

Homelessness Response Action Plan

Quarterly Report | August 2025



Multnomah County

CITY OF PORTLAND, OREGON 1851

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Summary

As individuals and across our communities, we are all affected by homelessness. That's why the City of Portland, Multnomah County, and their many partners came together to launch the Homelessness Response Action Plan (HRAP) and why we continue to partner and push for changes at the system, policy, and program-level that ensure that homelessness is rare and brief.

This quarter's report incorporates the most recent system-level data from April - June 2025, and demonstrates both progress and challenges. We know the need is still great, and inflow into homelessness continues to outpace the rate at which people are exiting homelessness into permanent housing. This is not a reflection of individual or collective failure, but of the scale and complexity of the current conditions.

We remain committed to solutions that are people-centered, data-informed, and accountable to the community.

To guide the work, the HRAP tracks progress against four key measures: 1) helping more people move from the streets to shelter and housing, 2) doing so equitably, based on who is disproportionately represented among people experiencing unsheltered homelessness, 3) making sure people move more effectively from shelter to stable housing, 4) and making sure that people get the services and support they need to stay in permanent supportive housing for the long haul.

This summary offers highlights related to each measure, and the report includes additional background and detail for each. All of the measures are summarized on the Homelessness Response System (HRS) public dashboard (external link), which is updated quarterly.

This report is newly organized to provide an overview of progress on each of the four measures outlining notable achievements, context, challenges, and next steps, followed by a more detailed reporting of progress through the past quarter.

Report Overview

Measure 1 Overview: Shelter or Place in Housing 18,650 People

Achievement:

We are 94% of the way toward our two-year goal, with 17,513 people sheltered or housed in the last six quarters—well ahead of schedule and on track to exceed the goal by next quarter.

Bottom line:

This means that thousands of people have a safe place to sleep tonight, and that we have helped more than 6,000 people move from the street to permanent housing in the past 18 months. These are milestones worth celebrating, even while we lean into challenges that remain. It is a testament to the resilience and hard work of people who have moved from homelessness back to housing and to the service providers and partners across the system who helped them along the way.

Top challenge:

Meeting shelter goals alone does not reduce the total number of people experiencing homelessness. The number of people becoming homeless throughout Multnomah County has outpaced the number of people who exit homelessness by roughly 300 people each month. While our shared investments in shelter continue to expand, shared investments to address inflow to homelessness and outflow from homelessness to stable housing are decreasing, even as need for both increases.

Next step/solution:

Reducing inflow to homelessness by expanding upstream interventions to improve economic stability across our communities is essential, while increasing eviction prevention, behavioral health treatment access, and other support services. We must also improve outflow by more effectively connecting people to vacant housing units with enough financial and services support to help them stay stably housed. These require targeted investment and coordination beyond shelter expansion.

Measure 2 Overview: Reduce Unsheltered Homelessness for Priority Populations

Achievement:

We continue to meet HRAP goals to shelter and house people of color and seniors at rates equal or greater than their proportion of people who were unsheltered at the onset of the HRAP, with one exception: People who are Black, African American, and African continue to access shelter at disproportionately lower rates.

Bottom line:

While 3,555 Black, African American, and African people were sheltered or housed during the past eighteen months, approximately 440 additional people who are Black, African American, or African would have needed to have been sheltered or housed to meet this goal for all priority populations.

Top challenge:

Black, African American, and African people and other people of color's experience in shelter is negatively impacted by racism and anti-Blackness, creating an access barrier. Until this access issue is better addressed by shelter providers, culturally specific service organizations cite greater success supporting Black, African American, and African people with alternative shelter placements or direct placement into housing. Our current data collection does not allow us to track these measures for people who are LGBTQIA+, as called for in the plan.

Next step/solution:

Communities who are prioritized in the HRAP and the culturally specific providers that serve them need to continue to be included in the shaping of plans and services meant to address the disparities. Shelter systems need to be more culturally responsive, specific, and informed, with expanded service models for Black, African American, and African communities, including those that address upstream needs for homelessness prevention. HSD continues to adapt contracts with culturally specific providers to support this, and requires equity work plans from all providers. Improved monitoring and support of shelter operations can support accountability to cultural responsiveness.

Measure 3 Overview: Increase Exits from Adult Shelter to Permanent Housing

Achievement:

Fewer people are moving from adult shelters to housing, with 17% of adults exiting shelter to permanent housing in the twelve month period ending in June of 2025. This is a seven percentage point decline compared to the year before, and 24 percentage points short of the HRAP goal.

Bottom line:

Though nearly 1,050 adults exited shelters to permanent housing in the last twelve months, roughly 1,480 additional adults would have needed to exit shelter to permanent housing to meet this HRAP goal. That said, many people experiencing homelessness were housed from other situations: In the most recent one-year reporting period, people reported as being housed from adult shelters represented only 22% of those newly housed from all locations and 12% of those receiving support to sustain their housing after previously exiting homelessness.

Top challenge:

Expanding shelter access without scaled increases in housing placement resources means that lower percentages of people leave shelters to housing. Funding gaps to meet this goal are currently estimated in the range of $18-31 million. Partners face other challenges caused by lack of housing placement options and clients' needs for longer periods of housing assistance and more intensive service support.

Next step/solution:

This goal will not be met without increasing funding to housing placement activities proportionate to shelter expansion. Partners are pursuing short-term options to identify currently vacant housing units and to address participant barriers to accessing those units, including access to behavioral health and other stabilizing wrap-around services and rental and employment assistance to improve long-term housing affordability.

Measure 4 Overview: Ensure People Retain Permanent Supportive Housing

Achievement:

We have consistently exceeded the HRAP goal that 75% of people served in permanent supportive housing (PSH) retain that housing. Currently, 84% of all PSH participants successfully retain their housing for at least two years after entry.

Bottom line:

PSH is a highly effective, evidence-based practice that helps thousands of people with long experiences of homelessness and significant disabling conditions successfully maintain housing that they can afford with access to wrap-around services and healthcare that keep them stable, healthy and housed. It is a testament to people's ability to recover from the challenges of homelessness, substance use, mental illness, and other long-term medical conditions, when they have access to the housing and care they need.

Top challenge:

PSH is costly, though less so than the system-wide costs incurred when people can't access the housing and services they need and instead cycle through emergency rooms, jails, and shelters. PSH providers report that people entering PSH, especially in recent years, face more acute behavioral and physical health challenges than PSH providers alone can meet without better, more coordinated access to community-based crisis response, stabilization, and ongoing behavioral health and medical care.

Next step/solution:

Continue efforts to expand coordination between health systems and housing providers to make sure that PSH participants get better access to the ongoing and stabilizing care that they need when they need it. Support and expand efforts to help people who no longer need access to the intensity of services provided through PSH to move on to other stable housing options, freeing up PSH services for others in need.

Background

The Homelessness Response System (HRS) was established in July 2024 through an Intergovernmental Agreement (IGA) between Multnomah County and the City of Portland to collaboratively reinvigorate our shared approaches to addressing homelessness. It aligns strategies, leverages investments, and creates mutual accountability to measurable outcomes under the Homelessness Response Action Plan (HRAP). The HRAP is an articulation of our shared strategies that is intended to be transparent, accountable, and adaptable to changing community needs. It's a plan that understands we need to meet people where they are and provide a variety of options best suited to their individual needs to help move them from the streets to a safe, secure, and stable home.

The IGA establishes robust reporting requirements for the HRS, including Annual Program and Spending Plans, Annual Program Reports, and Quarterly Progress Reports (QPRs). QPRs are submitted to the HRS Steering and Oversight Committee and executive leaders at the City of Portland and Multnomah County no later than 45 days after the end of each fiscal year quarter. Each QPR details progress toward key performance indicators (KPIs), as well as a range of fiscal reporting from the City of Portland and Multnomah County detailing annual budgets, service providers receiving funding in the quarter, and any material changes[1] in programming or strategy compared to each party's annual plan.

This fourth system-wide quarterly report addresses the progress and challenges of the HRS in meeting our shared goals under the HRAP through the end of June 2025. It adds our most recent system-wide data from April 1, 2025, through June 30, 2025, to prior data reported beginning January 1, 2024.

1 While "material changes" are described, but not specifically defined in the IGA, for reporting purposes, we are interpreting material changes as significant changes in funding or programmatic direction that we reasonably believe will impact HRAP KPIs. These should not include changes in impact or investment that reflect only minor reallocations.

Quarterly Progress Toward Key Performance Indicators and Action Items

The HRAP is currently structured around nine goal areas with over 120 action items that provide a clear delineation of who is responsible for the action and timelines to which we can hold ourselves accountable. In the first full year since the HRAP was adopted, the City of Portland, Multnomah County, and our partners in the HRS have completed or formed ongoing work groups to complete **80.5% of the HRAP action items due to be completed by June 2025**.

The work of the HRAP began early in 2024, with a significant acceleration in mid-year 2024 following the adoption of the IGA in July 2024 and onboarding of dedicated HRS staff. The earliest work of the HRAP focused on public engagement to develop the plan, and a range of discreet short-term action items which allowed rapid completion of early wins. Most of the related action items had clearly defined scopes, partnering entities, and identified budgets. They also included standing up the HRS oversight structures and public reporting and monitoring work associated with the HRAP, now a little more than one year underway.

