# Multnomah County Library District Proposed Budget FISCAL YEAR 2025–2026



Library patrons explore the newly-expanded Midland Library in October, 2024

Photo by Naim Hasan Photography/Multnomah County Library

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## **Budget Message**

#### April 24, 2025

It is my privilege to propose the Fiscal Year 2026 budget for the Multhomah County Library District. This is the thirteenth Library District budget since the adoption of Measure 26-143 in November 2012, which created the Library District with a permanent tax rate, limited to \$1.24 per \$1,000 of assessed property value.

The District tax is expected to generate \$115.4 million in Fiscal Year 2026; combined with other revenues (e.g. grants, interest), the District's total ongoing revenues are projected at \$117.3 million. The library's ongoing expense forecast exceeded \$117.3 million, and the library reduced ongoing expenses by \$1.4 million in order to balance the library budget for Fiscal Year 2026.

A total of \$123.2 million is budgeted for transfer to the County Library Fund to support library operations, which includes a \$5.9 million draw on District fund balance to support several time-limited operating projects and limited duration positions. The District budget includes a \$6.3 million set-aside for planned operating projects in Fiscal Year 2027 and beyond.

The library proposes to continue the levy rate of \$1.22 per \$1,000 of assessed value in Fiscal Year 2026. The Multhomah County Budget Office forecast showed a deficit for the Library District at this rate next fiscal year, but multiple years of forecasted deficits due to slowing property tax revenue growth and uncertainty about the library's post-bond expense landscape warrant a cautious approach to raising the levy rate to its maximum level.

In accordance with prior year updates to District financial policies, \$1.0 million is placed in contingency, and \$22.0 million in unappropriated fund balance is held in reserve to address future structural operating deficit issues.

The Multnomah County Library District Capital Fund totals \$76.7 million, which will support future infrastructure needs and the long-term financial health of the District. Fiscal Year 2026 expenditures include a \$3.5 million transfer to the Multnomah County Library Capital Construction Fund, which represents both external and District support for bond projects.

Exciting changes await for Fiscal Year 2026—including the reopening of several libraries after major renovations—as well as new challenges. Slowing revenue growth and rising costs will precipitate challenges in the years to come, but the District is well positioned to navigate these changes while serving the evolving needs of a vibrant and diverse community.

Respectfully,

Annie E. Lavis

Annie Lewis Director of Libraries, Multnomah County Library District

# A Time of Transformation and Transition

The library approaches an incredible milestone in Fiscal Year 2026 as it nears completion of the voter-approved bond work to modernize library spaces and services. Also in Fiscal Year 2026, the library will fully implement an updated staffing model in tandem with the opening of the new 95,000 square foot East County Library. The new staffing plan serves as the library's guide for ensuring adequate staffing and optimal library services for the new library spaces, and it aligns with the <u>MCL Service Statement and Priorities</u>.

The District's revenue forecast for the coming year reflects slower than typical revenue growth, and total property tax revenue growth is forecasted at less than two percent for the first time in the history of the District. The impact of remote work and lower economic activity in the downtown core has depressed assessed value for commercial property values, which is acting as a detriment to overall property tax revenue growth. A set of newly-established urban renewal areas is also diverting property tax revenue to designated tax-increment-financing districts around the County. At the same time, multiple years of sustained inflation and rapid personnel cost growth since 2020 have set a higher cost baseline for the library's current level of service.

These financial conditions required budget reductions that impact the delivery of library services. Of particular note, the number of simultaneous e-book holds is being reduced from 20 to 10, and the library is discontinuing several online databases. While the staffing plan implementation resulted in net position adds, the reconfiguration of staffing across work units resulted in three programs being sunset: School Corps, Books2U, and Listos para el Kínder.

District budget planning remains focused on long-term financial sustainability including strategic use of fund balance to meet time-limited needs, aligning resources with the library's new Services and Priorities Statement, and planning for further trade-off discussions on the horizon.

Despite this difficult financial picture, the library's work to expand library spaces and evolve library services continues apace. In the next fiscal year, the library will continue to focus resources on meeting the goals articulated in the <u>MCL Strategic Plan</u>, and begin work on planning for the next phase of strategic planning.

