



Homelessness Response Action Plan

Quarterly Report | February 2026



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Summary

To guide the first two years of its work, the Homelessness Response System tracked progress against four key measures: 1) helping more people move from the streets to shelter and housing, 2) doing so using a racial equity analysis, to show who is represented among all people experiencing unsheltered homelessness, 3) making sure people move more from shelter to stable housing, 4) and ensuring that people get the services and support they need to stay in permanent supportive housing for the long haul.

Each of these measures tracked progress toward goals to be accomplished by the end of calendar year 2025. This summary offers highlights related to each measure, and the report includes additional background and detail for each. All of the measures are summarized on the Homelessness Response System (HRS) [public dashboard](#) (external link), which was updated quarterly through the close of this initial two-year reporting cycle.

This report is organized to provide an overview of progress on each of the four measures outlining notable achievements, context, challenges, and next steps, followed by a more detailed reporting of the past quarter.

Report Overview

Measure 1 Overview: Shelter or Place in Housing 18,650 People

Current State:

We sheltered or housed 23,301 people in the past two years, surpassing our ambitious goal by 4,651 people - 125% of the goal. This represents a 46% increase in people sheltered or housed compared to the two years prior to the HRAP. Over two years, our system has added more safe places for people to sleep each night, and we have helped nearly 7,850 people move from the streets into permanent housing.

Top challenge:

The number of people becoming homeless throughout Multnomah County continues to outpace the number of people who exit homelessness by an average of more than 270 people each month. Funding from the State of Oregon for eviction prevention is roughly a third of what has been allocated in previous years - a total biennium reduction of \$10M for Multnomah County (Department of County Human Services). Other state funding cuts to rent assistance and shelter, totaled \$28M within the Homeless Services Department budget. Without additional state and local support for eviction prevention and housing placement, more households will become homeless and fewer will be assisted to move from homelessness back to housing.

Next step/solution:

Upstream interventions, like improving economic stability, are essential to reduce the inflow into homelessness. Affordable housing and sufficient funding for rent assistance and eviction prevention are key interventions to keeping our community housed.

Measure 2 Overview: Reduce Unsheltered Homelessness for Priority Populations

Current State:

We met HRS goals to shelter and house people of color and seniors at rates equal or greater than their proportion of people who were unsheltered at the onset of the HRS, with two exceptions: People who are Black, African American, and African, and people who are American Indian, Alaska Native, or Indigenous accessed shelter at disproportionately lower rates.

Top challenge:

To meet the goal across communities of focus, approximately 620 additional people who are Black, African American, or African and 120 additional people who are American Indian, Alaska Native, or Indigenous would have needed to have been sheltered or housed. Housing stability for Black, African American, and African people and other people of color is negatively impacted by racism and anti-Blackness. Systemic racism creates access barriers for shelter.

Next step/solution:

Multnomah County Homeless Services Department (HSD) has adapted contracts with culturally specific providers to expand alternative shelter utilization among Black, African American, and African people. The Urban League of Portland and Immigrant Refugee Community Organization - Africa House are standing up additional culturally specific day shelter, housing placement and inreach services. This should help to improve outcomes, but other shelter providers must continue to address access barriers.

Measure 3 Overview: Increase Exits from Adult Shelter to Permanent Housing

Current State:

Fewer people moved from adult shelters to housing than needed to meet this goal, with 17% of adults exiting shelter to permanent housing in the twelve month period ending in December of 2025. Though more than 1,100 adults exited shelters to permanent housing in the last twelve months, this remains 24 percentage points short of the HRS goal. Roughly 1,600 additional adults would have needed to exit shelter to permanent housing to meet this goal.

Top challenge:

Throughout initial HRAP implementation, state and local policy makers generally prioritized preserving and expanding shelter access over supporting increased housing placement, leaving the system out of balance and unable to meet this shared outcome goal. Partners face other challenges caused by lack of housing placement options and needs for longer periods of housing assistance and more intensive service support.

Next step/solution:

Improving our current rate of placement from shelter requires increasing funding to housing placement activities proportionate to shelter. Partners are pursuing short-term options to identify currently vacant housing units and to address participant barriers to accessing those units and supports to remain housed.

Measure 4 Overview: Ensure People Retain Permanent Supportive Housing

Current State:

We have consistently exceeded the HRS goal that 75% of people served in permanent supportive housing (PSH) retain that housing. Currently, 83% of all PSH participants successfully retain their housing for at least two years after entry.

Top challenge:

Recently communicated changes in federal administration priorities may endanger the housing stability of hundreds of people currently housed locally in federally-funded PSH. Additionally, PSH providers report that people entering PSH, especially in recent years, face more acute behavioral and physical health challenges than PSH providers alone can meet without better, more coordinated access to community-based crisis response, stabilization, and ongoing behavioral health and medical care.

Next step/solution:

Local system partners are actively problem-solving to minimize any negative impacts of potential reduced federal funding for PSH. Partners continue to expand coordination between health systems and housing providers to make sure that PSH participants get better access to the ongoing and stabilizing care that they need when they need it. PSH is a highly effective, evidence-based practice that helps thousands of people with long experiences of homelessness and significant disabling conditions successfully maintain housing.

Background

The [Homelessness Response System](#) (HRS) was established in July 2024 through an Intergovernmental Agreement (IGA) between Multnomah County and the City of Portland to collaboratively reinvigorate our shared approaches to addressing homelessness. It aligns strategies, leverages investments, and creates mutual accountability to measurable outcomes under the

[Homelessness Response Action Plan](#) (HRAP). The HRAP is an articulation of our shared strategies that is intended to be transparent, accountable, and adaptable to changing community needs. It's a plan that understands we need to meet people where they are and provide a variety of options best suited to their individual needs to help move them from the streets to a safe, secure, and stable home.

The IGA establishes robust reporting requirements for the HRS, including Annual Program and Spending Plans, Annual Program Reports, and Quarterly Progress Reports (QPRs). QPRs are submitted to the HRS Steering and Oversight Committee and executive leaders at the City of Portland and Multnomah County no later than 45 days after the end of each fiscal year quarter. Each QPR details progress toward key performance indicators (KPIs), as well as a range of fiscal reporting from the City of Portland and Multnomah County detailing annual budgets, service providers receiving funding in the quarter, and any material changes¹ in programming or strategy compared to each party's annual plan.

This sixth system-wide quarterly report addresses the progress and challenges of the HRS in meeting our shared goals under the HRAP through the end of December 2025. It adds our most recent system-wide data from October 1, 2025, through December 31, 2025, to prior data reported beginning January 1, 2024.

Goals associated with the HRAP's original KPIs extended to system performance through the end of 2025. As such, this report represents the final quarterly report using these metrics. In December 2025, The Portland City Council and Multnomah County Board of Commissioners adopted new KPIs and significant updates to the HRAP, which will be reflected in future reports.

¹ While "material changes" are described, but not specifically defined in the IGA, for reporting purposes, we are interpreting material changes as significant changes in funding or programmatic direction that we reasonably believe will impact HRAP KPIs. These should not include changes in impact or investment that reflect only minor reallocations.

Final Outcomes for Key Performance Indicators

The HRAP originally included 120 unique action items, each of which was in service to several key performance indicators identified in Exhibit 1 of the related IGA. These measures were tracked in our public [performance dashboard](#), initially published in October 2024, and updated quarterly. Data in this report reflect system outcomes as of December 31, 2025, *six quarters after initiation of most HRAP-focused service expansion and coordination.*

Measure 1: Shelter or Place in Housing 18,650 People

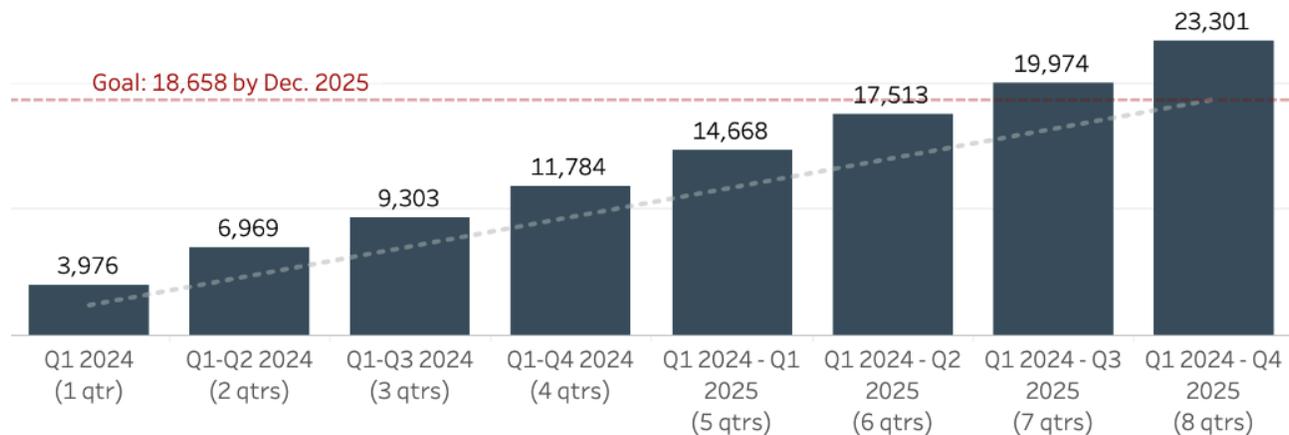
Toplines:

- We significantly exceeded this goal, sheltering or housing 23,301 people in two years - a 46% increase compared to the two years prior to HRAP.
- Even that expansion has not been enough to keep up with increased inflow to homelessness, which currently outpaces outflow from homelessness by an average of more than 270 people per month.
- Shelter expansion alone does not impact that dynamic; additional investment in preventing homelessness and moving people quickly from homelessness back to housing and services would.

