



Multnomah County

Budget Engagement

Presented by: JR Lilly (he/him)
Office of Community Involvement Director

Goals for today's gathering

1. Learn about Multnomah County's Budget Process and ways community members/organizations can engage
2. How to build an engagement strategy to elevate the priorities of your organization and community
3. Answer some questions you have that will help you engage the process



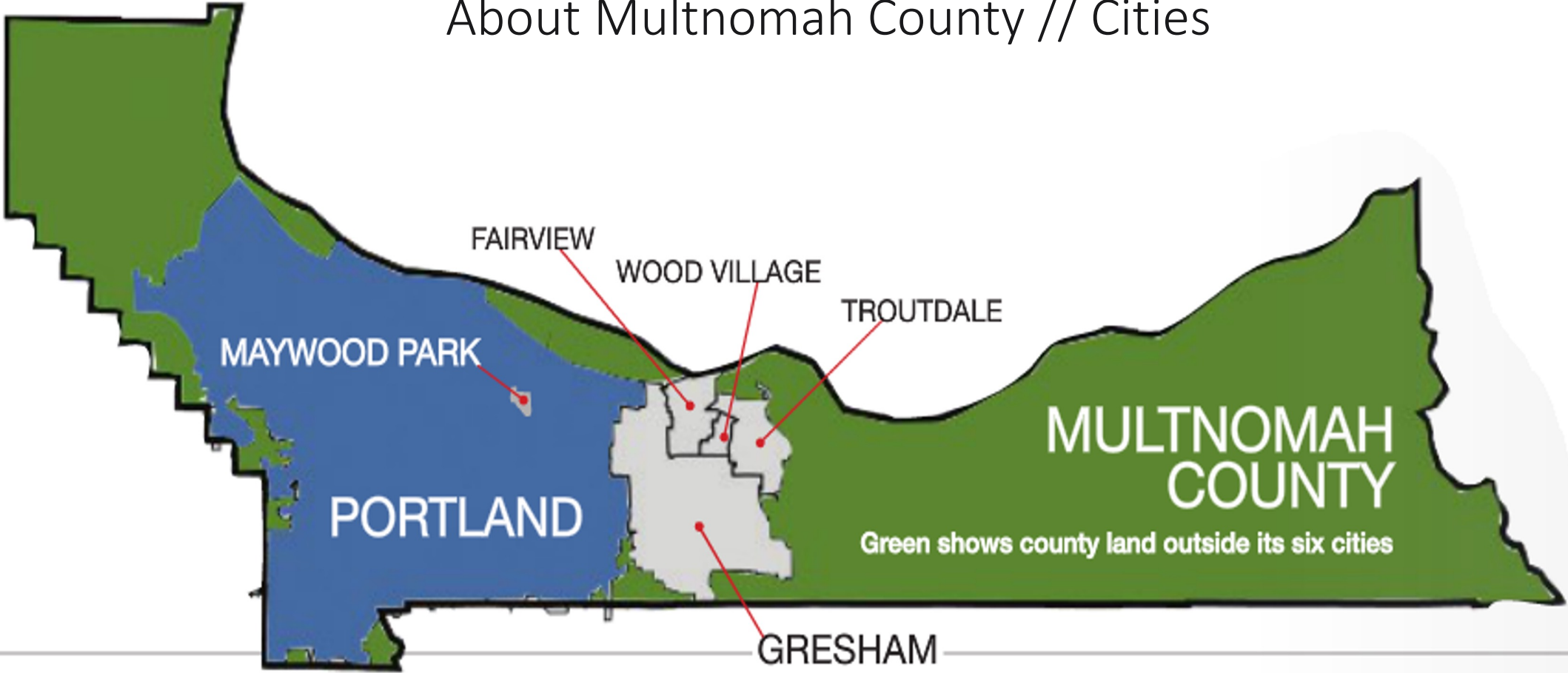
Before we start...

- Note this is a public meeting so the notes, these slides, and the chat are all subject to public records
- Multnomah County has a set of values in which we operate and provides guidance for our behavior
- No person shall engage in activity that disrupts or interferes with the normal operation of this meeting. Disruptive conduct will not be allowed
- Ask everyone to be aware of everyone in the room with us this evening

