oregon funding, to create project-based supportive housing.

The program provides:

- Funding for support services within newly developed supportive housing units.
- Rental subsidies
- On-site wellness and individualized retention services.
- Specialized services tailored to various subpopulations

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	266	N/A*	197	100
Outcome	Number of participants receiving ongoing retention support (sustained)	369	N/A*	500	700
Output	Percentage of participants retained in housing at 12 months	91%	85%	93%	85%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	2	Yes**	0	5

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of people newly placed or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$16,035,255	\$0	\$14,790,640
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$16,035,255</b>	<b>\$0</b>	<b>\$14,790,640</b>
<b>Program Total:</b>	<b>\$16,035,255</b>		<b>\$14,790,640</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$17,257,195	\$0	\$14,790,640
<b>Total Revenue</b>	<b>\$0</b>	<b>\$17,257,195</b>	<b>\$0</b>	<b>\$14,790,640</b>

## Explanation of Revenues

\$14,790,640 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30400C Supportive Housing - Local Bond Units and Site-Based Commitments

The year-over-year reduction reflects supportive housing programs managed by the Health Department previously budgeted in this offer to Supportive Housing Services Revenue for Other Departments (30999). This change was made to allow for greater visibility into the investments being made in supportive housing designed by the Health Department.

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program addresses the critical need for permanent supportive housing (PSH) in Multnomah County, as outlined in the Local Implementation Plan (LIP). Specifically, it targets:

- The overall shortage of permanent housing for individuals experiencing or at risk of chronic and episodic homelessness.
- The need for "wrap-around" supportive services to help individuals maintain housing stability.
- Barriers to accessing housing that are faced by specific populations. These populations often experience disproportionately high rates of homelessness and include Black, Indigenous, and other People of Color (BIPOC) communities, transgender and nonbinary individuals, people with significant health and/or behavioral health needs, and older adults.
- The limitations of existing programs like HUD's Section 8, which can screen out individuals with complex needs or histories.

The program increases access to tenant-based PSH and associated supportive services. With tenant-based supportive housing, the rental assistance is provided to the individual or family, not tied to a specific unit. This allows participants to search for housing in the private market. The goal is to fund over 400 new PSH opportunities designed to meet the specific needs of the targeted populations. The intended outcomes include:

- Increased permanent housing options for individuals experiencing or at risk of chronic and episodic homelessness.
- Improved housing stability and well-being for program participants through access to wrap-around services.
- Reduced homelessness among BIPOC communities, transgender and nonbinary individuals, people with significant health and/or behavioral health needs, and older adults.
- Increased access to affordable housing for individuals who may be screened out of other programs like Section 8.

The program provides:

- Tenant-based PSH: This includes rental assistance through the Regional Long-term Rent Assistance (RLRA) program, administered by Home Forward. Households pay approximately 30% of their income toward rent and utilities, and the housing authority covering the remainder. RLRA is designed to be low-barrier, serving individuals who may not qualify for Section 8.
- Wrap-around Supportive Services: These services are provided by nonprofit partners and are tailored to meet the needs of specific populations, including BIPOC communities, transgender and nonbinary individuals, people with significant health and/or behavioral health needs, and older adults. These services are "mobile," meaning they are brought to the individual in their housing.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	218	N/A*	50	50
Outcome	Number of participants receiving ongoing retention support (sustained)	211	N/A*	246	350
Output	Percentage of participants retained in housing at 12 months	92%	85%	94%	85%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	3	Yes**	1	5

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of people newly placed or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.



## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$14,903,550	\$0	\$14,866,965
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$14,903,550</b>	<b>\$0</b>	<b>\$14,866,965</b>
<b>Program Total:</b>	<b>\$14,903,550</b>		<b>\$14,866,965</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$15,473,785	\$0	\$14,866,965
<b>Total Revenue</b>	<b>\$0</b>	<b>\$15,473,785</b>	<b>\$0</b>	<b>\$14,866,965</b>

## Explanation of Revenues

\$2,624,610 funding allocated through Oregon Housing and Community Services (OHCS) to maintain Long-Term Rental Assistance, estimate based on receiving 20% of State funding which follows historical patterns (State)  
 \$12,242,355 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30400D Supportive Housing - Tenant-Based Commitments

The year-over-year reduction reflects supportive housing programs managed by the Department of County Human Services (DCHS) previously budgeted in this offer to Supportive Housing Services Revenue for Other Departments (30999). This change was made to allow for greater visibility into the investments being made in supportive housing designed by (DCHS).



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Multnomah County Local Implementation Plan (LIP) for the Metro Supportive Housing Services Measure (SHS) sets out a range of strategies to reduce homelessness by increasing permanent housing and wrap around services for those experiencing, or at risk of, chronic homelessness and episodic homelessness. In alignment with priorities outlined in the LIP, this program offer funds critical infrastructure needed to support the expansion of supportive housing.

This program offer funds the staffing necessary to administer Multnomah County's local implementation of the Regional Long-term Rent Assistance (RLRA) program. RLRA was designed by Metro and the three counties, and builds on policies developed for a Multnomah County pilot program run by Home Forward. Through the RLRA program, Home Forward provides rental vouchers that are paired with services provided by a range of nonprofit partners. RLRA operates similarly to the U.S. Department of Housing and Urban Development's (HUD) Housing Choice Voucher (HCV) also known as Section 8 program—households pay about 30% of their income towards rent and utilities, and the housing authority pays the rest. RLRA was intentionally designed to be low barrier and serve people who are often screened out of HUD's HCV program.

The program offer also funds a landlord recruitment and retention team. The landlord team partners with private market landlords to create supportive housing opportunities for RLRA voucher holders who face high barriers to finding housing. This program is designed to expand and support landlord partnerships and support housing placement and retention for households exiting homelessness.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	Number of landlords engaged	252	200	200	200
Output	Number of ongoing landlord partnerships	4	40	20	20

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$1,997,780	\$0	\$2,175,425
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$1,997,780</b>	<b>\$0</b>	<b>\$2,175,425</b>
<b>Program Total:</b>	<b>\$1,997,780</b>		<b>\$2,175,425</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$1,997,780	\$0	\$2,175,425
Beginning Working Capital	\$0	\$466,259	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,464,039</b>	<b>\$0</b>	<b>\$2,175,425</b>

## Explanation of Revenues

\$2,175,425 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30400E Supportive Housing - System Support

The year-over-year reduction reflects the rental guarantee previously budgeted in this offer to Regional Coordination - Reserve and Contingency (30006A).

**Program #30400F - Supportive Housing - Local Bond Units and Site-Based Commitments - SHS Expansion**
**FY 2026 Proposed**
**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program addresses the critical need for supportive housing in Multnomah County. This is described in the Local Implementation Plan (LIP) for Supportive Housing Services (SHS). Specifically, it targets the following issues: The overall shortage of permanent supportive housing for individuals experiencing or at risk of chronic and episodic homelessness. The LIP aims to create over 2,235 units in ten years. Racial disparities within the homeless population. The LIP prioritizes eliminating these disparities. The need for wrap-around services to support individuals in maintaining their housing and improving their well-being.

The program will increase the availability of site-based supportive housing units and associated services, with a focus on equity. In site-based supportive housing, the supportive services and rental assistance are connected to a particular building or complex. The units within that building are designated for supportive housing. This program offer funds 47 new site-based supportive housing units within a new affordable housing project that will come online in FY 2026. These units are intended for Metro priority populations, with a specific focus on Black, Indigenous, and other People of Color (BIPOC) households experiencing or at imminent risk of homelessness.

The intended outcomes include:

- Increased permanent housing options for chronically and episodically homeless individuals and families.
- Reduced racial disparities in homelessness.
- Improved housing stability and overall well-being for program participants through access to supportive services.