In January 2024, 5,398 people were known to be experiencing unsheltered homelessness in Multnomah County. When creating the HRS, elected leaders from the City of Portland and Multnomah County set a goal to shelter or place in housing 2,699 more unsheltered people (the number equivalent to 50% of the number of unsheltered people on the by-name list) by December 31, 2025, compared to those who were sheltered or housed in the two years prior to HRS. In the two years prior to HRS (2022 and 2023), Multnomah County, the City of Portland, and our partners sheltered or housed 15,959 people. In order to meet the HRS goal to shelter or house 2,699 additional people by the end of 2025, we would have needed to house 18,658 people in the two years between January 2024 and December 2025.

We significantly exceeded this goal, both due to increased shelter capacity and to continuing assistance to move people from homelessness back to stable housing. Throughout calendar years 2024 and 2025, we sheltered or housed 23,301 people (Figure 1)—7,342 more people than in the two years prior. This is a 46% increase in people sheltered or housed compared to the two years prior to the HRAP and an increase nearly triple the original goal.

Figure 1 - Progress Toward Goal to House or Shelter an Additional 2,699 Unsheltered People (Cumulative numbers of people sheltered or housed by quarter).



As the HRS Steering and Oversight, Implementation, and Community Advisory Committees tracked this measure, they requested that we separately track those sheltered versus those housed, and to provide additional system-level context regarding inflow (people newly becoming homeless or returning to homelessness), outflow (people moving from homelessness to housing stability or otherwise leaving direct services for long periods of time) and net changes in homelessness across the community. Looking at these measures more broadly acknowledges that increasing access to shelter creates opportunities for people to safely sleep inside each night, but *without corresponding increases in services that move people from homelessness back to housing*, shelter alone does not reduce homelessness across our communities.

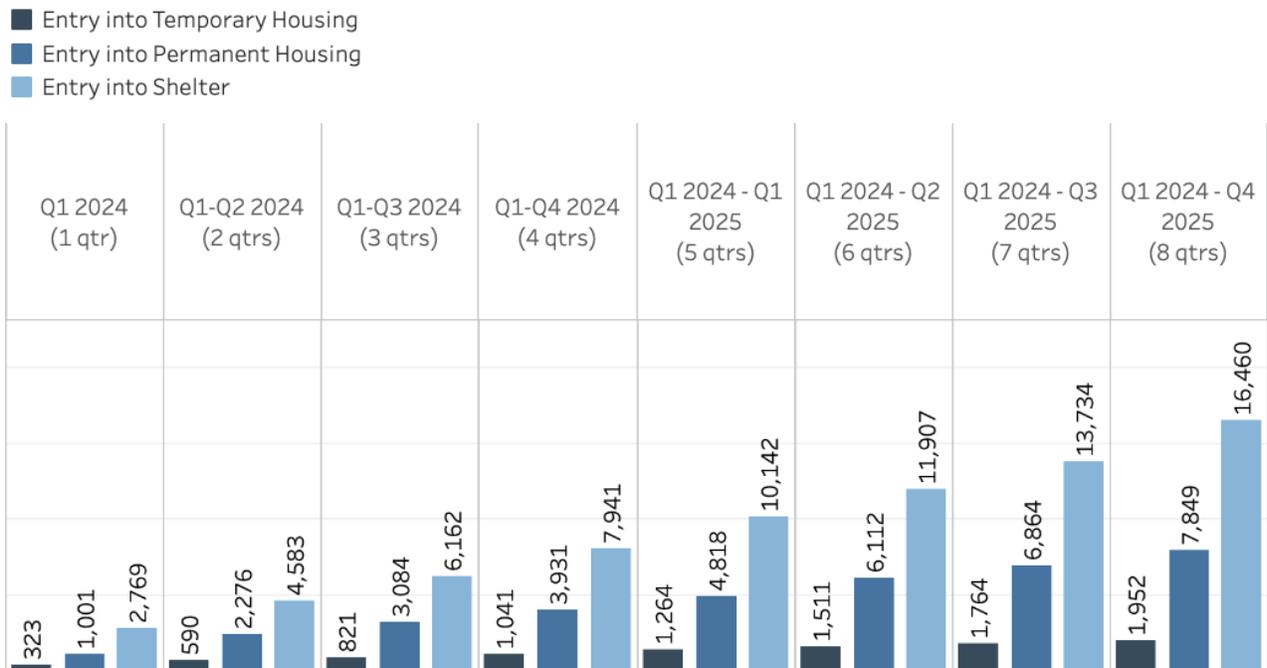
Continued improvements in our community-wide data collection and reporting allow us to regularly report these data now, and we will continue to use better, more detailed measures of our community-level progress and

challenges as the HRS transitions to new key performance measures, beginning in 2026.

Of the 23,301 previously unsheltered people who entered shelter or housing from January 2024 through September 2025:

- 16,460 people accessed shelters
- 7,849 people moved to permanent housing, and
- 1,952 people accessed temporary housing

Figure 2 - Progress Toward Goal to House or Shelter an Additional 2,699 Unsheltered People (Cumulative numbers of people with entries to temporary housing, permanent housing, and shelter, by quarter).



Some people entered multiple housing and shelter types (e.g. both shelter and permanent housing) during the reporting period. While individuals who entered shelter and/or housing are counted only once among the total number sheltered or housed within Figure 1, those who entered both shelter *and* housing during the reporting period are counted once in each of those categories in Figure 2, meaning that the sum of entries across shelter and housing categories will be higher than the deduplicated total of individuals displayed in Figure 1.

Our HRS oversight committees also sought to understand whether our continued progress toward the HRAP goal to shelter or house additional people experiencing unsheltered homelessness would be sufficient to achieve net reductions in the number of people experiencing unsheltered homelessness across the community. The Multnomah County Homeless Services Department (HSD) achieved a critical first step in that work in April 2025, with its ability to update and publicly share its by-name-list data of people experiencing homelessness on a monthly basis. This allows HSD to monitor inflow to homelessness, relative to outflow from homelessness. HSD shares this data publicly in the population section of its [data dashboard](#).

Broadly, data tracked by HSD suggest that monthly inflow to homelessness in Multnomah County has consistently outpaced outflow (Figure 3), leading to increased levels of homelessness over time (Figure 4). On average, in the past six months, as reported by HSD:

- Roughly 1,550 people have entered homelessness each month, roughly 72% (1,120) of whom have never accessed homeless services before
- Roughly 1,060 people have left homelessness each month, including roughly 400 people who were assisted into permanent housing
- Inflow has outpaced outflow by 271 people per month, with corresponding monthly growth in the by-name-list of people experiencing homelessness in Multnomah County

HSD and its partners are more closely studying these trends in inflow, but communities nationally have seen increased levels of people at risk of homelessness as housing affordability continues to decline. Throughout Multnomah County, just under half of renters are rent-burdened, meaning they spend more than a third of their monthly income on housing costs; and roughly one-quarter are extremely rent-burdened, paying more than half of their monthly income to housing. Renter households of color are more likely to be extremely rent-burdened, and both seniors and younger renters (under 24) are more than twice as likely to be rent burdened. The Portland Housing Bureau tracks housing supply and affordability through its annual [State of Housing report](#).

Because all data regarding inflow and outflow come from service utilization data, increases observed in the data are likely attributable both to increased access to services (e.g. more people who need services have been able to access them) and increased levels of need (e.g. more people are at risk of homelessness and becoming homeless).

Figure 3 - Monthly inflow to and outflow from homelessness in Multnomah County, based on by-name-list data monitored by the Homeless Services Department.