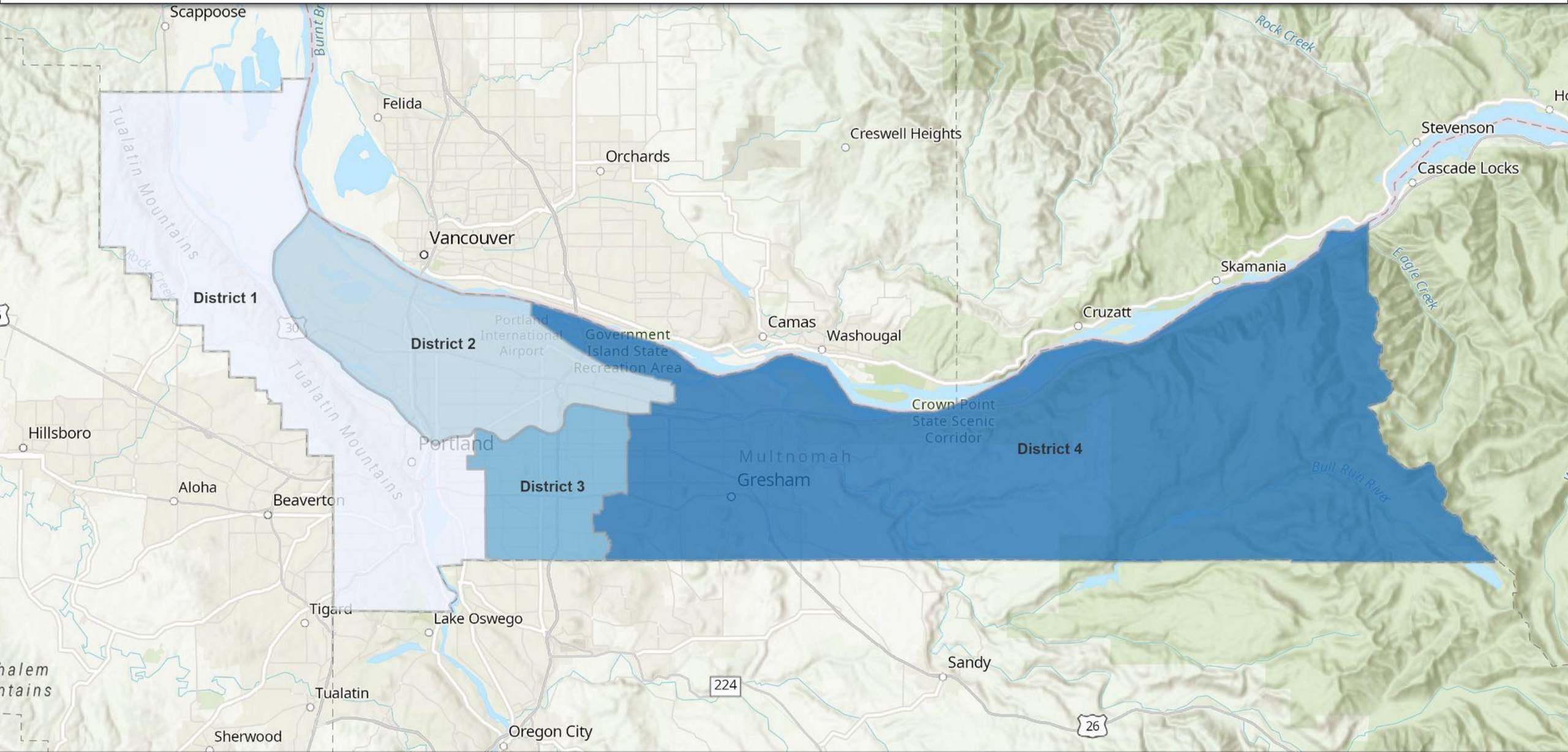
Multnomah County FY 2024/25 Budget

- Funding Plan for Programs/Services from June 2024 to July 2025
- Policy Document that outlines our priorities and plans
- This does not include the program details and the plan of execution of those plans

About Multnomah County // Cities



County Districts



Meet Your Elected Officials



Chair Vega-Pederson
At-large



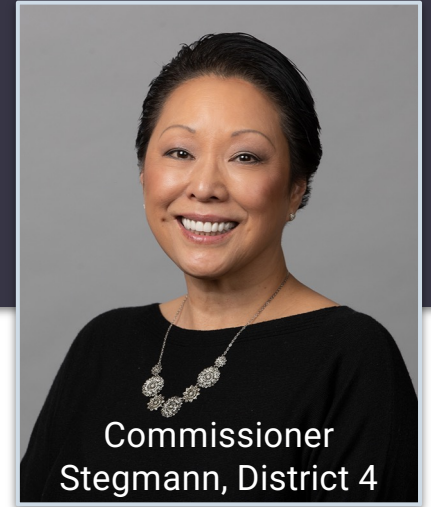
Commissioner Meieran
District 1



Commissioner Beason
District 2



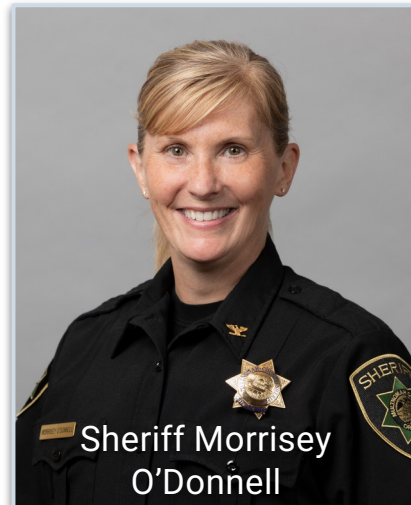
Commissioner Brim-Edwards,
District 3



Commissioner
Stegmann, District 4



District Attorney
Schmidt



Sheriff Morrisey
O'Donnell



Auditor McGuirk

The Chair and Commissioners are elected to four-year terms on non-partisan ballots. The Chair is elected to serve at-large. Commissioners are elected from west, north, central and east geographic districts based on population.

The District Attorney, Sheriff and Auditor are also elected positions. Like Commissioners, they also serve 4-year terms.

Primary Service Highlights



Emergency Shelters
Street Outreach
Housing Services



SUN Program
FGC Program
Food Assistance

Anti-poverty & Community Building



Benefits Counseling
Health Care Enrollment
Advocacy to State & Fed

Veteran Services



FYI: The Dept. of Community Services has elections, animal services, bridges, some roads, land use & more

Elections & Voter Outreach



Enrollment in Services
Investigating Abuse
Locating Care Homes


Elder Services



FYI: The County is the Local Public Health Authority, providing services & inspections + licensing


Clinics & COVID Response

Primary Service Highlights

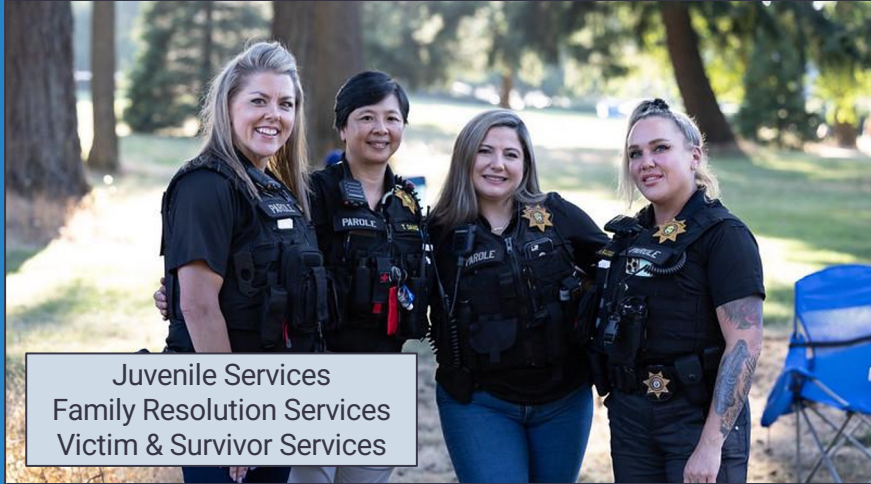


Behavioral Health Rc. Center
Peer Support & Advocacy
Office of Consumer Engagement

Bridges




FYI: The bridge to Sauvie Island was just renamed to Wapato Bridge




Juvenile Services
Family Resolution Services
Victim & Survivor Services

Public Safety




FYI: You can foster an animal until they find their forever home

Animal Services



FYI: Our 19 locations offer more than great books! Like Discovery passes, Makerspaces, We Speak Your Language

Libraries



Community Resilience
Advocating for Clean Energy
Climate Crisis Response

Sustainability & Innovation

What was the adopted budget for Fiscal Year 2023?