The program leverages various funding sources, including the Portland Housing Bond, Metro Housing Bond, and State of Oregon funding, to create project-based supportive housing. In FY 2025, capital funding was awarded to Home Forward to purchase a market-rate building that can be quickly converted to affordable housing. This program funds the necessary support services and rental subsidies to create project-based supportive housing opportunities with on-site wellness and retention services.

The program provides:

- Funding for support services within newly developed supportive housing units.
- Rental subsidies
- On-site wellness and individualized retention services.
- Specialized services tailored to various subpopulations

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	N/A	N/A	N/A	37
Outcome	Number of participants receiving ongoing retention support (sustained)	N/A	N/A	N/A	0
Output	Percentage of participants retained in housing at 12 months	N/A	N/A	N/A	85%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	N/A	N/A	N/A	5

**Performance Measures Descriptions**

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$0	\$0	\$1,862,360
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,862,360</b>
<b>Program Total:</b>	<b>\$0</b>		<b>\$1,862,360</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$0	\$0	\$1,862,360
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,862,360</b>

## Explanation of Revenues

\$1,862,360 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was:

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program addresses chronic homelessness among adults, particularly those with complex co-occurring diagnoses including substance use disorder, mental illness, cognitive and/or physical disabilities, and/or chronic medical conditions.

It also addresses the need for cost-effective solutions to homelessness, recognizing that permanent supportive housing (PSH) is a proven approach. Furthermore, the program addresses the over-involvement of individuals with behavioral health conditions in the criminal justice system, aiming to divert them towards housing and treatment resources.

The program aims to end chronic homelessness for vulnerable adults through PSH. The expected outcomes include:

- Increased housing stability for chronically homeless adults.
- Reduced reliance on emergency services and costly interventions associated with homelessness.
- Improved health and well-being for participants through access to integrated support services.
- Diversion of individuals with behavioral health conditions from the criminal justice system.

Funding in this program offer integrates with other Federal, State, and local resources, including U.S. Department of Housing and Urban Development (HUD) Continuum of Care (CoC) programs, Medicaid, affordable housing units, and permanent rental subsidies. This includes providing match funding for HUD CoC grants.

The program provides the following:

- Permanent Supportive Housing: Offers a combination of affordable housing and ongoing support services.
- Rental Subsidies and Support Services: Funds long-term rental subsidies and mental health-focused housing placement, retention, and support services.
- Intensive Case Management and Support Services: Delivered by nonprofit partners, these services cater to chronically homeless adults with co-occurring diagnoses, including substance use disorder, mental illness, cognitive and/or physical disabilities, and/or chronic medical conditions.
- Street Engagement: Includes intensive street outreach to connect with and engage chronically homeless individuals. This includes staffing of mental health and culturally specific providers who partner with the Portland Police Bureau to provide housing placement and retention for people with mental illnesses and substance use disorder.
- Recovery-Focused Transitional Housing: Supports recovery journeys through transitional housing options.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	93	N/A*	34	40
Outcome	Number of participants receiving ongoing retention support (sustained)	101	N/A*	42	40
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes**	0	5
Output	Percentage of participants retained in housing at 12 months	92%	75%	98%	90%

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of people newly placed into or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$4,170,165	\$0	\$4,373,750
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$4,170,165</b>	<b>\$0</b>	<b>\$4,373,750</b>
<b>Program Total:</b>	<b>\$4,170,165</b>		<b>\$4,373,750</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$4,302,920	\$0	\$4,373,750
<b>Total Revenue</b>	<b>\$0</b>	<b>\$4,302,920</b>	<b>\$0</b>	<b>\$4,373,750</b>

## Explanation of Revenues

\$3,192,025 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$1,181,725 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30401A Supportive Housing - Behavioral Health/Medical Housing