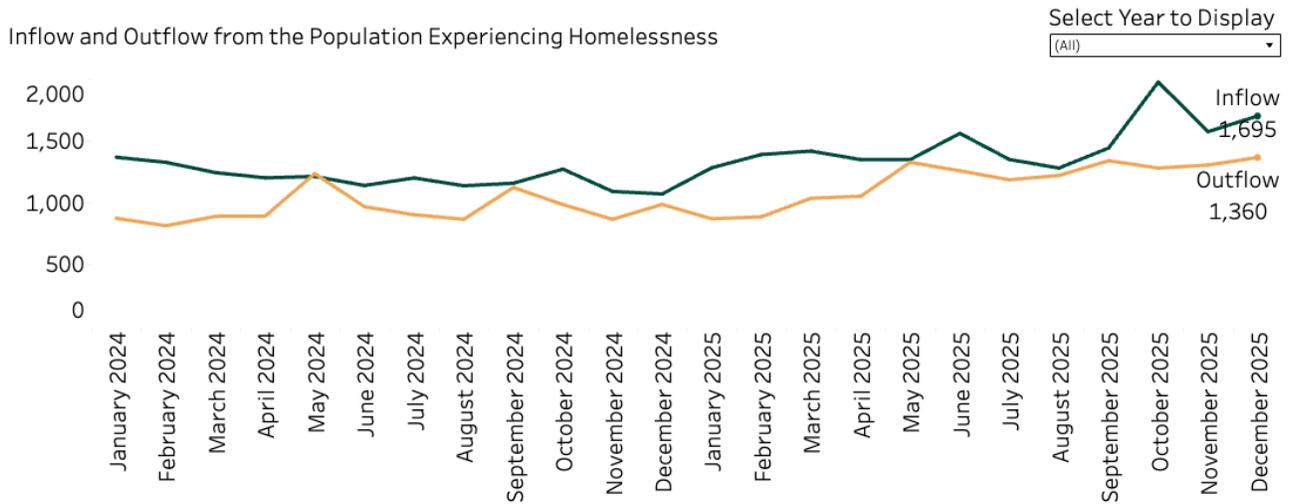
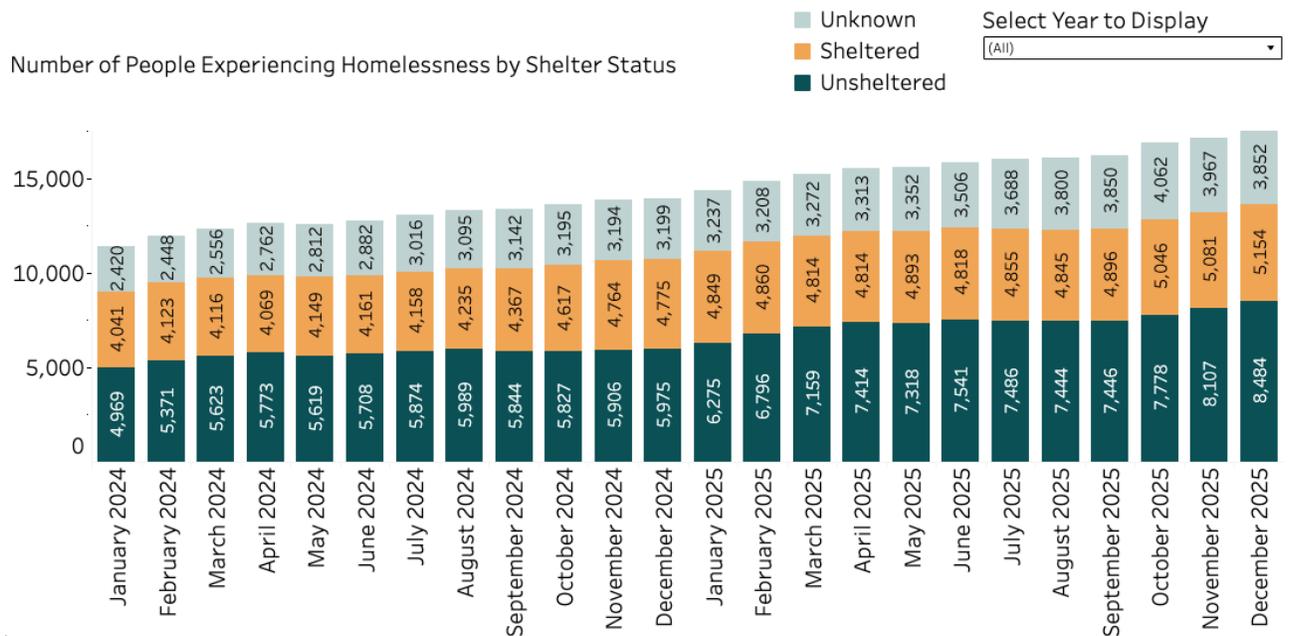


Figure 4 - Monthly numbers of people experiencing homelessness in Multnomah County, by sheltered status, based on by-name-list data monitored by the Homeless Services Department.



Collectively, the existing HRS Measure 1 and contextual system-level data from HSD's improved by-name-list data demonstrate that **though we significantly exceeded initial HRAP goals to shelter and house additional people experiencing homelessness, continuing inflow to homelessness is outpacing these gains**. In the coming months, the City of Portland, Multnomah County, and other HRS partners will establish additional goals focused on net reductions in homelessness, but additional resources will be needed to prevent homelessness and quickly return people from homelessness to housing. Net reductions in homelessness cannot be achieved through shelter alone.

In the meantime, HRS partners continue to focus on improved coordination across systems to get people access to the housing and services they need, like supporting better access to behavioral healthcare for people who are returning to housing from homelessness and improving access to housing for people returning to the community from incarceration or hospitals and for youth aging out of foster care.

The City of Portland, Multnomah County, and its partners regularly deploy successful strategies that address both inflow to and outflow from homelessness, including eviction prevention; short- and long term rental assistance to make housing more affordable; construction, acquisition, and preservation of deeply affordable housing; and long-term housing with wraparound behavioral health and other services. Without increased, sustained investments to bring those strategies to a scale that meets the accelerating need for those services, net decreases in homelessness will not be possible.

Measure 2: Reduce Unsheltered Homelessness for Priority Populations

Toplines:

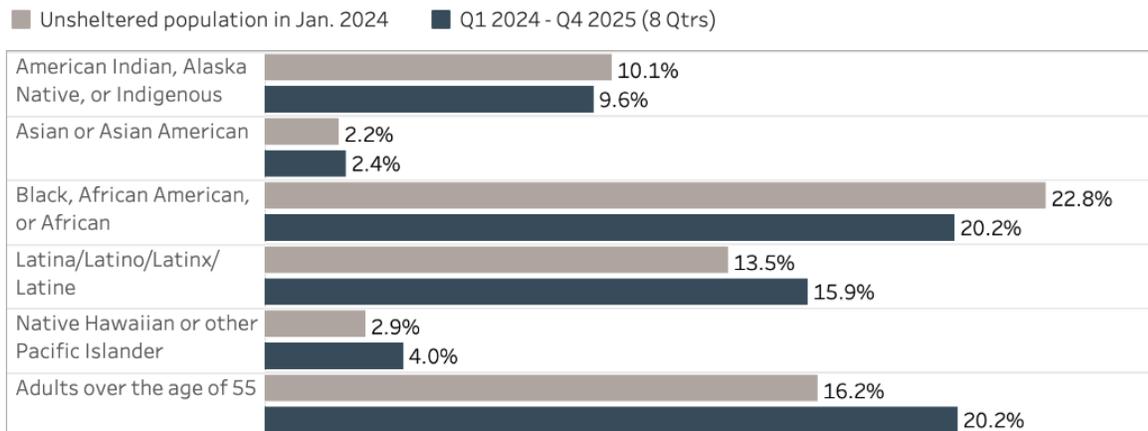
- We generally met goals to place people into housing and shelter at rates equal to or higher than they appeared in the broader unsheltered population as of January 2024, with two exceptions:

- People who are Black, African American, and African consistently accessed shelter at lower rates.
- People who are American Indian, Alaska Native, or Indigenous also accessed shelter at lower rates, but with a smaller gap.
- Culturally specific service providers are helping to address these gaps, but other shelter providers must continue to address access barriers.

Racism and other intersecting forms of systemic discrimination, oppression, or bias result in some people of color, older adults and elders experiencing higher rates of unsheltered homelessness. The HRAP prioritizes placing people from populations disproportionately impacted by homelessness into housing and shelter at rates equal to or higher than they appear in the broader unsheltered population.

In the two years spanning from January 2024 through December 2025, those who are Black, African American, and African made up 20.2% of the population who entered shelter or housing, though they represented 22.8% of those who were unsheltered at baseline in January 2024. That means while 4,696 Black, African American, and African people were sheltered or housed during this time, approximately 617 additional people (Figure 5) would need to access shelter or housing to address the 2.6 percentage point gap and meet the goal as stated.

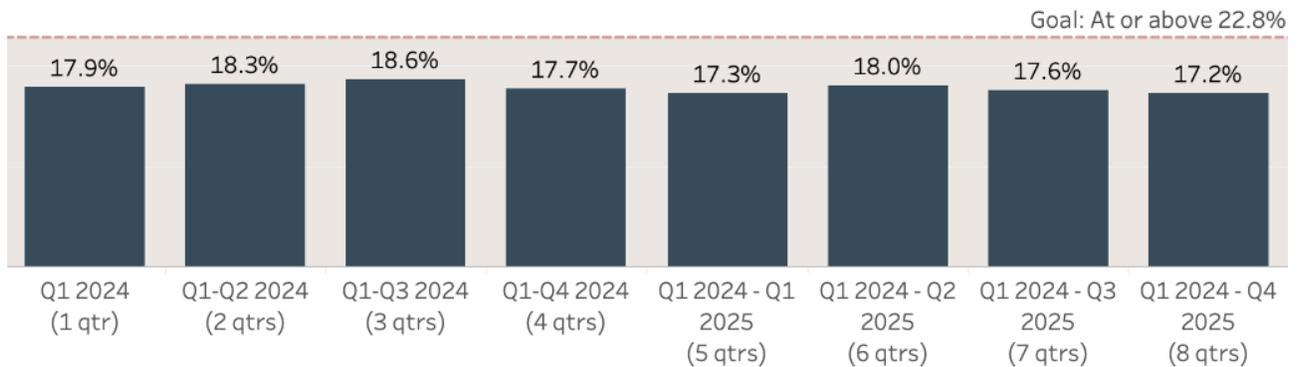
Figure 5 - Progress Toward Addressing Housing and Shelter Needs of Priority Populations (Percentage of people experiencing unsheltered homelessness in January 2024, compared to percentage of people entering shelter or housing during the reporting period).