\$1.6 Billion



\$2.6 Billion



\$3.6 Billion

What was the adopted budget for Fiscal Year 2023?



\$3.3 Billion

Multnomah County

simple organizational chart

Board of County Commissioners (BCC)

1. **Chair:** Jessica Vega Pederson
2. **District 1:** Sharon Meieran
3. **District 2:** Susheela Jayapal
4. **District 3:** Diane Rosenbaum
5. **District 4:** Lori Stegmann

Elected Officials

- **Auditor:** Jennifer McGuirk
- **District Attorney:** Mike Schmidt
- **Sheriff:** Nicole Morrisey O'Donnell (MCSO)

Department of County Management (DCM)

- Assessment, Recording, Taxation
- Finance & Risk Management
- Central Human Resources

Department of County Assets (DCA)

- Facilities and Property Management (Distribution)
- Fleet and Motorpool
- Information Technologies
- Records

General Government

Non Departmental Offices

- Community Involvement
- Communications
- County Attorney
- Diversity and Equity
- Emergency Management
- Sustainability
- Local Public Safety Coordinating Council

Department of Community Services (DCS)

- Animal Services
- Elections
- Transportation (bridges, roads, land use)

Library

- 19 neighborhood locations
- Various programs (Discovery passes, Makerspaces, We Speak Your Language)

Public Safety

Joint Office of Homeless Services (JOHS)

Department of Community Justice (DCJ)

- Adult Services
- Juvenile Services
- Family Court

Examples of countywide groups

Leadership Council

HR Executive Council

Finance Management Forum

Employee Resource Groups (ERGs)

Communities of Practice

Multnomah County Health Department (MCHD)

- Integrated Clinical Services
- Behavioral Health Division
- Public Health

Department of County Human Services (DCHS)

- Aging, Disability, and Veterans Services
- Intellectual and Developmental Disabilities
- Youth and Family Services
- Preschool for All

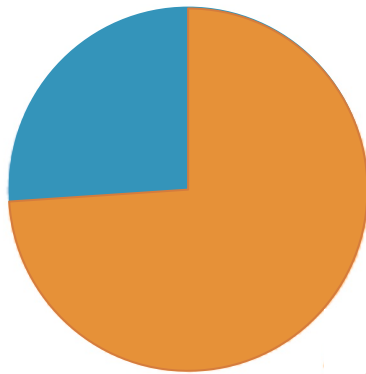
Health & Human Services



Multnomah County's FY 2024 Budget

General Fund
\$747,184,949
26.1% of Total

HOW FLEXIBLE IS THE MONEY?



All Other Funds
\$2,120,737,641
73.9% of Total

(JULY 1, 2023 - JUNE 30, 2024)

General Fund

General Fund revenue is typically generated by flexible sources like property tax and business income taxes. The General Fund may be used for any purpose and is generally referred to as *discretionary spending*. The County Board of Commissioners has authority to direct all General Fund spending.

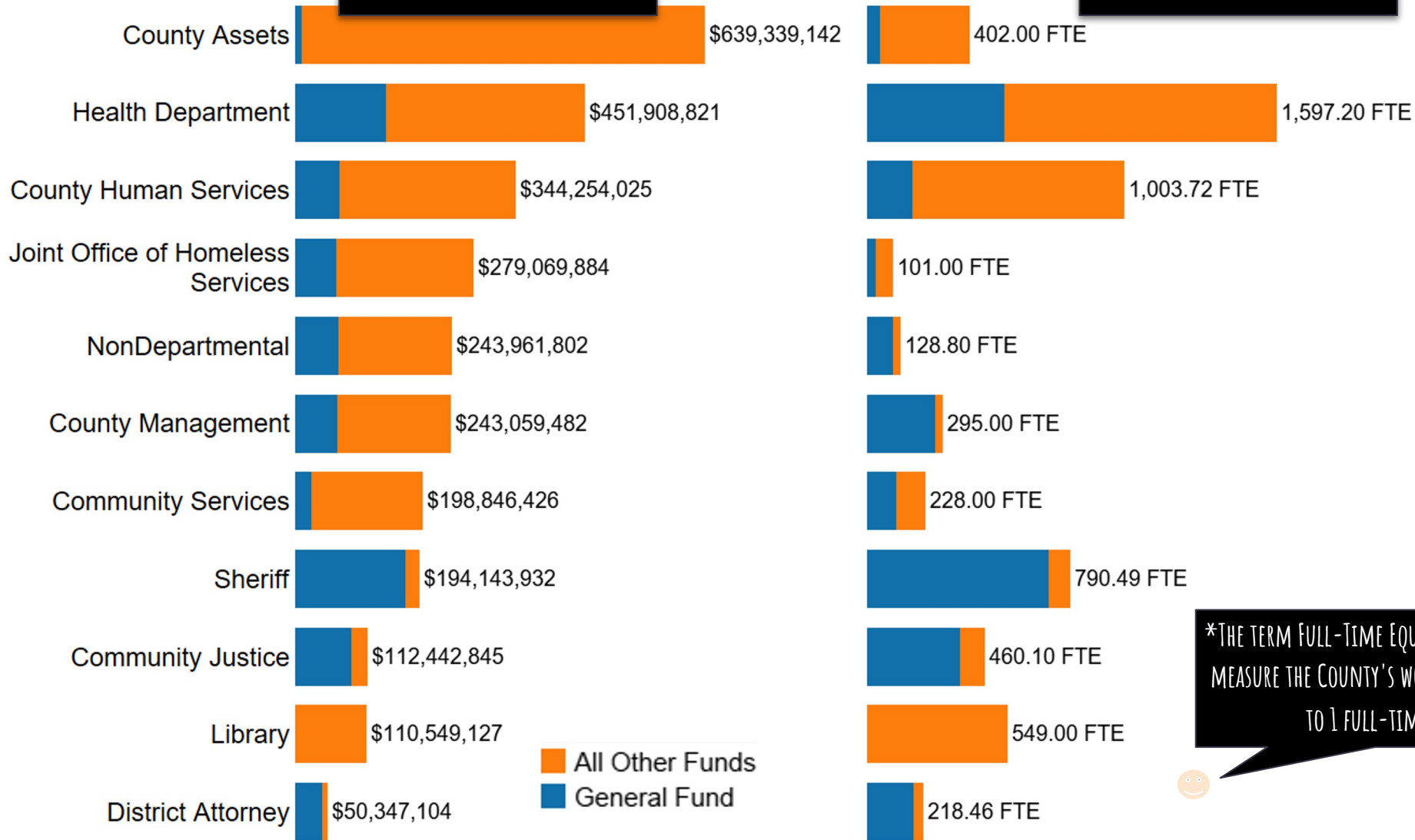
All Other Funds

The majority of the County's resources are categorized as Non-General Funds. These funds are typically generated from sources that require them to be used for specific purposes (e.g., Library revenue may only be used for Library related expenses). Non-General Funds include the Preschool for All Fund, Supportive Housing Fund, Road Fund, and Federal/State Intergovernmental Funds.