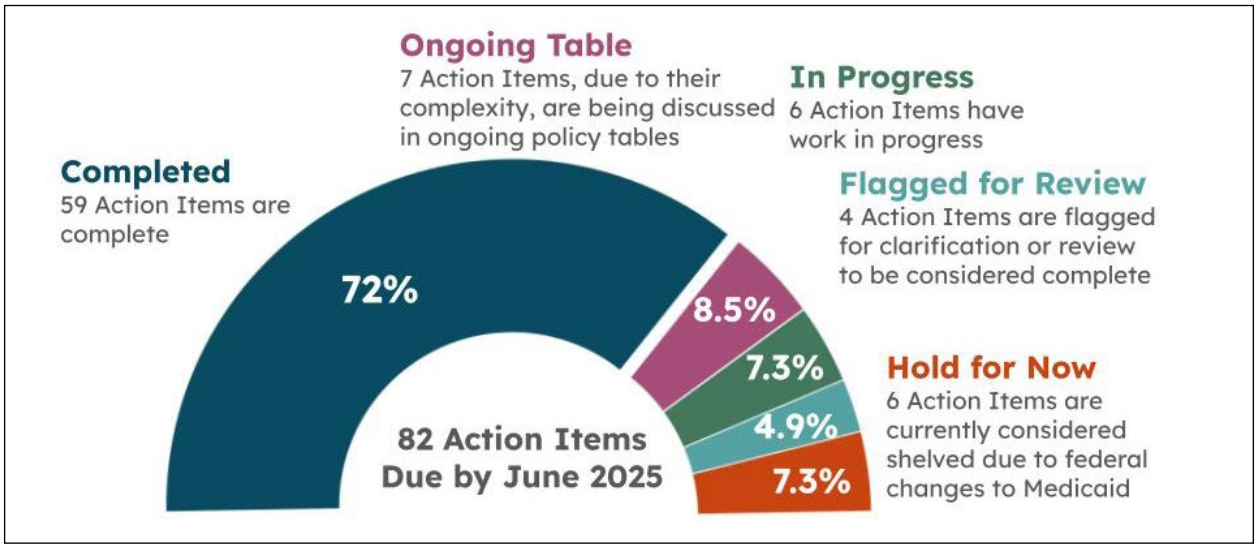
Moving into 2025, HRAP implementation transitioned into a phase in which data system improvements are driving us to think more dynamically about system-level outcomes, while continuing to offer recommendations for course-correcting actions that better help more people to access housing and services that support their stability.

Action items currently underway have generally shifted toward broader, less-defined scopes, and with more complex cross-sector engagement that require regional and state alignment. Much of the work to implement these action items has moved to organized work groups of subject matter experts to lead implementation of that complex work. While this generally translates to slower progress, it is allowing us to tackle issues that have needed this additional focus, sometimes for decades.

Examples of that work include developing cross-sector case conferencing to help housing providers better connect people with behavioral health and primary care to support residents' ongoing housing stability and health, improving access to employment services for people returning to housing from homelessness, and working with state and local carceral systems to reduce housing instability as people return to the community from incarceration.

Currently, 59 of the 82 (72%) HRAP action items due by the close of June 2025 are complete. Ongoing work groups have been convened to complete 7 (8.5%) additional complex, cross-jurisdictional and cross-sector action items. Six action items due by the close of the quarter remain in progress and four have been flagged for clarification or additional review prior to being deemed complete. Six additional action items have been marked as "hold for now," in light of federal changes to Medicaid benefits.

Figure 1 - *Summary of HRAP Action Item Status.*



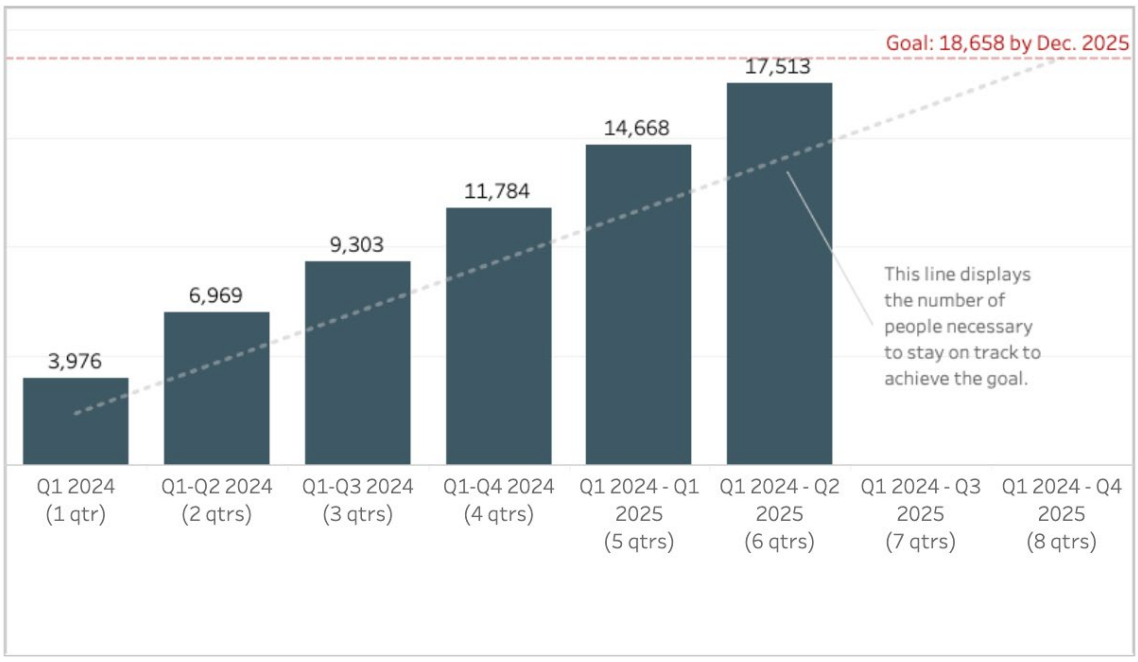
Each of the HRAP action items is in service to several key performance indicators identified in the HRAP and Exhibit 1 of the related IGA. These measures are tracked in our public performance dashboard, initially published in October 2024, and updated quarterly. Data in this report reflect system outcomes as of June 30, 2025, four quarters after initiation of most HRAP-focused service expansion and coordination.

Measure 1: Shelter or Place in Housing 18,650 People

In January 2024, 5,398 people were known to be experiencing unsheltered homelessness in Multnomah County. When adopting the HRAP, elected leaders from the City of Portland and Multnomah County set a goal to shelter or place in housing 2,699 more unsheltered people (the number equivalent to 50% of the number of unsheltered people on the by-name list) at that time by December 31, 2025, compared to those who were sheltered or housed in the two years prior to HRAP. In the two years prior to HRAP (2022 and 2023), Multnomah County, the City of Portland, and our partners sheltered or housed 15,959 people. In order to meet the HRAP goal to shelter or house 2,699 additional people by the end of 2025, we will need to house 18,658 people in the two years between January 2024 and December 2025.

We are currently on track to exceed this goal, both due to increased shelter capacity and to continuing assistance to move people from homelessness back to stable housing. Throughout calendar year 2024 and the first two quarters of 2025, we sheltered or housed 17,513 people (Figure 2), putting us at 94% of our two-year goal after six of eight total reporting quarters.

Figure 2 - *Progress Toward Goal to House or Shelter an Additional 2,699 Unsheltered People (Cumulative numbers of people sheltered or housed by quarter).*



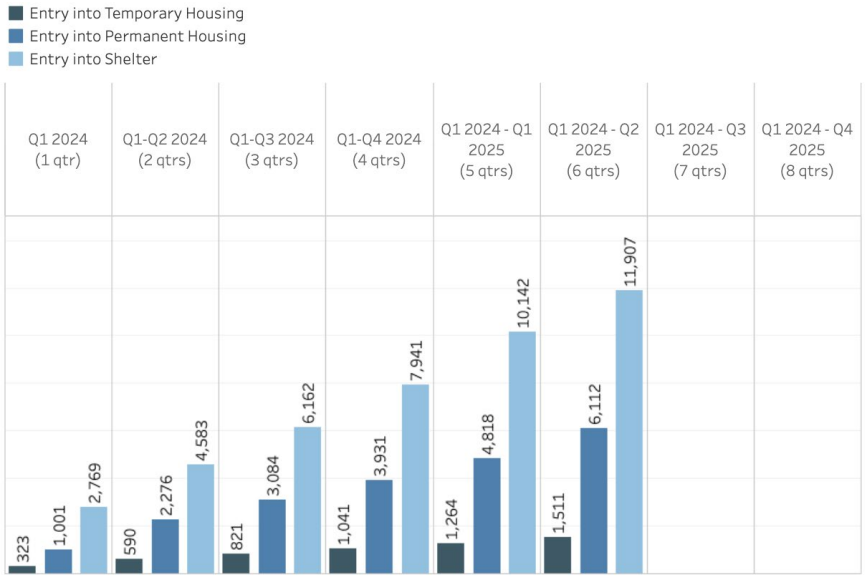
As the HRS Steering and Oversight, Implementation, and Community Advisory Committees have continued to track this measure, they have requested that we separately track those sheltered versus those housed, and to provide additional system-level context regarding inflow (people newly becoming homeless or returning to homelessness), outflow (people moving from homelessness to housing stability or otherwise leaving direct services for long periods of time) and net changes in homelessness across the community. Looking at these measures more broadly acknowledges that while increasing access to shelter creates opportunities for people to safely sleep inside each night, increasing access to shelter alone doesn't reduce homelessness across our communities.

Continued improvements in our community-wide data collection and reporting allow us to regularly report these data now, and we will continue to use better, more detailed measures of our community-level progress and challenges as the HRAP continues to be refined and improved.

Of the 17,513 previously unsheltered people who entered shelter or housing in the six quarters spanning from January 2024 through June 2025:

- 11,907 people accessed shelters
- 6,112 people moved to permanent housing, and
- 1,511 people accessed temporary housing

Figure 3 - *Progress Toward Goal to House or Shelter an Additional 2,699 Unsheltered People (Cumulative numbers of people with entries to temporary housing, permanent housing, and shelter, by quarter).*



Some people entered multiple housing and shelter types (e.g. both shelter and permanent housing) during the reporting period. While individuals who entered shelter and/or housing are counted only once among the total number sheltered or housed within Figure 2, those who entered both shelter and housing during the reporting period are counted once in each of those categories in Figure 3, meaning that the sum of entries across shelter and housing categories will be higher than the deduplicated total of individuals displayed in Figure 2.

Our HRS oversight committees have also sought to understand whether our continued progress toward the HRAP goal to shelter or house additional people experiencing unsheltered homelessness will be sufficient to achieve net reductions in the number of people experiencing unsheltered homelessness across the community. A critical first step in that work was achieved by the Multnomah County Homeless Services Department (HSD) in April 2025, with its ability to update and publicly share its by-name-list data of people experiencing homelessness on a monthly basis. This allows HSD to monitor inflow to homelessness, relative to outflow from homelessness. HSD shares this data publicly in the population section of its data dashboard (external link).