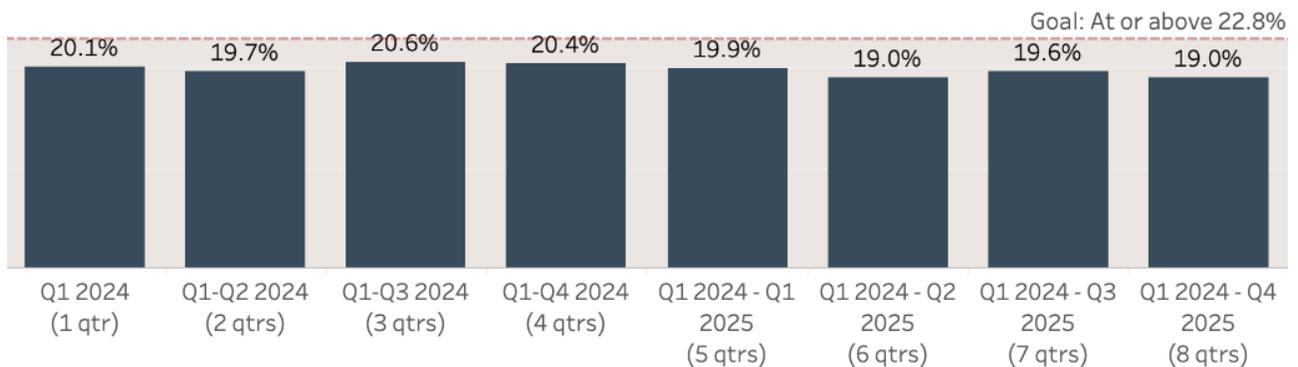
By separating data between those housed versus sheltered, it is clear that the disparity is driven almost entirely by disparities in rates of this population entering shelter (Figure 6).

Figures 6a-c - Detailed data for people who are Black, African American, and African, depicting percentage of people entering shelter, temporary or permanent housing during the reporting period (blue bars) compared to the percentage of people experiencing unsheltered homelessness in January 2024 who were Black, African American, and African (red dotted line).

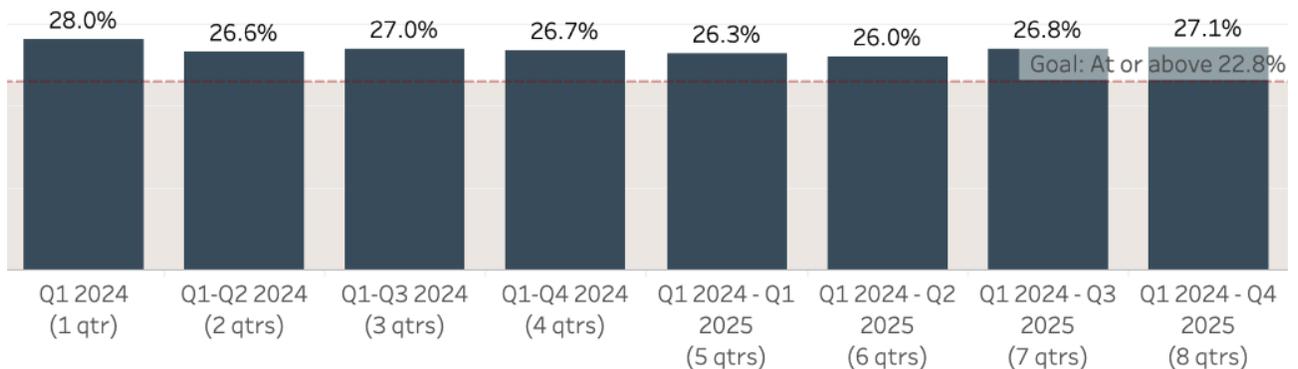
a. Sheltered only



b. Temporary housing only



c. Permanent housing only



A smaller, 0.5% percentage point gap is seen for American Indian, Alaska Native, or Indigenous people, who were 2,235 (9.6%) of those sheltered or housed in the past two years, though they represented 10.1% of those known to be unsheltered in January of 2024. This is a newly observed and widening gap, driven primarily by access to shelter, as people who are American Indian, Alaska Native, or Indigenous made up 9.1% of those accessing shelter, compared to 11.6% of those permanently housed. Approximately 118 additional people who are American Indian, Alaskan Native, or Indigenous would have needed to be sheltered or housed in the past two years to fully close this gap.

We met or exceeded this goal for all other priority populations.

Prior HRS quarterly reports showed similar disparities for people who are Black, African American, and African. The HRS Steering and Oversight Committee directed relevant departments to take action to shift these outcomes, including developing clearer understanding of drivers of the observed disparity and recommended solutions. A [memo](#) is available with more detail, which was shared in May 2025, with leadership at HSD and Portland Solutions, the division of the City of Portland principally charged with management of City of Portland-funded shelter and outreach programs.

Over the past two quarters, two culturally specific providers serving people who are Black, African American, and African began working with HSD to implement programmatic shifts within their existing contracts to better achieve these community recommendations. The Urban League of Portland, through its Jamii program, began shifting its sheltering operations from a single motel location to use of more flexible scattered site motel vouchers and is currently identifying a site for a day center to support housing placement and other services. HSD expects the programming to be operational later this year.

The Immigrant & Refugee Community Organization's Africa House continues to offer drop-in day services. Engagement includes access to rent assistance/client assistance funds, information and referral, safety services,

hygiene items, some recreation opportunities, culturally appropriate meals and food pantry. They continue to assess if overnight shelter is a need for the youth and to date, the day shelter model is meeting the current needs of this population.

Expanded equity indicators across new HRAP KPIs will help to guide broader equitable system outcomes moving forward.

Measure 3: Increase Exits from Adult Shelter to Permanent Housing

Toplines:

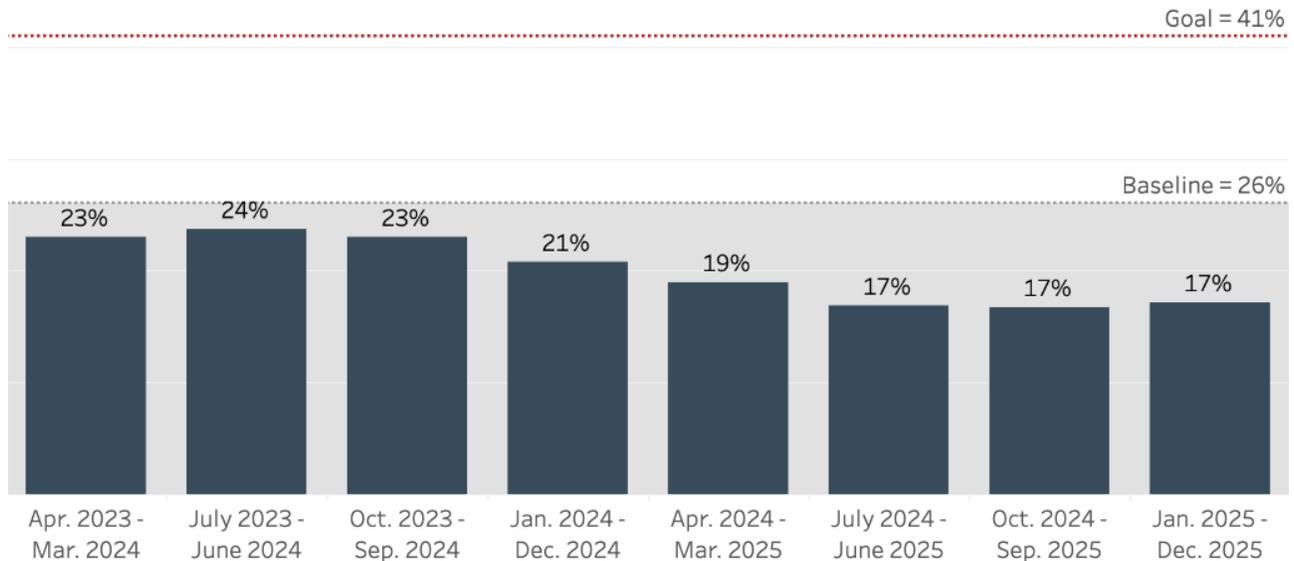
- Though slightly greater numbers of adults exited shelter to permanent housing in the last 12 months compared to the year prior to the HRAP, the percentage of adults exiting shelter to permanent housing declined over time.
- Though 1,130 adults exited shelter to permanent housing in the last year, nearly 1,600 additional adults would have needed to do so to meet this system goal.
- During initial HRAP implementation, state and local policy makers generally prioritized preserving and expanding shelter access over supporting increased housing placement, leaving the system out of balance.
- Increased funding for housing placement would have been required to meet the goal. This remains a clear area for rebalancing funding priorities.

While emergency shelters and other transitional settings help to reduce overall levels of *unsheltered* homelessness, people who use these services are considered homeless until they are able to return to permanent housing. To truly address homelessness, we must make sure that more people who experience homelessness are returning to permanent housing with access to the resources and services they need to stay housed. Moving more people from shelter to permanent housing also opens those shelter beds for other people who would otherwise remain unsheltered.

The initial HRAP established a goal to improve exit rates from adult shelter to permanent housing by 15 percentage points, from a baseline rate of 26% of all exits to 41% by the end of 2025, but system-level performance on this measure declined, rather than improved, over time. Throughout initial HRAP implementation, state and local policy makers generally prioritized preserving and expanding shelter access over supporting increased housing placement, leaving the system out of balance. Several technical challenges associated with this measure also made it difficult to rely on this metric for policy direction without significant additional context.

In the twelve month period ending in December of 2025, exit rates from adult shelter to permanent housing were at 17% (Figure 7), representing no change from the last two quarterly report’s data and a four percentage point decline compared to the year prior. This is nine percentage points below the pre-HRS baseline, and 24 percentage points short of the HRS goal. Though 1,130 adults exited shelters to permanent housing in the last twelve months, almost 1,600 additional adults would have needed to exit to permanent housing to meet this goal.

Figure 7 - Progress Toward Increasing Adult Exits from Shelter to Permanent Housing (Percentage of adults exiting shelter to permanent housing compared to pre-HRAP baseline and HRAP goal).