Budgets by Department

BUDGET \$

STAFF (FTE*)

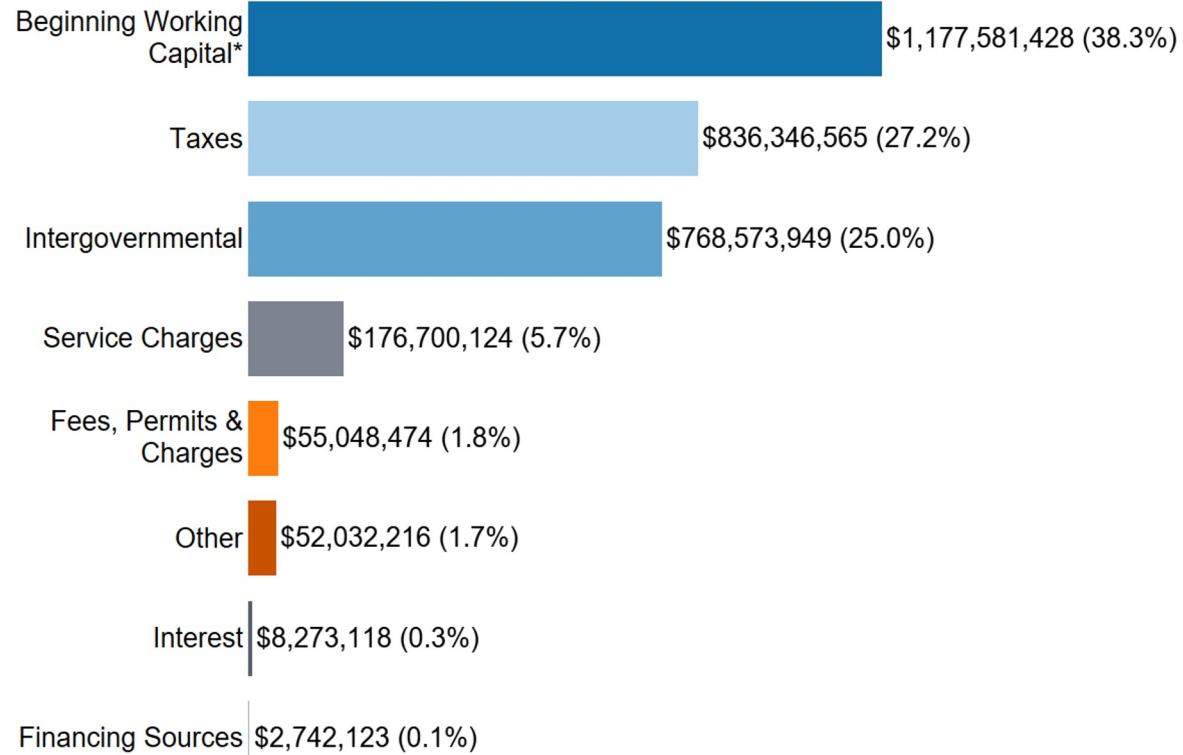


*THE TERM FULL-TIME EQUIVALENT (FTE) IS USED TO MEASURE THE COUNTY'S WORKFORCE. 1 FTE IS EQUAL TO 1 FULL-TIME POSITION.



Revenue

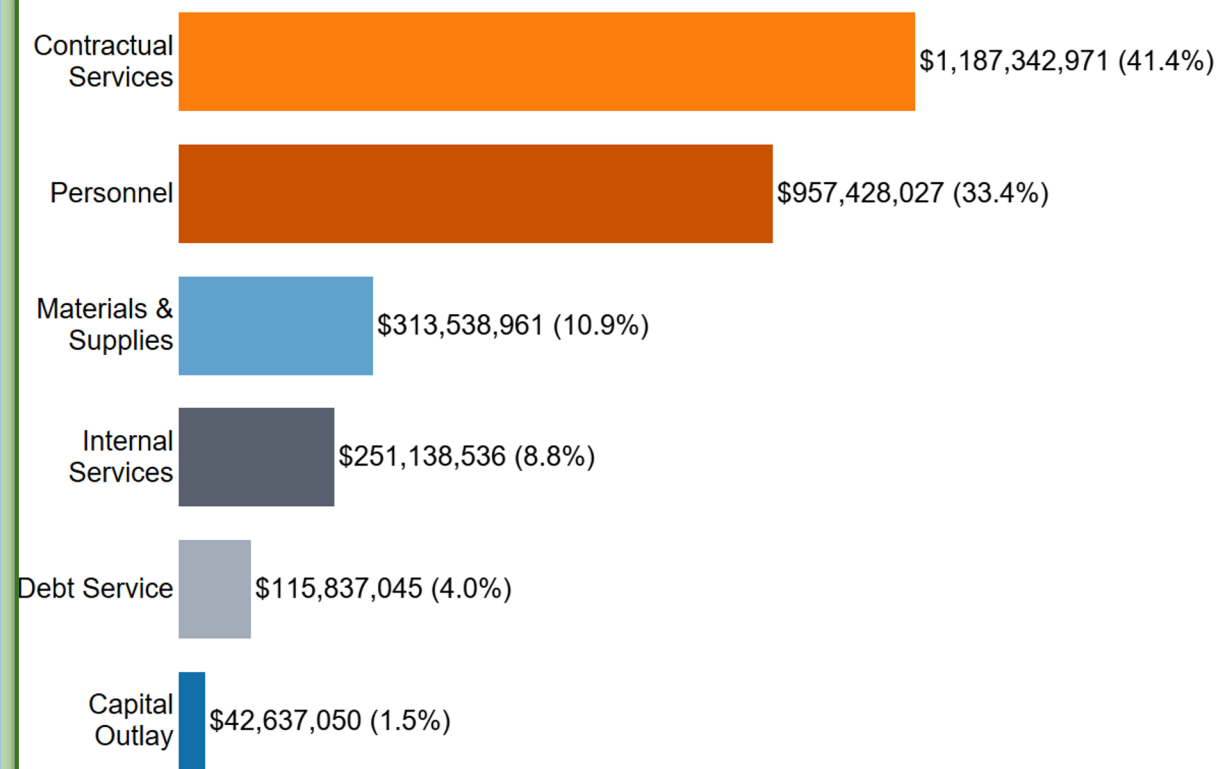
WHERE DOES THE COUNTY GET ITS MONEY?