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program addresses issues contributing to chronic homelessness and the over-involvement of individuals with behavioral health conditions in the criminal justice system. Involvement in the justice system is often the result of lack of accessible and appropriate behavioral health resources, including mental health and substance use disorder treatment. This scarcity of resources leaves many individuals experiencing homelessness without the necessary support to manage their conditions. This may then lead to behaviors that result in contact with law enforcement. Compounding this issue is the criminalization of homelessness. Individuals may be penalized for activities related to survival in public spaces rather than being connected to services that could address the underlying causes of their homelessness. This program aims to disrupt this cycle by providing integrated housing and recovery support services. It recognizes that stable housing and access to behavioral health treatment are essential for breaking the cycle of homelessness and reducing contact with the criminal justice system. The program specifically targets the needs of chronically homeless individuals and those at risk of chronic homelessness, who often struggle with co-occurring mental health and substance use disorders, and who are disproportionately impacted by the lack of behavioral health resources and the criminalization of homelessness.

The program aims to reduce chronic homelessness and divert individuals with behavioral health conditions from the criminal justice system. It does this by providing access to a continuum of housing and recovery support services. Expected outcomes include:

- A significant reduction in chronic homelessness, aligning with city and regional strategic plans.
- Decreased contact between individuals with behavioral health conditions and the criminal justice system.
- Increased access to appropriate housing options, including short-term stabilization and permanent housing.
- Improved access to and engagement with behavioral health and addictions treatment.
- Enhanced housing stability and long-term recovery for program participants.

The program funds the Service Coordination Team (SCT) and related services, including:

- Service Coordination Team (SCT): A partnership between the Portland Police Bureau and community housing and social service providers that diverts individuals experiencing homelessness and living with behavioral health conditions from the criminal justice system by connecting them with supportive housing and treatment resources.
- Low-Barrier/Short-Term Stabilization Housing: Provides immediate access to housing and support services, including behavioral health and addictions treatment.
- Alcohol and Drug Free Housing: Offers case management services with client-driven, flexible approaches to support long-term recovery, intended to transition people into long-term recovery services.
- Home-Based Retention Services: For individuals who transition to permanent housing, these services

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	0	N/A*	0	5
Outcome	Number of participants receiving ongoing retention support (sustained)	177	N/A*	158	150
Output	Percentage of participants retained in housing at 12 months	No data	N/A**	No data	90%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes***	0	5

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of individuals transitioned to permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed. \*\*This is a new measure in FY 2026. \*\*\*Measure methodology changed from "BIPOC graduate from SCT at rates as high or higher than Non-Hispanic whites (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$2,590,380	\$0	\$2,652,550
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$2,590,380</b>	<b>\$0</b>	<b>\$2,652,550</b>
<b>Program Total:</b>	<b>\$2,590,380</b>		<b>\$2,652,550</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$2,525,160	\$0	\$2,585,765
Beginning Working Capital	\$0	\$65,220	\$0	\$66,785
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,590,380</b>	<b>\$0</b>	<b>\$2,652,550</b>

## Explanation of Revenues

\$66,785 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$2,585,765 City of Portland General Fund allocation through Multnomah County's IGA with the City of Portland (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30401B Supportive Housing - Behavioral Health/Medical Housing - Service



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

People over the age of 55 and people with significant disabilities are among the fastest growing populations of people experiencing homelessness. These populations often have fixed incomes well below 30% of the Area Median Income, putting market rate rental housing completely out of reach, and also foreclosing access to most publicly subsidized affordable housing, which rents at levels affordable for people making 60% of Area Median Income or above.

This program assists seniors and people living with disabilities who are on fixed incomes or at risk of homelessness due to being rent burdened (rent greater than 30% of household income). Program participants typically have less than \$800 per month income, and were either homeless or paying more than 70% of that income on rent prior to program subsidy. This program provides rent subsidies to participants so that they can afford the rent in Low Income Housing Tax Credit (LIHTC) units or other regulated affordable housing. While these units have restricted rent levels, the rent amounts are not tied to tenant income and are increasingly out of reach for the target group in this program. Some assisted households also reside in moderately-priced private market units. This program makes it possible for people in the target population to afford the rent (at 30% of their income).