Broadly, data tracked by HSD suggest that monthly inflow to homelessness in Multnomah County has consistently outpaced outflow (Figure 4), leading to increased levels of homelessness over time (Figure 5). On average, over the past six months, as reported by HSD:

Roughly 1,385 people have entered homelessness each month, roughly seventy-percent (990) of whom have never accessed homeless services before

Roughly 1,065 people have left homelessness each month, including roughly 425 people who were assisted into permanent housing

Inflow has outpaced outflow by roughly 320 people per month, with the by-name-list of people experiencing homelessness in Multnomah County growing by that same amount each month.

HSD and its partners are more closely studying these trends in inflow, but communities nationally have seen increased levels of people at risk of homelessness as housing affordability continues to decline. Portland Housing Bureau (PHB) analyses of recent U.S. Census data demonstrates that throughout Multnomah County, just under half of renters are rent-burdened, meaning they spend more than a third of their monthly income on housing costs; and roughly one-quarter are extremely rent-burdened, paying more than half of their monthly income to housing. Renter households of color are more likely to be extremely rent-burdened, and both seniors and younger renters (under 24) are more than twice as likely to be rent burdened. PHB tracks housing supply and affordability through its annual State of Housing report.

Because all data regarding inflow and outflow come from service utilization data, increases observed in the data are likely attributable both to increased access to services (e.g. more people who need services have been able to access them) and increased levels of need (e.g. more people are at risk of homelessness and becoming homeless).

Figure 4 - *Monthly inflow to and outflow from homelessness in Multnomah County, based on by-name-list data monitored by the Homeless Services Department.*

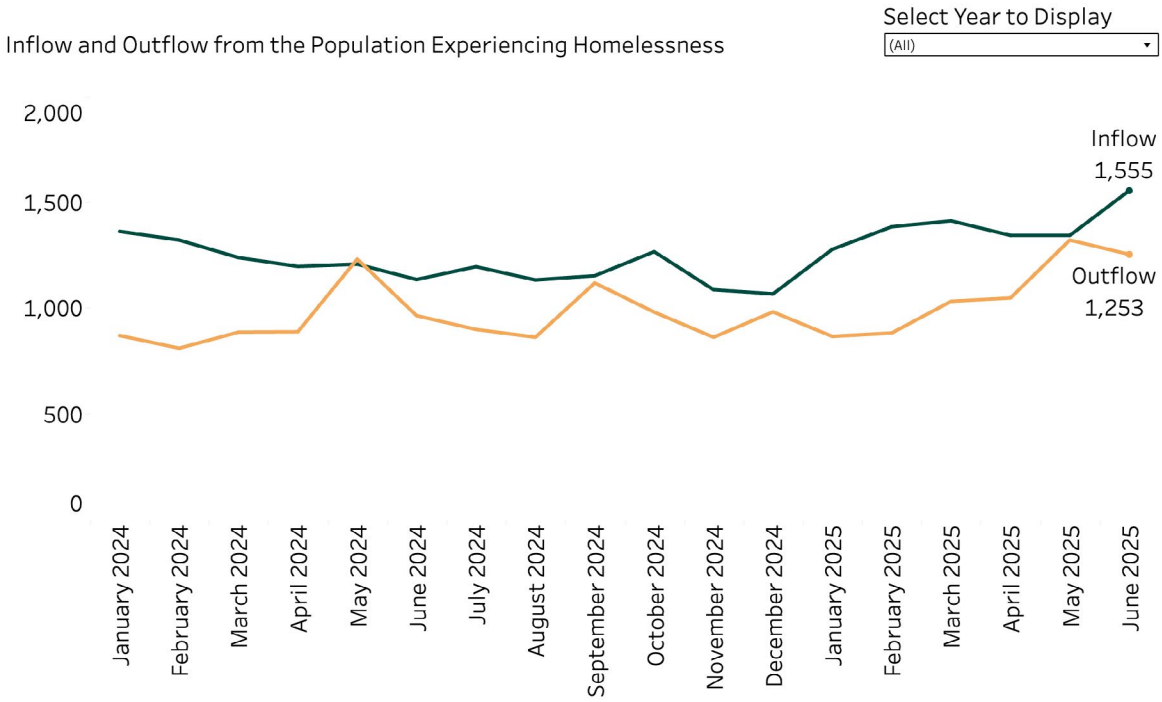
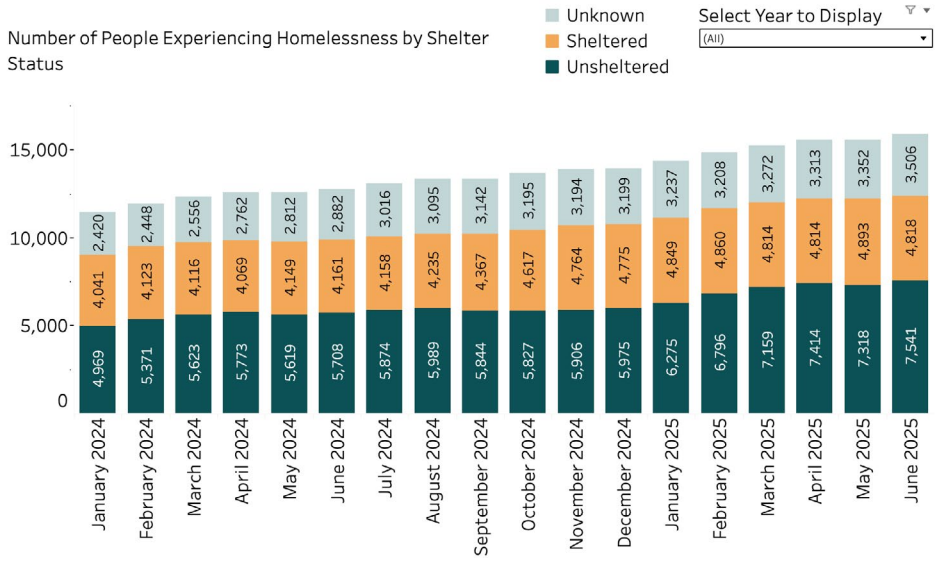


Figure 5 - *Monthly numbers of people experiencing homelessness in Multnomah County, by sheltered status, based on by-name-list data monitored by the Homeless Services Department.*



Collectively, the existing HRAP Measure 1 and contextual system-level data from HSD's improved by-name-list data suggest that we will exceed HRAP goals to shelter and house additional people experiencing homelessness, but that continuing inflow to homelessness is outpacing these gains. In the coming months, the City of Portland, Multnomah County, and other HRS partners will consider additional goals focused on net reductions in homelessness, but that cannot be achieved through shelter alone.

In the meantime, HRS partners continue to focus on improved coordination across systems to get people access to the housing and services they need, like supporting better access to behavioral healthcare for people who are returning to housing from homelessness and improving access to housing for people returning to the community from incarceration or hospitals.

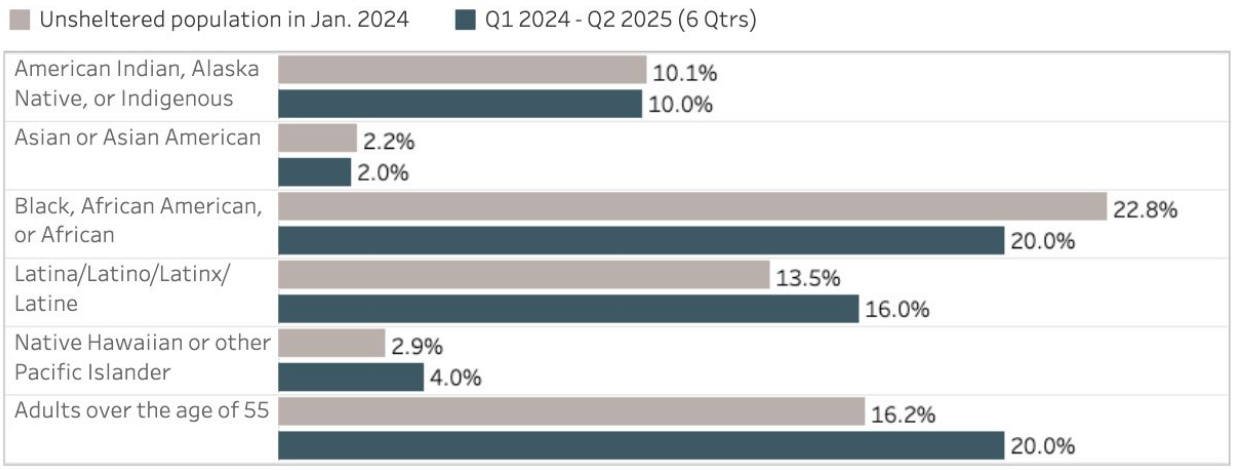
The City of Portland, Multnomah County, and its partners regularly deploy successful strategies that address both inflow to and outflow from homelessness, including eviction prevention; short- and long term rental assistance to make housing more affordable; construction, acquisition, and preservation of deeply affordable housing; and long-term housing with wrap around behavioral health and other services. Without increased, sustained investments to bring those strategies to a scale that meets the accelerating need for those services, net decreases in homelessness will not be possible.

Measure 2: Reduce Unsheltered Homelessness for Priority Populations

Racism and other intersecting forms of systemic discrimination, oppression, or bias result in some people of color, older adults and elders experiencing higher rates of unsheltered homelessness. The HRAP prioritizes placing people from populations disproportionately impacted by homelessness into housing and shelter at rates equal to or higher than they appear in the broader unsheltered population.