* The County's Beginning Working Capital, which typically represents the largest revenue source, consists of funding carried over from previous years for capital projects and one-time-only investments.

Expenditures

WHERE DOES THE COUNTY SPEND ITS MONEY?



Budget Guidance Highlights from the Chair:

- Departments will need to submit General Fund budgets that reflect a **3% reduction** from current service levels.
- **Investments in the Homelessness Response System** will need to be made across multiple departments and programs.
- Though the needs in the community remain high as we continue to recover from the pandemic, American Rescue Plan Act (**ARP**) **Funds are expiring**. These federal funds were only provided for 3 years.
- Departments should plan to provide a **cost-of-living adjustment (COLA)** for General Fund human services contractors.
- Departments will continue to **expand programs funded through voter-approved initiatives** like the Metro Supportive Housing Services (SHS) Measure, Preschool for All, and Library General Obligation Bond.

Program Offers



Program #78000A - DCA Director's Office FY 2024 Department Requested

Department: County Assets **Program Contact:** Tracey Massey
Program Offer Type: Administration **Program Offer Stage:** Department Requested
Related Programs:
Program Characteristics: In Target

Executive Summary

The Department of County Assets (DCA) Director's Office is accountable for leadership, oversight and management of county assets including information technology, facilities and property management, fleet administration and maintenance, motor pool, records and archive management, distribution services, and related functions. The Director's Office is also responsible for ensuring department-wide engagement in strategic countywide initiatives including the Future of Work, the Workforce Equity Strategic Plan, and Climate Action Plan.

Program Description

DCA ensures that those who serve the community have what they need to provide excellent services and envisions a thriving community built on information, spaces, and services for everyone. DCA's goals include delivering timely and valuable services, building and maintaining relationships, building and promoting a high quality and diverse workforce that feel safe bringing their whole self to work, developing practices to streamline processes and deliver value, and promoting a culture of innovation, creative problem solving, and continuous improvement. The DCA Director's Office provides leadership, strategic direction, operational assessment, and accountability to ensure these goals are met.

The DCA Director's Office aligns DCA's strategic direction with broad programs throughout the County by applying our core values of equity, collaboration, innovation, and stewardship to all of the work that we do. We incorporate these values into our decision making and prioritization processes and demonstrate them through our operations and relationships with other departments. We continue to work to make sure that safety, trust, and belonging is experienced at every County site, whether physical or online and throughout County services. Our success can be measured and tied to our own employees' sense of belonging.

Performance Measures

Measure Type	Primary Measure	FY22 Actual	FY23 Budgeted	FY23 Estimate	FY24 Offer
Output	Responses to monthly survey.	46%	50%	44%	50%
Outcome	Response rate above 9 or higher.	52%	55%	56%	58%

Performance Measures Descriptions

PM #1 - Percentage of employees responding to monthly engagement survey.
 PM #2 - Outcome - Percentage of employees scoring 9 or above (out of 10) on monthly engagement survey.

Legal / Contractual Obligation

Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Department Requested General Fund	Department Requested Other Funds
Program Expenses	2023	2023	2024	2024
Personnel	\$938,434	\$0	\$1,014,152	\$0
Contractual Services	\$80,000	\$0	\$93,497	\$0
Materials & Supplies	\$73,881	\$0	\$47,014	\$0
Internal Services	\$99,370	\$0	\$57,516	\$0
Total GF/Non-GF	\$1,191,685	\$0	\$1,212,179	\$0
Program Total:	\$1,191,685		\$1,212,179	
Program FTE	4.00	0.00	4.00	0.00

Program Revenues

Other / Miscellaneous	\$1,183,778	\$0	\$1,212,179	\$0
Total Revenue	\$1,183,778	\$0	\$1,212,179	\$0

Explanation of Revenues

Cost of the Director's Office are allocated proportionately among the County's internal services. Internal service charges recover the costs associated with supporting Facilities and Property Management, Information Technology, Fleet and Distribution funds.

Significant Program Changes

Last Year this program was: FY 2023: 78000A, DCA Director's Office

Each department may have several Program Offers

Note that if the PO is "In Target" or "Out of Target"

Note if it is Ongoing Funding or One-Time-Only Funding

PO are posted on the Budget Website on Feb 23rd

How Community is Involved



- Everyone's voice is important in this process
- Decision-makers come up with better solutions when they know what community's priorities are
- Your comment(s) could be as simple or complex as you are comfortable
- We arrive at better solutions when we have everyone involved in the process you make us better!

A HAWK'S-EYE VIEW OF THE BUDGET PROCESS



December

February

We're
here!

April

May

June

Budget Kick-off

The Chair sends budget guidance to every department, outlining directions & expectations as they draft their budgets.

(Dec. 8, 2023)

Departments Submit

Each department submits their budget to the Chair, reflecting directions & their department's strategy & expertise.

(Feb. 12, 2024)

Executive Budget

The Chair releases her proposed budget to the public, departments, & Commission offices.

(April 25, 2024)

Worksessions

The Board deliberates during public meetings & has the opportunity to propose budget amendments. They have to maintain a balanced budget.

Budget hearings begin.

Budget Adoption

The Board votes to adopt the final budget.

(June 6, 2024)

APPROVED

BEFORE FEB 23RD- PROGRAM OFFERS POSTED ONLINE

- Share your priorities and what areas you want to make sure are included in the Budget
- Can reference last years Program Offers

BETWEEN FEB 23RD- MAR 22ND

- Primarily Engage with the Chair as she is deciding her budget
- Reference the Program Offers you want to see funded, have concerns about, or think she should pay special attention too.