The local long-term voucher functions more flexibly than other Federal voucher programs and provides similar long-term housing stability to a highly vulnerable population. The program is administered through Home Forward. This program provided the framework for the Metro SHS-funded Regional Long-term Rent Assistance Program.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	0	N/A*	0	4
Output	Number of participants receiving ongoing retention support (sustained)	53	N/A*	40	36
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	0	Yes**	0	5
Output	Percentage of participants retained in housing at 12 months	No data	N/A	No data	85%

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of households newly placed into or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC served with vouchers at rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$399,635	\$721,280	\$383,480	\$836,275
<b>Total GF/non-GF</b>	<b>\$399,635</b>	<b>\$721,280</b>	<b>\$383,480</b>	<b>\$836,275</b>
<b>Program Total:</b>	<b>\$1,120,915</b>		<b>\$1,219,755</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$721,280	\$0	\$836,275
<b>Total Revenue</b>	<b>\$0</b>	<b>\$721,280</b>	<b>\$0</b>	<b>\$836,275</b>

## Explanation of Revenues

\$836,275 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30402 Supportive Housing - Local Long Term Rental Vouchers

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**

### Program Description

This program addresses the complex housing needs of families experiencing homelessness, recognizing that a "one-size-fits-all" approach is insufficient. Some families experience chronic or recurring homelessness, often due to significant disabling conditions within the household. These families require more intensive support than rapid rehousing alone can provide. This chronic homelessness manifests in the need for permanent supportive housing (PSH) to achieve long-term stability. Due to the disproportionate impact of homelessness on Black and Indigenous families and other families of color this program prioritizes culturally specific services.

The program aims to increase housing stability for families with children experiencing chronic homelessness, particularly Black and Indigenous families and other families of color. Expected outcomes include:

- Increased access to both site-based and tenant-based PSH for families with children.
- Improved long-term housing stability for families with disabling conditions.
- Reduced reliance on emergency shelter for families experiencing chronic homelessness.
- Increased availability of shelter beds for other families in need.
- Greater housing equity for Black and Indigenous families and other families of color.

Leveraging other resources, this program combines funds with other state and federal resources, including HUD-funded rental vouchers, to maximize impact.

The program funds several key activities:

- Permanent Supportive Housing (PSH): Provides both site-based and tenant-based PSH options for families with children, including rental assistance and supportive services.
- Culturally Specific Services: Integrates culturally specific services into many PSH units to better meet the needs of these families.
- Enhanced Rapid Rehousing: Offers a more robust rapid rehousing program for long-term shelter families. This includes up to 24 months of rental assistance and wraparound services, designed to transition families to permanent housing and free up shelter capacity. The extended subsidy period allows for progressive engagement strategies to help families transition off subsidies entirely or onto more permanent subsidy programs as needed.

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	57	N/A*	70	N/A
Outcome	Number of participants receiving ongoing retention support (sustained)	365	N/A*	51	106
Output	Percentage of participants retained in housing at 12 months	98%	80%	100%	80%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	2	Yes**	3	5

### Performance Measures Descriptions

\*These are new measures in FY 2026 to replace "Number of families placed into or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Personnel	\$101,379	\$43,592	\$0	\$147,726
Contractual Services	\$795,420	\$1,963,875	\$814,510	\$2,330,155
Internal Services	\$0	\$66,747	\$0	\$71,913
<b>Total GF/non-GF</b>	<b>\$896,799</b>	<b>\$2,074,214</b>	<b>\$814,510</b>	<b>\$2,549,794</b>
<b>Program Total:</b>	<b>\$2,971,013</b>		<b>\$3,364,304</b>	
<b>Program FTE</b>	0.70	0.30	0.00	1.00

Program Revenues				
Intergovernmental	\$0	\$2,183,395	\$0	\$2,549,794
<b>Total Revenue</b>	<b>\$0</b>	<b>\$2,183,395</b>	<b>\$0</b>	<b>\$2,549,794</b>

## Explanation of Revenues

This program generates \$71,913 in indirect revenues.