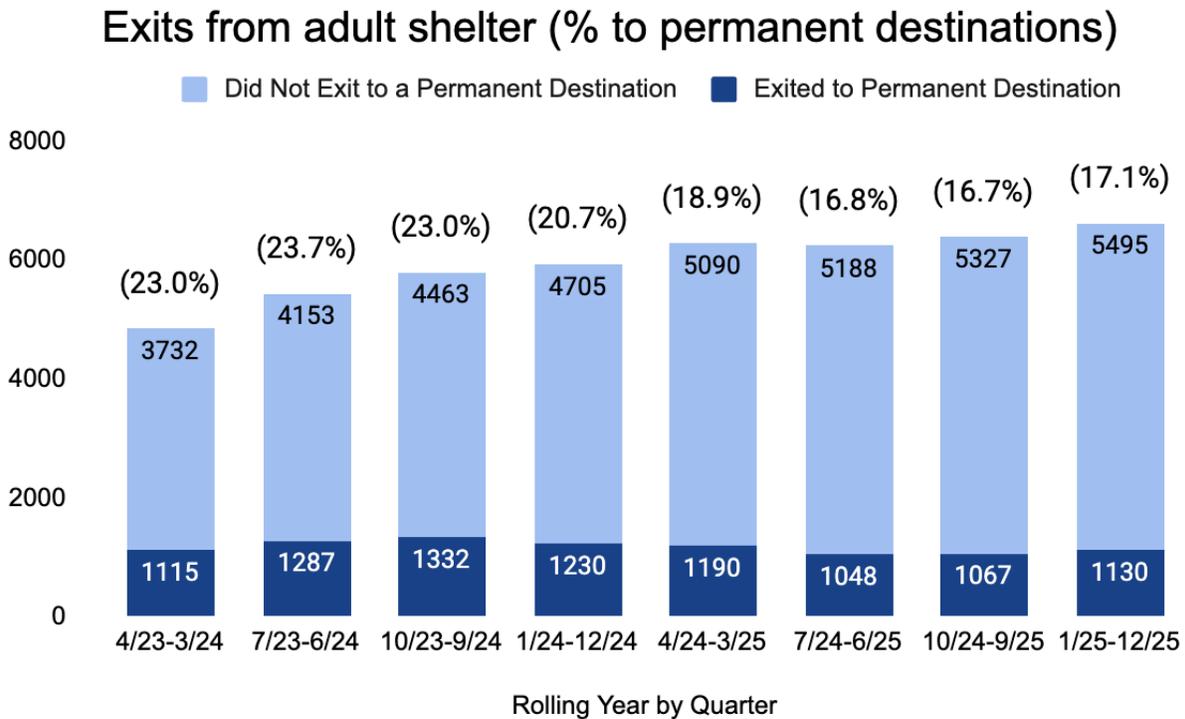


As noted, this measure had several associated challenges:

- The data used to track this measure was recorded by shelter staff as a person's destination when that person left the shelter. In many instances, shelter staff may not know where an individual leaves to, unless they have specifically assisted the individual to find housing. This may lead to an undercount of people leaving shelter to housing.
- Because the goal is expressed as a percentage of all people exiting from adult shelter, it was sensitive to changes to both the number of people who exit to permanent housing (the numerator) *and* the total number of people exiting adult shelter (the denominator). For instance:
 - Approximately as many people exited adult shelters to permanent housing in the twelve month period ending in December 2025 (1,130), as did in the twelve month period ending in March 2024 (1,115). However, because more total people exited adult shelter in the period ending in December 2025, the *percentage* of people exiting to housing was lower (Figure 8).
 - Relatedly, the periods of highest exits to housing were very closely related to special initiatives funded by county and state governments (Housing Multnomah Now and Oregon All-In). These funds were time limited and one-time only efforts. From July of 2023, through June of 2024, those initiatives alone accounted for nearly 600 households moving into housing, primarily from existing shelters. As these special one-time initiatives waned, overall housing placement capacity has stabilized at baseline rates associated with ongoing funding. That ongoing funding level is insufficient to meet this outcome goal.
- Because the goal specified exits from adult shelter to housing, not all efforts to house people experiencing homelessness were fully encompassed in this measure. For example:
 - Rapid rehousing programs house people both from shelter and directly from the streets. These programs, on average, have housed more than 380 people monthly since January 2024, but only those who entered housing from adult shelters were credited in this HRAP measure.
 - In calendar year 2025, this measure reported 1,130 adults exiting shelter to housing, but 4,029 people who were previously

homeless newly entered housing from all locations. By the end of that period, 8,775 people were receiving assistance that helped sustain their housing after earlier assistance in moving from homelessness back to housing. This means that in that one-year period HRAP’s measure reflected roughly 28% of all people who newly moved from homelessness to housing during that period and only 13% of people who continued receiving housing sustaining assistance after previously returning to housing from homelessness.

Figure 8 - Exits from adult shelter, differentiating exits to permanent housing (dark blue) from those who did not have an exit to a permanent housing destination (light blue) and noting in parentheses the percentage of exits to permanent housing within each of the reporting periods.



The HRS Implementation and Community Advisory Committees have closely tracked the declining performance of this system metric, and HSD evaluators conducted a rapid, program-level assessment of exits from shelter to permanent housing to determine primary cause(s) for declining performance rates. Broadly, the causes included lack of housing placement options, under-resourced shelters with reduced housing placement funding,

challenges with rapid rehousing from shelter, and additional participant-level barriers to accessing housing.

In order to close the gap between current rates of housing placement from shelter and HRS's goal, the analysis found that the City of Portland, Multnomah County, and its partners would need to invest in housing placement for an additional 1,600 adults at an estimated cost of \$20-35 million.

Those evaluation findings were summarized in [presentations](#) to a joint session of the Portland City Council and Multnomah County Board of Commissioners in May 2025, as well as to the HRS Steering and Oversight Committee. Facing budget constraints from local, regional, and state sources in the fiscal year that followed, elected officials generally prioritized investment in expansion and preservation of shelter capacity, over expanding investment in housing placement resources that would address this gap. Mid-fiscal-year cuts in state funding to support housing placement from shelter further exacerbated this shortfall. The current measured gap to meet this HRAP goal (1,586 adults moving from shelter to housing for calendar year 2025) remains nearly identical to the gap assessed in May 2025.

Portland City Council is currently considering multiple proposals to invest unspent Portland Housing Bureau funding, including proposals to increase investment in housing placement from shelter. These additional proposed investments would help to balance the system to better achieve this shared outcome goal moving forward.

The budget process is underway for the upcoming fiscal year at both Multnomah County and the City of Portland. Improving housing placements out of shelter will require additional focus on rebalancing our system to improve housing placement from shelter, even with declining budgets. The Homeless Services Department recently completed an [extensive analysis](#) of data from all Multnomah County and City of Portland 24/7 adult shelters. That analysis found that we could actually shelter and house more people with fewer shelter units if we increased system investment in housing placement from shelter.

This is a clear area for rebalanced funding priorities in order to improve shared system performance goals.

Measure 4: Ensure People Retain Permanent Supportive Housing

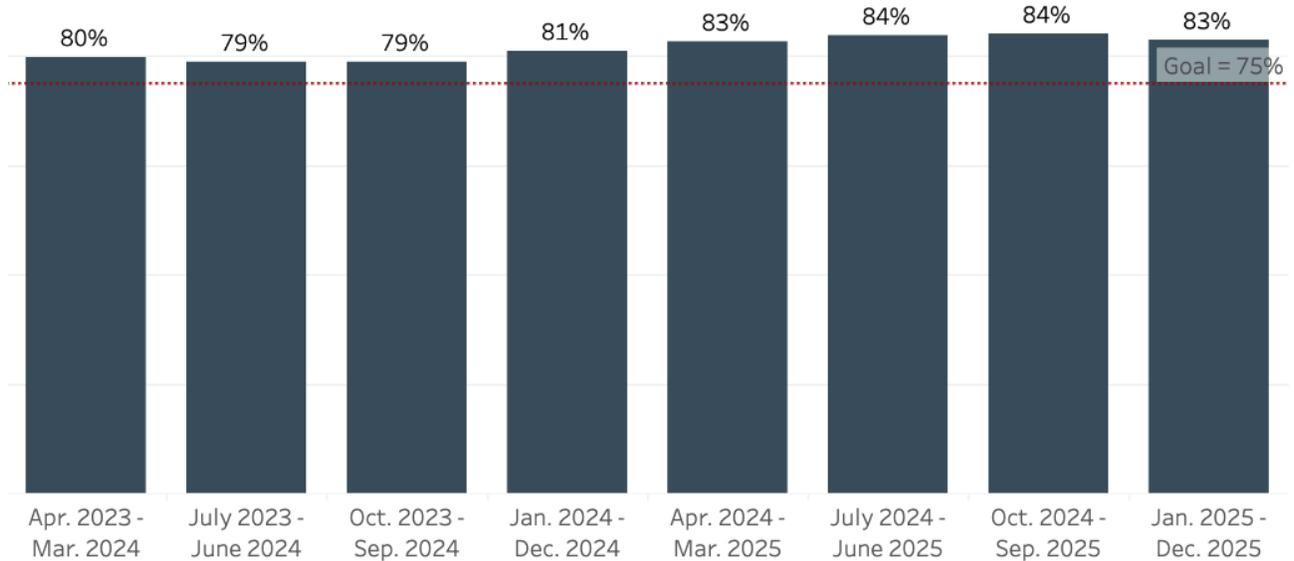
Toplines:

- Permanent supportive housing (PSH) is an evidence-based practice that combines housing and wrap-around services to provide stability to people with disabling conditions and long experiences of homelessness.
- This is a highly effective intervention. Throughout initial HRAP implementation, we have consistently exceeded goals to retain more than 75% of people in PSH 24 months after placement.