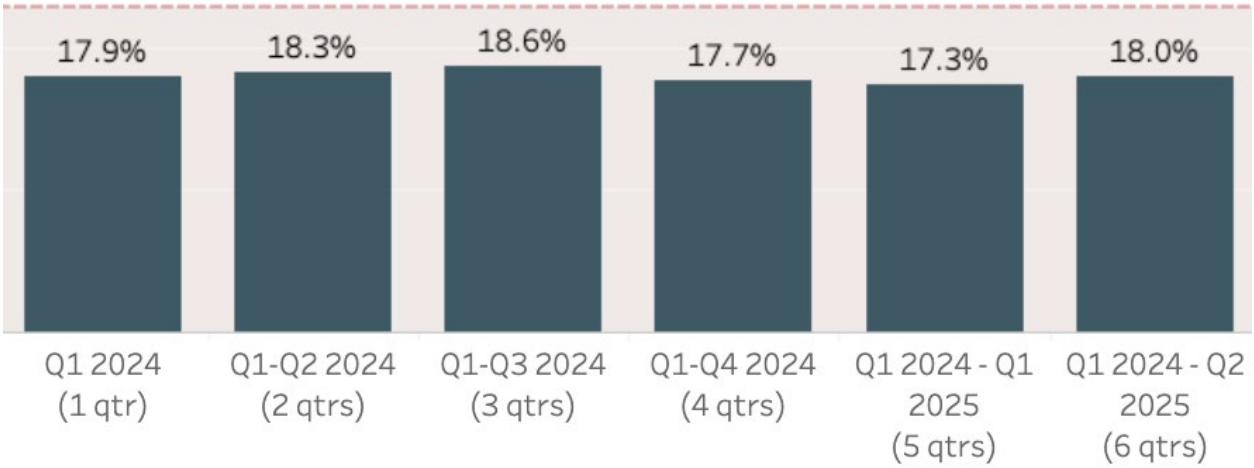
We continue to meet or exceed this goal for all priority populations, with one continued exception: In the six quarters spanning from January 2024 through June 2025, those who are Black, African American, and African made up 20.0% of the population who entered shelter or housing, though they represented 22.8% of those who were unsheltered at baseline in January 2024. That means while 3,555 Black, African American, and African people were sheltered or housed during this time, approximately 440 additional people (Figure 6) would need to access shelter or housing to address the 2.8 percentage point gap and meet the goal as stated. By separating data between those housed versus sheltered, it is clear that the disparity is driven almost entirely by disparities in rates of this population entering shelter (Figure 7).

Figure 6 - *Progress Toward Addressing Housing and Shelter Needs of Priority Populations (Percentage of people experiencing unsheltered homelessness in January 2024, compared to percentage of people entering shelter or housing during the reporting period).*

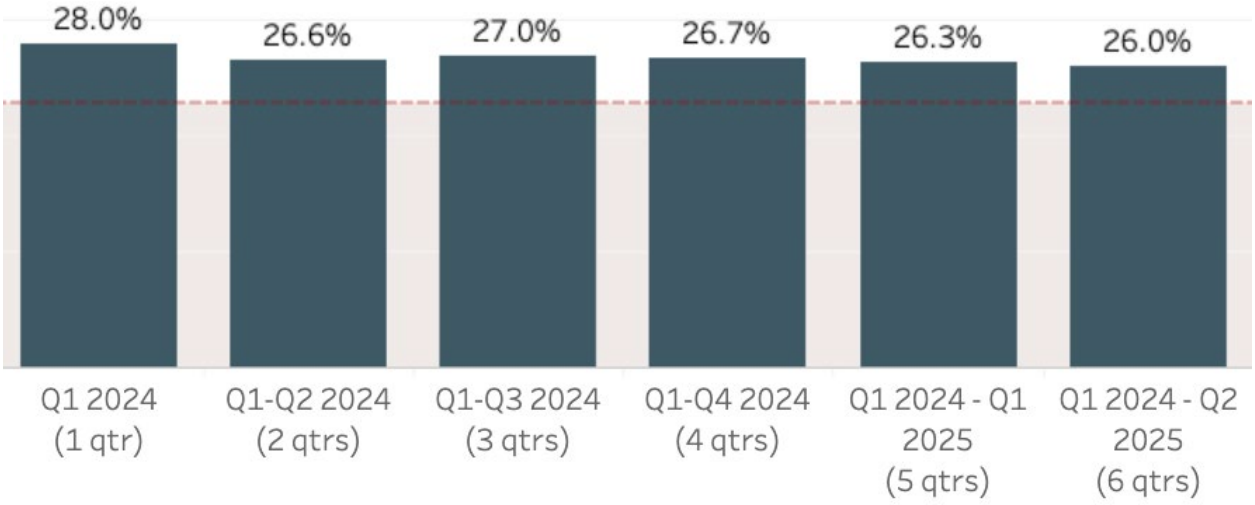


Figures 7a-b - *Detailed data for people who are Black, African American, and African, depicting percentage of people entering shelter or housing during the reporting period (blue bars) compared to the percentage of people experiencing unsheltered homelessness in January 2024 who were Black, African American, and African (red dotted line).*

a. Sheltered only



b. Permanent housing only



Prior HRAP quarterly reports showed similar disparities. The HRS Steering and Oversight Committee directed relevant departments to take action to shift these outcomes, including developing clearer understanding of drivers of the observed disparity and recommended solutions. A memo is available with more detail, which was shared with leadership at HSD and Portland Solutions, the division of the City of Portland principally charged with management of City of Portland-funded shelter and outreach programs.

In the past quarter, two culturally specific providers serving people who are Black, African American, and African began working with HSD to implement programmatic shifts within their existing contracts to better achieve these community recommendations. The Urban League of Portland, through its Jamii program, began shifting its sheltering operations from a single motel location to use of more flexible scattered site motel vouchers and is currently identifying a site for a day center to support housing placement and other services.

The Immigrant & Refugee Community Organization's Africa House is operating a day shelter at this time with capacity for 25 African-immigrant youth with the goal of serving 100 youth annually. Engagement includes access to rent assistance and client assistance funds, pro-social community programming, hygiene supplies, referral to culturally-specific programming, a clothing closet, meals, and a food pantry. Africa House continues to assess whether overnight shelter is a need for the youth and to date, the day shelter model is meeting the current needs of this population.

Outcomes associated with these programmatic shifts do not yet appear in quarterly data.

Measure 3: Increase Exits from Adult Shelter to Permanent Housing

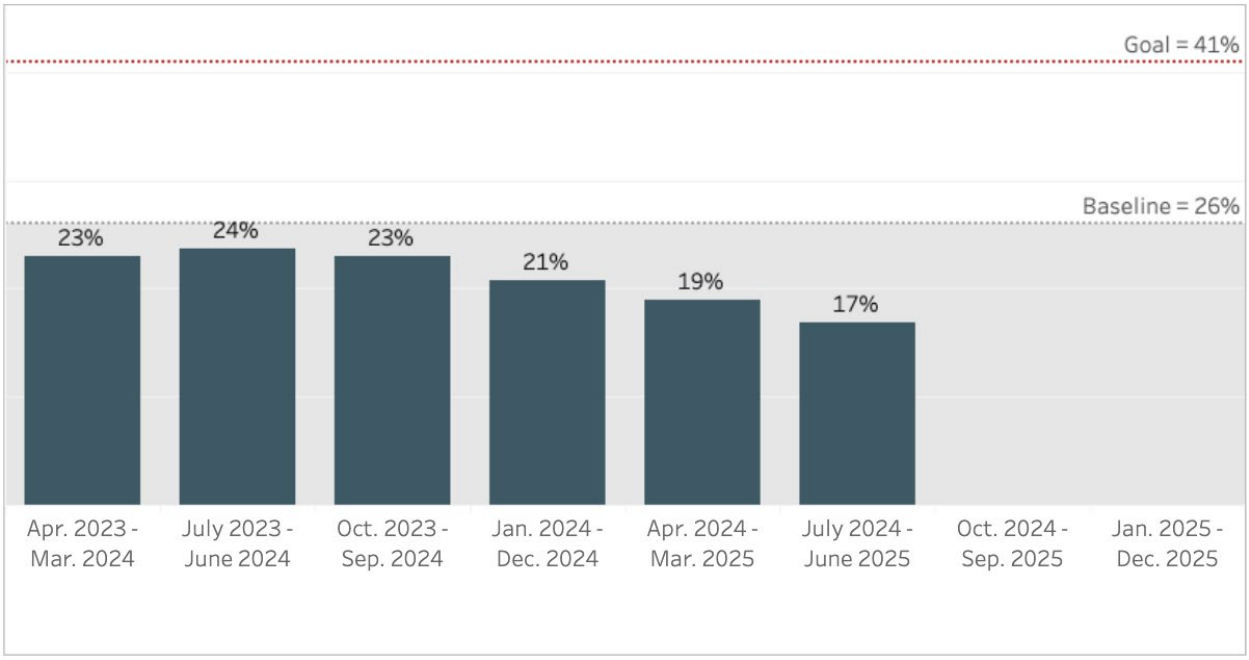
While emergency shelters and other transitional settings help to reduce overall levels of unsheltered homelessness, people who use these services are considered homeless until they are able to return to permanent housing. To truly address homelessness, we must make sure that more people who experience homelessness are returning to permanent housing with access to the resources and services they need to stay housed. Moving more people from shelter to permanent housing also opens those shelter beds for other people who would otherwise remain unsheltered.

The HRAP seeks to improve exit rates from adult shelter to permanent housing by 15 percentage points, from a baseline rate of 26% of all exits to 41% by the end of 2025. System-level performance on this measure has continued to decline over time, and this goal will not be met without a shift in resources to support it. There are also several technical challenges associated with this measure, which we summarize here, that make it difficult to rely on this metric for policy direction without significant additional context.

In the twelve month period ending in June of 2025, exit rates from adult shelter to permanent housing were at 17% (Figure 8), a two percentage point decline from the last quarterly report's data and a seven percentage point decline compared to the year before. This is nine percentage points below the pre-HRAP baseline, and 24 percentage points short of the HRAP goal. Though nearly 1,050 adults exited shelters to permanent housing in the last twelve months, roughly 1,480 additional adults would have needed to exit to permanent housing to meet this goal.

Note that current quarterly reporting does not include exit destination data from recently opened overnight-only shelters, as data collection at these shelters remains too incomplete to incorporate here.