\$2,549,794 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30403 Supportive Housing - Families

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

This program addresses the complex housing needs of youth experiencing or at risk of chronic homelessness, recognizing that stable housing and supportive services are crucial for long-term well-being. Some youth experience chronic homelessness due to significant disabilities, including chronic health conditions, mental illness, and substance use disorder, requiring more intensive support than housing alone can provide. Due to the disproportionate impact of homelessness on Black and Indigenous youth and other youth of color this program prioritizes their access to these resources in alignment with racial equity goals.

The program aims to increase housing stability and well-being for youth experiencing or at risk of chronic homelessness, with a focus on racial equity. Expected outcomes include:

- Increased access to tenant-based PSH for youth with disabilities.
- Improved long-term housing stability for youth experiencing or at risk of chronic homelessness.
- Reduced homelessness among Black and Indigenous youth and other youth of color
- Improved well-being for youth through access to wrap-around supportive services.

The program funds several key activities:

-Tenant-Based PSH: Provides tenant-based PSH opportunities for 30 homeless youth with extremely low incomes, serious disabling conditions, and experiencing or at risk of long-term homelessness. This includes rental assistance through the Regional Long-term Rent Assistance (RLRA) program, administered by Home Forward. RLRA is designed to be low-barrier and serves youth who are often screened out of HUD's Section 8 program.

-Wrap-Around Services: Offers wrap-around supportive services provided by a youth service organization to complement the rental assistance.

-Culturally Specific Services: Additional programming, leveraging federal funding, will support 24 chronically homeless youth with long-term rental assistance and wrap-around, culturally specific supportive services.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	6	N/A*	0	50
Outcome	Number of participants receiving ongoing retention support (sustained)	22	N/A*	40	90
Output	Percentage of participants retained in housing at 12 months	75%	80%	75%	80%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	4	Yes**	3	5

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of youth newly placed or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$1,524,645	\$0	\$1,648,465
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$1,524,645</b>	<b>\$0</b>	<b>\$1,648,465</b>
<b>Program Total:</b>	<b>\$1,524,645</b>		<b>\$1,648,465</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$1,524,645	\$0	\$1,648,465
<b>Total Revenue</b>	<b>\$0</b>	<b>\$1,524,645</b>	<b>\$0</b>	<b>\$1,648,465</b>

## Explanation of Revenues

\$1,648,465 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30404 Supportive Housing - Youth

**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

Domestic and sexual violence may lead to or exacerbate homelessness. This trauma is compounded by existing systemic inequities, disproportionately impacting Black, Indigenous and other people of color (BIPOC) communities. Survivors need more than just housing; they need specialized support services to heal from trauma, achieve self-sufficiency, and maintain housing stability. A lack of safe, affordable housing options, coupled with the often complex needs of survivors, creates a significant barrier to escaping violence and achieving long-term stability. Traditional housing assistance programs may not be equipped to address the specific needs and safety concerns of survivors.

The program aims to provide safe, stable housing and comprehensive support services to survivors of domestic/sexual violence and their children, prioritizing the needs of BIPOC communities. Expected outcomes include:

- Increased access to tenant-based PSH for survivors and their children.
- Improved long-term housing stability for survivors, reducing their risk of returning to unsafe situations or experiencing further homelessness.
- Enhanced safety and well-being for survivors and their children.
- Increased self-sufficiency and empowerment for survivors through access to support services.
- Greater housing equity for BIPOC survivors of domestic/sexual violence.