APRIL 25TH - JUNE 6TH

- Engage with full Board of County Commissioners
- Attend Listening Session
- Reference which Program Offers made it into the Chair's Budget
- Listen in on the Budget Worksessions



Timeline for Engagement

About Us

The Budget Office provides the board, chair and departments with financial information, forecasting, program and financial analysis and ensure that budget processes comply with applicable laws. It is responsible for the annual budget and for helping departments prepare and administer their budgets.



Fiscal Year 2025 Budget

[Chair Vega Pederson's Budget Guidance \(103.93 KB\)](#)

[FY 2025 Budget](#)

[FY 2025 Budget Calendar](#)

[FY 2025 General Fund Forecast](#)

Fiscal Year 2024 Budget

[FY 2024 Budget Monitoring Dashboard](#)

[FY 2024 Budget](#)

[FY 2024 Adopted Budget Notes](#)

[FY 2024 Adopted Budget-In-Brief](#)

How to Participate in the Multnomah County Budget Process



Learn more about the Multnomah County Budget process and how to participate

May 8th: FY 2025 Budget Public Hearing #1 (Hybrid - Virtual & Multnomah Building)

May 15th: FY 2025 Budget Public Hearing #2 - Y.O.U.TH PDX

May 29th: FY 2025 Virtual Budget Hearing #3

June 6th: Multnomah County FY 2025 Budget Considered for Adoption

Technical Resources



Qestica Support & Training Resources

[Budget Modification Resources](#)

[FY 2025 Budget Preparer Information](#)

[FY 2025 Budget Manuals, Forms, Calendars, and Other Resources](#)





Multnomah County Budget Dashboard

Submitted Budget for FY 2025 (July 1, 2024 - June 30, 2025)

Questions? Suggestions? Email multco.budget.office@multco.us



FY 2025 Submitted Budget Summary

Select a Department (Optional)	Expense Type (Operating by Default)	In/Out of Target?
(All)	Operating Expenses	In Target

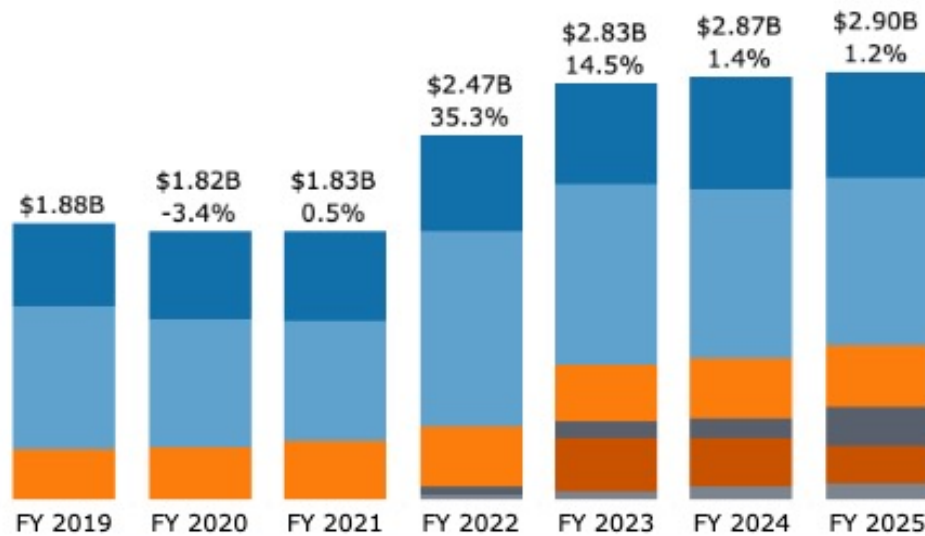
FY 2025 Fund Summary

Click on a fund to filter the charts below

General Fund	Other Funds	Fed/State Fund	Supportive Housing Services (SHS) Fund	Library Capital Construction (GO Bond) Fund	Preschool for All Fund	Grand Total
\$713,830,556 2,495.52 FTE	\$1,145,039,250 1,811.48 FTE	\$410,044,757 1,287.25 FTE	\$270,031,938 111.05 FTE	\$253,425,980 14.00 FTE	\$110,271,296 53.98 FTE	\$2,902,643,777 5,773.28 FTE

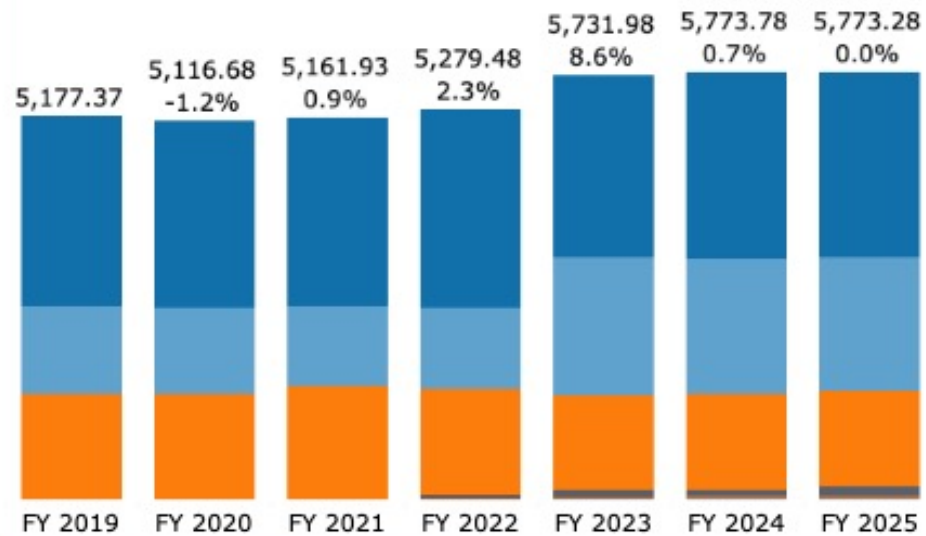
Annual Budget Trend

FY 2019-2024 Adopted Budget; FY 2025 Submitted Budget
(Expenses and Percent Change)



Annual Staffing Levels

FY 2019-2024 Adopted Budget; FY 2025 Submitted Budget
(FTE and Annual Change)



A budget is a reflection of a community's values and priorities. As a community member, you play an important role in this process. Chair Jessica Vega Pederson presents her proposal for the county's Fiscal Year 2025 budget to the Multnomah County Board Commissioners on April 25, 2024. This begins a process of review by the Board that culminates in the passage of a balanced budget in June.