Multnomah County Library is proud to continue its long tradition of service to our community. The role of the library continues to change as community needs dictate and that evolution will continue with purpose and intention, driven by community voices. The library will continue to provide world-class library services to this diverse and growing community in the present and for the future.

## About the Budget

By charter, members of the Multnomah County Board of County Commissioners serve as the governing body of the District. The Budget Committee consists of the members of the Board, convening as the Multnomah County Library District Board.

The Multnomah County Library District was approved by voters in 2012 in order to fund library services on an ongoing basis for the use of the people of Multnomah County. The Multnomah County Library Fund budget is adopted each year by the Multnomah County Board of County Commissioners, and funds library services via an intergovernmental agreement with the Multnomah County Library Department.

The Fiscal Year 2026 budget is proposed at a tax rate of \$1.22 per \$1,000 of assessed value. That rate is a continuation of the level set for the current fiscal year. This rate will generate enough revenue to maintain current hours and services. The current five-year forecast for the Library District assumes that the levy rate will be raised to its maximum, \$1.24 per \$1,000 of assessed value, in Fiscal Year 2028.

This budget continues a practice of maintaining the Library Department budget in the current County Library Fund and using the Library District Fund to receive the Library District tax as well as any non-tax revenues for Fiscal Year 2026. This will ensure that the District's taxes and revenues are received and accounted for separately. As instituted in the prior year, one-time spending for special projects within the Library Department budget is matched with a sub-fund in the Library District Fund to improve communication and transparency around District fund balance utilization.

The Library District budget is based on an intergovernmental agreement between Multnomah County and the Library District. The District contracts with Multnomah County to provide library services. The District regularly reimburses the County from the Library District Fund as expenses are incurred.

### **Structural Operating Deficit**

The Library District was established in 2012, with the intent to provide a stable funding source for the provision of library services for 10 years. It has long been understood that the District faces a structural operating deficit, with the pace of expenses—especially personnel costs—eventually expected to exceed the stable but constrained growth of dedicated property taxes over a long enough period. The coming year will be the fourteenth year of the Library District.

Library financial policies and budget practices are geared toward delaying this issue well into the future. But eventually, the library will experience an inflection point where year-over-year service level reductions will be required to balance the budget.

In the near term, the library will look to staffing and resource reallocations to meet its highest priority service commitments and baseline operating needs. Smart utilization of the District's fund balance can be employed to support infrastructure-related expenses and other one-time-only expenses, extending this issue out even further into the future.

There is not an imminent risk to overall library services, but initial discussions about the longterm funding strategy for library services may be warranted in the next several years if property tax revenue growth remains sluggish for the foreseeable future.

## **Multnomah County Library District's Financial Policies**

On June 6, 2024, the Multnomah County Library District Board passed Resolution 2024-049, adopting Multnomah County Library District financial and budget policies. Updated financial policies will be presented to the District Board for approval in June of 2025.