Figure 8 - *Progress Toward Increasing Adult Exits from Shelter to Permanent Housing (Percentage of adults exiting shelter to permanent housing compared to pre-HRAP baseline and HRAP goal).*



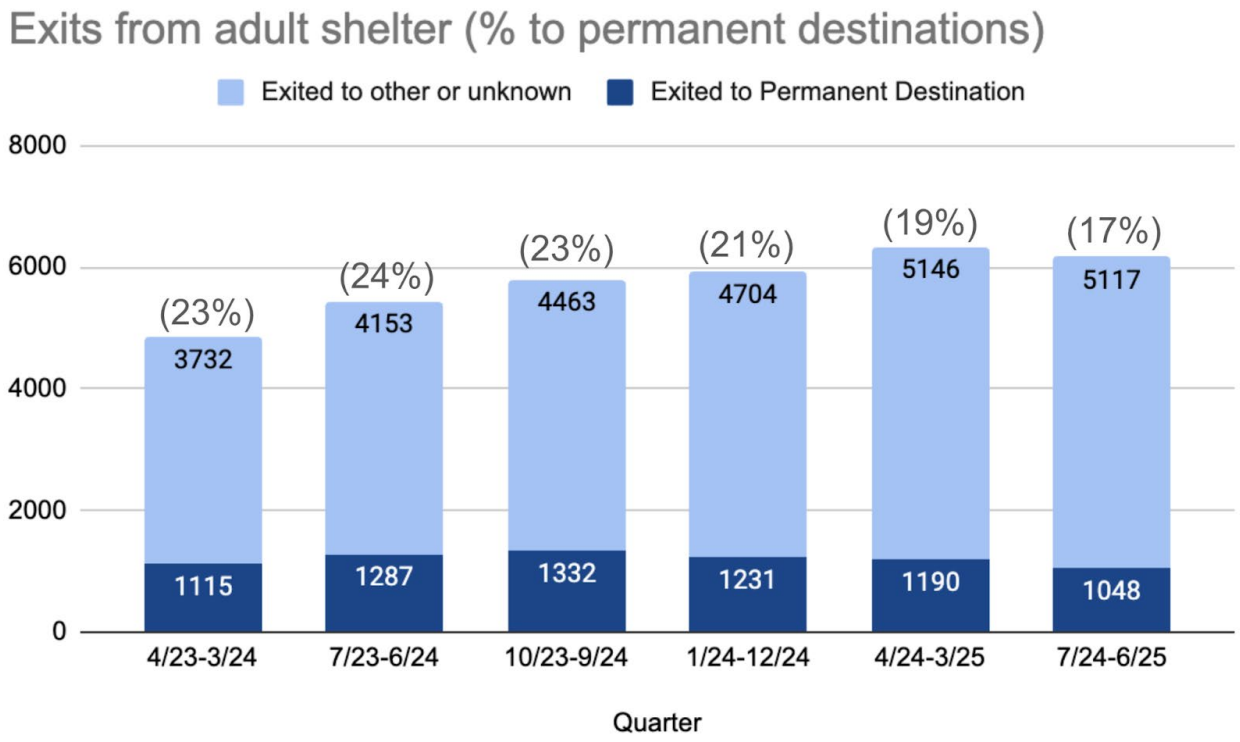
As noted, this measure has several associated challenges:

- The data used to track this measure is recorded by shelter staff as a person's destination when that person leaves the shelter. In many instances, shelter staff may not know where an individual leaves to, unless they have specifically assisted the individual to find housing. This may lead to an undercount of people leaving shelter to housing.
- Because the goal is expressed as a percentage of all people exiting from adult shelter, it is sensitive to changes to both the number of people who exit to permanent housing (the numerator) and the total number of people exiting adult shelter (the denominator). For instance:
    - Slightly more people exited adult shelters to permanent housing in the twelve month period ending in March 2025 (1190), than did in the twelve month period ending in March 2024 (1115). However, because more total people exited adult shelter in that period, the percentage of people exiting to housing was lower (Figure 9).

- Relatedly, the periods of highest exits to housing were very closely related to special initiatives funded by county and state governments (Housing Multnomah Now and Oregon All-In). These funds were time limited and one-time only efforts. From July of 2023, through June of 2024, those initiatives alone accounted for nearly 600 households moving into housing, primarily from existing shelters. As these special one-time initiatives have waned, overall housing placement capacity has stabilized at lower baseline rates associated with ongoing funding.

- Because the goal specifies exits from adult shelter to housing, not all efforts to house people experiencing homelessness are fully encompassed in this measure. For example:
  - Rapid rehousing programs house people both from shelter and directly from the streets. These programs, on average, have housed 216 people monthly since January 2024, but only those who entered housing from adult shelters are credited in this HRAP measure.
  - In the twelve-month period from July 2024, through June 2025, this measure reported roughly 1,050 adults exiting shelter to housing, but more than 4,750 people newly entered housing from all locations during that time. By the end of that period, more than 8,800 people were receiving assistance that helped sustain their housing after earlier assistance in moving from homelessness back to housing. This means that in the most recent one-year reporting period HRAP's measure reflected roughly 22% of all people who newly moved from homelessness to housing during that period and only 12% of people who continued receiving housing sustaining assistance after previously returning to housing from homelessness.

Figure 9 - *Exits from adult shelter, differentiating exits to housing (dark blue) from exits to other or unknown destinations (light blue) and noting in parentheses the percentage of exits to housing within each of the reporting periods.*



The HRS Implementation and Community Advisory Committees have closely tracked the declining performance of this system metric, and HSD evaluators recently conducted a rapid, program-level assessment of exits from shelter to permanent housing to determine primary causes for declining performance rates. Broadly, the causes included lack of housing placement options, under-resourced shelters and reduced housing placement funding, challenges with rapid rehousing from shelter, and additional participant-level barriers to accessing housing.

In order to close the gap between current rates of housing placement from shelter and HRAP's goal, the analysis found that the City of Portland, Multnomah County, and its partners would need to invest in housing placement for an additional 1,400 adults at an estimated cost of $18-31 million.

Evaluation findings were summarized in presentations to a joint session of the Portland City Council and Multnomah County Board of Commissioners, as well as to the HRS Steering and Oversight Committee. Facing budget constraints from local, regional, and state sources in the coming fiscal year, elected officials generally prioritized investment in expansion and preservation of shelter capacity, over expanding investment in housing placement resources that would address this gap.

The City of Portland recently convened a multijurisdictional Housing Strike Team as part of its ongoing incident command structure focused on addressing unsheltered homelessness. That group of action-oriented partners, including Multnomah County, is assessing a range of additional options to improve housing placement opportunities, particularly through better linkage to existing affordable housing units.

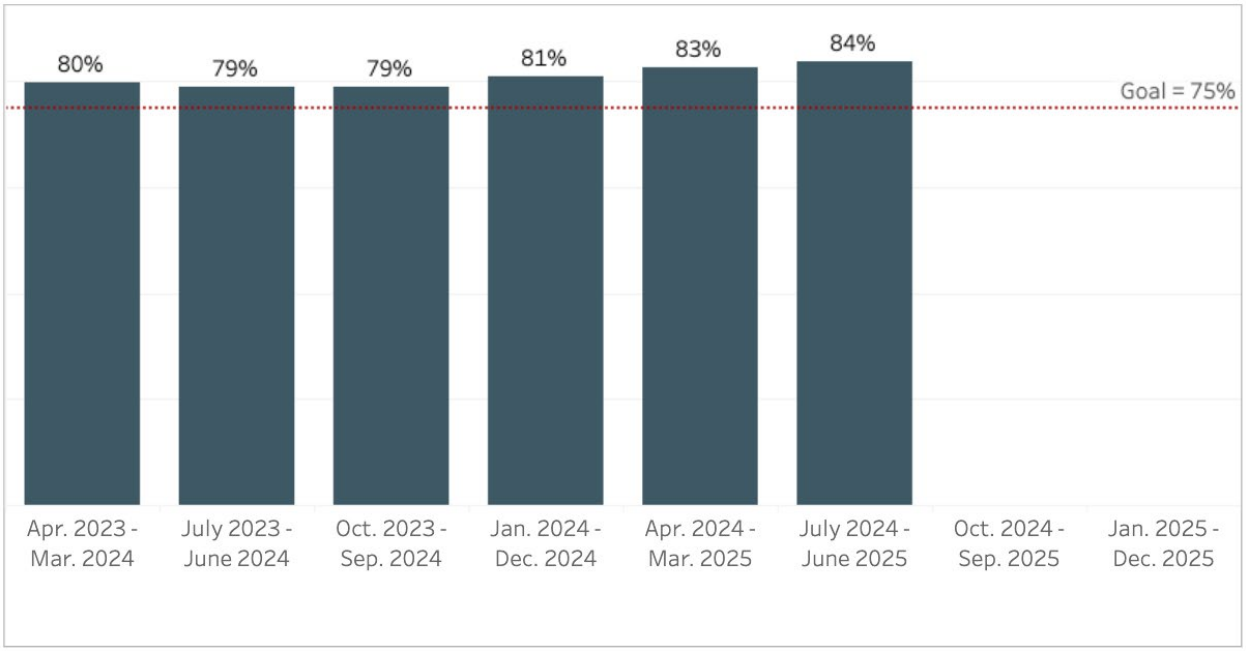
As our system continues to add new shelter beds, more people can be served in shelters, and more people will exit those shelters. Without a corresponding increase in our investment and effort to move people from shelter to housing, the percentage of people exiting shelters to housing will continue to go down, even if the total number exiting to housing remains the same.

Measure 4: Ensure People Retain Permanent Supportive Housing

Permanent supportive housing (PSH) is an important form of housing to support some, though not all, people experiencing homelessness to stably return to housing. It is a specific type of housing program for people with disabilities and extremely low incomes who have long or multiple histories of homelessness and other significant barriers to housing stability. PSH provides permanent housing, rent assistance or other support to make sure the rent is permanently affordable, and provides intensive yet voluntary services, with no time limits. Helping people placed in PSH retain their housing for at least 24 months following their move in is an important measure of success in helping permanently end their experiences of homelessness by accessing housing they can afford with the ongoing services they need to remain stable and healthy.

We continue to exceed the HRAP goal of maintaining at least 75% retention in permanent supportive housing 24 months after placement. 84% of people currently remain in permanent supportive housing 24 months after placement.

Figure 10 - *Progress Toward Ensuring People Retain Permanent Supportive Housing (percentage of people retaining housing for at least 24 months following their Permanent Supportive Housing placement).*



HRAP partners continue to focus on creating stronger connections to improve access to PSH and stabilizing health care services both when people are exiting inpatient medical and behavioral health stabilization settings and when people are already housed in PSH and need better ongoing access to community-based behavioral health supports, crisis stabilization services, and primary care to support their housing stability.