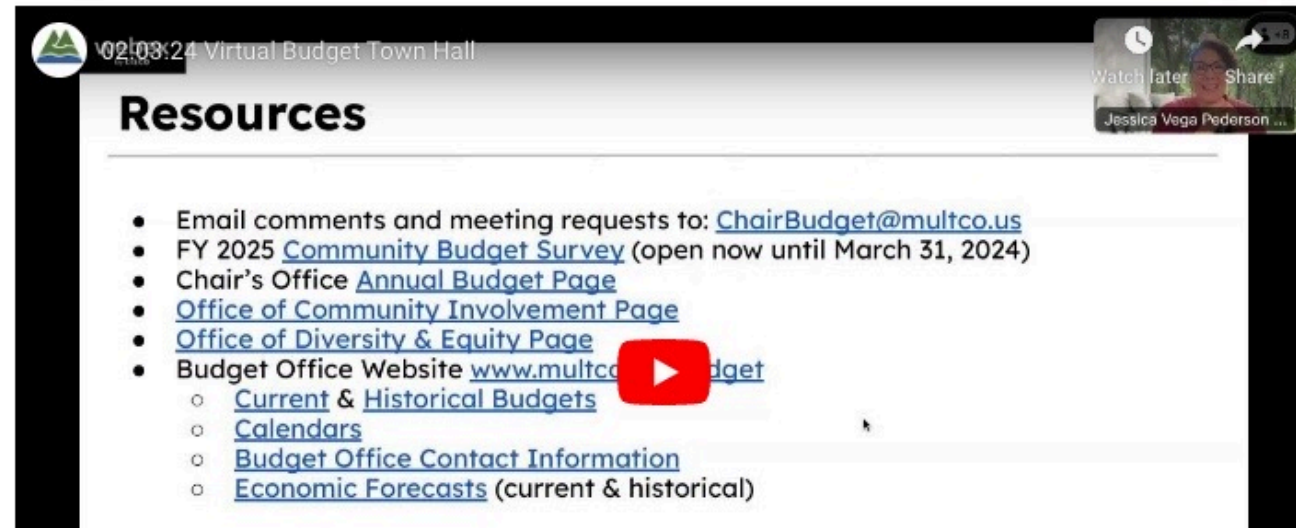
The Chair eagerly invites input from the public during all preliminary stages of the budget process.

Centering and embedding equity in the annual budget process continues to be a priority of the Chair and community consultation and engagement is key to the achievement of this aim. We invite you to provide input through our [community budget survey](#), and by joining any of the three public hearings on May 8th (Hybrid - Virtual and Multnomah Building), May 15th (East Portland), and May 29th (Virtual). The public may submit comments during these meetings, in person or online.

Additionally, a dedicated email address has been created for community members and other stakeholders to submit comments or questions: ChairBudget@multco.us.

More information and additional opportunities for the community to participate in the annual budget process will be posted on this website, so check back regularly.

A recording of the **February 3, 2024 Chair's Town Hall** event can be viewed below. The slide deck for this event can be located [here](#). **Thank you for everyone who joined us!**



02:03:24 Virtual Budget Town Hall

Watch later Share

Jessica Vega Pederson ...

Resources

- Email comments and meeting requests to: ChairBudget@multco.us
- FY 2025 [Community Budget Survey](#) (open now until March 31, 2024)
- Chair's Office [Annual Budget Page](#)
- [Office of Community Involvement Page](#)
- [Office of Diversity & Equity Page](#)
- Budget Office Website www.multco.us/budget
 - [Current & Historical Budgets](#)
 - [Calendars](#)
 - [Budget Office Contact Information](#)
 - [Economic Forecasts](#) (current & historical)

FY 2025 Budget Hearings

SAVE THE DATES!



May 8, 6:00 - 8:00 PM at
Multnomah County
boardroom (hybrid)

May 15, 6:00 - 8:00 PM at
YOUTH, 16126 SE Stark (in-
person only)

May 29, 6:00 - 8:00 PM
(fully virtual)

HOW DO I SIGN UP TO TESTIFY AT A HEARING?

multco.us/board/testimony

USE THIS FORM THE WEEK OF THE HEARING!

WHAT DO I NEED TO KNOW ABOUT TESTIFYING?

- ❑ State your name for the record
- ❑ 2-3 minutes to testify - THE CHAIR DECIDES HOW LONG EACH PERSON HAS & ADJUSTS IF MANY ARE SIGNED UP, TO STAY WITHIN THE MEETING TIMEFRAME
- ❑ You can submit written testimony - IT'S SENT TO EACH COMMISSION OFFICE. OR YOU CAN BOTH TESTIFY & SUBMIT WRITTEN COMMENTS!
- ❑ Ask for a staff member to follow up with you if desired - THE CHAIR OFTEN ASKS HER STAFF TO DISCUSS ISSUES FURTHER
- ❑ You can testify in-person or virtually - UNLESS THE MEETING IS SOLELY IN-PERSON. YOU CAN TURN YOUR CAMERA ON, OR LEAVE IT OFF IF VIRTUAL

WHAT SHOULD I EXPECT WHEN TESTIFYING?

- Budget hearings and testimony during regular board meetings are listening sessions - COMMISSIONERS DON'T ANSWER QUESTIONS OR ENGAGE IN DISCUSSION
- Your name will be called by the Board Clerk & is usually called in order in which it's received - ACCOMODATIONS CAN BE MADE, INCLUDING ASSISTED LISTENING DEVICES (REQUESTED 48 HOURS IN ADVANCE OF THE MEETING)
- A buzzer will sound when your time is up - YOU SHOULD WRAP UP YOUR SENTENCE ONCE YOU HEAR THE SOUND OF THE BUZZER

Testifying at a Public Meeting



Super Turquoise

A man in a superhero costume stands in a desert landscape. He is wearing a dark blue jacket, a red cape, and a turquoise necklace with a tassel. The background features tall, reddish-brown rock formations under a blue sky.