#### RESOURCES

### General Fund

Multnomah County Library District

				Ochici al l'alla		ty Eistary District		_	
				(Fund)	(Name of Municipal Corporation)				
		Historical Data			Budget for Next Year 2025-2026				
	Ac	Actual		-	Proposed By	Approved By	Adopted By		
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024	This Year 2024 - 2025	RESOURCE DESCRIPTION	Budget Officer	Budget Committee	Governing Body		
1				1. Available cash on hand* (cash basis) or				1	
2	\$36,995,058	\$31,292,670	\$41,265,422	2. Beginning working capital (accrual basis)	\$40,074,272		\$0	2	
3	\$1,119,972	\$1,283,557	\$1,039,928	3. Previously levied taxes estimated to be received	\$1,071,126		\$0	3	
4	\$157,740	\$173,845	\$282,503	4. Interest	\$204,000		\$0	4	
5				5. Transferred IN, from other funds				5	
6				6 OTHER RESOURCES				6	
7	\$18,073	\$20,369	\$15,000	7 Fines & Fees	\$15,000		\$0	7	
8	\$1,682,560	\$2,386,273	\$900,000	8 Interest	\$900,000		\$0	8	
9	\$1,931,886	\$3,830,091	\$3,227,238	9 Grants & Gifts	\$1,005,160			9	
10	\$4,153	\$756	\$8,500	10 Sales To The Public	\$2,500		\$0	10	
11	\$108,781	\$89,233		11 Heavy Equipment Rental Tax				11	
12	\$200	\$28		12 Miscellaneous				12	
13				13				13	
14								14	
15				15				15	
16				16				16	
17				17				17	
18				18				18	
19				19				19	
20				20				20	
21				21				21	
22				22				22	
23				23				23	
24				24				24	
25				25				25	
26				26				26	
27				27				27	
28				28				28	
29	\$42,018,423	\$39,076,821	\$46,738,591	29. Total resources, except taxes to be levied	\$43,272,058		\$0	29	
30			\$111,659,046	30. Taxes estimated to be received	\$114,117,545		\$0	30	
31	\$100,532,942	\$108,191,772		31. Taxes collected in year levied				31	
32	\$142,551,365	\$147,268,593	\$158,397,637	32. TOTAL RESOURCES	\$157,389,603	\$0	\$0	32	
				•					

\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

REQUIREMENTS SUMMARY

#### NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM

Multnomah County Library District General Fund

(name of fund)

	Actual			Budget For Next Year 2025 - 2026			
	Second PrecedingFirst PrecedingThis YearYear 2022 - 2023Year 2023 - 20242024 - 2025	REQUIREMENTS DESCRIPTION	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body		
				PERSONNEL SERVICES NOT ALLOCATED			
1				1			
2				2			
3	0	0	0	3 TOTAL PERSONNEL SERVICES	0		
4				Total Full-Time Equivalent (FTE)			
		I		MATERIALS AND SERVICES NOT ALLOCATED			
5	92,801,481	96,109,474	117,039,930	Contract with Multnomah County Library Department	117,315,331		
6	245	54	1,452,985	Library District Special Projects 1520 subfund	5,932,198		0
7	92,801,727	96,109,528	118,492,915	7 TOTAL MATERIALS AND SERVICES	123,247,529		0
	, ,	, ,	, ,	CAPITAL OUTLAY NOT ALLOCATED	, ,		
8				8			
9				9			
10	0	0	0	10 TOTAL CAPITAL OUTLAY	0		
-	-	-	-	DEBT SERVICE	-		
11				11			
12				12			
13	0	0	0	13 TOTAL DEBT SERVICE	0		
	-	-	-	SPECIAL PAYMENTS	-		
14				14			
15				15			
16	0	0	0	16 TOTAL SPECIAL PAYMENTS	0		
				INTERFUND TRANSFERS			
17	18,456,969	2,311,202	16,141,902	17 Multnomah County Library District Capital Fund	4,850,050		0
18	-,,	,- , -	-, ,	18	, ,		-
19				19			
20				20			
21				21			
22	18,456,969	2,311,202	16,141,902	22 TOTAL INTERFUND TRANSFERS	4,850,050	0	0
				OPERATING CONTINGENCY			
23			1,000,000	23 TOTAL OPERATING CONTINGENCY	1,000,000		0
24	111,258,696	98,420,730	135,634,817	24 Total Requirements Not Allocated	129,097,579	0	0
25	,,.,		,	25 Total Org./Prog. Requirements	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	
26			4,254,267	26 Reserved for future expenditure	6,253,645		0
27	31,292,670	48,847,863	.,,,	27 Ending balance (prior years)	0,200,010		
28			18,508,553	28 UNAPPROPRIATED ENDING FUND BALANCE	22,038,379		0
29	142,551,365	147,268,593	158,397,637	29 TOTAL REQUIREMENTS	157,389,603	0	0