The program funds several key activities:

- Tenant-Based PSH: Provides 24 tenant-based PSH opportunities specifically for survivors and children fleeing domestic violence or experiencing homelessness as a result of an incident of domestic and/or sexual violence. This includes rental assistance through the Regional Long-term Rent Assistance (RLRA) program, administered by Home Forward.
- Specialized Support Services: Funds staff capacity at two domestic and sexual violence (DSV) housing providers to deliver critical support services tailored to the needs of survivors. One of the providers offers culturally specific services for Black/African American survivors.
- Low-Barrier Access: RLRA is designed to be low-barrier and serves people who are often screened out of HUD's Section 8 program, making it more accessible to survivors who may have barriers to traditional housing assistance.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	19	N/A*	40	N/A
Outcome	Number of participants receiving ongoing retention support (sustained)	0	N/A*	30	70
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	3	Yes**	3	5
Output	Percentage of participants retained in housing at 12 months	0%	N/A***	90%	90%

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of people newly placed or retained in permanent housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*Measure methodology changed from "BIPOC placed or retained rate as high or higher than percent of HUD homeless population (Yes/No)" to disaggregate racial/ethnic groups, select a comparison group tailored to the equity metric, and reflect all program participants and whether services are being equitably accessed.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$925,635	\$0	\$1,286,685
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$925,635</b>	<b>\$0</b>	<b>\$1,286,685</b>
<b>Program Total:</b>	<b>\$925,635</b>		<b>\$1,286,685</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$925,635	\$0	\$1,286,685
<b>Total Revenue</b>	<b>\$0</b>	<b>\$925,635</b>	<b>\$0</b>	<b>\$1,286,685</b>

## Explanation of Revenues

\$1,286,685 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

Last Year this program was: FY 2025: 30405 Supportive Housing - Domestic Violence



**Department:** Homeless Services Department

**Program Contact:** Daniel Field

**Program Offer Type:** Operating

**Program Offer Stage:** Proposed

**Related Programs:**
**Program Characteristics:**
**Program Description**

The Frequent Utilizer System Engagement (FUSE) program addresses the complex and costly problem of frequent utilization of homeless services, healthcare, and public safety systems by individuals experiencing chronic homelessness. A lack of stable housing and integrated support services leads to cyclical patterns of crisis and institutionalization. Symptoms of this unmet need include frequent contact with law enforcement, emergency medical services, and inpatient hospital care, often related to untreated or undertreated behavioral health conditions and other health issues exacerbated by homelessness. These individuals' complex needs are often not addressed by existing systems that are not designed to address the complex and interconnected nature of their challenges.

The FUSE program aims to break the cycle of chronic homelessness and reduce reliance on crisis-driven interventions by providing permanent supportive housing (PSH) and wrap-around services to the most frequent utilizers of public systems. Expected outcomes include:

- Reduced criminal justice involvement (e.g., arrests, jail time).
- Decreased utilization of crisis healthcare services (e.g., emergency room visits, hospitalizations).
- Improved housing stability for chronically homeless individuals.
- Improved health and well-being for program participants through access to integrated support services.
- More efficient and cost-effective use of public resources.

The FUSE program, a collaboration between the Department of County Human Services, the Health Department, the Department of Community Justice, the Homeless Services Department and a regional Coordinated Care Organization, provides:

- Identification of Frequent Utilizers: Uses data sharing agreements to identify individuals experiencing chronic homelessness who frequently engage with the criminal justice and healthcare systems.
- Permanent Supportive Housing: Provides PSH to up to 30 identified individuals.
- Long-Term Rental Subsidies: Offers locally funded long-term rental subsidies to ensure housing affordability.
- Wrap-Around Support Services: Delivers ongoing wrap-around services to promote housing stability and address individual needs.

**Performance Measures**

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Output	Number of participants newly placed in housing	3	N/A*	15	12
Outcome	Number of participants receiving ongoing retention support (sustained)	4	N/A*	3	18
Output	Percentage of participants retained in housing at 12 months	No data	N/A**	No data	85%
Output	Participant BIPOC groups (out of 5) proportionately >= to those among homeless services population	2	N/A**	4	5

**Performance Measures Descriptions**

\*These are new measures in FY 2026 to replace "Number of FUSE individuals placed or retained in permanent supportive housing" to clearly differentiate between participants receiving ongoing subsidy (sustained) and those newly placed.

\*\*These are new measures in FY 2026.