Permanent supportive housing (PSH) is an important form of housing to support some, though not all, people experiencing homelessness to stably return to housing. It is a specific type of housing program for people with disabilities and extremely low incomes who have long or multiple histories of homelessness and other significant barriers to housing stability. PSH provides permanent housing, rent assistance or other support to make sure the rent is permanently affordable, and provides intensive yet voluntary services, with no time limits. Helping people placed in PSH retain their housing for at least 24 months following their move in is an important measure of success in helping permanently end their experiences of homelessness by accessing housing they can afford with the ongoing services they need to remain stable and healthy.

We continue to exceed the HRS goal of maintaining at least 75% retention in permanent supportive housing 24 months after placement. 83% of people currently remain in permanent supportive housing 24 months after placement.

Figure 9 - Progress Toward Ensuring People Retain Permanent Supportive Housing (percentage of people retaining housing for at least 24 months following their Permanent Supportive Housing placement).



HRS partners continue to focus on creating stronger connections to improve access to PSH and stabilizing health care services both when people are exiting inpatient medical and behavioral health stabilization settings and when people are already housed in PSH and need better ongoing access to community-based behavioral health supports, crisis stabilization services, and primary care to support their housing stability.

HSD also began working with Central City Concern in Fall 2024 to locally expand Move On programming. Move On programs are a national best practice designed to serve PSH systems in important ways: offering stable and motivated PSH residents an opportunity to disconnect from intensive wraparound services while retaining rental assistance, simultaneously freeing up public PSH services funding and units for those who need them most.

Of concerning note: Though currently blocked by a federal judge, changes in federal housing policy priorities communicated in November 2025 by the U.S. Department of Housing and Urban Development (HUD), suggest that HUD will seek to significantly reduce federal funding available through its Continuum of Care (CoC) program to provide ongoing permanent supportive housing to hundreds of thousands of formerly chronically homeless people across the

United States in future program years. Communities nationwide could be affected. Locally, this could put tens of millions of dollars in federal funding at risk that is currently used to provide ongoing permanent supportive housing to hundreds of people with disabling conditions and long prior histories of homelessness throughout Multnomah County.

HRAP and KPI Redesign

The HRAP was designed to be a dynamic approach to achieve the agreed upon key performance indicators of the HRS. We summarized the development of a refreshed HRAP and the transition to its updated action items in our [November 2025 quarterly report](#). The [refreshed HRAP](#) and its related [updated KPIs](#) were adopted by the Portland City Council and Multnomah County Board of Commissioners in December 2025. Future reports will address progress toward these revised goals.

Recommendations/Considerations

The Homelessness Response System (HRS) is structured to support transparency, accountability and cycles of continuous quality improvement through which we track outcomes and adjust strategies to improve services and outcomes. Specifically, the HRS Steering and Oversight Committee is responsible for establishing key performance metrics, monitoring progress toward HRS goals, setting systems-level strategies, recommending alignment of jurisdictional investments, and adjusting goals annually. The Implementation Committee drives and directs implementation of the HRAP, measures outcomes, and in collaboration with the Community Advisory Committee recommends strategies for Steering and Oversight Committee review. The Community Advisory Committee helps to identify emerging needs in the community and reviews and advises on strategy and outcomes.

Prior HRAP quarterly reports included several recommendations that are reflected in current and ongoing implementation activities. This section briefly summarizes prior recommendations and the status of related actions.

Table 1: Summary of HRS Committee recommended actions for HRAP improvements

Recommended actions		Status
	<p>COMPLETED: Assess strategies to improve adult placements to permanent housing from shelter.</p>	<p>In May 2025, HSD completed rapid, program-level assessment of exits from shelter to permanent housing, with strategies and associated costs needed to reach the HRAP goal, but related recommended funding increases have not been pursued by state and local elected bodies. A December 2025, adult shelter review further documented system-level strategies to prioritize shelter access through housing placement from shelter. Work to implement these strategies is ongoing.</p>
	<p>UNDERWAY: Bring together contracted Permanent Supportive Housing providers to review the scope and effectiveness of the Move On program.</p>	<p>HSD partnered with Central City Concern, beginning Fall 2024, to locally expand Move On programming, increasing partnerships and awareness of the pilot throughout FY26, including an expansion to include youth and families with children. The pilot has already assisted 37 households move from PSH to less intensive housing. The program should be fully enrolled with 40 households next quarter.</p>

Recommended actions	Status
 <p>UNDERWAY: Improve shelter and housing outcomes for people who are Black, African American, and African.</p>	<p>This work is underway. HSD is working with providers to implement day center services and other provider-informed changes to support Black, African American and African community members. HSD and Portland Solutions were charged with assessing the ability of recent shelter expansion to address this disparity.</p>
 <p>NOT MET: Maintain and affirm Community Sheltering Strategy commitment that shelter expansion should include access to funding and services to move people out of shelter to permanent housing. Prioritize housing placement alongside appropriate shelter capacity, to avoid undermining effectiveness of shelter as a step toward housing security.</p>	<p>Facing decreased revenue at state, local, and regional level, elected officials adopted FY2026 budgets that did not increase housing placement investments commensurate with shelter expansion as prioritized in the Community Sheltering Strategy, which was due to be completed by December 31, 2025. Recent cuts in state funding to support housing placement from shelter exacerbated this shortfall in the current fiscal year. The HRAP goal related to housing placement from shelter was not met, absent supporting budget revisions.</p> <p>FY2027 fiscal budget process presents an opportunity to reaffirm a commitment to balancing the system to move people out of shelter to permanent housing.</p>

Recommended actions	Status
 <p>UNDERWAY: Assess options to revise or add key performance indicators.</p>	<ol style="list-style-type: none"> 1. (Complete) Separately report those sheltered versus those housed, and disaggregate by race, ethnicity, and age for priority populations. Included in the HRS dashboard as of this report and on an ongoing basis. 2. (Complete) Monitor shelter expansion progress. HSD monitors system level shelter capacity and expansion at its HSD data dashboard, now linked to the HRS dashboard. 3. (Underway) Develop a goal to drive a net reduction in unsheltered homelessness based on inflow/outflow monitoring. HSD has incorporated inflow/outflow monitoring in its data dashboard, and the SOC will develop future net reduction metrics in July 2026.

Recommended actions		Status
	<p>UNDERWAY: HSD should summarize prior research and/or analyze adult exits from shelter to permanent destinations by individual shelter, shelter provider, shelter type, and the different levels of resources dedicated to each shelter to move people from shelter to permanent housing. The analyses should seek to identify which providers, practices, and dedicated housing placement resource levels are correlated with greater exits to permanent housing destinations. Analyses should also seek to identify any disparate outcomes by race, ethnicity, gender, household composition, age, and acuity.</p>	<p>This work is underway, and has been incorporated into several efforts:</p> <ul style="list-style-type: none"> ● HSD analyses to support a recent work session of the Multnomah County Board of Commissioners (complete) ● HSD analyses to recommend improved performance under Measure 3 (complete) ● HSD adult shelter review (complete) ● HSD and Portland State University-led Pathways Project (underway) ● HSD led Rapid Rehousing Evaluation and Shelter Continuum Evaluation (underway)
	<p>COMPLETED: Orient newly elected City and County officials to HRAP and Community Sheltering Strategy. Assess opportunities for early wins on shared goals and spaces for potential expansion and adaptation of HRAP goals and strategies.</p>	<p>This work is generally complete, though will continue through jurisdictional budget development and HRS planning work into Winter 2025.</p>

EXHIBIT 1

Original Goals and Measurable Outcomes for Initial HRAP

The Parties agree they will leverage their individual and collective resources to make progress on goals and outcomes detailed in the Homelessness Response Action Plan.

Homelessness Response Action Plan (HRAP) Outcomes:

- Informed by the latest data from the Homeless Management Information System (HMIS) database, adopt clear, achievable goals with measurable outcomes, including goals and outcome measures addressing a coordinated shelter strategy.
- Identify a baseline number of people experiencing unsheltered homelessness as of January 2024. (Completed as of January 2024 there were 5,398 people experiencing unsheltered homelessness in Multnomah County.)
- Shelter or place in housing 2,699 unsheltered people (the number of people equivalent to 50% of the unsheltered people on the by-name list) by December 31, 2025.
- Reduce unsheltered homelessness for priority populations listed below at a rate equal to or greater than that population's proportion of the overall population in the baseline number:
 - Black, African American or African
 - Native Hawaiian or other Pacific Islander
 - American Indian, Alaskan Native, or Indigenous
 - Latina/Latino/Latinx/Latine
 - Asian, Asian American
 - Adults over the age of 55
 - LGBTQIA2S+
- Increase exits from adult shelter to permanent housing by 15% by December 31, 2025.
- Ensure 75% of people housed in permanent supportive housing retain their housing 24 months after placement.

Appendix A - Multnomah County and City of Portland Fiscal Reporting

The Intergovernmental Agreement that establishes the Homelessness Response System requires a range of fiscal reporting from the City of Portland to Multnomah County (and vice versa) detailing annual budgets, lists of service providers receiving funding in the quarter, and any material changes in programming or strategy compared to each party's annual plan. This appendix includes these reports. Future reports may incorporate additional fiscal reporting narrative.