JOINING A COMMUNITY BUDGET ADVISORY COMMITTEE (CBAC)

- Department of Community Justice
- Department of Community Services
- Department of County Human Services
- Departments of County Assets & Management
- Health Department

- Joint Office of Homeless Services
- Multnomah County District Attorney
- Multnomah County Sheriff's Office
- Non-Departmental (includes 16 small County offices)

JOINING A COMMUNITY BUDGET ADVISORY COMMITTEE (CBAC)



DCA and DCM CBAC

TO: Chair Jessica Vega Pederson and Board of County Commissioners (5) pages

FROM: Department of County Assets and Department of County Management
Community Budget Advisory Committee (DCA/DCM CBAC)

DATE: April 27, 2023

SUBJECT: DCA & DCM Community Budget Advisory Committee Report & Recommendation

The Dept. of County Management/Dept. of County Assets Community Budget Advisory Committee (CBAC) members appreciate the opportunity to review and comment on the 2024 budget priorities of these two departments. The perspectives we bring come from our lived experience, professions, education and community work. This year's members' backgrounds include financial services, nonprofit work, retail and customer service, business ownership, public service, contracting, consulting and advocacy. We share common desires to give back to our community and to ensure fiscally responsible use of our tax dollars.

At Chair Vega Pederson's recommendation, our final report will focus on program offers that align best with our key values and principles. The DCA/DCM CBAC believes each of the items below is important to strive for; they are not in a particular order:

- acknowledging systemic racism in government institutions and working to dismantle oppressive systems founded on white supremacy
- being good stewards of public funds and assets
- holding government institutions accountable for providing cost-effective, efficient services with measurable, data-backed outcomes
- viewing budgets as moral documents and commitments to the most vulnerable members of our community
- supporting continual improvements toward County workforce equity, including employee health, safety and well-being
- supporting transparency by making information about DCA and DCM budgets accessible and understandable to the general public.

EXECUTIVE SUMMARY - This year's CBAC committee focused on security, safety, and data collection strategies that promote equity and fiscal responsibility within DCA and DCM. We interviewed a variety of County leaders and listened closely to their values, concerns, and goals and took that into consideration in our program recommendations. We recognize that the opportunities to promote workplace equity and dismantle systemic racism are subtle within DCA and DCM and acknowledge the County's efforts in applying an equity lens across all departments. We feel that the recommended program offers will further the County's goals of accessible and supportive workplaces and will provide public services that are accessible to the most vulnerable members of the general population.



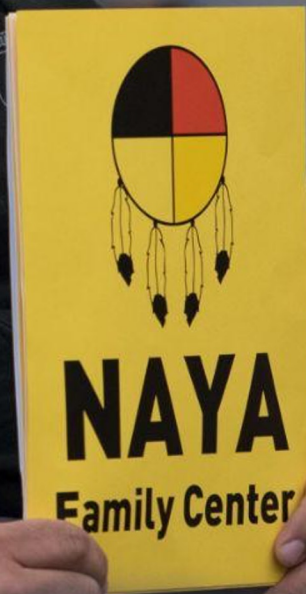
CBACs provide feedback to the Board of County Commissioners about their departments budget through a letter & presentation

This information helps the BOCC in their decision about the Chair's Budget

Other ways to continue to engage

- VOTE VOTE VOTE
- Education of community groups
- Comment on policy
- Join an other Advisory Body
- Write articles
- Run for office
- Engage candidates
- Share a Public Testimony
- Send an Email
- Make a Phone Call
- Organize a community meeting to provide education and action
- Create a letter for community members to sign on to
- Volunteer

ADVOCATING FOR YOUR PRIORITIES



YOUR STRATEGY COULD INCLUDE:

- Sending an email to the Chair and each Commissioner
- Testifying at public hearings and/or Board meetings
- Requesting a meeting with a policy advisor
- Utilizing coalition building spaces in community to elevate priorities
- Meeting with the Office of Community Involvement
- Meeting with the Tribal Affairs Advisor
- Joining a Community Budget Advisory Committee (CBAC)
- Testify at the TSCC hearing



WHAT'S HAPPENING ALONG THE WAY? – STRATEGY DEVELOPMENT TIPS & IMPACTS

Action	Tips
<p>Testify at budget hearings</p>	<ul style="list-style-type: none"> • Cite the Program Offer # or program name when possible • Be clear about the need/request that you're advocating for • Request follow up with staff to share information • Invite program graduates, community members, staff, ally orgs, etc.
<p>Email priorities to commission offices</p>	<ul style="list-style-type: none"> • It takes a majority vote to pass the budget (3 "yes" votes to approve anything) • Request to meet with staff to share more information if desired • Give them something to reference and include data, outcomes and relevant info when possible • Include how your requests tie into the County's mission and services
<p>Coalition support through a letter, email, meeting, etc.</p>	<ul style="list-style-type: none"> • Support from multiple orgs shows community priority – the County funds services, typically not specific orgs or projects – "The County should be funding culturally-specific economic development programs" vs "Fund this [<i>specific org/program</i>]" • Consistent messaging is helpful for staff as they track down information internally
<p>Brief Commissioners & staff on your priorities</p>	<ul style="list-style-type: none"> • Ask for feedback and a clear explanation if your priorities aren't adopted into the final budget to inform your next advocacy strategy – "Why wasn't this request funded?" • Engage departments leading up to 2/12, the Chair up to 4/25, and Commissioners up to 6/6 • Share how the program is sustainable beyond the County's financial involvement



WHAT HAPPENS WHEN A NEW SERVICE IS FUNDED?

Internal system creation

The Board and staff will work to identify an internal “owner” of the service within the County’s structures and begin:

- Finalizing Program Offer
- Identifying appropriate contracting needs
- Building out the RFP and selection process, etc.

Selecting a contractor

It’s important to note, even though you led advocacy efforts resulting in funding for the service, the County has a competitive procurement process. Depending on the contracting mechanism used, your org will likely still need to apply to be the service provider.

Budgeting all over again \$!?

One-time-only services automatically drop off the next budget, which is why the County doesn’t like to be the sole funder of programs. The County’s currently on an annual budget cycle.

Watch the budget forecasts!

Contact Information

Chair Vega-Pederson
ChairBudget@multco.us



OCI Email
community.involvement@multco.us



JR Lilly, OCI Director
jr.lilly@multco.us



County Budget Calendar
multco.us/budget/calendar



Office of Community
Involvement
multco.us/oci



Board Meeting Info
multco.us/board/about-board-meetings



Decisions are made by those who show up...

Be heard!



Office of Community Involvement

MULTNOMAH COUNTY OREGON



QUESTIONS?