HSD also began working with Central City Concern in Fall 2024 to locally pilot Move On programming. Move On programs are a national best practice designed to serve PSH systems in two important ways: offering stable and motivated PSH residents an opportunity to disconnect from intensive wrap-around services while retaining rental assistance, simultaneously freeing up public PSH services funding and units for those who need them most.

The local Move On program is transitioning out of design and pilot phase, and has developed eleven MOUs with different PSH providers within Multnomah County. The team has helped twenty-one people move on to the next chapter of their lives from both the adult and youth PSH systems, while maintaining a retention rate of over 90%. The program recently expanded to include family PSH, and expects to reach its full pilot capacity, serving 40 households by the end of the calendar year.

Recommendations/Considerations

The Homelessness Response System (HRS) is structured to support transparency, accountability and cycles of continuous quality improvement through which we track outcomes and adjust strategies to improve services and outcomes. Specifically, the HRS Steering and Oversight Committee is responsible for establishing key performance metrics, monitoring progress toward HRAP goals, setting systems-level strategies, recommending alignment of jurisdictional investments, and adjusting goals annually. The Implementation Committee drives and directs implementation of the HRAP, measures outcomes, and in collaboration with the Community Advisory Committee recommends strategies for Steering and Oversight Committee review. The Community Advisory Committee helps to identify emerging needs in the community and reviews and advises on strategy and outcomes.

Prior HRAP quarterly reports included several recommendations developed through this oversight structure that are reflected in current and ongoing implementation activities. Table 1 briefly summarizes prior recommendations and the status of related actions.

Table 1: Summary of prior and current recommended actions for HRAP improvements

Recommended actions		Status
	UNDERWAY: Assess strategies to improve adult placements to permanent housing from shelter.	HSD completed rapid, program-level assessment of exits from shelter to permanent housing, with strategies and associated costs needed to reach the HRAP goal. Multijurisdictional Housing Strike Force is identifying additional programming strategies in lieu of additional investment at scale.
	UNDERWAY: Bring together contracted Permanent Supportive Housing providers to review the scope and effectiveness of the Move On program.	HSD partnered with Central City Concern, beginning Fall 2024 to locally pilot Move On programming. The pilot has already assisted 21 adults and youth move from PSH to less intensive housing, with a 90% retention rate, and is currently expanding to serve families in PSH. Pilot partners are actively assessing challenges and solutions while moving to fully enroll the pilot program capacity by end of year.
	UNDERWAY: Improve shelter and housing outcomes for people who are Black, African American, and African.	This work is underway. HSD is working with providers to implement immediate term actions. HSD and Portland Solutions are charged with assessing the ability of shelter expansion in the next calendar year to address this disparity.

Recommended actions		Status
	**UNDERWAY**: Maintain and affirm Community Sheltering Strategy commitment that shelter expansion should include access to funding and services to move people out of shelter to permanent housing. Prioritize housing placement alongside appropriate shelter capacity, to avoid undermining effectiveness of shelter as a step toward housing security.	Facing decreased revenue at state, local, and regional level, elected officials adopted FY2026 budgets that did not increase housing placement investments commensurate with shelter expansion as prioritized in the Community Sheltering Strategy. City and County continue to assess whether shelter expansion goals can be met with existing revenue. The HRAP goal related to housing placement from shelter will not be met without mid-year budget revisions.
	**UNDERWAY**: Assess options to revise or add key performance indicators.	1. **(Complete)** Separately report those sheltered versus those housed, and disaggregate by race, ethnicity, and age for priority populations. Included in the HRS dashboard as of May 2025 and on an ongoing basis. 2. **(Complete)** Monitor shelter expansion progress. HSD monitors system level shelter capacity and expansion at its HSD data dashboard, now linked to the HRS dashboard. 3. **(Underway)** Develop a goal to drive a net reduction in unsheltered homelessness based on inflow/outflow monitoring. HSD has incorporated inflow/outflow monitoring in its data dashboard, and HRS is facilitating planning through Summer 2025 for potentially incorporating future net reduction metrics.

Recommended actions		Status
	**UNDERWAY**: HSD should summarize prior research and/or analyze adult exits from shelter to permanent destinations by individual shelter, shelter provider, shelter type, and the different levels of resources dedicated to each shelter to move people from shelter to permanent housing. The analyses should seek to identify which providers, practices, and dedicated housing placement resource levels are correlated with greater exits to permanent housing destinations. Analyses should also seek to identify any disparate outcomes by race, ethnicity, gender, household composition, age, and acuity.	This work is underway, and has been incorporated into several efforts: • HSD analyses to support a recent work session of the Multnomah County Board of Commissioners • HSD analyses to recommend improved performance under Measure 3 (May 2025) • HSD and Portland State University-led Pathways Project underway • HSD led Rapid Rehousing Evaluation and Shelter Continuum Evaluation underway
	**COMPLETED**: Orient newly elected City and County officials to HRAP and Community Sheltering Strategy. Assess opportunities for early wins on shared goals and spaces for potential expansion and adaptation of HRAP goals and strategies.	This work is generally complete, though will continue through jurisdictional budget development and HRS planning work into Fall 2025.

Exhibit 1
Goals and Measurable Outcomes

The Parties agree they will leverage their individual and collective resources to make progress on goals and outcomes detailed in the Homelessness Response Action Plan.

Homelessness Response Action Plan (HRAP) Outcomes:

- Informed by the latest data from the Homeless Management Information System (HMIS) database, adopt clear, achievable goals with measurable outcomes, including goals and outcome measures addressing a coordinated shelter strategy.
- Identify a baseline number of people experiencing unsheltered homelessness as of January 2024. (Completed as of January 2024 there were 5,398 people experiencing unsheltered homelessness in Multnomah County.)
- Shelter or place in housing 2,699 unsheltered people (the number of people equivalent to 50% of the unsheltered people on the by-name list) by December 31, 2025.
- Reduce unsheltered homelessness for priority populations listed below at a rate equal to or greater than that population's proportion of the overall population in the baseline number:
    - Black, African American or African
    - Native Hawaiian or other Pacific Islander
    - American Indian, Alaskan Native, or Indigenous
    - Latina/Latino/Latinx/Latine
    - Asian, Asian American
    - Adults over the age of 55
    - LGBTQIA2S+
- Increase exits from adult shelter to permanent housing by 15% by December 31, 2025.
- Ensure 75% of people housed in permanent supportive housing retain their housing 24 months after placement.

Appendix A - Multnomah County and City of Portland Fiscal Reporting

The Intergovernmental Agreement that establishes the Homelessness Response System requires a range of fiscal reporting from the City of Portland to Multnomah County (and vice versa) detailing annual budgets, lists of service providers receiving funding in the quarter, and any material changes in programming or strategy compared to each party's annual plan. This appendix includes these reports. Future reports may incorporate additional fiscal reporting narrative.

Joint Office of Homeless Services

Summary by Fund
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	Fund Name	FY 2025 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	Coronavirus (COVID-19) Response Fund	8.5M	8.5M	0.0M	100%
	Federal/State Program Fund	74.2M	70.1M	4.1M	94%
	General Fund	53.2M	51.9M	1.3M	97%
	Supportive Housing Fund	232.5M	188.8M	43.7M	81%
	Video Lottery Fund	3.8M	3.8M	0.0M	100%
Expenditure Total		372.3M	323.1M	49.2M	87%

	% of Spending per Quarter		
Quater	Budget	Actual	Variance
Q1	15%	16%	1%
Q2	15%	18%	3%
Q3	20%	19%	-1%
Q4	40%	34%	-6%
Total	**90%**	**87%**	**-3%**

Joint Office of Homeless Services

Summary by Program Group
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	Program Group	FY 2025 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	30-000 HSD Director's Office	16.3M	14.4M	1.8M	89%
	30-100 HSD System Support, Access, Assessment, & Navigation	29.5M	26.0M	3.5M	88%
	30-200 HSD Safety off the Streets	167.3M	145.7M	21.6M	87%
	30-300 HSD Housing Placement & Retention	71.6M	60.4M	11.1M	84%
	30-400 HSD Supportive Housing	63.8M	53.7M	10.1M	84%
	30-500 HSD Diversion	2.9M	2.8M	0.1M	96%
	30-600 HSD Employment	5.7M	5.7M	0.0M	101%
	30-900 HSD Emergency Response & Recovery	15.2M	14.4M	0.8M	95%
Expenditure Total		**372.3M**	**323.1M**	**49.2M**	**87%**

Joint Office of Homeless Services

Summary by Ledger Category
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	Ledger Category	FY 2025 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	1020 - Personnel	21.7M	19.2M	2.5M	89%
	1125 - Capital Outlay	13.1M	0.0M	13.1M	0%
	1130 - Cash Transfers	19.5M	19.0M	0.5M	97%
	1135 - Contractual Services	292.9M	259.7M	33.2M	89%
	1145 - Internal Services	13.7M	12.4M	1.3M	91%
	1150 - Materials & Supplies	11.4M	12.7M	-1.3M	112%
Expenditure Total		**372.3M**	**323.1M**	**49.2M**	**87%**

Joint Office of Homeless Services

Summary by Provider
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	Supplier	Year to Date Actual
Expenditure	211INFO INC	1.09M
	4TH DIMENSION RECOVERY CENTER THE	0.78M
	BEACON VILLAGE	0.59M
	BLACK COMMUNITY OF PORTLAND	0.21M
	CALL TO SAFETY	0.12M
	CASCADE AIDS PROJECT	0.95M
	CATHOLIC CHARITIES	2.04M
	CITY OF PORTLAND	0.38M
	COMMUNITY DEVELOPMENT CORPORATION OF OREGON	2.83M
	COMMUNITY PARTNERS FOR AFFORDABLE HOUSING	0.62M
	CULTIVATE INITIATIVES	7.42M
	DO GOOD MULTNOMAH	23.06M
	FAMILY ESSENTIALS LLC	0.10M
	GREATER NEW HOPE FAMILY SERVICES LLC	0.61M
	GRESHAM CITY OF	1.31M
	HOME FORWARD	26.64M
	HOMEBASE	0.00M
	HOUSING CONNECTOR	0.81M
	HOUSING DEVELOPMENT CENTER INC	0.29M
	HUMAN SOLUTIONS INC	9.46M
	INNOVATIVE HOUSING INC	0.64M
	IRON TRIBE NETWORK	0.00M
	JANUS YOUTH PROGRAMS	3.38M
	JUNTOS NW	0.12M
	LANDFORD LAQUIDA (Hold)	0.09M
	MARIE EQUI INSTITUTE THE	0.85M
	MENTAL HEALTH ASSOCIATION OF OREGON	0.56M