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#### RESOURCES

### **Capital Fund**

Multnomah County Library District

				oupitui i unu				_	
				(Fund)	(Name of Municipal Corporation)				
		Historical Data			Budget for Next Year 2025-2026				
	Ac	tual	Adopted Budget						
	Second Preceding Year 2022 - 2023	First Preceding Year 2023 - 2024	Adopted Budget This Year 2024 - 2025	<b>RESOURCE DESCRIPTION</b>	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body		
1				1. Available cash on hand* (cash basis) or				1	
2	\$34,946,778	\$52,721,320	\$55,978,508	2. Beginning working capital (accrual basis)	\$71,841,035			2	
3				3. Previously levied taxes estimated to be received				3	
4				4. Interest				4	
5	\$18,456,969	\$2,311,202	\$16,141,902	5. Transferred IN, from other funds	\$4,850,050			5	
6				6 OTHER RESOURCES				6	
7				7 Fines & Fees				7	
8	\$879,879	\$2,068,544		8 Interest				8	
9	\$1,500,000		\$100,000	9 Grants & Gifts				9	
10				10				10	
11				11				11	
12				12				12	
13				13				13	
14				14				14	
15				15				15	
16				16				16	
17				17				17	
18				18				18	
19				19				19	
20				20				20	
21				21				21	
22				22				22	
23				23				23	
24				24				24	
25				25				25	
26				26				26	
27				27				27	
28				28				28	
29	\$55,783,626	\$57,101,066	\$72,220,410	29. Total resources, except taxes to be levied	\$76,691,085	\$0	\$0	29	
30				30. Taxes estimated to be received				30	
31				31. Taxes collected in year levied				31	
32	\$55,783,626	\$57,101,066	\$72,220,410	32. TOTAL RESOURCES	\$76,691,085	\$0	\$0	32	
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\*The balance of cash, cash equivalents and investments in the fund at the beginning of the budget year

REQUIREMENTS SUMMARY

#### NOT ALLOCATED TO AN ORGANIZATIONAL UNIT OR PROGRAM

Multnomah County Library District Capital Fund

(name of fund)

	ActualAdopted BudgetSecond PrecedingFirst PrecedingThis YearYear 2022 - 2023Year 2023 - 20242024 - 2025		Adopted Budget		Budget For Next Year 2025 - 2026		
			This Year	REQUIREMENTS DESCRIPTION	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body
		•		PERSONNEL SERVICES NOT ALLOCATED		1	1
1				1			
2				2			
3	1,041		0	3 TOTAL PERSONNEL SERVICES	0		
4		0		Total Full-Time Equivalent (FTE)			
				MATERIALS AND SERVICES NOT ALLOCATED			
5	130,339			Contract with Multnomah County			
6	1,223,051	1,070,000	3,800,000	6 Multnomah County Library Capital Construction Fund	3,530,000		
7	1,353,390	1,070,000	3,800,000	7 TOTAL MATERIALS AND SERVICES	3,530,000	0	0
				CAPITAL OUTLAY NOT ALLOCATED			1
8	7,875			8			
9	,			9			
10	7,875	0	0	10 TOTAL CAPITAL OUTLAY			
	·	I		DEBT SERVICE			
11		1		11			
12				12			
13	0	0	0	13 TOTAL DEBT SERVICE	0		
	-	-	-	SPECIAL PAYMENTS			
14		1		14			
15				15			
16	0	0	0	16 TOTAL SPECIAL PAYMENTS	0		
	•		-	INTERFUND TRANSFERS			
17	1,700,000	I				1	
17	1,700,000			18			
10				19			
20				20			
20				21			
21	1,700,000	0	0	21 22 TOTAL INTERFUND TRANSFERS	0		
22	1,700,000		<b>v</b>		<b>.</b>		L
22			68,420,410	OPERATING CONTINGENCY 23 TOTAL OPERATING CONTINGENCY	73,161,085		0
23	2,000,000	1.070.000				0	U
24	3,062,306	1,070,000	72,220,410	24 Total Requirements Not Allocated	76,691,085	0	
25				25 Total Org./Prog. Requirements			
26	E0 704 000	FC 004 000		26 Reserved for future expenditure			
27	52,721,320	56,031,066		27 Ending balance (prior years) 28 UNAPPROPRIATED ENDING FUND BALANCE			
28							
29	55,783,626	57,101,066	72,220,410	29 TOTAL REQUIREMENTS	76,691,085	0	0

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