Summary by Fund
 Budget vs Actuals (Expenditures Only)
 For the Period Ending December 31, 2025
 Percent of Year Complete: 50%

GL Type	Fund Name	FY 2026 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	Coronavirus (COVID-19) Response Fund	0.000M	-0.005M	0.005M	
	Federal/State Program Fund	60.5M	28.3M	32.2M	47%
	General Fund	70.9M	21.2M	49.8M	30%
	Supportive Housing Fund	160.6M	47.2M	113.4M	29%
	Video Lottery Fund	3.1M	1.5M	1.6M	48%
Expenditure Total		295.1M	98.1M	197.0M	33%

% of Spending per Quarter			
Quarter	Budget	Actual	Variance
Q1	10%	11%	1%
Q2	10%	22%	12%
Q3	25%		-25%
Q4	35%		-35%
Total	80%	33%	-47%

*HSD's Revised Budget Adopted in November 2025



Summary by Program Group
 Budget vs Actuals (Expenditures Only)
 For the Period Ending December 31, 2025
 Percent of Year Complete: 50%

<i>GL Type</i>	<i>Program Group</i>	FY 2026 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	30-000 HSD Director's Office	15.9M	7.7M	8.1M	49%
	30-100 HSD System Support, Access, Assessment, & Navigation	13.8M	5.2M	8.6M	38%
	30-200 HSD Safety off the Streets	127.7M	39.4M	88.3M	31%
	30-300 HSD Housing Placement & Retention	66.5M	24.6M	41.9M	37%
	30-400 HSD Supportive Housing	65.6M	18.8M	46.8M	29%
	30-600 HSD Employment	5.7M	2.4M	3.2M	43%
	30-900 HSD Emergency Response & Recovery	0.0M	0.0M	0.0M	
Expenditure Total		295.1M	98.1M	197.0M	33%



Summary by Ledger Category
Budget vs Actuals (Expenditures Only)
For the Period Ending December 31, 2025
Percent of Year Complete: 50%

<i>GL Type</i>	<i>Ledger Category</i>	FY 2026 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	1020 - Personnel	21.7M	10.6M	11.1M	49%
	1135 - Contractual Services	246.2M	75.4M	170.8M	31%
	1145 - Internal Services	14.0M	6.2M	7.9M	44%
	1150 - Materials & Supplies	13.2M	6.0M	7.2M	45%
Expenditure Total		295.1M	98.1M	197.0M	33%



Summary by Provider
 Budget vs Actuals (Expenditures Only)
 For the Period Ending December 31, 2025
 Percent of Year Complete: 50%

GL Type	Supplier	Year to Date Actual
Expenditure	211INFO INC	0.32M
	4TH DIMENSION RECOVERY CENTER THE	0.05M
	BEACON VILLAGE	0.24M
	BRADLEY ANGLE	0.78M
	CALL TO SAFETY	0.05M
	CASCADE AIDS PROJECT	0.29M
	COMMUNITY DEVELOPMENT CORPORATION OF OREGON	-0.15M
	COMMUNITY PARTNERS FOR AFFORDABLE HOUSING	0.29M
	CULTIVATE INITIATIVES	2.01M
	DO GOOD MULTNOMAH	8.28M
	ECUMENICAL MINISTRIES OF OREGON	0.18M
	EL PROGRAMA HISPANO CATOLICO	1.16M
	GREATER NEW HOPE FAMILY SERVICES LLC	0.08M
	HELPING HANDS REENTRY OUTREACH CENTERS	1.31M
	HOME FORWARD	12.01M
	HOUSING CONNECTOR	0.24M
	HOUSING DEVELOPMENT CENTER INC	0.17M
	HOUSING NORTHWEST INC	0.12M
	HUMAN SOLUTIONS INC	4.74M
	IMMIGRANT AND REFUGEE COMMUNITY ORGANIZATION THE	1.33M
	INNOVATIVE HOUSING INC	0.15M
	JANUS YOUTH PROGRAMS	1.90M
	JOIN	2.97M
	JUNTOS NW	0.02M
	MARIE EQUI INSTITUTE THE	0.36M
	NATIVE AMERICAN REHABILITATION ASSN OF THE NW INC THE	0.10M
	NEW NARRATIVE	0.00M
	NORTHWEST PILOT PROJECT INC	1.01M
	OPERATION NIGHTWATCH - PORTLAND	0.11M
	OREGON LAW CENTER	0.14M
	OUTSIDE THE FRAME	0.11M
	PORTLAND STREET MEDICINE	0.06M
	REACH COMMUNITY DEVELOPMENT INC	0.00M
	REAP INC	0.04M
	ROSE HAVEN CIC	0.11M
	SELF ENHANCEMENT INC	0.70M
	SOMALI EMPOWERMENT CIRCLE	0.08M
	STONE SOUP PDX	0.09M
	STRAIGHTWAY SERVICES	0.49M
	STREET ROOTS	0.02M
	SUNSTONE WAY	5.02M
	TRANSITION PROJECTS INC	9.82M
	TRASH FOR PEACE	0.16M
	VOLUNTEERS OF AMERICA OF OREGON INC	0.43M
	WESHINE INITIATIVE INC	0.57M



Metro Supportive Housing Services (SHS)
 Summary by Ledger Category
 Budget vs Actuals (Expenditures Only)
 For the Period Ending December 31, 2025
 Percent of Year Complete: 50%

<i>GL Type</i>	<i>Ledger Category</i>	FY 2026 Revised Budget	Year to Date Actual	Variance From YTD Budget	% of Budget
Expenditure	1020 - Personnel	14.6M	7.4M	7.3M	50%
	1135 - Contractual Services	158.9M	45.7M	113.2M	29%
	1145 - Internal Services	9.4M	4.0M	5.3M	43%
	1150 - Materials & Supplies	12.5M	3.2M	9.3M	26%
Expenditure Total		195.4M	60.3M	135.1M	31%



Metro Supportive Housing Services (SHS)
 Summary by SHS Category*
 Budget vs Actuals (Expenditures Only)
 For the Period Ending December 31, 2025
 Percent of Year Complete: 50%

GL Type	SHS Program Category	SHS Programs	FY 2026 Revised Budget	Year to Date Actuals	Variance From YTD Budget	% of Budget
Expenditure	Permanent Supportive Housing (PSH)	Support Services	\$39.7M	\$9.2M	\$30.5M	23%
		Long-term Rent Assistance (RLRA)	\$19.4M	\$6.5M	\$12.9M	33%
		Long-term Rent Assistance Admin	\$434.1K	\$278.2K	\$155.9K	64%
		Subtotal PSH	\$59.5M	\$16.0M	\$43.6M	27%
	Rapid Re-housing (RRH)	Rapid Re-housing (RRH)	\$11.6M	\$4.6M	\$7.1M	39%
		Subtotal RRH	\$11.6M	\$4.6M	\$7.1M	39%
	Other Housing and Services Programs (not otherwise listed)	Housing Only	\$5.5M	\$2.0M	\$3.5M	36%
		Housing with Services	\$5.2M	\$2.0M	\$3.2M	39%
		Subtotal Other Housing and Services Programs	\$10.7M	\$4.0M	\$6.7M	37%
	Eviction & Homelessness Prevention	Eviction & Homelessness Prevention	\$3.8M	\$739.6K	\$3.1M	19%
		Subtotal Eviction & Homelessness Prevention	\$3.8M	\$739.6K	\$3.1M	19%
	Safety On/Off the Street	Shelter	\$67.9M	\$20.3M	\$47.6M	30%
		Outreach	\$7.8M	\$3.4M	\$4.4M	44%
		Subtotal Safety On/Off the Street	\$75.7M	\$23.7M	\$52.0M	31%
	Other Supportive Services	Other Supportive Services	\$7.2M	\$3.5M	\$3.7M	49%
		Subtotal Other Supportive Services	\$7.2M	\$3.5M	\$3.7M	49%
	System Support Costs	Systems Infrastructure	\$4.3M	\$1.9M	\$2.4M	44%
		Built Infrastructure*	\$6.9M	\$0.0K	\$6.9M	0%
		Overall System Services	\$779.7K	\$685.1K	\$94.7K	88%
		Subtotal System Support Costs	\$11.9M	\$2.6M	\$9.4M	21%
	Regional Strategy Implementation	Coordinated Entry	\$427.7K	\$0.0K		
		Regional Landlord Recruitment	\$3.2M	\$410.6K	\$2.8M	13%
		Healthcare System Alignment	\$459.4K	\$152.3K	\$307.1K	33%
		Training	\$470.8K	\$156.5K	\$314.4K	33%
		Technical Assistance	\$232.3K	\$81.9K	\$150.3K	35%
		Employee Recruitment and Retention	\$0.0K	\$0.0K		
Homeless Management Information System		\$2.5M	\$479.0K	\$2.0M	19%	
	Subtotal Regional Strategy Implementation	\$7.2M	\$1.3M	\$5.5M	18%	
County Administrative Costs	County Administrative Costs	\$7.6M	\$3.9M	\$3.7M	52%	
	Subtotal County Administrative Costs	\$7.6M	\$3.9M	\$3.7M	52%	
Grand Total			\$195.4M	\$60.3M	\$134.7M	31%

	% of Spending per Quarter**		
	Budget	Actual	Variance
Quarter 1	5%	11%	6%
Quarter 2	10%	20%	10%
Quarter 3	25%		-25%
Quarter 4	40%		-40%
Total	80%	31%	-49%



Homeless Services Department

Homeless Services Department

PDX General Fund Reconciliation
 FY 2026 - Q2
 City Contract # 30008898

February 12, 2026

City of Portland / PHB
 Attn: Raul Preciado Mendez
 1900 SW 4th Avenue, Suite 7007
 Portland, OR 97204
 503-823-3232