NATIVE AMERICAN REHABILITATION ASSN OF THE NW INC THE	3.88M
NORTHWEST PILOT PROJECT INC	2.40M
OREGON LAW CENTER	0.33M
OUTSIDE IN	3.18M
OUTSIDE THE FRAME	0.37M
PLAY GROW LEARN LLC	0.10M
RAHABS SISTERS	0.24M
ROSE HAVEN CIC	0.43M
SELF ENHANCEMENT INC	2.05M
SOMALI EMPOWERMENT CIRCLE	0.25M
STONE SOUP PDX	0.05M
STRAIGHTWAY SERVICES	0.62M
SUNSTONE WAY	17.36M
TRANSCENDING HOPE	0.41M
TRANSITION PROJECTS INC	25.01M
TRASH FOR PEACE	0.76M
UNITED WAY OF THE COLUMBIA WILLAMETTE	10.00M
UP AND OVER	0.06M
URBAN LEAGUE OF PORTLAND THE	8.11M

Multnomah County

Metro Supportive Housing Services (SHS)
Summary by Ledger Category
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	Ledger Category	FY 2025 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	1020 - Personnel	19.3M	16.0M	3.3M	83%
	1125 - Capital Outlay	13.1M	0.0M	13.1M	0%
	1130 - Cash Transfers	2.0M	1.5M	0.5M	75%
	1135 - Contractual Services	214.2M	182.3M	32.0M	85%
	1145 - Internal Services	7.9M	7.5M	0.4M	95%
	1150 - Materials & Supplies	11.9M	11.6M	0.3M	98%
Expenditure Total		**268.4M**	**218.9M**	**49.5M**	**82%**

Multnomah County

Metro Supportive Housing Services (SHS)
Summary by SHS Category*
Budget vs Actuals (Expenditures Only)
For the Period Ending June 30, 2025
Percent of Year Complete: 100%

GL Type	SHS Program Category	SHS Programs	FY 2025 Revised Budget	Year to Date Actuals	Variance From YTD Budget	% of Budget
Expenditure	Permanent Supportive Housing (PSH)	Support Services	$37.4M	$30.9M	$6.6M	82%
		Long-term Rent Assistance (RLRA)	$17.0M	$13.7M	$3.2M	81%
		Long-term Rent Assistance Admin	$525.6K	$532.8K	-$7.2K	101%
		Subtotal PSH	$54.9M	$45.1M	$9.8M	82%
	Rapid Re-housing (RRH)	Rapid Re-housing (RRH)	$28.9M	$23.4M	$5.5M	81%
		Subtotal RRH	$28.9M	$23.4M	$5.5M	81%
	Other Housing and Services Programs (not otherwise listed)	Housing Only	$4.6M	$4.4M	$211.7K	95%
		Housing with Services	$10.8M	$7.9M	$2.9M	73%
		Subtotal Other Housing and Services Programs	$15.4M	$12.3M	$3.1M	80%
	Eviction & Homelessness Prevention	Eviction & Homelessness Prevention	$7.1M	$5.2M	$1.9M	73%
		Subtotal Eviction & Homelessness Prevention	$7.1M	$5.2M	$1.9M	73%
	Safety On/Off the Street	Shelter	$86.8M	$75.7M	$11.1M	87%
		Outreach	$12.2M	$11.2M	$967.9K	92%
		Subtotal Safety On/Off the Street	$98.9M	$86.9M	$12.0M	88%
	System Support Costs	Systems Infrastructure	$4.5M	$2.5M	$1.9M	57%
		Built Infrastructure*	$13.1M	$2.0M	$11.1M	15%
		Other supportive services	$13.3M	$11.1M	$2.2M	84%
		Subtotal System Support Costs	$30.8M	$15.6M	$15.2M	51%
	Regional Strategy Implementation	Coordinated Entry	$3.3M	$3.3M	$0.0K	100%
		Regional Landlord Recruitment	$4.6M	$4.5M	$106.4K	98%
		Healthcare System Alignment	$1.1M	$1.1M	$7.5K	99%
		Training	$650.2K	$650.2K	$0.0K	100%
		Technical Assistance	$1.3M	$1.2M	$155.7K	88%
		Employee Recruitment and Retention	$10.3M	$10.0M	$330.0K	97%
		Homeless Management Information System	$3.6M	$3.6M	$0.0K	100%
		Subtotal Regional Strategy Implementation	$25.0M	$24.4M	$599.5K	98%
	County Administrative Costs	County Administrative Costs	$7.4M	$6.0M	$1.4M	81%
		Subtotal County Administrative Costs	$7.4M	$6.0M	$1.4M	81%
Grand Total			**$268.4M**	**$218.9M**	**$49.5M**	**82%**

% of Spending per Quarter***

	Budget	Actual	Variance
Quarter 1	10.0%	11%	1%
Quarter 2	20.0%	19%	-1%
Quarter 3	20.0%	21%	1%
Quarter 4	30.0%	34%	4%
Total	**80.0%**	**85%**	**5%**

*The FY 2025 SHS budget will be revised due to a $57M budget gap caused by lower collections and fewer carryover funds from FY 2024 to fill in the gaps.
**Built Infrastructure is excluded from the spend target - JOHS spend target is a minimum 80% ($207M)

Office of the City Administrator
Skylar Brocker-Knapp, Director of Portland Solutions
Skyler.Brocker-Knapp@portlandoregon.gov

@PortlandGov
PortlandORGov
portlandgov

August 13, 2025

Jillian Schoene
Homelessness Response System (HRS)
Multnomah County

Re: HRS IGA Quarterly Progress Report (Fourth Quarter of 2024-25)

Program Update

The City of Portland assumed direct contracting for all City Alternative Shelter sites as of July 1, 2025. This includes operations for the following alternative shelter facilities as of July 1st:

1. North Portland Road – operated by Urban Alchemy – includes 70 RV parking spots and 90 “tiny home” sleeping pods.

2. Clinton Triangle – operated by Urban Alchemy – includes 158 “tiny home” sleeping pods.

3. Reedway – operated by Urban Alchemy – includes 120 “tiny home” sleeping pods.

4. Multnomah – operated by Urban Alchemy – includes 100 “tiny home” sleeping pods.

5. Sunderland – operated by The Salvation Army – includes 55 RV parking spots.

6. Menlo Park – operated by Cultivate Initiatives – includes 50 “tiny home” sleeping pods.

7. Weidler – operated by Sunstone Way – includes 38 “tiny home” sleeping pods.

8. SW Naito – operated by Sunstone Way – includes 35 “tiny home” sleeping pods.

The final quarter of Fiscal Year 2024-25 saw the closure and decommissioning of the Peninsula Crossing Village to make way for a housing development by Habitat for Humanity and the Portland Housing Bureau. Some of the sleeping units from this site are being reallocated for increased capacity at the Menlo Park and SW Naito locations, which will soon accommodate 55 and 75 sleeping pods.

The City's FY 2025-26 Adopted Budget did not include funding to continue operations at the Sunderland location for the entire fiscal year. Participants at this site have been notified, and the site is set to be decommissioned by the end of next quarter. Staff and partners are working with all participants on their individual plans for the next steps in their journeys to permanent housing.

1120 SW 5th Avenue, Suite 544
Portland, OR 97204
503-865-6957
Skyler.Brocker-Knapp @portlandoregon.gov
Portland.gov

Office of the City Administrator
Skylar Brocker-Knapp, Director of Portland Solutions
Skyler.Brocker-Knapp@portlandoregon.gov

@PortlandGov
PortlandORGov
portlandgov

The City of Portland's emergency response efforts to provide overnight shelter coupled with expanded day services is well underway, with the contracts in place for the following locations and several others in the pipeline:

1. Moore St. Overnight Shelter – operated by The Salvation Army – 100 bed capacity.

2. SAFES Women's Overnight Shelter - operated by The Salvation Army – 100 bed capacity.

3. Central Church of the Nazarene – operated by Agape Village – opening August 4, 2025 with 100 bed capacity.

4. St. Stephens Overnight Shelter – operated by Agape Village – opening August 4, 2025 with 80 bed capacity.

5. Northrup Overnight Shelter – operated by The Salvation Army – opening in September with 200 bed capacity.

6. JOIN Day Space – operated by JOIN – expanding to seven days per week by October.

7. NW Glisan Oasis – operated by Urban Alchemy – First outdoor day space – opening soon.

As of the end of this 4th quarter, the City assisted 12 individual's with travel and support to reunite with loved ones.