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$0	\$525,035	\$707,375
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$0</b>	<b>\$525,035</b>	<b>\$707,375</b>
<b>Program Total:</b>	<b>\$0</b>		<b>\$1,232,410</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$0	\$0	\$0
Beginning Working Capital	\$0	\$0	\$0	\$707,375
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$707,375</b>

## Explanation of Revenues

## Significant Program Changes

**Last Year this program was:** FY 2025: 30406 Supportive Housing - Frequent Users Systems Engagement

Year-over-year reduction reflects a reduction in programming from serving up to 50 identified individuals to up to 30 identified individuals.

**Department:** Homeless Services Department      **Program Contact:** Daniel Field

**Program Offer Type:** Revenue/Fund Level/Tech      **Program Offer Stage:** Proposed

**Related Programs:**

**Program Characteristics:**

### Program Description

The Supportive Housing Services (SHS) Measure presented the Homeless Services Department (HSD) and the homeless systems of care with financial, programmatic and policy opportunities, and innovation for a ten year time span. This opportunity has strengthened local community partners and multi-jurisdictional relationships around a common vision in addressing the homelessness crisis.

Individuals experiencing or at risk of homelessness require a comprehensive network of support services to successfully transition into stable housing and maintain their well-being. These needs span emergency assistance, housing placement, financial aid, and specialized support in areas like mental health, addiction recovery, and employment. Without access to these integrated services, individuals often remain trapped in cycles of homelessness, facing barriers to self-sufficiency and overall health. Currently, access to these crucial services may be fragmented, leading to inefficiencies and gaps in care. This can result in extended periods of homelessness, increased reliance on emergency services, and poorer outcomes for vulnerable individuals.

A one-county approach to homeless attempts to address fragmentation. SHS funds are provided to other departments.

Expected outcomes include:

- Increased access to outreach and shelter services.
- Improved placement rates into transitional, permanent, and bridge housing.
- Enhanced utilization of emergency and long-term rent assistance.
- Stronger advocacy and case management support for individuals.
- Improved access to specialized services addressing mental health, physical health, language and culture needs, education, employment, addiction and recovery, and tenant rights.
- Increased housing retention rates.
- Reduced evictions.
- Increased successful entries into residential substance use disorder treatment and permanent housing.

This program offer is SHS revenue being utilized in other departments. A one-county approach to addressing homelessness requires collaboration and leveraging expertise and resources in the following departments: Department of County Human Services, Health Department, the Department of Community Justice and non-departmental offices who contribute to the goals in the County's Homeless Response Action Plan (HRAP).

### Performance Measures

Measure Type	Performance Measure	FY24 Actual	FY25 Budgeted	FY25 Estimate	FY26 Target
Outcome	N/A	N/A	N/A	N/A	N/A
Output	N/A	N/A	N/A	N/A	N/A

### Performance Measures Descriptions

## Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Proposed General Fund	Proposed Other Funds
Program Expenses	2025	2025	2026	2026
Contractual Services	\$0	\$1,924,930	\$0	\$0
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$1,924,930</b>	<b>\$0</b>	<b>\$0</b>
<b>Program Total:</b>	<b>\$1,924,930</b>		<b>\$0</b>	
<b>Program FTE</b>	0.00	0.00	0.00	0.00

Program Revenues				
Intergovernmental	\$0	\$29,047,023	\$0	\$26,391,167
Beginning Working Capital	\$0	\$7,932,445	\$0	\$3,917,003
<b>Total Revenue</b>	<b>\$0</b>	<b>\$36,979,468</b>	<b>\$0</b>	<b>\$30,308,170</b>

## Explanation of Revenues

\$3,917,003 carryover from the FY 2025 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)  
 \$26,391,167 of the FY 2026 Supportive Housing Services (SHS) allocation to Multnomah County through the SHS Intergovernmental Agreement (IGA) with Oregon Metro Regional Government (Local)

## Significant Program Changes

**Last Year this program was:** FY 2025: 30999 Supportive Housing Services Revenue for Other Departments

The Metro Supportive Housing Services adjusted forecast and continued spending of one-time-only funding has created a limitation of resources available for other departments.