Homeless Services Department
 Steven Ohl, Finance Manager
 619 NW 6th Ave
 Portland, OR 97209
 503-729-2218

Program/Service Category Provider	IGA Budget/ Revised Budget	Expenditures Reported for Quarter 1	Expenditures Reported for Quarter 2	Expenditures Reported for Quarter 3	Expenditures Reported for Quarter 4	Total Expenditures Reported	Remaining Balance
Safety Off the Streets - Adult Emergency Shelter in the City of Portland	16,079,799.00	3,679,712.64	3,757,554.67			7,437,267.31	8,642,531.69
Safety Off the Streets - Outreach and Engagement in the City of Portland	5,374,900.00	557,512.13	1,369,187.53			1,926,699.66	3,448,200.34
Specialized Transitional and Permanent Housing	3,372,879.00	117,560.99	1,419,595.12			1,537,156.11	1,835,722.89
Total	24,827,578.00	4,354,785.76	6,546,337.32	0.00	0.00	10,901,123.08	13,926,454.92



City of Portland

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PortlandSolutions@portlandoregon.gov

Portland Solutions Skyler Bocker-Knapp, Director

(She/Her/Hers) Skyler.Bocker-Knapp@portlandoregon.gov

February 13, 2026

Jillian Schoene
Homelessness Response System (HRS)
Multnomah County

Re: City of Portland HRS IGA Quarterly Progress Report (Second Quarter of 2026-27)

Program Update

The City's Alternative Shelter program focused on supporting participants to understand the Stay Limit Policy that went into effect on September 1st. The Program actively communicates and encourages all participants to achieve milestones within their individualized housing plans and to make every possible effort to secure appropriate permanent housing with the support of shelter staff. All participants at sites as of September 1st were provided notice that they had 120 days from the launch of the policy to actively work toward housing goals. Shelter operators have discretion to extend stay limits in the event that an exit would disrupt significant progress toward housing. All participants are receiving regular communications about the policy as well as information about available resources and opportunities to work with a case manager in support of their housing goals. The City's data dashboard for the Alternative Shelter program is in the process of being redesigned to better meet the needs of the program and public's information needs.

The City of Portland's Overnight Shelter program is designed to meet the immediate needs and offer a pathway to stability for our community's most vulnerable members. During the second quarter, the program reached full capacity with 976 open and available beds as well as 590 "flex up" beds that can be activated within a very short time if and when needed. With the colder weather, overnight shelters saw increases in bed utilization at all sites. By the end of December, the City reunification program had supported over 230 individuals to achieve housing with loved ones. The program has provided 40,448 total bed nights in overnight shelter to 3,439 individuals during the period of July 1, 2025 – December 31, 2025.

The City of Portland is committed to providing meaningful access. To request translation, interpretation, modifications, accommodations, or other auxiliary aids or services, contact 311 (503-823-4000) for Relay Service & TTY: 711

Traducción e Interpretación
Biên Dịch và Thông Dịch
अनुवादन तथा व्याख्या
口笔译服务 | Устный и
письменный перевод
Turjumaad iyo Fasiraad
Письмовий і усний переклад
Traducere și interpretariat
Chiaku me Awewen Kapas
Translation and
Interpretation:
503-823-4000 or 3-1-1

Funding Source Summary through December 31, 2025 (2nd Quarter)

<i>Fund Name</i>	<i>FY 26 Revised</i>	<i>YTD Actuals</i>	<i>Budget Variance</i>	<i>% Spent</i>
City General Fund	49,035,773	35,511,922	13,523,851	72%
Federal American Rescue Plan	883,975	576,971	307,004	65%
State of Oregon Special ¹	-	-	-	100%
State of Oregon Shelter Support Fund ¹	13,300,000	4,274,082	9,025,918	32%
State of Oregon Department of Transportation	2,000,000	-	2,000,000	0%
Multnomah County	10,000,000	1,817,321	8,182,679	18%
Metro Supportive Housing Services 22-23 ¹	3,225,000	2,255,791	969,209	70%
Metro Supportive Housing Services 25-26 ¹	15,000,000	2,162,158	12,837,842	14%
City of Portland Solid Waste Management Fund	2,159,237	1,079,619	1,079,619	50%
Bureau Interagency Revenue (PBOT, Parks, BES, Water)	8,165,262	2,041,316	6,123,947	25%
City of Portland Opioid Allocation	993,563	269,973	723,590	27%
Total	\$ 104,762,810	\$ 49,989,151	\$ 54,773,659	48%

Program Summary through December 31, 2025 (2nd Quarter)

<i>Program</i>	<i>FY 26 Revised</i>	<i>YTD Actuals</i>	<i>Budget Variance</i>	<i>% Spent</i>
Shelter Services	57,248,572	17,318,629	39,929,943	30%
Portland Housing Bureau	24,827,578	24,827,578	-	100%
Impact Reduction Program	16,658,649	6,028,473	10,630,176	36%
Street Services Coordination	4,510,685	989,462	3,521,223	22%
Portland Solutions Administration	1,517,326	825,008	692,318	54%
Total	\$ 104,762,810	\$ 49,989,151	\$ 54,773,659	48%

Expenditure Category Summary through December 31, 2025 (2nd Quarter)

<i>Category</i>	<i>FY 26 Revised</i>	<i>YTD Actuals</i>	<i>Budget Variance</i>	<i>% Spent</i>
Personnel Services	5,507,288	2,763,239	2,744,049	50%
External Material and Services	96,115,057	46,098,859	50,016,198	48%
Internal Materials and Services	2,140,465	1,127,053	1,013,412	53%
Interfund Cash Transfer	1,000,000	-	1,000,000	0%
Total	\$ 104,762,810	\$ 49,989,151	\$ 54,773,659	48%

¹ Funds are passed through by Multnomah County.

² Funds are held by Multnomah County for expenditure.

Expenditure Category Summary through June 30, 2025 (4th Quarter)

<i>Supplier</i>	<i>YTD Actuals</i>
MULTNOMAH COUNTY	24,827,578.00
URBAN ALCHEMY	7,992,470.80
FULCRUM CONSTRUCTION & BLDG SVCS LL	572,383.48
RAPID RESPONSE BIO CLEAN INC	3,922,579.27
CENTRAL CITY CONCERN INC.	542,235.63
MARVEL BUILDINGS LLC	-
CITY OF ROSES DISPOSAL/COMMUNITY RESTORATION	139,872.52
CITY OF PORTLAND FACILITIES (Site Lease pass through)	412,968.86
CITY OF PORTLAND FACILITIES	186,590.20
LIT WORKSHOP INC	-
METRO	214,814.91
TRASH FOR PEACE	439,454.29
US BANK NATIONAL ASSOCIATION (Procurement Card)	233,200.88
CITY OF PORTLAND ENVIRONMENTAL SERVICES	-
HOLLYWOOD LIGHTS INC	217,285.75
ELAITAMAR LLC	94,243.00
ENVIRONMENTAL MANAGEMENT SYSTEMS	-
PORTLAND GENERAL ELECTRIC	149,821.28
LINDQUIST HOLDINGS LLC	95,716.09
GORDIAN GROUP INC	-
CITY OF PORTLAND WATER BUREAU	119,415.73
RECOLOGY PORTLAND INC	18,772.71
BROADWAY CAB	81,934.83
NORTHWEST ACCESS PRODUCTS LLC	-
KLIK CONCEPTS LLC	-
HUB COLLECTIVE	-
PACIFICORP / PACIFIC POWER	9,632.46
PARAMOUNT PEST CONTROL INC	27,622.50
CITY OF PORTLAND TECHNOLOGY SERVICES	123,072.89
CITY OF PORTLAND PRINTING & DISTRIBUTION	46,908.83
CITY OF PORTLAND FLEET SEVICES	62,563.40
CITY OF PORTLAND TRANSPORTATION	-
CITY OF PORTLAND RISK MANAGEMENT	33,084.00
SALVATION ARMY	1,749,495.30
CULTIVATE INITIATVES	1,081,461.17
SECURE PACIFIC CORPORATION	281.16
SOSYAL ARCHITECTURE	-
STAPLES INC	2,800.00
DELL	-
SUPERIOR FENCE	1,720.00
FIRE HEALTH AND SAFETY EQUIPMENT CO	4,202.49
NORTHWEST CENTRAL PLUMBING CO INC	3,745.64
PASSPORT TO LANGUAGES	320.00
RESTORE NUISANCE ABATEMENT LLC	28,600.00
RELAY RESOURCES	1,467.73
BEYOND UNIFORMS AND APPAREL	649.96
GRANICUS	-
UNITED SITE SERVICES	3,213.00
DOWN TO EARTH TREE CARE LLC	-

GALWAY ENTERPRISES INC	329.70
NORTHWEST NATURAL GAS	2,002.44
STATE OF OREGON	-
AGAPE VILLAGE	219,238.58
CASCADIA CLUSTER	37,154.86
PDX SAINTS LOVE	35,664.71
STONE SOUP PDX	15,739.31
HELPING HANDS REENTRY OUTREACH CNTR	269,973.42
JOIN	274,119.93
SUNSTONE WAY	1,508,830.00
COR COMMUNITY RESTORATION LLC	520,243.00
NORTH PEARL LLC	136,239.43
MITTLEMAN PROPERTIES	32,000.00
CITY OF PORTLAND OFFICE OF MANAGEMENT AND FINANCE	107,940.00
HARRITY TREE SPECIALISTS INC	12,357.40
UNIVERSAL PROTECTION SERVICE LP	23,921.19
Total	46,637,932.73