1120 SW 5th Avenue, Suite 544
Portland, OR 97204
503-865-6957
Skyler.Brocker-Knapp @portlandoregon.gov
Portland.gov

JOINT OFFICE OF HOMELESS SERVICES

Annual Contractor Invoice Packet **Fiscal Year 2024**

FINAL (FY24.70.v1.1 072023)

GENERAL CONTRACTOR INFORMATION

PORTLAND CITY OF

07/01/2024 to 06/30/2025

Prepared by:

Date Submitted:

1) Enter Supplier Information

***Contractor:** PORTLAND CITY OF
***Street Address:** 1120 SW 5th Ave Room 901
***City, State ZIP:** Portland, OR 97204

Contact Name: Sheila Craig
Contact Title: Grant Manager
Contact Email: sheila.black-craig@portlandoregon.gov
Contact Phone: 503-823-6863
Authorized Signer: Brandy Westerman
Authorized Signer Title: Emergency Humanitarian Operations Director

***Supplier ID:**

Total Amount: $ -

Contract Period Start: 7/1/2024
Contract Period End: 6/30/2025

***Approved Indirect Rate:**

***2) Specify Lines:** **Select Number of Lines:** 5

*Line Item Number	*Line Item Description	Funding Source	*Award Amount	YTD Amount
Line 01	Metro Support House Svcs			$ 11,481,173
Line 02	Metro Support House Svcs - Expansion			$ 1,381,317
Line 03				
Line 04				
Line 05				
		Total	**$ -**	**$ 12,862,490**

JOINT OFFICE OF HOMELESS SERVICES

Annual Contractor Invoice Packet **Fiscal Year 2024**

FINAL (FY24.70.v1.1 072023)

GENERAL CONTRACTOR INFORMATION

PORTLAND CITY OF

07/01/2023 to 06/30/2024

Prepared by:

Date Submitted:

1) Enter Supplier Information

***Contractor:**	PORTLAND CITY OF	***Supplier ID:**	
***Street Address:**	1120 SW 5th Ave Room 901		
***City, State ZIP:**	Portland, OR 97204	**Total Amount:**	$ 7,375,546
Contact Name:	Sheila Craig	**Contract Period Start:**	7/1/2023
Contact Title:	Grant Manager	**Contract Period End:**	6/30/2024
Contact Email:	sheila.black-craig@portlandoregon.gov		
Contact Phone:	503-823-6863		
Authorized Signer:	Brandy Westerman	***Approved Indirect Rate:**	
Authorized Signer Title:	Emergency Humanitarian Operations Director		

***2) Specify Lines:** **Select Number of Lines:** 5

*Line Item Number	*Line Item Description	Funding Source	*Award Amount	YTD Amount
Line 01	Oregon All In		$ 7,375,546	$ 7,375,546
Line 02				
Line 03				
Line 04				
Line 05				
		Total	**$ 7,375,546**	**$ 7,375,546**

City of Portland - Portland Solutions **8/15/2025**

Funding Source Summary through June 30, 2025 (4th Quarter)

Fund Name	*FY 25 Revised*	*YTD Actuals*	*Budget Variance*	*% Spent*
City General Fund	49,064,019.00	45,852,388.00	3,211,631	93%
Federal American Rescue Plan	20,800,073	17,661,445	3,138,628	85%
State of Oregon All In [1]	7,375,546	7,375,546	-	100%
State of Oregon Shelter Support Fund [2]	6,494,356	6,494,356	-	100%
State of Oregon Department of Transportation	5,000,000	4,082,799	917,201	82%
Multnomah County	375,000	375,000	-	100%
Metro Supportive Housing Services [1]	14,617,499	12,862,490	1,755,009	88%
City of Portland Solid Waste Management Fund	1,128,760	1,128,760	-	100%
City of Portland Facilities Management Fund	4,235,918	4,235,918	-	100%
Bureau Interagency Revenue (PBOT, Parks, BES, Water)	3,179,807	3,179,807	-	100%
City of Portland Recreational Cannabis Fund	263,441	263,441	-	100%
Total	**$ 112,534,419**	**$ 103,511,950**	**$ 9,022,469**	**92%**

Program Summary through June 30, 2025 (4th Quarter)

Program	*FY 25 Revised*	*YTD Actuals*	*Budget Variance*	*% Spent*
Shelter Services	57,736,709	50,096,096	7,640,613	87%
Portland Housing Bureau	29,475,994	29,475,994	-	100%
Impact Reduction Program	22,188,992	21,151,691	1,037,301	95%
Street Services Coordination	2,052,147	1,813,672	238,475	88%
Portland Solutions Administration	1,080,577	974,497	106,080	90%
Total	**$ 112,534,419**	**$ 103,511,950**	**$ 9,022,469**	**92%**

Expenditure Category Summary through June 30, 2025 (4th Quarter)

Category	*FY 25 Revised*	*YTD Actuals*	*Budget Variance*	*% Spent*
Personnel Services	4,241,841	4,118,484	123,357	97%
External Material and Services	105,136,547	95,930,460	9,206,087	91%
Internal Materials and Services	2,486,031	2,793,006	(306,975)	112%
Interfund Cash Transfer	670,000	670,000	-	100%
Total	**$ 112,534,419**	**$ 103,511,950**	**$ 9,022,469**	**92%**

[1] Funds are passed through by Multnomah County.

[2] Funds are held by Multnomah County for expenditure.

City of Portland - Portland Solutions **6/30/2025**

Expenditure Category Summary through June 30, 2025 (4th Quarter)

Supplier	*YTD Actuals*
MULTNOMAH COUNTY	44,408,518.44
URBAN ALCHEMY	17,148,480.23
FULCRUM CONSTRUCTION & BLDG SVCS LL	5,964,575.26
RAPID RESPONSE BIO CLEAN INC	12,393,666.90
CENTRAL CITY CONCERN INC.	3,618,276.96
MARVEL BUILDINGS LLC	783,849.31
CITY OF ROSES DISPOSAL/COMMUNITY RESTORATION	1,609,351.31
CITY OF PORTLAND FACILITIES (Site Lease pass through)	1,780,062.44
CITY OF PORTLAND FACILITIES	151,772.85
LIT WORKSHOP INC	2,139,789.00
METRO	724,845.97
TRASH FOR PEACE	947,999.56
US BANK NATIONAL ASSOCIATION (Procurement Card)	406,116.23
CITY OF PORTLAND ENVIRONMENTAL SERVICES	119,307.17
HOLLYWOOD LIGHTS INC	957,527.12
ELAITAMAR LLC	147,962.00
ENVIRONMENTAL MANAGEMENT SYSTEMS	401,079.39
PORTLAND GENERAL ELECTRIC	10,916.08
LINDQUIST HOLDINGS LLC	156,418.05
GORDIAN GROUP INC	49,262.45
CITY OF PORTLAND WATER BUREAU	199,153.67
RECOLOGY PORTLAND INC	94,188.18
BROADWAY CAB	165,680.00
NORTHWEST ACCESS PRODUCTS LLC	151,205.00
KLIK CONCEPTS LLC	65,153.25
HUB COLLECTIVE	3,075.00
PACIFICORP / PACIFIC POWER	51,242.29
PARAMOUNT PEST CONTROL INC	48,925.00
CITY OF PORTLAND TECHNOLOGY SERVICES	160,297.98
CITY OF PORTLAND PRINTING & DISTRIBUTION	49,655.03
CITY OF PORTLAND FLEET SEVICES	112,243.60
CITY OF PORTLAND TRANSPORTATION	11,755.91
CITY OF PORTLAND RISK MANAGEMENT	15,504.00
SALVATION ARMY	1,333,721.93
CULTIVATE INITIATVES	98,853.92
SECURE PACIFIC CORPORATION	1,124.64
SOSYAL ARCHITECTURE	8,323.75
STAPLES INC	18,908.50
DELL	1,503.18
SUPERIOR FENCE	6,984.00
FIRE HEALTH AND SAFETY EQUIPMENT CO	14,887.05
NORTHWEST CENTRAL PLUMBING CO INC	9,146.39
PASSPORT TO LANGUAGES	1,085.00
RESTORE NUISANCE ABATEMENT LLC	21,325.50
RELAY RESOURCES	12,252.67
BEYOND UNIFORMS AND APPAREL	5,023.82
GRANICUS	1,000.00

UNITED SITE SERVICES	7,031.16	
DOWN TO EARTH TREE CARE LLC	200.00	
GALWAY ENTERPRISES INC	659.40	
NORTHWEST NATURAL GAS	5,010.90	
STATE OF OREGON	53.00	
AGAPE VILLAGE	400,000.00	
CASCADIA CLUSTER	23,562.15	
PDX SAINTS LOVE	13,010.73	
PORTLAND STATE UNIVERSITY	16,449.05	
HARRITY TREE SPECIALISTS INC	8,285.00	
Total	97,056,257.37	

JOINT OFFICE OF HOMELESS SERVICES

Annual Contractor Invoice Packet **Fiscal Year 2024**

FINAL (FY24.70.v1.1 072023)

GENERAL CONTRACTOR INFORMATION

PORTLAND CITY OF

07/01/2023 to 06/30/2024

Prepared by:

Date Submitted:

1) Enter Supplier Information

***Contractor:**	PORTLAND CITY OF	***Supplier ID:**	
***Street Address:**	1120 SW 5th Ave Room 901		
***City, State ZIP:**	Portland, OR 97204	**Total Amount:**	$ 7,375,546
Contact Name:	Sheila Craig	**Contract Period Start:**	7/1/2023
Contact Title:	Grant Manager	**Contract Period End:**	6/30/2024
Contact Email:	sheila.black-craig@portlandoregon.gov		
Contact Phone:	503-823-6863		
Authorized Signer:	Brandy Westerman	***Approved Indirect Rate:**	
Authorized Signer Title:	Emergency Humanitarian Operations Director		

***2) Specify Lines:** **Select Number of Lines:** 5

*Line Item Number	*Line Item Description	Funding Source	*Award Amount	YTD Amount
Line 01	Oregon All In		$ 7,375,546	$ 7,375,546
Line 02				
Line 03				
Line 04				
Line 05				
		Total	**$ 7,375,546**	**$ 7,375,546**

JOINT OFFICE OF HOMELESS SERVICES

Annual Contractor Invoice Packet **Fiscal Year 2024**

FINAL (FY24.70.v1.1 072023)

GENERAL CONTRACTOR INFORMATION

PORTLAND CITY OF

07/01/2024 to 06/30/2025

Prepared by:

Date Submitted:

1) Enter Supplier Information

***Contractor:** PORTLAND CITY OF
***Street Address:** 1120 SW 5th Ave Room 901
***City, State ZIP:** Portland, OR 97204

Contact Name: Sheila Craig
Contact Title: Grant Manager
Contact Email: sheila.black-craig@portlandoregon.gov
Contact Phone: 503-823-6863
Authorized Signer: Brandy Westerman
Authorized Signer Title: Emergency Humanitarian Operations Director

***Supplier ID:**

Total Amount: $ -

Contract Period Start: 7/1/2024
Contract Period End: 6/30/2025

***Approved Indirect Rate:**

***2) Specify Lines:** **Select Number of Lines:** 5

*Line Item Number	*Line Item Description	Funding Source	*Award Amount	YTD Amount
Line 01	Metro Support House Svcs			$ 11,481,173
Line 02	Metro Support House Svcs - Expansion			$ 1,381,317
Line 03				
Line 04				
Line 05				
		Total	**$ -**	**$ 12,862,490**